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World News

**Israel** moves towards US position on peace talks

Israel informed the Bush Administratioo that it accepted a US proposal for Palestinian negotiations provided that the PLO was not represented and that the agenda was restricted. that the agence was restricted to arrangements for Israeli-pro-posed elections in the Gaza Strip. A State Department spokes-man, however, insisted the two sides still disagreed on

some points. Page 4

Amnesty report

Tens of thousands of people were deliberately killed during 1988 by government agents, mainly in the Third World, according to Amnesty International. Page 4 .

Soviet visit to Tokyo Senior Kremiin figure, Aleran-der Yakovlev, will lead a dele-gation of Soviet parliamentar-ians to Japan early next month. Page 4

**Texas plant blast** Firemen brought the blaze at a shattened Texas chemical complex under control. 23 workers were missing and one was confirmed dead. Page 18

#### Brazil's left gains

A sharp improvement in the fortunes of the most left-wing candidate in Brazil's forthcoming presidential elections sent a shiver through the country's business community. Page 6

Peruvian emergency Peru declared a state of emergency in the capital for the second time in six months after an upsurge in left-wing : guerrilla attacks.

#### Polish debt move

Western governments are . expected to agree to waive Polish debt repayments for the ..... rest of the year pending a review of how Warsaw will restructure its economy.

Business Summary **US** proposes removal of farm export subsidies

THE US will unveil in Washington and Geneva today the most complete and clearly articulated programme for agricultural reform so far tabled in the current multilat-eral trade talks.

The proposal calls for the elimination of all export subsi-dies on farm produce within five years and phased removal of domestic supports that directly affect farm production and prices over 10 years. Page 18

NIKKEI average: share prices in Japan closed lower for the first fime in six trading days but the Nikkei average turned

#### Japan

singgish only after early gains had pushed it close to its record high of 35,689.98, reached last month. Page 41

DENTSU, Japanese marketing group which is the world's big-gest advertising agency, plans to expand in the US and Europe by acquiring an inter-national advertising network.

.35

Page 19 . . . FORD, US automotive group, revealed it now holds at least 11.95 per cent of the equity of Jagdar, UK luxury car maker, and told US authorities it was prepared to make a bid for

100 per cent." Page 19 BANKERS Trust, New York bank, reported a third-quarter net loss of \$1.42bn; the result . of a previously announced \$1.6bm extra provision for pos-sible losses on Third World ebt, down from a r

Shevardnadze walks the corridors of non-Communist power MR Eduard Shevardnadze, the Soviet Foreign Minister, had tha air of a man feeling his way through unfamiliar surroundings yesterday as he mounted the stairs of the Polish For-eign Ministry to be greeted by its new chief, Mr Krzysztof Skobiszewski, writes Christopher Bobinski from Warasw. stances.

"All this is new to me," the visitor admitted, as he shook hands with his freshly-installed counterpart, the 63-year-old legal expert and Solidarity The ministry, of course, was not nist official that his Soviet guest

October 1989

# Nikkel Average ('000)

By Leslie Colitt in Berlin EAST Germany's hard-pressed new party leader, Mr Egon Krenz, offered a dialogue with the population and the hope of reforms after his election as State President with a record number of dissenting votes in the normally docile Parlia-ment ment

Warsaw,

Within hours of his appointment, thousands of pro-reform protesters marched through the centre of Kast Berlin, near the Parliament bullding where the ballot was held. Deputies in the People'a Chamber, were astonished.

when 26 hands rose against Mr Krenz's election to succeed Mr Erich Honacker, and 26 abstained out of 499 represen-

abstamed out of 499 represen-tatives present. The dissenting votes came from the tiny Liberal Demo-cratic and Christian Demo-cratic parties which are allied with the ruling Socialist Unity (Communist) Party. The elec-tion followed Monday's civil rights demonstrations by af rights demonstrations by at least 150,000 people in Leipzig and several thousand in East Berlin.

In a strikingly conciliatory tone, Mr Krenz yesterday asked for co-operation from a restive populace. He appealed to East Germans who were considering leaving the country to remain. "Our country is undergoing a new beginning." be said ...

entirely new to Mr Shevardnadze; he had been there many times before, but under quite different circumelski. As they sat down in the new minis

ter's office, Mr Skubiszewski explained he had switched rooms because "eveo though this one was noisier, it had more daylight." Mr Shevardnadze murmured that

Wednesday October 25 1989

"Yoo will be meeting Mr Jozef Czyrek later at dinner," Mr Skubi-szewski said, referring to a Commu-

would recall as the Polish Communist Party's Foreign Policy Secretary, now working for President Wojciech Jaruz-

uski. It sounded like an effort which was meant to reassure the guest that not too much had changed. Mr Shevardnadze will be on more

familiar ground today when he meets Geo Jaruzelski and the Communist chief, Mr Mieczyslaw Rakowski. This week's annual meeting of War-saw Pact foreign ministers is the first of the lowed lowed lower sectors of the lowe at this level since the emergence of the reform movement in East Ger-

many, the decision by Hungary's rul-ing party to hold free elections, and the installation of Poland's new Government.

As yet, Mr Shevardnadze's itinerary does not include a visit to Poland's Parliament, where he would have to

Parliament, where he would have to meet Solidarity deputies, including Mr Bronislaw Geremek, chairman of the Foreign Relations Committee. This gap in his schedule may indi-cate that Moscow is not quite ready to accept everything that has happened in Poland since the June elections. It may also indicate that hopes of a visit

dence.

to Moscow by Mr Lech Walesa, which were high last July after the elections, have now faded.

D 8523A

FRANCE

Peugeot counts the cost of strike

Page 3

**British current** 

Yesterday, Rzeczpospolita, the gov-arnmeot newspaper which is oow firmly under Mr Mazowiecki's control, wrote on the occasion of Mr Shevard-nadze's visit: "We respect the right of our eastern neighbour to have a secu-rity sphere, and we see him as the main guarantor of our security, but we want to arrange our internal affairs in a sovereign way." Soviet Union shifts its media image, Page 10 Yesterday, Rzeczpospolita, the gov-

East Germany's new Wall St leader offers dialogue but protests continue

THE US stock market swung wildly yesterday, first phung-ing in the wake of news that the board of UAL had effec-tively killed any revised buy-out plan and theo rallying with the help of programme trading in the last hour. The Dow Jones Industrial

Average, which alumped 85 Average, which attriped 3a points yesterday morning, recovered most of that loss to close 3.69 points lower at 2,659.22. Both movements were influenced by stock index arbitrage between the intures and each working and cash markets.

Other exchanges, less affected by computerised trading strategies, did not share in the late recovery in blue chip issues. Share prices on both the American Stock Exchange and the Nasdaq electronic over-the-counter market closed

eronomice of weakening in the economy. It was the equity market's shaklest and most volatile ses-sion since the 190 point fall on October 13. As stocks slumped yesterday morning, there was a flight to quality into the gov-ernment boud market which rallied strongly. The US Fed-real Reserve again made it eral Reserve again made it clear that it was prepared to he generous in providing liquidity to the banking sys-

By Our Political and Economic Staff THE BRITISH government's recession had been raised. difficult task in slowing the economy without provoking a recession was underlined yes-The Treasury said the sur-vey provided evidence that the Government's economic policy terday by news of a £1.64bn (\$2.61bn) current account trade was working. It noted that capacity constraints were eas-ing, although from a high base, deficit in September and of a sharp fall in business confi-

and that the survey indicated a slowing in investment from an already high level. However, Mr Nigel Lawson, the Chancellor of the Exche-In some respects, however, the CBI survey was difficult to reconcile with the September trade figures which were pub-lished by the Central Statistical Office.

These showed a sharp 13 per cent rise in exports to a record £8.4bn last month compared with August. Imports at £10.4bn were also a record in September, indicating that domestic demand continued to he buoyant.

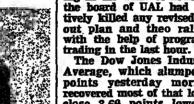
Britain's visible trade deficit in September totalled £1.94bn, bringing to £18.65bn the cumulative visible trade deficit for the first nine months of 1989.

After deducting an estimated £3.1bn invisible trade surplus, Britain's current account defi-Britain's current account den-cit for the period from January to September came to £15.6bu - higher than last year's full-year deficit of £14.6bn and than Mr Lawson's projection during last year's March budget of a £14.5bn current deficit for the whole of this year whole of this year.

The Treesury said an 8.5 per cent rise in the volume of exports in the third quarter compared with last year showed that UK exporters were competitive and benefiting from the supply-side reforms of recent years. Although the latest figures showed a 10 per cent jump in the volume of imports in the latest quarter, compared with a year ago, Treasury officials **Continued on Page 18** 

rallies at close after wild swings

# By Janet Bush in New York THE US stock market swung



over-the-counter market closed sharply down. As well as disappointment over the UAL news, there was concern about disappointing third quarter corporate earn-ings announcements and more evidence of weakening in the economy

which was conducted before Mr Lawson raised bank base rates to 15 per cent earlier this month, indicates that overheat-

shortages.

quer, yesterday gave an opti-mistic assessment of the country's economic outlook in parliament and reaffirmed his high-interest rate policy. The current account deficit, revealed in official figures, was lower than August's £2bn, but still indicated a deficit for the year as whole of about £21bn. The September figure was in line with market expectations.

The drop in confidence was shown in the quarterly business trends survey from the Confederation of British Industry, the employers' organisa-

tion, which suggested gloomy prospects for investment and employment. The CBI survey, most of ing in the economy has cooled significantly. Capacity con-straints appear to be easing, with-companies reporting less pressure from skilled labour

But it is clear from the surthat high interest rates are taking their toll of industrial-

ists' confidence. Investment

intentions have weakened and, for the first time since January

1983, replies to the survey sug-gest that investment could fall

London analysts said the

account deficit eases to £1.64bn

#### Koreans sentenced

Some 36 South Korean students were sentenced in a Pusan courtroom to jail terms ranging from 30 months to life for taking part in a campus riot in which seven policemen died. Page 4

#### Hong Kong clash

Sharp differences emerged between China and Hong Kong over a day-old agreement on handing back Chinese nationals illegally in the colony. At the Commonwealth summit Britain won the support of the Commonwealth for the people. of Hong Kong. Summit reports, Page 4

Thai PM visits China Thai Prime Minister Chatichai **Choonhaven** arrived in China on the first stop of a diplomatic offensive aimed at gaining support for peace in Cambodia.

Colombian offer Colombian drug traffickers offered to suspend a bombing campaign if the Government stopped extraditing accused smugglers to the US.

**US evangelist jailed** Jim Bakker, the former US television evangelist, was sentenced to 45 years in jail and fined \$500,000 for defrauding. his followers to pay for cars,

New York lux \$1.6095

\$1.6065 (1.595)

DM2.955 (2.9575)

FFr10.0375 (10.0475)

SFr2.59 (2.5925) Y227.5 (227) £ index 89.2 (89.7),

N SEA OIL (Argus) Brent 15-day Nov

Chief price changes vesterday: Page 19

New York: Comex Dec \$(370.2)

5.5.7

London:

GOLD

London

S(18.95)

\$(366)

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holidays and several expensive homes. Separately, Zsa Zsa Gabor was sentenced to serve 72 hours in jail and perform 120 hours of community service at a shelter for homeless women for striking a police officer.	Page 21 ITT Sheraton and Pan Ameri- can World Airways announce plans to build the first US hotels in Moscow in partner- ship with Moscowiet, the gov- erning body of Moscow, and Aerollot, the Soviet airline.
MARKETS	
STERLING DOLLAR	STOCK INDICES

New York

SET1.8075

London: DM1.839 (1.855)

FFr6.2425 (6.3) SFr1.612 (1.625)

Y141.55 (142.3)

\$ Index 69.4 (69.8)

US LUNCHTHE

Fed Funds 84 %

. .

3-mo Treasury yield: 7,667% Long Bond:

MARKET REPORTS: CURRENCIES, Page 40, BONDS, Page 23-24 COMMODITIES, Page 32, EQUITIES, Pages 33 (London), 41 (World)

10212 yield:-7.883%

Tokyo close: Y142

FFr6.231

Y141.35

of \$162.1m in last year's third quarter. Page 22 TIME Warner reported a \$176m loss for the third quarter reflecting heavy interest and other expenses from the \$13bn merger this summer which created the sprawling enter-tainment and publishing

group. Page 22 PRIME Computer, big com-puter equipment maker acquired in August by J.H. Whitney venture capital firm, has begun restructuring which will include a 20 per cent or 2,500 cut in Joba, Page 22

INCO, world's largest nickel producer, reported a 35 per cent decline in third-quarter earnings to \$129.3m compared with \$200.3m in the same

period last year. Page 22. DEN Norske Credifbank and Bergen Bank, Norwegian banks which are merging to form Scandinavia's seventh largest bank, have agreed an exchange ratio for shares: two

DuC shares for one Bergen Bank share. Page 20

TENNECO, Houston-based consionerste, reported a doubling of profits from its main bust-nesses in the third quarter to \$90m, thanks largely to strong

## SALOMON Brothers, Wall Street securities house, reported third quarter net

gains in its farm machinery. business: Page 22

income of \$177m up from \$65m third quarter.

> FT-SE 100: 2,149.3 (-40.4)

FT Ordinary:

1,739.3 (-33.4)

1,084.01 (-1.7%)

New York closing DJ Ind. Av.

2,659.22 (-3.69)

Tokyo: Nikkel 35,526.55 (-58.97)

LONDON MONEY

closing 1516 % (1532)

Litie long gitt future:

3-month interbeni

S&P Comp

Dec 9332 (923)

339.34

FT-A All-Share:

ways announced company: increasing an already large interest bill, while reducing demand for new kitchens which has badly hit turnover. Group sales are cow in parinerseoviet, the gov-of Moscow, and Soviet airline.

Mar Krenz sam every current was needed for "trustful coop-eration" and added that "socialist society" was in the middle of a learning process. "We are learning to live openly Sec. 27 44 55 - 6

5 300

with our contradictions. said. But be stressed that the Party's leading role in society would be maintained. Mr He also expressed "regret" for the harsb police actions against demonstrators in Ber-Krenz, who supervised elec-tions earlier this year which drew charges of ballot-rigging by the opposition, said the eleclin on October 7 and 8. Tens of thousands of East Berliners have protested against police brutality, blaming Mr Krenz

Egon Krenz in East Berlin yesterday: hands clasped in victory tion law was under study and could be changed. He also expressed "regret" who was in charge of internal security. Mr Wolfgang Herger, chairman of the parliamentary

committee for defence, admit Continued on Page 18 Leipzig's powerful pastor, Page 2; Other East Europe news, Page 2

and a set

tem to calm nerves Within an hour of the opening, the Dow index of blue chip issues had dropped 85 points as waves of programme elling hit the New York Stock Exchange. Standard & Poor'a 500 futures contracts traded on the Chicago Mercantile Exchange dropped to their 12 **Continued on Page 18** Capital goods orders drop, Page 6

CBT's survey showed industry was coping relatively well with the Chancellor's monetary medicine. Some, however, said it indicated that the risks of

next year.

PM pressed, Page 10; Trade and survey background, Page

# UK buy-out group seeks bank concessions, suspends shares

#### By Stephen Fidler and Maggle Urry in London

MAGNET, the UK kitchen and building supplies group, said yesterday it had requested con-cessions from its bank credi-tors - five months after comthought to be down despite the larly controversial, meetin opening of new stores. Magnet has 292 shops,

largely supplied by its 10 facto-ries which make kitchen and pleting a £680m (\$958m) bedroom furniture, and joinery bedroom nurniture, and jomery products such as doors, win-dows and staircases. The group'a expansion programme, a vital to the strategy pres-ented to lenders when raising the buyout financing, has been slowed and there have been job hosses at the factories. This means the commany management buy-out. Stock market trading in the company's convertible in Lon-don and preference shares was suspended to await the out-

come of talks with banks, expected to last some weeks, over a financial restructuring. This means the company will not be able to achieve the Magnet is one of a number of large UK management buyouts in the retailing sector to hit difficulties. Problems were experienced in the summer by the furniture retailers, MFI and ambitious profit targets built into the buyout plan which envisaged 15 per cent growth in each of the next three years. This will leave it in technical breach of covenants on its loan Lowndes Queensway, which arranged refinancings involving raising new equity, Rising interest rates have delivered a double blow to the agreements by the end of its financial year in March. A management buyont

opposition from shareholder who object to management with access to inside informa-tion making bids for their own companies. Some shareholder were also concerned at th make up of the securities the were being offered.

Analysts said if the bid had not gone through the share would now he trading wal below the 300p a share ordi-nary shareholders received. Bankers Trust, the US bank which leads Magnet's creditors

said it expected a promp restructuring of the debts "The bank is confident that th redesigned financing packag that will take into account th present economic conditions faced by the retail industry including Magnet, will enable Magnet to withstand the

involves the purchase of a company by its managers, financed through creation of changed circumstances." Bank loans of £562.5m wert arranged to help finance the large amounts of debt. The Magnet buyout proved particuoperation. Lex, Page 18

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Japan dreams of an end to nightmare land prices	UK Tourism: London's street squalor spoils the view10
Many Japanese are ted up with paying	the unconventional in pursuit of the unconventional
over \$3400 per square	Soviet Union: Great Reformer marks tima 16
erty, But new Prime Minister Toshiki Kaifu	Editorial Comments The folly of shorter hours; Time to free trade in textiles
(left) appears to be	Energy: When the spark loses its glow
getting serioua about bringing down tha country's crippling	Lex: Vickers; Wolseley; Jaguar; Difficulties fac- ing UK aquities
lend prices. Page 4	friend
Companies 19,22 Arts-Reviews 15 Amarton 19,28 World Guide 15 Companies 19,28 Commodilies 32	Gold         32         Raw Materials         32           Internetional bonds         23,24         Stock Markets         33-43           Inti. Capital Markets         22,34         -Wall Street         42,43           Law         12         -London         38,39
Companies 19.21 Currenzies 40	Letters 17 Technology
Companies	Management
Britala	Observer

k	BRACKNELL 27.65 sq.ft.* READING 27.35 sq.ft.*
	HARLOW CROYDON 56.10 sq.ft.
cholders cements informa- heir own	HIGH WYCOMBE \$7.05 sq.ft.* MILTON KEYNES £5.60 sq.ft.*
eholders at tha ies they bid had	MID WALES £3.00 sq.ft.
shares by wall re ordi- ived. JS bank reditors, prompt debts. that the package unit the iditions adustry enable id the " m were ace the	Increases overheads you could take money out of someone else's pocket and put it right back into yours. Mid Wales gives you the chance to do exactly that and improve your environment into the bargain. High specification brand-new Rent and rates (Debenham Tewson & Chinnocks 1989) Mid Wales Development
spoils 10 rsuit of	Please send me your information pack. I am interested in:
	$\Box$ 750-1,500 sq.ft. factories $\Box$ 5-10,000 sq.ft. factories $\Box$ 3-5,000 sq.ft. factories $\Box$ 10,000 + sq.ft. factories
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53-43 42,43 38,39	MID WALES The New Wales!
34-37 34-37 18 44	Send to: Dept. D734, Mid Wales Development, Freepost, Newtown, Mid Wales SY16 1JB. (No stamp required). Or telephone us FREE on 0800 269300 novv!

# **EUROPEAN NEWS**

heartland.

# Leipzig's powerful pastor spreads the gospel of democracy US says nuclear pact could be ready by summit

#### By David White in Vilamoura, Portugal

A START treaty halving Pact on tactical nuclear arms. superpower arsenals of The meeting of the Nato long-range nuclear weapons could be ready in time for the planned US-Soviet summit meeting next summer, in line with recent Soviet forecasts, Mr Dick Cheney, the US Defence Secretary, told Nato allies here yesterday.

2Φ

However, Washington would not work against a deadline in overcoming remaining obsta-

cles to a treaty. Mr Cheney, backed up by senior officials from the Strate-gic Defence Initiative (SDI) pro-gramme and US Space Command, gave Nato defence ministers an intensive briefing on US and Soviet capabilities.

US intelligence had found no change in Moscow's strategic arms, space and naval armament programmes since Mr Mikhail Gorbachev's arrival in power, he warned.

The ministers were meeting for the first time since the alliance summit in May which managed to strike a compro-mise in the row about renew-ing European-based nuclear files and the desire of some governments for Nato to begin negotiations with the Warsaw

wonneverger's rectory, sur-rounded by the rotting tene-ments of East Leipzig, is a nerve centre of the opposition movement in East Germany's second largest city. The radical 45-year-old Protestant pastor arguably has more influence in his region of The meeting of the Nato Saxony than any minister since Martin Luther. Last Mon-day, more than 150,000 demon-Nnclear Planning Group, which excludes France, sough to avoid a resurgence of these issues, although the US also reported on its progress in strators for democracy surged through the streets of Leinzig where the pastor has been preaching civil disobedience at Luke's Church for nearly five developing new land-based and air-launched weapons for the European theatre.

Mr Cheney is due to fly to London today with Mr Tom King, Britain's Defence Secretary. Their talks are expected to include the new 155mm nuclear howitzer shell which the US plans to start producing next year for its own and allied armies.

SOVIET President Mikhail Gorbachev's first official visit to Finland, starting today, The officials said the future deployment in Europe of US F-15E aircraft, designed to comes at a poignant moment in the tangled story of the two carry a new air to surface nuclear missile, was not dis-cussed at the meeting. countries' relations.

It takes place just over a month before the 50th anniver-Meanwhile, Britain has ruled out the deployment in the UK of US air-launched cruise missary of Stalin's unprovoked military assault on Fin-iand – which started what Finns call the Winter War. siles, carried by B-52 bombers. This was one of the options in the so-called restructuring of

Many Finns hope he will take the opportunity to make an appropriate gesture of pub-Nato's nuclear forces to compensate for the effects of removing intermediate range ground based missiles under the 1987 INF Treaty. lic regret, even atonement, for an event that still has deep

By Leslie Colitt in Leipzig

Wonneberger's rectory, sur-

Christoph

By Robert Taylor and Enrique Tessieri in Helsinki

PASTOR

emotional significance. The Finns seem unlikely to emu-late German "Gorbymania." They have seen many Soviet

aders come and go, and they harbour an understandable, worldly-wise, reserve about the present incumbent.

Mr Gorbachev has come to talk business. He will sign a framework accord covering the next five years of bilateral trade under an arrangement which began in 1948.

Leipzig's decayed housing

and air dense with pollution

from nearby brown coal pro-

cessing plants and power sta-tions make life a permanent ordeal. The bi-annual Leipzig Trade Fair which briefly fills the shops with goods and brings in swarms of West Ger-

mans driving shiny new cars has only served to radicalise

ing the opposition's political demands in talks with local

Communist party and city officials. The talks were backed by

the East Berlin leadership in

an attempt to lower tensions in

the population. Pastor Wonneberger is pres

He will also sign 10 joint venture projects with Finnish firms, including a major deal

with the Finnish pulp and paper conglomerate Enso-Gutz-ett for the production of pulp from the birch forests of Soviet Karelia.

East Germany's industrial

One of his demands has been

for a large bulletin board to be

erected in the centre of Leipzig

where citizens can put up

ous the authorities are about freedom of the press," he said. He has also called for the party

to repeal the law forbidding cit-

izens to own copying

machines. The pestor is plan-ning to publish East Ger-many's first opposition

monthly in the rectory and has

been promised ink and paper

by complete strangers,

uncensored information. "This would prove how seri-

There is also the promise of an announcement on a major faasibility study for joint exploitation of gas and mineral reserves in the Kola pensinsula involving major Finnish companies.

The wider Kola project will also cover scientific co-operation between the two coun-tries, hotel and tourism devel-

"There is a remarkable new For a long time he was virtuspirit of solidarity here," he noted.

Recently, he was at the po office to arrange for a telephone to be connected in a recfory office where he provides information to the Western media. Normally, it takes two weeks to instal a phone but the postal official officed, immedi-

"He called me up the next day to comment on the excel-lent quality of the phone line after he heard an interview I gave to the second TV channel in West Germany," Pastor Wonneberger said smilling.

new information on his board,"

ally alone among his fellow pastors, operating on the borderline of what was tolerated both by the authorities and his own church. He coordinated the work of the "church below," civil rights groups which were sheltered by the church:

The pastor is one of the few Protestant churchman in East Germany to enjoy a following among workers. On my way to his rectory in Julius Strasse I stopped to ask directions from several construction workers. "Give our regards to the pastor and tell him to put up some

they said.

Pastor Wonneberger is scep-tical about Mr Egon Krenz, the new party leader, but says he should be given a chance. Under no circumstances should there be a let-up in the protest demonstrations which were instrumental in getting the leadership to begin talking

Unlike the Baltic states

which were annexed by Stalin, Finland survived as a free and

democratic country. It went on to fight for the recovery of

to fight for the recovery of Karelia as an uneasy ally of Hitler in Operation Barbarossa against the Soviet Union and then in 1944 after an armistice with Stalin, the Finns agreed to expel by force the German troops still based on their soil. Of course, the country was forced to pay a high price in war reparations to the Soviet Union as a numbiment for its

War reparations to the source Union as a punishment for its involvement with the Nazis, though this proved to be a blessing in disguise, enabling the country to transform itself into a modern industrial econ-

And Finnish governments have always been compelled ever since to keep a careful eye on what the Soviet Union will

> 1.1 .

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25

ngua 1913

about reforms. But if no deep-going struc-tural reforms were begun soon, he warned, there was a real danger that the hitherto peace-ful demonstrations in Lebzig could turn violent.

FINANCIAL TIMES WEDNESDAY OCTOBER 25 1989

Finns look to Gorbachev for gesture of regret over wartime attack

opments and management training.

The Finns prefer not to admit it but the economic relaadmit it but the economic rela-tionship looks like a colonial one with Finland as the impe-rial economic power supplying capital and skills and the Soviet Union the raw materials and cheap, unskilled labour,

The gap in development, between the two countries has widened dramatically over the past 20 years, Finland's market economy is an unsung success story of the 1980s with one of

As Mr Jacobson writes, the the highest growth rates in the Finns achieved "victory in

chev is in a position to estab-lish a firm friendship with Fin-land if he confronts his own country's culpability for the

country's culpability for the Winter War. A leading Finnish historian on the Second World War, Mr Max Jacobson, believes there has been a crucial change in Soviet attitudes to the Winter War under perestroika. "Stalin said Emland attacked the Soviet Uption this was so

the Soviet Union. this was so obviously ridiculous that for the next forty years the Soviets simply remained silent on the whole episode," admits Mr Jacobson

Jacobson. "But now they are coming to terms with it. Recently Mr Jacobson had an article pub-lished in Pravda's literary supplement about the Winter War, the first time that Soviet read-ers were given the chance to understand the Finnish point

of view. It was Harold MacMillan, that Balliol classicist, who said that the War, which lasted until 13 March, 1940, was for the Finns "a Thermopylae every day."

# tolerate in defence and foreign policy. "The West has never really understood our posi-tion," says Mr Jacobson. "But we are a defensively minded people, who have never been occupied or humiliated." Soviet vote to end

OTTY.

# seats for the boys

By Quentin Peel in Moscow

THE Supreme Soviet yesterday snubbed Communist leaders once again, voting to scrap the system of reserved seats for the party and its allied public organisations in the country's

time dissident historian who now chairs a commission set up by the Congress of Depu-ties, said yesterday that the ordinary members of such 2,000 organisations were themselves ÷2 tions: The deputies were decided at plenary meetings on lists predetermined by the presidium of the organisation. The Supreme Soviet also approved an amendment allowing each of the country's 15 republics the right to choose for itself how to elect its parliament. This leaves open a contentious issue of whether to reserve seats in the future soviets for workers directly elected from factories - as favoured by conservative forces in the Communist party - or to leave all seats open to popular election



Your bank supplies the most widely read Reuters pages, doesn't it?

Lancevil of any circuits 18

Western world. But for his part, Mr Gorba-

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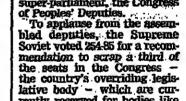
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the seats in the Congress – the country's overriding legis-lative body – which are cur-rently reserved for bodies like rently reserved for bodies like the Communist party, the trade unions, artistic unions, and similar organisations. Now it will be up to the Con-gress itself, which elects the Supreme Soviet from its 2,250 members, to decide if it agrees. The present system, which brought Mr Mikhail Gorbachev and most of the polithuro info the Congress on a golden list of 100 names from the Commu-nist party, was repeatedly

nist party, was repeatedly attacked by deputies as being undemocratic, because it gave the members of public organi-sations in effect more than one

Most of the official public organisations in the country – like the Soviet Women's Committee, the Soviet Peace Com-mittee, the Unions of Writers, Artists and the industrial trade unions - are dominated by the that the establishment could rely on a high proportion of its candidates being elected. Mr Roy Medvedev, the one-

It also allows republics to decide if they want their presi-dents to be directly elected, or indirectly chosen by the sovi-ets. Although President Mik-hall Gorbachev himself argued against direct election, the Supreme Soviet decided to leave the question open.

leave the question open. Today, three republics, including the Russian Federa-tion, will open debate on the new electoral laws, with strong popular pressure not to set aside any reserved seats. In Moscow, the city's Popu-lar Front organisation is plan-ning a mass demonstration holding bands around the Kremilic, where the Russian

Kremlin, where the Russian parliament meets, to press that demand.

# Azeris defy Moscow with threat of national strike

#### By Quentin Peel in Moscow

A MASS meeting has been withdraw the troops keeping summoned today in Bakn, cap- order in the region, but there ital of the Soviet republic of was no confirmation from the Azerbaijan, to decide whether to embark on a national strike in protest at Moscow's direct rule of the enclave of Nagorno Karabakh.

Such a strike would be in direct defiance of the new law baning such action in a range of key industries - including the railways and the oil industry, two of

the most important in the republic. The key to the outcome will be reports on a secret meeting of the Presidium of the Supreme Soviet in Monorar last Supreme Soviet in Moscow last week, chaired by President Mikkail Gorbachev, to decide how to resolve the conflict in Nagorno Karabakh, which has left the neighbouring republics of Azerbaijan and Armania at.

to Attribution and Armenia at loggerheads. The Armenian majority in the enclave want to be trans-ferred to Armenian jurisdic-tion, while huge rallies in Azer-baijan have demanded the *Gunosite* the mean opposite - that the region be subordinated to Baku

Reports in Baku yesterday suggested that Moscow had agreed to end direct rule and

spital, where any such solu-tion is seen as suicidal. Deputies in the Supreme Soviet said they had heard that the special commission ruing the enclave would be expanded to include two more Azerbai-jani members - but that no decision had been taken to withdraw the troops,

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# **EUROPEAN NEWS**

Peugeot counts the cost of strike in more than lost output

# **French fears** surface over Moslem immigration

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FOR A WEEK now, France has been racked by anxious contro-versy over the place of the Moslem community in French society.

The debate was triggered by a clash over whether three Moslem girls should be allowed to wear an Islamic-type head-scarf in their class-room. They insisted on doing so, and the headmaster excluded them

headmaster excluded them from the school. Ever since, debate has raged furiously over whether the girls (and their families) were attempting to display a reli-gious emblem which would infringe the lay principles of the state school system; or whether on the contrary the whether on the contrary the school system should have

school system should have been more tolerant towards the wearing of cultural dress. But behind the debate over the secular nature of the state school system, which has been an iron principle in France since the beginning of the century, there also appears to lie a more diffuse anxiety over the large proportion of France's immigrant community which originally came from the Mos-lem world. In addition, there are strong indications that pressure from would be immigrants is again building up from the developing world. Mr Michel Rocard, the Socialist Prime Minister, has tried to calm the controversy, with an appeal for tolerance; and his Education Minister, Mr

Lionel Jospin, has followed suit: "Schools are there to accept children, not to exclude them. A head-scarf is not a reason for exclusion."

Mrs Danielle Mitterrand, the campaigning wife of the French President, has taken the same line. If today, 200 years after the Revolution, the

> A classroom dispute over the wearing ofhead-scarves by three Moslem girls has exposed deeper national concerns about migrants, writes Ian Davidson

secular character lof the schools] cannot welcome all religions in France, all forms of expression, that means there has been a set-back," she says. But passions remain high, and But passions remain ingu, and most leading French politi-cians on both right and left, have come, out strongly in favour of the decision by the school headmaster.

inctive reaction said Mr Charles Pasqua, for mer Gaullist Interior Minister, "is to say 'no' to the head-scarf, because it is a distinctive mark and, in a lay school, it is not normal." Mr Henri Emmanuelli, number two in the Socialist party, took the same line. "We must absolutely not accept that our schools become a place of confrontation for faiths and philosophies," he said However, the debate in France has not been conducted as a simple antithesis between native Frenchmen, and imm grant Moslems. Some Maghreb immigrant associations openly immigrant associations openly oppose the wearing of tradi-tional Moslem dress, on the grounds that it symbolises the subordination of women in Moslem society. If the controversy has mainly been articulated in terms of the secular nature of the school system, it undoubt edly resonates particularly strongly because of the weight m immigrant commu nitics in France. And the debate has almost certainly received extra impetus from the revelation that immigrant flows into France are much greater than had previously been thought. In theory, new immigration was stopped dead in 1974, with the stagilation of the first oll shock, though France has con-tinued to permit immigrants to be joined by their families. But the latest neuro form the head the latest news, from the head of the Office of International Migrations, is that these family reunions involve large num-bers of people, and that one way or another new arrivals in France are running at around 120,000 a year. Moreover, there has been a udden increase in the number sudden increase in the number of requests for asylum, which rose from 27,672 in 1987 to 34,352 in 1988, and which look like totalling 60,000 by the end of this year. Only a small pro-portion of such requests tend to be granted: 8,704 in 1987, and 8,794 last year. But applicants still get rights of abode and work while their cases are being processed, and at the end of the day many thousands of of the day many thousands of rejected applicants simply stay on as clandestine immigrants. on as clandestine immigrants. These figures are modest compared with the recent flood of immigrants into West Ger-many. But the intensity of the current controversy over the wearing of Moslem head-scarves in school, strongly sug-gests that French opinion lead-ers are acutely sensitive to ers are acutely sensitive to underlying social anxieties about the pressure of Moslem immigration.

The company's plants are working again but the stoppage revealed some important weaknesses, writes William Dawkins ANAGEMENT at PSA, Europe's third largest motor manufacturer, was yesterday calculating the full cost of the most damaging wage dispute in its history. Exhaustion and bitterness pre-

vailed among the last strikers to trickle back to work yesterday at the group's two main Peugeot assembly plants at Mulhouse and Sochanz in north-eastern France. "Peugeot - it is not finished."

assets soar

WEST GERMANY'S net

foreign assets have more than tripled since the end of 1985 to

reach DM4270m (£1440m) in the middle of this year, the Bund-esbank said in its latest

monthly report. After Japan,

monthly report. After Japan, Germany is the world's second biggest creditor nation. The net foreign asset figure compares with DM329hm in the middle of last year and only DM125bm at the end of 1985. The bank said that a bigher proportion of the assets was now in the form of short-term investments.

The sharp rise in Germany's

foreign wealth, a reflection of the strength of the economy

and the country's correspon

and the country's correspond-ingly high surpluses, is in sharp contrast to the position in the US. At the end of 1982, US net claims abroad totalled nearly \$140bm. But at the end of last year. US had net for-eign indebtedness of some \$200m Correct claims abroad

30bn. German claims on for-

553000. German claims on for-eign borrowers were equiva-lent to \$200bn, while Japan was owed around \$300hn. The Bundesbank said that Germany's total foreign assets in mid-1989 were DMI,350bn compared with DM514bn at end 1985 mething an avarage

end-1985, making an average growth of around 15 per cent annually. Set against these were liabilities of DM923bn, or

30 per cent more than at the end of 1985.

Around 10 per cent of the

assets Tepresented direct investments, while 45 per cent comprised short-term invest-

nts. On the liabilities side,

By Andrew Fisher in

Frankfurt

said Mr Henri Krasucki, secretary general of the Communist-led CGT, the most extreme of the seven unions in the strike. "They will be back . . . like many others," he warned. Even a member of the more moderate CFTC union, which started the more best to wards added the move back to work, added: "Relations between strikers and non-strikers and between workers and management will be very diffi-

cult in the next few weeks." It was seven weeks ago to the day when bodyshop workers at Mul-house, main production centre for the 205 supermini, Peugeot's biggest the 205 supermini, Peugeot's biggest selling model, first downed tools. Colleagues at nearby Sochaux joined them a week later, since when the strike halved production at both plants. The effect was remarkable, considering the strike was only joined by a small minority (1,000-2,000) of the two plants' 35,000 com-bined workforce. Like a trench battle, the side with most endurance won only because the other ran out of ammunition; the real dispute - over the share-out of

real dispute - over the share-out of the fruits of Peugeot's hard won

recovery — was never really resolved. The strikers ended up with a very small fraction of their. FYT1,500 (£150) a month pay claim. They only returned in work when it

dawned that Peugeot's management, perhaps unlike its more politically sensitive counterpart at Renault, was ready to sit if out indefinitely. This has on the surface vindicated the tough style of Mr Jacques Cal-vet, Peugeot's chairman, who was greatly criticised for refusing even to negotiate with the unions until the Goverment called in a conciliator after five weeks. Yet the strike has also exposed a surprising weakness in Peugeot's labour relations, hith-arto thought to be rather more sta-ble than at Renault. The immediate damage is the hold-up in production of 55,000-60,000 cars, roughly 4 per cent of this year's planned output of 1.377m vehicles. While Peugeot is still highly profit-able, it will be able make up nothing like the full shortfall this year. Capacity shortages have already

Capacity shortages have already lost it some French market share -

currently just under 20 per cent, according to the industry's latest monthly figures. Peugeot has been struggling to keep pace with a strong upturn in demand, partly boosted by the Government's deci-sion to reduce VAT on consumer goods from 28 per cent to 25 per cent. The last time the car group had a dispute of anything like this serious-ness was when workers rioted out-side Peugeot's plant at Poissy just outside Paris. That was in protest against a stringent job-cutting, restructuring and factory moderniss-tion plan launched by Mr Calvet,

tiou plan launched by Mr Calvet, who had been called in by the Peu-

who had been called in by the Peu-geot family to rescue the group. He succeeded in putting his plan through, and, since becoming chair-man in 1984, has masterminded one of the most spectacular recoveries anywhere in French industry. Hav-ing accumulated losses of FFr8bn

between 1981 and 1984, Peugeot made FFr6.8bn last year alone. The PSA group, which also includes Citroen, now has 12.7 per cent of the West European car market.

While Peugeot was being turned round, its workers seemed prepared to accept lower wage awards than their counterparts at Renault, in the interests of letting Mr Calvet work his magic. Today, however, they feel

his magic. Today, however, they feel the fact that they are paid on aver-age 13 per cent less than Renault workers, is poor reward for their part in the company's renaissance. Mr Calvet has always feit deeply unhappy about the amount of sup-port Renault obtains from the state. But that does not diminish the fact, he argues, that Pengeot needs more than ever to reinvest to hold its own in the decline in the European car demand he expects to come this year and next and to fight the new wave and next and to fight the new wave

of competition from Japan.

Thanks to that effort, with invest-ment running at 6 per cent of turn-over in 1988, Peugeot plants are already highly automated. Stocks are also cut to almost zero thanks to the introduction of "just-in-time con-trol" techniques. While this has cut costs, the strike has shown the importance of stable labour relations to making such a system work.

Φ<sub>3</sub>

"It just takes one grain of sand in enter the machine and the whole thing goes out of action," says one Peugeot official, reflecting on the lessons of the strike.

sons of the strike. But judging by the mood among jaded union officials yesterday, Mr Calvet's message of austerity is still a very long way from being accepted by the powerful minority at the heart of the strike. It might be said that he has won this battle, but not way way the yet won the war.

#### W German Changes in EC's draft social charter unlikely to win over UK foreign

#### By Lucy Kellaway in Brussels

A NEW draft of the European the charter puts up barriers which the UK has speut the A NEW man of the European Community's social charter, prepared by the French presi-dency in the light of objections from member states, seems past 10 years tearing down. European employers, mean-while, have reinforced their opposition to the charter, claiming yesterday that the Commission's latest version is likely to encounter continued firm resistance from Britain at Monday's meeting of social legally confused, badly drafted, affairs ministers. power to Brussels. They said it The revised version does not apparently answer the fundamental British complaint that would impose an unacceptable

cost on poorer members and prevent countries from enjoying the competitive benefits of a single market. The complaints were made

by Unice, the European employers' federation, and add to an increasing number of objections made recently by member states, trade unions and bureaucrats. Unice shares binding the concerns of Britain that

the charter is too restrictive, and of Sir Leon Brittan, the ters in amend the document on Monday so that Brussels would only have power over such issues as health and safety, mobility, education and equal UK's senior Commissioner, that it does not divide the responsibilities clearly enough between member states and opportunity. Employers are the Community. Its position is directly opposed to that of the unions which want the charter strongly against any discus-sions of pay and conditions being set at European level, to be more precise and legally

arguing that this would impose unnecessary burdens ou the Unice called on social minissystem, and particularly large

costs for smaller companies and poorer regions.

Unice argues that the existing document is a mixture of "rights, principles, procedures standards and calls for action", and would like to see it watered down to become a simple of broad principles and beliefs, that would leave the setting of actual standards in

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about 30 per cent of the total consisted of foreign holdings of German securities.

#### Swedish banker steps aside during tax probe By John Burton in-Stockholm

MR JACOB PALMSTIERNA, chief executive of Skandinav-iska Enskilda Banken (SEB), Sweden's largest commercial Sweden's largest commercial bank, yesterday requested administrative leave because of a tax investigation into his personal financial affairs. "The continuing legal inves-tigation concerning my taxes and the intense publicity sur-rounding it risk harming the bank which i have several dur.

bank which I have served during my entire professional life," said Mr Palmstierna in a statement explaining the

It was accepted by the bank's board, which expressed full confidence in him less than two weeks ago. Mr Palmstierna moved up to

the top management post at SEB only last April. The tax investigation con-cerns a lease-back arrange-ment on housing that was

used by the bank's senior exec-

used by the bank's senior exec-utives in the early 1980s and which anthorities claim was a targhle fringe benefit. "It is with great regret that 1 receive Jacob Palmstierna's request for administrative leave," said Mr Curt G Olsson, SEB chairman. "At the same time 1 have great respect for time 1 have great respect for the difficult decision he has taken, with the bank's best interests at heart. I hope that it will not be long before I can warmly welcome him back to his place of work."

#### Ozal takes one step nearer presidency

The elevation to the Turkey's Prime Minister, moved a step closer yesterday as he saw an increase in his support in a second-round par-liamentary yote, writes Jim Bodgener in Ankara. However,

as in the first round ballot last Friday, the opposition parties boycetted the proceedings. The 256 votes secured by Mr Ozal yesterday — up from 247 — fell short of the two-thirds majority required on the second round, but do appear to guarantee him victory in the third round on October 31, when a simple majority in the 450 seat legislature is enough.

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# **Bell Atlantic** We're More Than Just Talk.

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# Thousands murdered by government agents, says Amnesty **By Edward Mortimer**

TENS OF thousands of people TENS OF thousands of people were deliberately and unlaw-fully killed during 1988 by gov-ernment agents, mainly in the Third World, according to Amnesty International's annual report, published today. Colombia, Guatemala, El Sal-

vador, Syria and the Philip-

vador, Syria and the Philip-pines are named as countries in which victims were often severely mutilated before being killed. The Afghan and Soviet gov-ernments are charged with summarily killing civilians and captive guerrillas. In one inci-dent the renet save a mosule dent, the report says, a mosque was demolished, killing nine out of 12 captured guerrillas held within. Similar mass exe-cotions were carried out by Ethiopian troops fighting guerrilla movements in Eritrea and

Tigray. In Burma people were exe-cuted on the spot when found outside their communities or in possession of quantities of food or other goods; and in Pera "massacres and summary executions largely replaced imprisonment and trial hy the

imprisonment and trial hy the courts" in counter-insurgency zones under military control. "Many people," Annesty says, "became victims simply because they lived in an area where the population as a whole was seen as the enemy". Examples given include the use of chemical weapons and summary acceptions agains

summary sxecutions agains the Kurdish population in Iraq, and the bombing and strafing of thousands of refugees, fol-lowed by hundreds of execu-tions, in northern Somalia.

Both Indian and Sri Lankan troops are accused of deliber-ately killing non-combatants in their effort to suppress armed opposition groups in Srl Lanka. Not all such killings occurred in the immediate context of armed conflict. In text of armed conflict. In Burundi, for instance, troops dominated by the Tutsi minor-ity reportedly massacred thou-sands of people belonging to the Hutu majority, while in Guatemala teachers, commu-nity leaders, trade unionists, human rights workers and "peasant farmers active in community life" were added to a toll of tens of thousands of civilians killed for their political beliefs during the 1980s by the government's security ser-

## THE week-long summit of Commonwealth nations, which was marked by a bitter dispute over South African sanctions, ended here yesterday with final salvoes fired by Mrs Mar-garet Thatcher, the British Prime Minister, and some of و ح ک ک ک

By Robert Mauthner and Roger Matthews in Kuala Lumpur

Thatcher fires a parting

shot as 'tea party' ends

SUMMIT

her critics. her critics. Mrs Thatcher was unde-terred hy accusations that she had broken the rules of fair play hy issuing a separate statement axplaining why Britain had reserved its posi-tion on certain key sections of the Joint Declaration on South the Joint Declaration on South Africa. "If it is one against 48, I am very sorry for the 48," Mrs Thatcher said at a press confer-ence. She also claimed that the COMMONWEALTH is clear. The fact that the Com-Kuala Lumpur conference had been "a tea-party" compared with the 1985 Commonwealth summit at Nassan, where she was involved in her first great quarrel over sanctions.

is clear. The fact that the Com-monwealth conference will be held practically on its borders is intended to put additional psychological pressure on Pre-toria. Moreover, the choice of Harare will ensure that the Just before the conference prohlem of South Africa ended another potential dis-pute over the venue of the next milikely to have been solved by then in spite of any prog-ress that might be made in the summit in 1991 threatened to raise the temperature again. A hitterly disappointed Mr Edward Fenech-Adami, the Maltese Prime Minister, was persuaded by African countries to withdraw his offer to hold ress that might be made in the next two years - remains the top item on the Common-wealth's agenda. Aware of the criticisms that the Common-wealth has progressively become a one-issue organisa-tion, several leaders went out of their way to choose that in the meeting in Malta In favour of Zimbabwe, one of the Afri-can frontline states. of their way to stress that, in spite of the sharp exchanges

The motive behind this move

over South Africa, this problem had by no means domi-nated the Kuala Lumpur meet-

**OVERSEAS NEWS** 

ing. Mrs Thatcher underlined "the excellent declaration" on the environment, which emphasises the need for inter-national action and funding mechanisms, while ensuring at the same time that environ-mental metation measured mental protection measures do not hamper the economic development of the poorer

development of the poorer countries. Others pointed to the strong support given by the Common-wealth leaders to international measures to counter drug abuse and trafficking and to the Commonwealth Scheme for Muthal Assistance in Criminal Meticary There was also sub-Matters. There was also sub-stantive discussion on world economic problems. The need to examine more closely the relationship between industrial and designing countries was and developing countries was emphasised. Existing economic consultations among industrial countries, the G7 group, should be supplemented by appropri-ate consultations with develop-ing countries.

Approval was also given to the setting up of a Common-wealth Equity Fund, the pur-pose of which is to facilitate the flow of private institutional investment to Commonwealth developing countries.



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Anstralian Prime Minister, Mr Bob Hawke, does an impromptu dance with Sir Shridath Ramphal

# Britain wins backing over Hong Kong

#### By Roger Matthews

BRITAIN yesterday won the support of the Commonwealth for the people of Hong Kong, although in less ringing terms than had originally been proposed.

Ignoring accusations from Peking that Britain was attempting to internationalise the issue, the Commonwealth leaders welcomed the reaffir-mation by Britain and China of their commitment to the full implementation of their Joint Declaration on Hong Kong, "the success of which was vital to the maintenance of interna-tional confidence in Hong Kong". In the original British

draft, ouly China was men-tioned in this context. The leaders acknowledged

the concerns of the people of Hong Kong and agreed "that those in a position to do so" would assist in any way possi-hie in promoting the prosperity of the territory

of the territory. Britain, in its efforts to restore some confidence in Hong Kong after Peking's repression of demands for democracy, had wanted the Commonwealth to pladge itself to reassuring the Hong Kong people about their future. There was no mention of the suggestion made last week by

Mr Lee Kuan Yew, the Prime Minister of Singapore, for Com-monwealth and other countries to consider offering passports to the top 200,000 families of Hong Kong as a means of exerting influence on Peking. The Commonwealth also recognised what it described as ths "insuperable hurden", which the Vietnamese boat

people imposed on the region. With Britsin preparing to announce its response soon to the swelling numbers of Vist-namese reaching Hong Kong; the Commonwealth said that as a matter of priority there should be a programme for the

return of those who were not genuine refugees. Officials have warned privately that in the absence of a repatriation programme there is unlikely to be any significant diminution in the stream of refugees.

ing long-term resettlement, while Malaysia was left with the residue, "the bottom of the barrel", and he was not willing

# Leaders set global agenda for peace

Kabul.

nam's troop withdrawal from Cambodia had not been veri-fied by the United Nations and asked for more dialogue among COMMONWEALTH leaders approved a final communiqué yesterday which welcomed the reduction of East-West ten-sions but said that a host of economic problems still threat-ened the developing world, Reuter reports from Kusla

The wide ranging communi-one called for global efforts to tackle international problems such as drugs, refugees, secu-rity of small states, terrorism and pockets of regional unrest. A "Langkawi Declaration" on the environment and a

testing. It also said laws must be on the environment and a Knala Lumpur Statement on southern Africa, urging sano-tions against Pretoria and help to ensure independence in Namibia, were released earlier. The 29-page communiqué said closer Kast-West ties had improved the world political climate and reduced regional conflicts.

world economic growth had been uneven, with developed countries being faced with adjustment difficulties and

# Supporters of Aoun protest at peace plan By Lara Marlowe and Andrew Gowers

THOUSANDS of supporters of

THOUSANDS of supporters of Gen Michel Aoun, the Leban-ese Christian leader, marched through mainly Christian East Beirut yesterday in a show of defiance, against the Arah League reconciliation plan approved by Lebanese deputies in Saudi Arahia. As 62 deputies were meeting in Jeddah to close their three weeks of meetings that approved political reforms, the demonstrators burnt tyres and chanted slogans denouncing the MRs in front of Gen Aoun's palace. The protest, although not entirely spontaneous, underlined the formidable dam-gers facing the deputies when they retarn to Lebanon. A statement yesterday from

gers facing the deputies when they return to Lebenon. A statement yesterday from Prince Saud al-Faisal, the Saudi Foreign Minister who has been spearheading Arah mediation efforts along with fis Algerian and Moroccan counterparts, called on the MPs to hold a parliamentary session in Behrut on November 7 to ratify the reforms and elect a new President. With east Beirut in turnoll, convening this meeting will be highly problematical. Ten days ago, Gen Aoun issued a thinly-veiled threat against deputies who were voting for an accord he sees as legitimising an indefinite Syrian military fres-ence, saying that "the people will have no mercy on those who are negligent". The extremist pro-Iranian Islamic Jihad group has also threatened to assassinate depu-ties who approved the agree-ment. There are ominous reports that Mr.All Akbar Moh-tashemi, the hardline former

tashemi, the hardline former Iranian Interior Minister, is

the warring groups. It welcomed the Soviet Union's troop withdrawal from Afghanistan and called for currently in the country. Some deputies have evi-dently got the message. West-ern diplomats in Paris said yeshumanitarian: assistance for terday that a number of Christian and Moslem Leban-ese MPs had requested visas to visit France in the near future Afghan refugees and an early start to talks on the formation of a broad-based government in rather than returning to Bei The communiqué also called rather than returning to Ber-rut. One suggestion doing the rounds yesterday was that the parliamentary meeting might have to be convened in the Lebanese embassy in Paris. Much will depend on the position adopted by other lead-ers of the Marcuite Coristian community in the part few for a complete ban on nuclear

enacted to confiscate assets of convicted trag traffickers and to curb money-laundering by drug barous. The communique said that community in the next few

days. The Maronite Patriarch is corrently visiting the Vatican

# Speedy troop withdrawal from Cyprus urged

COMMONWEALTH leaders yesterday adopted an unusually strong declaration on Jypi

The final communique, withdrawal of all foreign substantive dialogus" within warmly welcomed by President troops, a reference mainly to the framework of United George Vassilion of Cyprus, Turkish troops stationed in the Nations-sponsored communal

in the stream of refugees. Dr Mahathir Mohamad, the Malaysian Prims Minister, gave his support to the concept of forced repatriation. He said the best of the refugees arriv-ing in his country were creamed of by countries offer-

to accept them.

In many countries, including Turkey, El Salvador, Indonesia, Iraq, China, Syria and Burma, deaths occurred as a consequence of torture, or in some cases of deliberate neglect.

Amnesty admits that many executions by government forces occurred against a background of violence by "non-governmental entities", includ-ing "killing and maining of civilians on a large scale" as well as torture and killing of "As an organization con-

cerned particularly with prisoner-related human rights and dedicated to the abolition of torture and the death penalty Amnesty also condemns this non-governmental violence.

But, the report says, it does not treat such groups "as though they had the status of governments in the sense of international human rights law". Nor does it address them. unless they heve the essential attributes fo a government, including the exercise of effective power over substantial territory and population".

The report says however that the "international community receives more and better information", and in the 1990s this "should make it more difficult for governments that aim to carry out killings which are policemen deliberately. Murder murder by any other name".

speedy withdrawal of "all foreign forces and settlers" from the island, reports Robert Mauthner from Kuala Lumpur. It also condemned the unilateral declaration of independence by the northern Tarkish-Cypriot leadership in 1983.

By Maggie Ford in Secul

THIRTY-SIX South Korean

university students were sen-tenced to long prison terms in Pusan yesterday, after being found guilty of accidentally

killing seven riot squad mem-bers. More than 70 students

demonstrated outside the

court. The students, who will appeal, claim police evidence

The deaths of the police in a fire at Donguel University in

May created a political furore, provoking calls for a crack-down against student demon-strations. The fire broke out

after police stormed the library where students were holding

The court decided yesterday that none of the students

should be convicted of murder,

because they did not kill the

several policemen hostage.

was untrue.

position that the unity, territorial integrity and non-aligned status of Cyprus should be ensured. In this context it called on all states not to recognise the self-styled northern Turkish-Cypriot republic. Apart from calling for the

South Korean students jailed

sentence. One student received

a life sentence, two received 15 years, and one 13 years. A total

of 71 were sentenced, 35 to

suspended prison terms. Families of the students and

the dead riot police demon-strated outside the court. The

students' families appealed to the National Assembly to

tigate the incident.

Nins students from Secul

universities are under arrest

following the death of a stu-

dent last week. The students are alleged to have beaten the youth because they thought he

was a police spy. After the beating he died of shock.
South Korea is holding its first round of political talks

with the European Community

this week in a relationship showing new signs of growth. Brossels is to open an office in Seoul later this year follow-

also implicitly critical of Mr Rauf Denktash, the Tarkish-Cypriot leader, for suggesting that Turkish refugees from Bulgaria might be invited to settle in northern Cyprus. The leaders expressed their belief that "a sustained and

ing a rise in trade and foreign

investment. The political talks will take place in Paris and

concentrate on co-operation, especially in relation to the unified market in 1992.

Mr Lee Joung Bin, Assistant Foreign Minister, who is lead-

ing the delegation, will explain South Korea's policy of estab-lishing relations with commu-

nist nations and its view on the strategic situation in North

The two sides will also dis-

cuss the moves towards Pacific economic co-operation spear-

headed by Australia. A Foreign Ministry spokesman said the effort to start political talks was partly in response to the EC's broader diplomatic role in

advance of 1992. South Korea

already has strong bilateral

relations with most European

East Asia.

countries.

Nations-sponsored communal talks was the only way of reaching a just and peaceful conflicts. solution.

They called upon all parties to co-operate fully with the UN Secretary-General in his attempts to organise substan-tive talks between the two Cypriot parties.

It expressed "deep concern at the dangerous tensions" in the Middle East, urged Israel to withdraw from the occupied territories, and said Palestinians had rights to a homeland. The communiqué said Viet-

threatened by inflation. There was a need to improve the transfer of resources to. developing countries facing "severe contraction of financial flows" and help to countries which could not repay their

and has made no public pro-nouncements, and Mr Samir Geages, the leader of the "Leb-anese Forces" militia, appears to be keeping his options open, although MPs of the allied Pha-barrer marky world for the lange party voted for the accord this week.

Baker's reaction, said: "He is not optimistic or pessimistic.

Israel has complained to

• Britain over the actions of Mr Britain over the actions of Mr Ivan Callan, the British Con-sul-General in Jerusalem, who earlier this month broke a mili-tary curfew when he entered a

town in the occupied West Bank, Hugh Carnegy reports

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He is realistic."

# **Israel shifts stance on Palestinian talks**

By Llovel Barber in Washington

ISRAEL has informed the Bush Administration that it accepts a US proposal for Palestinian month. negotiations, with two reservations, the Israeli embassy in Washington said yesterday. One caveat is that Mr James Baker, US Secretary of State, offer essurances that the talks will not include the Palestine

Liberation Organisation (PLO). The other is that the agenda, for a future Israeli meeting with Palestinians would be

with Palestinians would be restricted to arrangements for Israel's proposed elections in the occupied territories of the-West Bank and Gaza. The Israeli move, following sustained cajoling by the US State Department, amounts to an incremental shift in posi-tion which could help to break the stalemate in the Middle the stalemate in the Middle East peace talks. Mr Yitzhak Mr Baker's five-points Shamir, the Israelt Prime Min- include an assurance that

Israel has rebuffed efforts by the US and Egypt to arrange talks with Palestinians on the Israeli Government's plan for elections in the occupied territories. This brought a warning last Friday from a senior US official that Mr Baker was not going to pursue his initiative

"from here to eternity". On Monday night, Mr Moshe Arens, the Israeli Foreign Minister, sent a letter to Mr Baker ontlining his Government's position.

Mr Arens informed Mr Baker in his letter that Israel "basi-cally accepted" his five-point proposal, the Israell embassy in Washington said. Mr Baker's five-points is resolving israel's demands for a restricted meeting and

for a broader sgenda. A US official describing Mr

Israel would be "satisfied" with the composition of the Pales-tinian delegation and it gave President. Hosni Mubarak of ister, is due to visit Washing-ton in the middle of next For the past few weeks

Egypt the role of consulting with the PLO. The next step in the diplo-matic round - which has grown ever more intensive in the run-up to Mr Shamir's visit - is to reach agreement on the Palestinian delegation. Among the sticking points is whether Israel should have

Egypt's inclination to see the

Mr Callan had publicly expressed concern over Israeli actions in Beit Sahour which veto power over Palestinian delegates and how to treat Palhas been virtually scaled off for several weeks and where estinians who are deportees from the occupied territories but not PLO officials. goods have been confiscated in a bid to break a tax boycott by Another important difficulty

from Jern

Palestinian residents. He was among a group of diplomats prevented from entering the town by the election talks as a springboard Israeli army on October 6, but returned on his own several days later.

**Top Soviet official** Japan dreams of an end to nightmare land prices plans visit to Tokyo Ian Rodger reports on efforts to control speculation and introduce tax reforms to property sector

#### By lan Rodger in Tokyo

MR Alexander Yakovlev, said to be the second most powerful figure in the Kremlin, will lead a delegation of Soviet parlia-mentarians to Japan early next month. His visit is taken as a sign of intensifying contacts between the two countries.

"We hope the mission will establish the basis for a bilateral relationship of permanent peace," Mr Nikolai Soloviev, the Soviet ambassador to Japan said yesterday in Tokyo. Japan and the Soviet Union have still not signed a Second World War peacs treaty because they have been unable to settle a dispute over four islands in the southern Kurile chain claimed by Japan but occupied by the Soviet Union in the last days of the war.

Efforts to resolve the dispute have intensified since Mr Mikhail Gorbachev began implementing his perestroika policy. The Soviet side is eager to gain access to Japanese technology to help its reform efforts and Japanese businessmen worry that they are being beaten to business opportunities in the Soviet Union by European and

US companies. Committees were set up to study the territorial issue dur-

ing a visit to Tokyo by Mr Eduard Shevardnadze, the Soviet Foreign Minister, last December, and the work continued when Mr Sousuke Uno, then the Japanese Foreign Minister, visited Moscow in

May. • Mr Toshiki Kaifu, the Japanese Prime Minister, startled political observers in Tokyo yesterday hy saying he was planning a trip to West and East European countries in January.

It had been widely thought that Mr Kaifu was planning a general election in January or early February.

An election must be held. before next July, and many leaders of the ruling Liberal Democratic Party (LDP) would like it to happen as early as December in the hope that it will purify their scandal damaged images.

Mr Kaifu seemed to pour cold water on these hopss, claiming that he was not thinking of an election at all.

HE Japanese Government appears finally to be making serious efforts to bring down the country's extraordinarily high

land prices. Last week, the governor of the Bank of Japan, Mr Satoshi Sumita, speaking at the annual conference of the country's 64 regional banks, told the bankers bluntly to stop making loans for speculative land deals.

A recent study by the Govern-ment's Economic Planning Agency recommended that farming land in urban areas be taxed like ordinary residential land. It said that if such a change had been made in 1976, land prices in the Tokyo suburbs would be about 28 per cent lower than they are

today. The new focus on high land prices, which first became a big political issue nearly three years ago, has been caused partly by the sudden rise of consumerism as a force in Japanese politics and a growing awareness of what the Prime Minister, Mr Toshiki Kaifu, recently called "the widening disparity between the haves and the have-nots" in Japan depending on

land ownership Japan's high land prices have also become an international issue, with the US and other foreign governments complaining that they constitute a significant structural barrier to con-

sumption and to the progress of foreign businesses in the country. It is one of the items the US has raised for discussion in the bilateral Structural Impediments Initiative (SII) that got underway last month. There is no doubt that Japan's land

prices are wildly out of line with those anywhere else in the industria-lised world. According to the latest

Banks have been singled out before for their eagerness to lend money to speculators'

survey in July by the National Land Agency, the average price of land in Tokyo is Y485,200 (£2,152) per square metre. Tokyo land prices led the surge two years ago, and this year prices in other cities have been catching up. In Osaka, residential land prices have risen 27 per cent in the past year to an average Y354 196 per source metre an average Y354,196 per square metre. International comparisons are difficult, hnt according to a recent Nomura Research Institute study, the average cost of residential land in the whole of Japan in 1985 was Y69,000 per square metre, compared with Y3,000 in the US and Y4,600 in the UK at roughly the same time. Since then,

the disparities have widened signifithe dispartness have whened signifi-cantly. The causes of Japan's high land prices are well understood. The main one is that the tax system encourages hoarding and prevents a

normal supply of land coming on to the market. Property taxes are low for all land holders because local govern-ments have been perennially shy about raising assessments. Moreover, farmers, even in urban areas, are granted huge reductions on property taxes as well as exemption from

taxes as well as exemption from inheritance taxes if their land is passed on to children. For example, a family with a 1,630-square-metre "farm" in central Tokyo, worth some Y790hn, paid only Y22,300 in property taxes last year. Even if the home had been classified as an ordinary residence, the owner would have paid only Y1.65m in property taxes, which is equivalent to 0.002 per cent of the real land value. Thus, there is no pressure on low-income land owners to sell land which they could not afford if taxes were at

they could not afford if taxes were at realistic rates. On the contrary, there is every incentive to hold onto the . Land because experience suggests that it will continue to increase in value.

That mentality has fed on itself toan extraordinary degree in the pest four years since the country began generating huge amounts of surphs funds. Banks, institutional investors,

ί.

industrial companies and ordinary speculators have all piled into the property market with large portions of their surplus funds, driving land prices up at often dizzying speed. Banks have been singled out before by the authorities for contributing to by the authorities for contributing to the boom through their exgerness to lend money for property speculation, and the central bank has imposed lim-

'Given the power of farmers and property owners tax reform will be difficult to achieve'.

its on the proportion of their assets than be used for property lending. Still, the growth of the banks' overall assets has been such that this control has been inadequate. The value of all banks' outstanding real estate loans rose 14 per cent to Y38,757bn in the 12 months to last July. Also, the Bank of Japan's main concern about this growth in the past has been its effect on inflation rates.

This week's demand by Mr Sumita was stronger and suggested a wider concern. "Banks must never carry out financial activities that may cause land price hikes, thus giving rise to inflation sentiment and destabilising

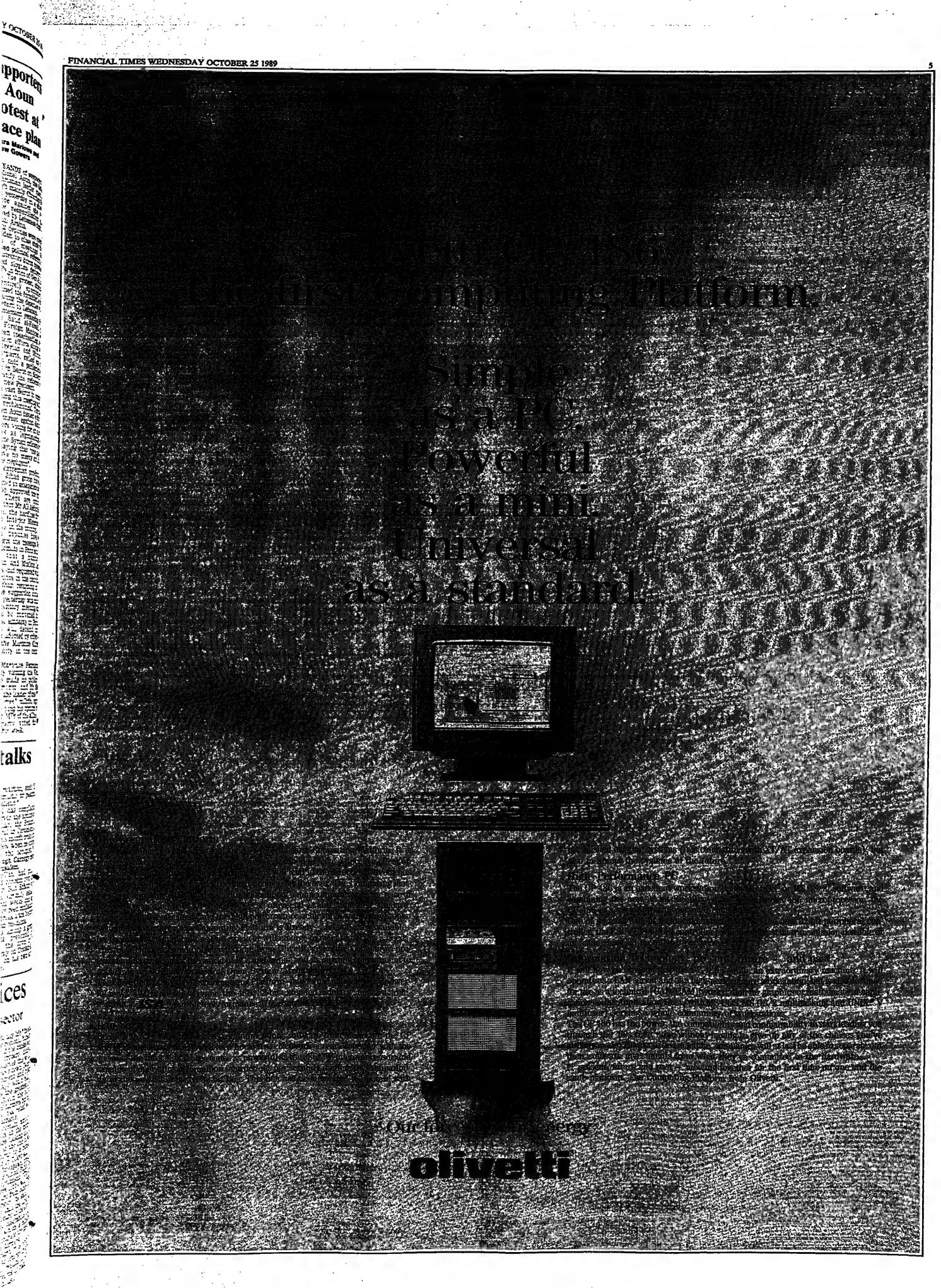
the public's day to day life," he said in his speech to the regional bankers. However, even if the banks were to stop lending for property deals alto-gether, no one believes this would do much to bring prices down. Decentralisation of government and business activity from Tokyo would help, but tax reform offers the greatest poten-tial for relief. Given the political power not only of farmers but also of property owners, tax relief will be very difficult to achieve.

"There is a certain amount of studying going on at the moment, but I think we are hooking at a long gestation period at the end of which they may give birth to a monse," a

Western diplomat in Tokyo said. Mr Takayoshi Miyagawa, president of the Center for Political Public Rela-tions, was more optimistic. "The pressure from the farm lobby will remain strong, but pressure from other voters will become stronger," he said. He pointed out that the land issue

Not solve the second se

nothing is likely to emerge in time to contribute to the results of the SII talks or to the dreams of many Japanese of huying a house.



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# **AMERICAN NEWS** Federal Reserve resists demands to let the sunshine in

# **US** civilian capital goods orders drop in September

By Anthony Harris in Washington

US DURABLE goods orders were virtually unchanged at \$126.7bn in September, up by \$0.1bn, according to the advance report from the Department of Commerce; but this level total concealed large erratic swings in defence and civilian appresent orders.

civilian aircraft orders. Defence capital goods orders rose by \$4.4bn (more than 56 per cent) in the month, while s sharp fall in airline orders was the period for the former of the fo sharp fail in airline orders was the main factor in a \$2.1bn (5.6 per cent) fall in orders for civilian capital goods. Some large new airline orders have been announced this month. Without the defence compo-

nent, overall orders would have fallen 3.9 per cent. With-out the transport sector, orders would have risen 1.8

orders would have risen 1.5 per cent. Transport order trends have also been heavily influenced by developments in the car market, where orders appear to have stabilised after heavy falls earlier in the year, required to reduce excessive inventories inventories.

Orders for primary metals, which are heavily influenced by the motor industry, rose by 1.9 per cent, after previous sharp falls.

This market may now have stabilised, after large invento-ries accumulated during a period of tight supply earlier in the year have been reduced to pormal.

Order books, which fell marginally in August for the first time since 1986, rose by 0.4 per cent, thanks to the defence orders. Excluding aircraft, orders books have been edging down since the beginning of the year.

The detailed figures also show a sharp recovery in orders for electrical machinery, up 6.3 per cent; but orders for other equipment remain depressed by weak computer orders.

This recession produced a sharp fall in IBM earnings ear-lier in the month, and on Mon-day Prime Computer, which is heavily dependent on official buying, amounced a restruct-uring which will reduce employment in the company by 20 per cent.

Peter Riddell reports on congressional calls for more open decision-making at the US central bank R ALAN Greenspan, chair-man of the Federal Reserve, with two contrasting congressional demands - one to limit the Fed's antonomy by making it more open and accountable, and another to strengthen its hand by requiring the elimination of inflation within five years.

Neither proposal is likely to make much headway, but the debate they have provoked has highlighted the curious position of the Fed within the US constitution. In a society which prides itself on its openness and dem-ocratic approach, the Fed is an anom-

ocratic approach, the Fed is an anom-aly. In its own words the Fed is "inde-pendent within government." Its gov-ernors, appointed for 14 years, have the key power of setting interest rates and directing monetary policy. The chairman, who has a four-year renew-able term, is required to report to Congress twice a year but is not bound by what either the executive or the legislature says. The decisions of its policymaking open market com-mittee (FOMC) are published only after six weeks, though some discus-sions between meetings emerge quicker. quicke

The Fed has only existed for just over 75 years and in its present form since the mid-1930s, in the aftermath

By Peter Riddell, US Editor in Washington

The US Treasury is examining

ways of reducing the existing tax bias against corporate equity, as part of the integra-tion of corporate and individ-

nal tax systems. Mr John Wilkins, senior adviser in the Treasury's Office of Tax Policy, told a Congres-sional committee yesterday that his department believed

the best approach to leveraged buyouts and related transac-tions was to focus on the over-

taxation of corporate equity. Possible methods of reducing the tax bias might, he said, include "a dividends paid deduction for corporations and

a dividends received exclusion or credit for shareholders." The Treasury continues to

believe that the tax code should not be used to draw dis-

of the depression. There have been two main strands of criticism. First, there has been ingrained rural and small town popu-



Congressman Lee Ramilton (left) and William Jennings Bryan -a tradition of mistrusting Wall St and international finance

industry. The Treasury belives that limits on the deductability of interest could have uneven

effects between sectors and

severely affect highly lever-

aged industries such as air-

The deficit reduction bill,

currently being considered by a Senate/House conference committee, contains provisions to reduce the threshold on the

use of certain carryovers of net. operating losses and net unrealised built-in gains or

losses. Mr Wilkins said this could have a deterrent affect on future alrline leveraged buy-outs since some airlines may have large built-in gains or losses that could go unused under the proposed lower threshold.

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threshold

lism - the heirs of presidential nominee William Jennings Bryan's "Cross of Gold" crusade of 1896. This sees the Fed as an ally of Wall Street and international finance and an enemy of Main Street and of farmers. Significantly, Congressmen Lee Hamilton and Byron Dorgan, the Democratic sponsors of the legislation limiting the independence of the Fed, come from Indiana and North Dakota respectively. More recently, there have been the

**Treasury explores reduction of** 

tinctions between good or bad

debt or corporate transactions. "The markets are the appropri-ate judges of a corporation's capital structure or of a trans-

Mr Wilkins underlined the

Treasury view that limitations on the deductability of interest would increase the cost of capi-tal, hindering the ability of US businesses to compete in the

glocal economy and adversely affect the domestic economy. He was testifying on a bill

which would attempt to pre-vent hostile takeovers and leveraged buyouts of airlines' by denying interest deductions on high-yield debt incurred in such transactions.

The Treasury opposes spe-cial income tax rules for air-

lines or for any other specific

bias against corporate equity

action."

conservative supply-siders who see the Fed as the enemy of their drive for a revival of enterprise through sustained economic growth. Within the administration, this view is cham-pioned by Mr Jack Kemp, the Housing Secretary, who is the nearest thing in Washington to Sir Alan Walters, Mrs Margaret Thatcher's economic adviser, in offering e semi-indepen-dent economic policy. He has called for more sunlight on the Fed's operations and a greater input from

bankers and damaging the interests of productive business.

productive business. The Hamilton/Dorgan bill originally proposed that the Treasury Secretary should become a voting member of the policy-making FOMC, broadly returning to the position before the mid-1930s. However, this has been mid-1930s. However, this has been opposed by not only the Fed and the Treasury (despite Mr Kemp's enthusi-asm), but also leaders of the Senate Banking Committee, whose support is vital to the success of any legislation. Mr Nicholas Brady, the Treasury Sec-retary, has said he does not want to oft on the committee and communica

retary, has said he does not want to sit on the committee and compromise the Fed's independence. Consequently, the Congressmen last week modified their plan. They made the vagner suggestion that the Treasury Secretary, the chairman of the president's council of economic advisers and the Budget director chould meet the FOMC to give their should meet the FOMC to give their views at least twice a year, before meetings to set monetary targets in February and July. But they would not have a vote. The purpose would be to improve communications and co-ordination, though in practice Mr Greenspan meets frequently with administration officials.

Nevertheless, the Hamilton/Dorgan bill still contains provisions unaccept-

the democratically elected executive branch. Both groups, which overlap, are suspicious of the Fed for putting too great a priority on fighting inflation through high interest rates, benefiting bankers and damaging the interests of moducitive husiness. Janelro

more public audits, and allow closer congressional oversight of its budget. Mr Greenspan will find less trouble endorsing the rival proposal from Congressmen Stephen Neal, the Dem-ocratic chairman of the House sub-committee to whom he will testify. This requires the Fed over the next five years to eliminate inflation, cur-rently in the 4.5 to 5 per cent range. For the Fed this would provide e wel-come reinforcement of its existing aims, without affecting its day-to-day policies. policies

policies. Mr Neal's proposal is merely an aspiration with no penalties for non-fulfilment. Indeed, after discussions with the Fed, Mr Neal watered down an earlier version requiring the reduc-tion of inflation by 1 percentage point a year until it reached zero. The hearings are likely to provide an opportunity for Congressmen to criticise the Fed for being too cau-tious about reducing interest rates. But otherwise there is little apparent weight behind the calls for radical reform. In practice, it suits both Congress

In practice, it suits both Congress and the administration for the present anomalous position of the Fed to continue - for it to take the responsibil-ity, and blame, for difficult monetary decisions and high interest rates

#### **Justice Department curbs** Earthquake aid package backed use of racketeering law A \$2.85bn emergency aid package for the San Francisco

By Janet Bush in New York

THE US Justice Department has issued guidelines limiting the use by Federal prosecutors in white-collar crime cases of the racketeering law used in the indictment of Mr Michael Milken, former head of Drexel Burnham Lembert's funk bond operation, on charges of securi-ties law violations.

The move follows rising crit-icism in the securities indus-try, the legal profession and from civil liberties groups about increasing government use of the Racketeering Infin-enced and Corrupt Organisa-

tions Act, known as Rico. The revised rules limit the kind of crimes which can be used as a basis for a racketsering indictment and the amount of money that the government can seize before a trial. Rico, passed in 1970, was originally designed to combat

organised crime and was used successfully against the Mafia. However, largely as part of a campaign in New York against insider trading led by Mr Rudolph Guiliani, former US attorney for the Southern Dis-trict of Manhattan and now the Papublican candidate for Republican candidate for mayor, Rico became a major weapon against white-collar

crime. Under the law, it is not only an individual defendant who can be found guilty of racke-teering if he is proved to have engaged in a pattern of crimi-nal activity but also the com-pany to which he belongs - which is then regarded as a

- which is then ingation as a corrupt organisation. It has been widespread prac-tice for the government to force a defendant or an enterprise to forfeit assets even before a trial.

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A SHARP improvement in the fortunes of the most left-wing candidate in Brazil's forthcom-ing presidential elections sent a shiver through the country's

ing presidential electronic constraints a shiver through the country's business community yesterday. As the poil showed Mr Luis inacio Lula da Silva of the radi-cal Workers' Party (PT) rising to second place, the black dol-lar took off in parallel — increasing by midday to NC211.10 from a Monday close of NC210.30. With just three weeks to go before the first round in the two-phase elections, Luia, as he is universally known, has become the prime target of both left- and right-wing rivals. Last week, Mr Mario Amato, president of the powerful Fed-eration of Sao Paulo Industries (Flesp) warned that "800,000 businessmen" would abandon the country if the militant for-mer trade union leader was elected. Lula has also been the target

Luia has also been the target of increasingly angry attacks from Mr Leonel Brizola, the veteran socialist and former

veteran socialist and former governor of Rio de Janeiro state — naually the main bogey figure for the right. Despite the antiety, Lula, with 15 per cent of voters' pref-erences according to the latest loope poil, remains will behind Mr Fernando Collor de Mello — stable at about 31 per cent. However, he has for the first time overtaken Mr Brizola at 14 per cent and is said to be gaining ground uniformly across the country. The PT frequently makes

The PT frequently makes rapid progress towards the end of campaigns. In municipal polls last year, for example, it came from nowhere to capture e number of key cities includ-ing, to the party's own amaze-ment, the vast conurbation of Sao Paulo. Mr Brizola, Lula's only serious rival on the left, is

polling only 2 per cent in Sao Paulo state, which accounts for nearly 20 per cent of the total 82m electors. Only the two frontrunners in voting on November 15 will go

through to the decisive second round on December 17. Should those be Mr Collor and the PT candidate, the election will polarise sharply.

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1949

An important advance in these pre-seat belt days.

- 1951 -Mercedes-Benz develop the world's first safety bodyshell. Later to go into production in the 180 models. The now standard practice of placing passengers in S a rigid cell protected by front and rear crumple zones, was patented by Mercedes-Benz. Other manufacturers have been allowed to infringe this patent in the interests of universal road safety.

First systematic crash and roll-over test programme. In one year 80 cars are destroyed so that safety problems can T

- 1959

1951-1954 The first car in the world passenger safety cell.

Over the years no one-

still be steered around obstacles. (The principle is

7



Front seatbelts and head restraints become standard equipment on all Mercedes-Benz cars.

ABS is introduced on production models. Seatbelts are made standard fitting on all four seats (in advance of U.K. legislation).

– 1981 — Mercedes-Benz are the first and still the only manufacturer to offer automatic belt-tensioners as standard equipment (above a pre-determined impact force, the seat-belt is electronically tightened in milliseconds). The airbag is also on offer for the first time (stowed in the steering wheel boss, it inflates in 25 milliseconds on serious impact, to cushion the driver's head and chest).

- 1983

As a result of the industry's most exhaustive crash testing programme, Mercedes-Benz are first to engineer an improved impact energy dispersal system. As well as coping with the 100% frontal impact, demanded by legislation, the new Mercedes-Benz design directs impact energy away from the car's occupants in the event of off-set frontal collisions.

> Mercedes-Benz develop brake and clutch pedals that swing away from

#### be more thoroughly investigated. has done more for safety the driver's feet in the event

Mercedes-Benz introduce the first production cars to be equipped with padded interior surfaces and flexible components for additional safety: large, padded steering wheel boss; a padded, yielding dashboard; flexible control switches and levers; padded sun visors, window sills and arm rests; flexible window handles; recessed door handles; rear-view mirror that detaches on impact.

Servo-assisted disc brakes are introduced on all four wheels to reduce driver effort in everyday as well as emergency .... 238SL. braking. 1963 - 1967 1967

---- 1961 --

Mercedes-Benz safety steering assembly. It yields progressively on impact to reduce the possibility of driver injury. The main advantages are: a large padded steering wheel boss, impact absorber, collapsible telescopic steering column and a steering box sited well behind the front suspension.

Front head-restraints are introduced to lessen the risk of "whip-lash" neck injuries.

- 1970

- 1968 -

Announcement of the anti-lock braking system (ABS) which prevents the wheels locking under emergency braking. The vehicle does not break away and can

# **Mercedes-Benz**

**ENGINEERED LIKE NO OTHER CAR** 

IN THE WORLD.

**'**,,

of a major accident.

ditional support

ASD (automatic locking differential) is introduced. Under conditions where traction varies between the right and left driven wheels, causing one to spin uselessly, the ASD system automatically transfers power to the wheel with better traction. The device is designed to operate at speeds up to approximately 19 mph, to aid initial acceleration and manoeuvrability in difficult conditions. However, the ASD warning light alerts the driver to poor traction conditions regardless of vehicle speed.

- 1987 -

ASR and 4-Matic are introduced. Developing from the technology of ABS and ASD, these systems give the driver ad-

- 1988 —

300TE 4-MATIC. 1988

in hazardous road conditions. ASR (acceleration skid control) electronically monitors wheel speed and automatically applies the brake and adjusts the throttle opening so the driving wheels cannot lose their grip under hard acceleration. 4-Matic (automatically engaging four-wheel drive) electronically monitors wheel slip and steering angle, progressively bringing in front wheel drive, a locking front to rear differential and finally, a rear differential lock as conditions dictate.

# WORLD TRADE NEWS

# Fujitsu extends telecom interests

By Louise Kehce in San Francisco

IN A move towards the "globalisation" of its telecom-munications business, Fujitsu, one of the largest Japanese electronics manufacturers, will establish research and development as well as manufacturing facilities in the United States and Europe.

Today the Japanese company is scheduled to hold groundbreaking ceremonies et the Richardson, Texas site of its new North Americal Tele-communications Centre, which will house its first telecommunications research facility out-

side Japan. By the end of 1992, the \$80 million manufacturing and research complex is expected

THE SAAB aircraft division of

Sweden's Saab-Scania group yesterday received a SKr2bn (\$310m) order for 35 commuter

(\$310m) other for 35 commuter aircraft from Express Airlines in the US. The deal includes 15 firm orders and 10 options for the 35-seat Saab 340B airliner

and 10 firm orders for the new

Saab 2000 50-seat turbo prop

Express Airlines, a regional

carrier in the south-east US which already operates 13 Saab 340As in tts fleet,

becomes the first US customer for the Saab 2000, which has now received 124 firm orders

and options since the project was announced in May. The orders could also repre-

sent the break even point,

which analysts estimate at 275, for the Saab 340 project.

So far, 276 have been sold. Deliveries of the Saab 340B

to Express Airlines will take place between 1991 and 1993

and deliveries of the Saab 2000

On Monday, Seab announced that it had already signed a

SKr700m (\$109m) order with

the Swedish regional airline Salenia Aviation AB for 10

turboprop commuter airliners.

Saab said Salenia placed two firm orders for the Saab 340B aircraft and three for the Saab

2000, a stretched 50-seat ver-

sion of the Saab 340 launched

in December 1988.

between 1993 and 1996.

Saab wins

\$310m of

**US** sales

By John Burton

in Stockholm

airliner.

market," she added. are expected to be employed, more than doubling the cur-rent number of Fujitsu America employees

Fujitsu also aims to establish pany as a major US manufaca similar operation in Europe, turer of telecommunications said Mr Jinjiro Dodo, president equipment. of Fujitsu America's telecom-

Currently, more than half of munications group. Although plans for the Eurothe telecommunications prod-ncts sold by Fujitsu in the US are assembled in Richardson. pean telecommunications facility ere "in the embryonic stage," according to a company spokesperson, the establish-ment of the Texas facilities represents e "blueprint for the way Fujitsn intends to address Once full scale manufactur ing gets underway at the site, the company plans to increase its local content of components to approximately 70 per cent, officials said. the global telecommunications

which revenues will be paid to

service construction debt. The EPDC proposal moved ahead in the summer of the

**Finnish trade** Fujitsu is understood to be considering several possible sites in Europe, including the United Kingdom. with Moscow By Enrique Tessieri in Fujitsu's new complex in Helsinki Texas will establish the com-

# NEW environmental legislation in effect by 1991 has put fresh strains on Finn-ish-Soviet trade, forcing Neste, the Finnish state-owned oil company, to seek low-sulphur oil from the Soviet Union. President Mikhail Gorbachev is due in Heleiplet today for a President Mikhail Gorbachev is due in Helsinki today for a three-day visit when he will sign, among other accords, a new five-year (1991-95) Fian-ish-Soviet trade pact. From 1991, new Finnish leg-islation will forbid heavy fuel oll (HFO) with over 1 per cent sulphur to be used in four Finnish provinces. The sul-

**Oil** imports

put strain on

Finnish provinces. The sul-phur content of crude refined into HFO by Neste is around 2.7 per cent. Soviet crude imported to Finland has roughly 1 per cent sulphur content

Mr Jaakko Ihamnotila, Neste's chief executive, has given his views on which course Finnish-Soviet trade should take. This has fallen one-third to about 14 per cent of all Finnish trade. Mr Jermu tor-general, says the next five-year trade pact should be the last. Laine, Customs Board direc-

Mr Ihamuotila anid: "Only (Soviet) energy products could be left in the clearing-house scheme and all other products scheme and all other products traded on a hard-currency basis". This clearing-house scheme would not undergo any radical changes if such a step were taken, "since 80 per cent of all Soviet imports (to Fin-land) come in the form of

"We don't actually know what Mr Ihamnotila is trying. to get across," said Mr Pertti Leine, a Finnish forest industry official. "Possibly he wants Nesta to continue having a privileged role over oil imports to Finland."

Osuskunta Tuontičijy (OT), a company owned by some a company owned by some Finnish timber firms, applied earlier this year to import 20,000 tonnes of HFO. OT tried unsuccessfully to break Neste's oil import monopoly in 1981. Neste balieves it will mach on company with the reach an agreement with the Soviet oil company Soynzneftexport on securing part of its future Soviet oil imports in low-sulphur crude by 1991.

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Japan machine imports 'must grow'

#### By lan Rodger in Tokyo

JAPAN will soon be unspitable for manufacturing, according to Mr Hiroshi Hamada, president of Ricoh, the leading pro-ducer of copying and facsimile machines

In an FT interview in his Tokyo office, Mr Hamada pre-dicted Ricoh would soon have to import machines to Japan from its US factory to satisfy the fast-growing Japanese market. At a time when many ana

lysts fear that Japan's output of manufactured goods will continue to grow et a high rate, his views come as something of a shock. Mr Hamada cited the decline

in population and the growing interest of Japanese people, hitherto considered workshol ics, in taking time off.

"Japan's gross national prod-uct is growing at the rate of 45 per cent annually, whereas the number of newly-born children is decreasing. In another five years, we will not have suffi-cient labour in Japan, so we in Ricch will be very grateful that we have a production facility in California to manufacture office equipment to export to

The supply of labour is already very tight in Japan. The memployment rate is 2.8 per cent and there are more job vacancies than people to fill them, according to government statistics ....

"Working hours are decreasing and we have more and more leisure time available. No doubt Japan is becoming a nation no longer suitable for manufacturing."

Mr Hamada argued that even though the yen had weakened against the dollar in recent months, this would not dissuade Japanese manufacturers from moving more and more production overseas.

"Unless they increase the -Unless they increase the ratio of overseas production, it will not be possible for them to grow on a global basis," he pre-dicted. "My opinion may be rather pessimistic, but when I look at the longer perspective, I think that is the flow. That is why we are purguing the wolwhy we are pursuing the pol-icy of producing the right prod-

uct in the most suitable place." Ricoh set up its first factory in California in 1973 and has since opened plants in Britain, Taiwan, France and South Korea. Despite the problems facing Japanese office equip-ment manufacturers, Mr Hamada believes they will maintain their world leadership for at least the next 10 years.

In the past year, the com-pany has been at the centre of a row with the European Commission over copiers it exports from the California plant to EC countries. According to the EC, the copiers did not have enough US content to qualify

as US made, and so should be whole thing in Japan. But in order to promote local producsubject to anti-dumping duties imposed previously on its tion, you have to go through a certain number of steps. "For instance, when we

Japan-made copiers. The EC introduced a regulastarted to manufacture our tion last July to give force to its view, but meanwhile, Ricoh first product in the UK, we needed about 400-500 parts. If we had been required to satisfy the 40 per cent local content has raised the local content ratio at its California plant, and so prosecution seems from the beginning, we would never have been able to start. pnlikely.

"Obviously, it was necessary to bring parts from Japan. Then we displayed them in the lobby of the plant so that local 'Mr Hamada cited the growing interest of iobby of the plant so that ican manufacturers and suppliers could look at them, then pro-duce them. This is the kind of process we always go through." Ricch is one of many Japa-Japanese people, hitherto considered workaholics, in taking time off .... ?

recovered substantially since the revaluation of the yen against the dollar four years Mr Hamada was highly criti-cal of the whole process, and looked forward to the establishment of international rules on country of origin for goods in the Uruguay Round of mul-tilateral negotiations under the General Agreement on Tariffs ago. But Mr Hamada was not he was more concerned with profits than sales. "Although

and Trade (Gatt). He said Ricoh had not been trying to chromwent local content requirements or minimise the amount of local content in its overseas factories.

"If we exported all the components from Japan, then assembled them overseas, that would be meaningless. It would be much better to produce the 81, 1989.

have still not recovered to the level of about 10 years ago. In fact, the net profit margin has decreased to about half what it was then." Ricoh had net income of Y17.8bn (£79m) on sales of

nese manufacturing companies whose sales and profits have

impressed. Reflecting a new view among

sales are growing, earnings

Japanese corporate manager

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Y729.4bn in the year to March

# US looking for curbs on mixed credits

#### By Peter Montagnon, World Trade Editor

THE US will be looking for mixed credits - export credits speedy international agree- sweetened with aid to make ment to reinforce curbs on mixed credits when fresh talks on export finance open at the Organisation for Economic Cooperation and Development (OECD) in Paris next month, a US Export-Import Bank Direc-tor said yesterday.

There is a short fuse on this one," said Ms Rita Rodriguez, a full-time Eximbank Director since 1982. The Administration has to report to Congress on progress in the talks by next spring, she added. The talks, in the framework alising its negotiating policy for the talks which open in Paris on November 13, but Ms

of the OECD Consensus on export credits, are expected to concentrate on eliminating interest subsidies on export credits to middle-income developing countries as well as on

There is a short fuse on them more attractive. this one. The Ms Rodriguez made clear in an interview that the mixed credits issue was the one to Administration must report to Congress by which the US attached the next spring'

greater priority. Such credits had continued to proliferate despite international agree-One was to restrict the prac-tice of tying aid to national exports; another was to limit ment to make them more the sectors to which mixed credits could be applied. There was not much developmental value in offering a mixed credit expensive, in 1987, and the US has long argued they represent an unfair trading practice because they allow countries with large aid budgets to "buy" developing world business. The Eximbank was still finto a middle-income country so

it could purchase telecommuni-cations equipment, she said. Unless the talks made quick. progress, it was likely the US Eximbank would start making Rodriguez said there were two possible ways of dealing with the problem. aggressive use of its "war chest" which is available to match mixed credit offers

made by other countries. Though the "war chest" stood at only \$100m, it would support some \$300m in exports and, since the success rate on bids for business in developing countries was low, it could be used to support a much larger

amount of offers. "You could easily leverage that to a multi-ple of five, so that at any time 5 50 you would have \$1bn to \$1.5bn of offers. That begins to bite," she said.

she said. Despite: US pressure for speedy results, the Consensus talks are expected to be lengthy and complex. The pre-vious agreement, whereby a minimum grant element was imposed on mixed credits to make them more costly to the donors, took several years to reach.

A PROPOSED agreement

between Trust House Forte and Orbis, the Polish state-owned tourist company, on set-1981, vetoed a proposed joint venture with the Kempi ski company to renovate the Euro-pejski hotel nearby on the grounds that the terms of the agreement discriminated ting up a joint company to renovate and run the Fina de Siecle Bristol hotel in Warsaw has been questioned by the Orbis employees' self-management council. The democratically-elected against Orbis.

The Bristol project, where renovation work would be car-ried out by the Austrian Hofcouncil has told the Orbis management to improve the barms of the agreement with THF by bringing down the time for which the hotel would be man Haculan company, is worth \$35m and the bulk of the financing would come from the International Finance Corporaleased to the new joint venture by Orbis, the present owner, from 30 years plus an option on tion, a World Bank affiliate.

# came a step closer yesterday to e \$900m contract for Turkey's first major "build-operate-transfer" (BOT) thermal power long time favourite for the lead BOT slot, a consortium led by station at Aliaganear Izmir with a decree making its site a free-trade zone. A contract can now finally be expected for the project by the end of the year, according to Ankara diplomatic sources. The decree confirms the EPDC proposal's lead over its

By Jim Bodgener in Ankara

A JAPANESE-led consortium

BOT slot, a consortium led by Japan's Chiyoda Corporation and the US' Westinghouse Electric Corporation, when the latter group could not resolve structural problems in its pack-age, especially the financial integration of an associated port for the 1,400-MW plant proposed at Yumurtalikin south-eastern Turkey. Clinching the attractiveness of the EPDC bid for both the Turkish government and finannearest rival, e similar power plant proposed by Europe's Asea Brown Boveri (ABB) for Ambarli near Izmir.

The EPDC group has ini-tialled all of the subsidiary agreements to the main BOT contract for the 1,000-MW plant - now what needs to be resolved is the account into

**Turkish power station deal** 

#### Polish hotel agreement questioned

#### By Christopher Bobinski in Warsaw

another 30 years. Earlier this month the employees' council, set np under legislation passed in

Turkish government and finan-ciers has been the underwriting of construction financing by two of the consortium's members, Marubeni Corpora-tion, and Hitachi Corporation.



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io hard disks can quickly reach capacity.

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# **UK NEWS**

#### Murata to invest Soviets, Japan 'pose £45m in English aerospace electronics plant challenge' By Paul Betts,

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electronics components maninfacturer is to create about 950. jobs over the next five years by investing about £45m in a manufacturing plant at Plymouth, south west England.

south west England. Murata Manufacturing chose the Plymouth site, which used to be owned by Texas Instru-ments, the US electronics com-pany, after considering loca-tions in West Germany, France and Spain Ci Ci 223 4 and Spain,

The UK plant will complement production from the com-pany's plant in Nuremburg, West Germany. If will begin 2 249 728 PC production next year by displa-cing imports from the com-

pany's Canadian factory. Although the plant will ini-tially use imported raw materials, it hopes to quickly establish local sources of supply. It is likely that apart from a

small team of Japanese engi-neers very few of the employ-ees at the plant will be Japa-nese. There is only one Japanese manager among the company's 88-strong sales force Car and the

which was set up in 1983. It will receive about £4.9m in Government grants to set up the plant. Murata hopes to start manufacturing ceramic compositors used in a wide range of electronics products

By Terry Dodsworth

and Shaye Communications

Ferranti Creditphone to

launch sale of handsets

LEADING Japanese and specialist electron mag-tronics components manin- netic filters. Staff recruitment urer is to create about 950 will begin almost immediately.

ing plant to meet growing demand from European elec-tronics companies and in the wake of inward investment moves by other Japanese man-

pean market.

omy over the next year.

He said: "Our time scale for essing the British economy is not over six months or a year, but five or ten years." Mr Murata said the company

had chosen Plymouth partly because it did not want to be

The company said it decided to establish a UK manufactur-

Ofacturers. Murata's move to Plymouth, where it will be close to Toshiba, one of its main customers, raises the propert of more Japanese components suppliers following Japanese manufacturers into the Euro-

Mr Yasuktaja Murata, vice president in charge of the company's overseas operations said the company's decision had not been affected by forecasts of slower growth in the UK econ-

Mr Taylor said the Soviet Mr Taylor said the Soviet Union was concentrating on improving the Snkhoi-27 and MiG-29 fighter jets, the speed and manocuvrability of which has recently impressed experts at international air displays. However, the Soviet Union did not annear as anytone as

part of what he described as concentrations of Japanese companies in areas such as South Wales and Scotland.

Aerospace Correspondent THE Soviet Union and Jap are starting to pose a big chal-lenge to the Western aerospace

industry Mr John Taylor, edi-tor of Jane's aircraft manual, warned yesterday. sensus of forecasts and the Angust deficit was revised upwards by only £11m, Sterling "Tremendous progress has been made by the Soviet Union lost 1% plennigs after the news and prices of government bonds fell

aerospace industry", said Mr Taylor before the publication. today of this year's edition of the authoritative manual. He suggested that the Soviet For while Britain's exports For while Britain's exports reached record levels last month, sn did imparts. Although the September cur-rent account deficit was the Union may be taking a lead in designing and developing supersonic air transport and that Japan was also beginning serious studies of both superlowest monthly deficit since May, It also took Britain's trade figures past several

gloomy milestones. sould and hypersonic aircraft. He said that Europe urgently needed a committee The £5.9bn current account deficit for July to September marks a new record for a quar-ter. At £15.6bm, the deficit for capable of identifying future for military and civil aircraft Jannary to September has already overtaken last year's requirements and of helping £14.6bn total and the £14.5bn deficit projected for the whole of 1989 by Mr Nigel Lawson, Europe's industries to develop and build them.

the Chancellor of the Exche quer, in his budget in March last year. The Treasury drew con from the trend of export

the third quarter, export umes, excluding oil and er items, comprising ships, N Sea installations, aircraft cious stones and silver, ro 4.5 per cent compared with second quarter and 8.5 per compared with the third ter of last year.

This, Treasury officials said, was a sign that Britain was benefiting from improvements in the supply side of the econ-nmy and that the current account deficit did not reflect a competitiveness problem.

The Treasury also said import growth was slowing "significantly." However, the latest figures showed that import volumes, excluding oil and erratics, were still 5 per cent higher in the third quarter than in the second and 10 per cent higher than a year earlier.

Treasury officials said the import trends pointed to con-tinued excess of demand in the

	Current		Visible Trad	a	Invisible
	Balance	Balance	Exports	imports	Balance
1987	-3.7	-10.9	79.4	90.4	+7.3
1968	-14.6	-20.8	80.6	101.4	+6.2
1989				•	
Qtr 1	-4.8	-6.0	21.7	27.8	+ 1.2
Qtr 2	-4.9	-5.9	22.8	28.5	+ 1.0
Otr 3	-5.9	-6.8	23.6	30.4	+0.9
Jul	-2.2	-2.5	7.7	10.3	+0.3
Aug	-2.0	-2.3	7.5	9.8	+0.3
Sep	-1.6	-1.9	8.4	10.4	+0.3

Narrowing the current account deficit looks set to take time, writes Peter Norman

Trade figures pass gloomy milestones

economy during September. But they noted that base rates and, more important, mortgage rates have risen since the latest trade data was collected. Mr Lawson said last week at

the Mansion House that the narrowing nf the current account deficit was "bound to take time." Yesterday's figures for the value of exports and imports bear him out.

**Visible exports jumped by** nearly fibn to f8.4bn between August and September and their year-on-year growth in value terms was 13 per cent in

the latest quarter compared with the same period of 1988. But visible imports in the third quarter were still 14 per cent higher in value than a year

For the current account to narrow, export values will have to grow at an appreciably faster rate than imports. An important pointer will be trade in cars. In the latest three months, British car exports fell in value by 8.5 per cent to £593m from £647m in the April to June period while

imports jumped by 23 per cent

£2.14bn from £1.74bn. By volume, UK car exports fell by 12 per cent between the two quar-ters compared with a 23 per cent growth in imports.

However, the export trend is unclear. British car exports in the latest three months were 25 per cent higher in value and up 20 per cent in volume cmm-pared with the same 1988 period. On a year-on-year basis, volume imports were up 18 per cent and 21 per cent in turn.

Future trends will depend largely nn whether British domestic demand responds to the additional credit squeeze imposed this month. Many analysts believe it will, although October's trade figures could still be disappoint ing.

If demand does slow at home, they argue thet manu-facturers should be in a relatively good position to switch nutput to satisfying strongly growing markets elsewhere in Europe because of the recent decline in the value of sterling against the Deutsche Mark and other continental currencie

Employers paint bleak picture of business Simon Holberton on the pessimistic conclusions of the CBI's latest industrial survey

did not appear as anxious as the US to develop stealth aircraft, such as the US B-2 bomber which is designed to cease, and investment plans may be curtailed, according to "I believe it to be significant the Confederation of British

Industry (CBI), the country's employers' organisation. In its latest quarterly survey of trends in manufacturing doubt about the "success" of the Chancellor of the Exche-quer's policy of using high interest rates to cool the UK economy. Domestic demand for **UK** goods has slackened con-

siderably, it says. The CBI provides, however, only small comfort on the trade side. Manufacturers are pessimistic about the prospects for exports in the coming year, although over the coming months they expect some pick up in orders.

British industry has taken a turn for the worse over the past three months and the possibility of a recession can not now be ruled out. Many compa-

WINDERSON TO LEEPENS

Business optimism in nies, however, believe a recession can be avoided and point out that industrial activity in the UK is slowing from a very high base. The CBI survey was con-

ducted between September 20 and October 11. Bank base rates were increased to 15 per cent from 14 per cent on October 6. The survey covered 1,224 companies, responsible for about half of the UK's exports of manufactured goods and

employment. The survey shows business confidence fell to its lowest level since October 1982 over the past three months, the fourth successive decline. The CBI said respondents were markedly less optimistic now than they were three months

The reduced confidence seen over the past 12 months con-trasts with a period of continned rises in optimism seen in 1987 and 1988. The areas in industry where confidence is despite an expected pick-up thought to be weakest are: three months ago. The CBI

small firms with under 200 employees, the consumer goods industries, while there has been a sharp fall in business optimism in the capital goods industries.

Some 15 per cent of respondents said they were more opti-mistic about the business situation, while 41 per cent said they were less so. The result-ing negative balance of 26 per cent compares with a negative balance of 19 per cent in the July survey. The CBI "balance" of how

the economy is performing on industrial orders, for example, is calculated on the difference between companies which reg-ister a growth in orders and the percentage which register

a loss. The outlook was similarly bleak for orders and output, in. October manufacturers reported a fall in total new orders, or demand, for the first time since Jnly 1986 and

said total nrder bunks have weakened markedly since July. Growth in output sppeared to cease over the past three months. A CBI balance of -1 per cent - the first negative result since October 1986 - indicates a decrease in ontput over the past four months. Optimism about exports over

the next 12 months has slightly (a balance of -2 per cent com-pared with a balance of +2 per cent in July). The CBI said it reflected a lack of export orders over the past four months. The deterinration in confidence is particularly marked among the largest Companies.

The volume of export orders was unchanged in the third quarter of 1989, despite July's expectation of a slight recov-

On capital expenditure, investment intentions have weakened since July, partly reflecting lower capacity utilisation and expectations of lower demand. A balance of -3 per cent indicated they expect to authorise less capital expenditure over the next 12 months than in the past 12 months. Companies expect to run-down their stocks of finished goods, with larger companies expect ing the most significant des-tocking in the coming months. Companies also appear to have cut back their intake of raw materials and semi-manufactured goods in response to their expectations for demand.

A shortage of orders, mean-while, is the most frequently cited constraint nn output over the next four months. Plant capacity comes next but is much less so than a year ago. Shortage of skilled labour as

a constraint on output is seen declining significantly over the next four months.

Manufacturing employment fell more sharply over the past four months than was expected in July. A balance of -13 per cent reported lower employment over the past four months.

FERRANTI CREDITENUNE, tory announcement. Mr John Cummings, managgroup, which claims to have ing director of Ferranti Creditpioneered the telepoint mobile communications system, will begin selling its handsets at phone, claimed yesterday that the Ferranti group's long expethe beginning of next month. rience in telepoint technology The move will make Ferranti Creditphone the second of the fnur telepoint licensees to enter the market. British Telecom and STC-launched a trial. service two months ago, and be installed by the end of 1990. another consortium, BYPS,. The four telepoint licensees made up of Philips, Barclays are aiming at the mobile com-and Shell, will be launched in munications market with a

would give it a strong lead in the market. By Christmas, the company aimed to have 1,000 Zonephone base stations in place and a further 4,000 would spring of next year. The fourth chesper, but more limited sys-group of Motorola, Mercury tem than present car and portem than present car and portable telephones.

"I believe it to be significant that there is little evidence of Soviet obsession with stealth, nr low-observables, to which our US friends are devoting so much time and money," said Mr Taylor yesterday. But he claimed the Soviets were not-unaware of stealth technology. has yet to make an introduc-"In fact, a large Soviet Navy missile cruiser produces a smaller radar signature than a Nato frigate," he said. In the introduction to the 80th edition of Jane's, Mr Tay-

lor also says the Soviets are raising their profile in the commercial aviation market. Among projects under study are the S-80 light 18-19 passenger transporter, the S-84 four-seat piston-engined light aircraft and the S-51 supersonic business jet being studied being studied in cooperation with the US Gulfstream Aerospace company.

-

evade enemy radar.

# N rem account balance of payments deficit fell last month to a provisional seasonally adjusted £1.64bn from £2.01bu in August brought the City of London no Although the September fig-ure was in line with the con-

# ENEW JAGUAR SOVEREIGN. AS USUAL, WE'RE KEEPING IT QUIET.

THE NEW 4 LITRE JAGUAI

In Brief

**UK** pension

funds 'plan'

change in

investment

UK pension funds plan to put more than a quarter of their investment in domestic equi-

ties into indexed (or "passively

managed") funds, according to a survey by US research group Greenwich Associates. Passive management - type

investment to a stock market index - has become popular as

institutional investors have

succumbed to the theory that without genuine "insider"

information they stand no bet-

ter chance than anyone else of

Engineering union leaders

today meet employer represen-tatives in e bid to negotiate a

settlement in their dispute

over a shorter working week before strikes at British Aero-

space and Rolls-Royce next

week. The unions and the Engineering Employers' Feder-ation said the talks were infor-

mal and stressed that there was a considerable gulf between their positions.

"beating the market".

**Engineers** talks

# **UK NEWS**

Ambulance staff go back to work

By Fiona Thompson and Michael Cassell

LONDON'S 2,500 ambulance workers returned to work last night after staff agreed to lift restrictions which had prompted the Londoo Ambu-lance Service to take virtually all staff off the payroll on Monday and divert emergency calls to the police and voluntary agencies

10

Earlier, Mr Kenneth Clarke, Health Secretary, had told MPs in the House of Commons that the Ministry of Defence was reviewing its resources in case the army was called on to help out.

The London staff had imposed the restrictions, on the use of radios in certain situations, on switching crews between stations and on ferrying non-urgent patients to and from hospital, on Monday as part of a national canopaign of action against a rejected 6.5 per cent pay offer. That octional campaign is

still continuing its overtime ban, but unions and management were meeting last night et the coociliation service Acas in e bid to resolve the six week dispute.

Mr Dnncao Nicbol, NHS chief executive, agreed to meet after a written request from Mr Roger Poole, chief trade union negotiator for the ambulance workers.

Both sides have been sepa rately to Acas since the dispute begao but this was the first time they had met face to face.



A police van, answering an emergency, brings an elderly patient to St Thomas' hospital in London

Mr Poole said the unions were prepared to stay at Acas chief all night in order to get an agreement. They were still seeking an improved pay offer. Mr Nichol again ruled out putting the issue to arbitration, which the unions have been calling for since the dis-pute began but the Department of Health has consistently

iected The London agreement came after staff agreed to lift the restrictions that the London Ambniance Service hed regarded as the most damaging of a 14 point work-to-rule plan.

Mr Tom Crosby, London's hief ambulance officer, reiterated his support for more pay for London ambulance workers, "given the particular problems of the London service." As an act of good faith, and in return for the staff remaindispute.

ing on station throughout both days, pey would be reim-bursed, said the LAS. Before the situation was resolved, only six of the capi-tal's 71 ambulance stations

were operating yesterday. The Metropolitan Police, with the help of the Red Cross and the St John Ambulance Bri-

gade, were answering emergency calls. Mr Crosby said he hoped the reintroduction of emergency cover and the national talks at Acas would provide "a good springboard" for an end to the

In the House of Commons, Mr Clarke laid the blame for the disruption to ambulance services squarely on the shoulders of the ambulance staff.

Mr Neil Kinnock, leader of the opposition Labour party, called on the Government to allow the dispute to go to hinding arbitration,

# PM pressed | Lloyds to restrict to silence syndicate accounts By Patrick Cockburn

LLOYD'S of London, the private insurance market, is to introduce stringent new measures making it more difficult for insurance syndicates to keep their accounts open beyond the normal three years. The move is aimed at preventing Lloyd's managing agents leaving an accounting year open in order to avoid facing up to problems facing a syndicate or calling for more

cash from its members: There are currently some 115 open years involving 68 syndi-cates. In most cases accounts have not been closed because it has proved impossible to put e sufficiently precise figure on losses, such as those stemming

from pollution and asbestosis claims in the US. In some cases, however, the Council of Lloyd's believes "open years" have been declared when not suicily necessary. The regulations announced yesterday aim to make it much more difficult Party managers said they for managing agents to keep accounts open by prescribing a series of steps they must take

had received a "stream" of similar representations end the message would be con-veyed to Mrs Thatcher before she faces Commons quests tomorrow. The Prime Minister will be

expected to endorse Mr Nigel Lawson's statement yesterday that Sir Alan's views are not those of the Govern

Currently, the liabilities for a year are normally reinsured internally by a syndicate under the same management with tha following year's account, known as Reinsurance To Close (RITC). Under the new regulations,

Under the new regulations, the managing agent must seek an independent quote for the insurance to close - in effect obliging the agent to see what view the market takes of the year in question. Until the year is closed, the rules will in future limit the ability of a managing agent to isolate a single problem year from the rest of his or her busi-ness.

Regulations include the sub-mission of reports on the state of the account every six

than many members of Lloyd's had expected.

when doing so. In inture, a managing agent seeking to declare an open year will be required to obtain an independent actuarial report, including an opinion as to whether the agent has acted responsibility.

of the account every six months and an important role for the Underwriting Agents Registration Committee, whose permission must be sought for opening a new syndicate. The measures, which were first proposed in August, are somewhat barsher and have been introduced more specific been introduced more speedily

Mr Anthony Haynes, chair man of the Association of Lloyd'a Members, welcome the new rules but said that they wouldn't have much impact on the 115 years already open.

SDP president Mr John Cartwright, MP for Woolwich, has been re-elected president of the Social Democratic Party. He won 69 per London bus cent of the 3,900 votes cast against his rival, Mr John Mar-tin, the SDP's candidate in last year's Kensington by election.

#### Manx hunt ban

North-East economy

North-east England's regional

economy appears to have weathered the third quarter of the year better than other

parts of the north, with sales

and orders holding up and

most businesses continuing to do better than a year ago, according to the Type and

Wear Chamber of Commerce.

The Isle of Man. parliament voted to ban fox-hunting and hare-coursing on the island. Fines of up to £2,000 will be imposed for breaking the law. Transport Correspondent

LONDON Regional Transport, the state-owned holding com-pany for London's bus and inderground railway services, is planning to put a further chunk of its bus network out

routes put

up for sale

By Kevin Brown,

to tender: Around 23 per cent of the LRT bus network has already been tendered in a programme which began after the bus industry in the rest of the UK was deregulated in 1986.

Most of the tendered services are run by private sector oper ators, although London Buses the LRT subsidiary which operates the rest of the network, has won some routes.

Car strike threat Vauxhall, the GM-subsidiary car maker, faces a series of strikes by its 9,000 manual workers after union leaders Mr Nick Newton, manager of tendered bus unit, said

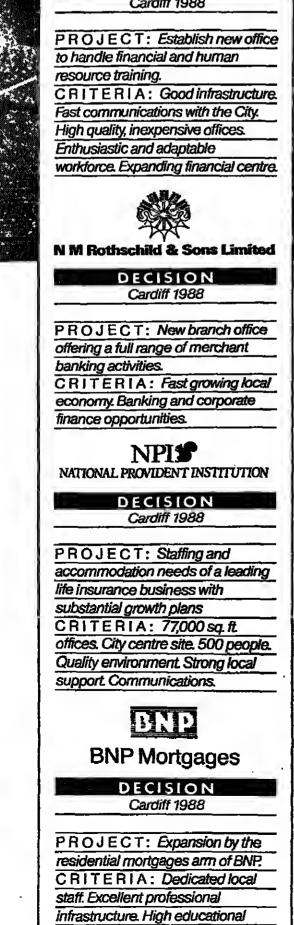
TSB **TSB Trust Company Limited** DECISION 0005 Newport 1987 MAORK FORCL PROJECT: Relocation and expansion of General Insurance Division. 700 CRITERIA: Up to 300,000 sq. ft. purpose built offices, 2,000 people. Ease of communication. Scope for expansion. DC Gardner Group plc International Banking Consultants DECISION

Walters By Philip Stephens, Political Editor

MRS Margaret Thatcher, the Prime Minister, is facing strong pressure from backbench Conservative MPs to torbid Sir Alan Waiters, her senior economic adviser, from making further public statements of his views on

government policy. Wes Thatcher, who returns today from the Common-wealth Conference in Kusia Lompor, will be told by gov-ernment managers that Sir Alaris recent comments on the European Monetary Sys-tem have caused deep resent-ment among her own support-

Yesterday Sir William Clark, the chairman of the party's finance committee, said that Sir Alan should not give pub-lic interviews, adding that he was providing "amnumition" for the opposition Labour



standards. Quality of Life.



# 80,000 more reasons for relocating to S.E.Wales

Here it is. The attraction of South East Wales in graphic detail. According to recent research there could well be an extra 80,000 reasons for relocating to South East Wales.

That's approximately how many people are likely to be added to the already large, available range of staff in the area by the late 1990's.

It is an important factor in influencing the decision of companies to relocate. But there are many more. Just take a look at the list of companies who already have, and discover why they chose to make the move.

All in all, there is a powerful argument for South East Wales.

And not just because of the people here. So, if you are considering relocation, talk to Phillip Morgan, who heads our Financial Services Team in South East Wales on Cardiff (0222) 222666.

Alternatively, write to him in complete confidence at The Welsh Development Agency, Pearl House, Greyfriars Road, Cardiff, CF1 3XX.



rejected the company's revised pay and conditions offer. tendered bus services had been proved to be more reliable and around 15 per cent cheaper than the services they replaced. "This has encouraged **Co-op** in Switch

us to quicken the pace of put-Co-op retail stores, the largest UK retail outlet, is to join the Switch electronic debit card ting out services to tender. The latest tranche of routes to be put out to tender represcheme under an agreement sents around 10 per cent of the announced yesterday between Royal Bank of Scotland, one of LRT network, or around 18m bus miles. The 29 routes on LRT's list include all those the founder members of the Switch consortium, and Co-opoperated from London Buses erative Bank **Teachers** pay vote

Edgware garage, and parts of services in Wandsworth and Barnet. The successful tender-ers will need around 500 buses

LRT is in the process of split-ting up London Buses into 13 units to prepare for the exten-sion of bus deregulation to London workship in 1002

sion of bus deregulation to London, probably in 1992. The Transport and General Workers' Union warned yester-day that deregulation and pri-vatisation may be leading to the end of 50 years of relative induction way be heading to industrial peace on the buses. Mr Graham Stevenson, the union's passenger services national secretary designate, said he expected wages to suf-

fer from privatisation.

Sir Geoffrey Howe, deputy Prime Minister, refused to cra-firm that the Government had frozen child benefit again this year but said social security spending had risen by a real third in the last 10 years.

**Child benefit** 

NAS/UWT, teachers' union, threatened to ballot its 118,000

members on industrial action.

memoers on infusional action, unless the Government raises pay limits set by Mr John Mac-Gregor, Education Secretary, at £600m, equivalent to 7.6 per cent on the teachers' pay bill.

# THE INTERNATIONAL **DRINKS INDUSTRY**

The Financial Times proposes to publish this survey on:

28nd November 1989

For a full editorial synopsis and advertisement details, please contact:

> Jonathan Wallis on 01-873 3565

or write to him at:

Number One Southwark Bridge London SE1 9HL

**FINANCIAL TIMES** 



"Television is more interesting than people. If it were not, we should have people standing in the corner of our rooms."

Don't laugh. In schools, this is what they do.

But how many children find listening to teachers standing in front of our classrooms mora gripping than sitting in front of the box?

Not many hends go up."

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So why not put the two together and use TV to help teach?

#### What a good idea.

Yorkshire Television were pioneers in producing school programmes.

Their highly acclaimed series, 'HOW WE USED TO LIVE', first appeared in 1968.

Todey, it's still the most popular schools programme on the circuit.

This award winning production (last year it won a Royal Television Society Award) is now a fully drametised series of twenty programmes.

With books, cassettes, computer programs and teachers' notes to support it.

#### "This isn't history. It's like being there."

Whera were you when President Kennedy was shot? School children today will be watching the letest programme in the 'HOW WE USED TO LIVE' series. As well es the assassination of President Kennedy,

it chronicles the first moon landing and the birth of Rock 'n' Roll.

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No blackboard was ever this real.

But suraly one highly successful TV series can't justify Yorkshire Television housing the largest educational programme production department of all the network companies?

#### Who teaches the teachers?

Each year, the new demands of GCSE and the National Curriculum pose enormous problems for schools.

As one of the principal producers of education and children's programming, we were able to help.

For several years now, Yorkshire Television have been awerded the commission to produce programmes that incorporate and reflect these changes.

But it isn't easy. It requires the approval of everyone from the Independent Broadcasting Authority, and the Department of Trade and Industry, to the Department of **Education and Science.** 

And any number of Local Educetional Authorities.

All the time beating off competition from other equally ambitious TV companies.

And the BBC.

#### Under the microscope.

One of Yorkshire Television's most innovative educetional programmes, 'SCIENTIFIC EYE', turns science on its head.

It encourages children to use their head. Not just fill it with mindless facts.

These programmes are used all over the world. Now we've applied the same formula to maths, using documentary film drama and cartoons.

#### Where do we get all our ideas?

Wipe away all the worthiness for a moment. We are a commercial TV company after all.

As such, our first duty is to entertain. A far cry from educating children, you might think.

Not so. We built our reputation combining the two.

For example, what we learned putting together 'BOOK TOWER', a network favourite for years, proved invaluable in producing schools programmes.

The same with 'RAGGY DOLLS', the adventures of a motley bunch of rejected rag dolls that have now been accepted in 3 million homes.

What will Inviting the 'Spitting Image' team to make a childran's programme, called 'ROUND THE BEND', teach us?

Watch this box.

#### So whet's the question?

It's not how little or how much TV children are watching. It's a question of what sort of programmes you'd like them to see more of on television.

And, "Who's out there making them?"

For a restless TV company bursting with fresh programming ideas, this is the bottom line.

And on this page, this is where you'll find the answer to that question.



12

# Making your bed at the legend in Hong Kong.

MANDARIN OBJENTAL HONG KONG

For generations, Irish linen bedsheets have graced the finest bedrooms. And for over twenty-five years, one particular house in Ireland has been sending its finest work to Mandarin Oriental Hong Kong. An extravagance, perhaps. But the crisp sensual feel of traditional Irish linen

assures that you will enjoy your night's sleep at the legend as much as you relish our panoramic harbour views and impeccable service. Such attention to detail has made us one of the finest hotels in the world. And after all, isn't quiet luxury the best kind in which to fall asleep?

#### MANDARIN ORIENTAL THE WORLD'S FINEST HOTELS

# FINANCIAL TIMES WEDNESDAY OCTOBER 25 1989 FT LAW REPORTS

# **Commission contract** contravenes US law

ALI AND ANOTHER V CARRIER TRANS-CONTINENTAL CO LTD

Queen's Bench Division (Com-

mercial Court: Mr Justice Leg-gatt. October 12 1989 A PERSON who is in a posi-tion to specify and recommend the use of equipment for the purpose of a foreign govern-ment's construction project, is deemed to act as a "foreign official" for the purposes of the US Foreign Corrupt Prac-tices Act 1977. And misuse of his deemed official position by promoting the use of certain equipment in return for "commission" nullifies the commisston contract if it was agreed that contravention of the Act should render it null and vold. Mr Justice Leggatt so held when giving judgment for the first plaintiff, Mr Khalil Osman Abdul Ali, trading as CIE Com-sulting Engineers, and against the second plaintiff, a Liberian company called Flamma, in their claims for commission against Carrier Trans-Conti-nental Co. Ltd. and another company in the same group. HIS LORDSHIP said that by agreements dated 1979 and 1980 that contravention of the Act

agreements dated 1979 and 1980 called the Hocom and ADCCC agreements, Carrier agreed to allocate to CIE and Flamma respectively five per cent of f.o.b. point of shipment value of air conditioning equipment. purchased from it, the commis-sion to be payable "in respect of sales and co-ordination ser-The construction contracts

to which the Hocom and ADCCC agreements related were fixed price contracts and the employer was not affected by the price of individual com-ponents included in the work. For both projects CIE acted as consultant engineer.

CIE was in a position to specify and recommend the use of particular equipment for each project, subject to approval of the employer, which in both cases was the Saudi Arabian Ministry of Defence and Aviation. In peither case did the Minis-

try know of the agreement to pay commission. The general manager of CIS

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ber 20, 1989

was Dr Cherkez, who was in direct charge of all engineering services. He decided to distinguish between its engineering and marketing sides. He had-

therefore acquired Flamma, a Liberian corporation, for the purpose of conducting the marketing services that he provided.

By the latter part of 1982, Carrier's products had been used for the purposes of both projects in accordance with their expectations. Nevertheless, save for four small pay-ments in 1981 and 1982, Carrier

payment or part payment made by Carrier, constituted a "foreign official" within the meaning of the Act; and (b) that Carrier's promise to pay commission was made corments in 1981 and 1982, Carrier paid no commission. When pressed for payment, their representatives prevari-cated. Their relactance to pay was contrasted with the entim-shasm with which they must have entered into the agree-ments in the first place. Is the present proceedings CHE and Flamma claimed com-mission under the agreements. ruptly. The Act defined a "foreign" official" as "any officer or employee of a foreign govern-ment, or any department, agency or instrumentality thereof, or any person acting in an official capacity for or on behalf of any such government or department, agency or instrumentality. mission under the agreements. Carrier admitted that prime facie they were entitled to com-mission, but denied liability on the ground, first, that there In United States v Griffin 401 FSupp 1222 (SD Ind 1975) a pri-vale contractor was deemed to was breach of a term prohibit-ing "transfer of funds" to an individual who served "in any official government capacity." Since CIE did the work and Flamma only received the money, ft might be assumed that Flamma intended to pay it to CIE. But under no sensible be acting for and on behalf of" the Federal Government, and to be a "public official." The court agreed that he operated as an independent contractor but held that did not preclude him from qualifying as a per-son acting for and on behalf of interpretation of the phrase could CIE be regarded as an individual who served in an the US under the relevant Act. official government capacity. It felt that the contractors were placed in a position of respon-sibility and were enabled to exercise discretion to act for On the evidence there was

no breach of either contract of the terms prohibiting transfer of funds to anyone serving in an official government capaoand on behalf of the Federal

The second ground on which Carrier denied liability was that clause 7 of the ADCCC Griffin was an employee of the contractors did not prevent agreement provided that the contract should be null and him from acting as a "public official" as defined in the rele-vent statute. "The purpose of the statute," said the Distict Judge, "is to protect the public from the evil consequences of void if it contravened the US Foreign Corrupt Practices Act 1977.

Expert evidence was given about the Act. The question for the court was whether any corruption in the public seraction taken pursuant to the Mr Griffin and the corporation ADCCC agreement contraof which be was president were

vened the Act. Section 103(a) of the Act. made it unlawful for a US com-US for purposes of the statute. Since the defendants in US v pany "corruptly" to pay, prom-ise to pay, or authorise the payment of money to any "foreign official" for the purposes of inducing him to use his influence with a foreign gov-ernment to affect its decision, to assist the company in obtaining business.

It-was also unlawful cor-

ruptly to make or promise a stated that "corruptly" was payment knowing that it or used to make clear that the part of it would be given or payment must be intended "to promised to a foreign official induce the recipient to misuse.

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for like purposes. In the circumstances a con-travention would be estable to the payer or his client. It lished if Carrier could prove said: "The word 'corruptly' that (a) CIE, as a prospective connotes an evil motive or pur-recipient from Flauma of any pose, an intent to wrongfully payment or part narmant information the recipient " connotes an evil motive or pur-pose, an intent to wrongfolly influence the recipient."

The purpose of the ADCCC agreement could not but have been to induce CIE to misuse its official position by promoting the use of Carrier's equip-ment, and it was with that intent that Carrier agreed to pey the commission due. The court was satisfied

beyond reasonable doubt that Carrier's promise to pay com-mission under that agreement constituted a contravention of

the Act. By force of clause 7, the ADCCC agreement was there-fore null and void. No such clause appeared in

the Hocom agreement, and it was not argued that if there were a contravention of the Act in entering into that agree-ment it would be unenforcea-ble, or that Carrier would be relieved from its obligation to

Carrier's third contention was that the court ought to decline to enforce both agreements on the ground that they were contrary to the public policy of the UK and of Saudi Arahia. Arab

Honsing Anthority with respect to bids for housing repairs. The mere fact that Mr There was no evidence of the law of Sandi Arabia, nor any evidence worth the name of its public policy. Both agreements contained an express provision that if payments were against the law of Saudi Arabia, they would be null and void From the fact that no such allegation was made the court inferred that the payments were not contrary to Saudi Arabian law. If they were not, it was hard to contemplate that they were contrary to its public policy. Judgment for CIE in respect

of its claim under the Hocom agreement, but not for Flamma in respect of its claim under the ADCCC agreement.

For the Plaintiffs: Andrew Col-lins QC and Stuart Issues (Peter T. James & Co) For the Defendants: Michael

US courts frequently drew on an analysis of legislative Brindle (Slaughter and May) **Rachel Davies** history in construing a state. The Senate report for \$205 Barrister

vice." The court concluded that

cting for and on behalf of the

Criffin were held to be public officials, the court was obliged to hold that Flamma was simi-

larly acting as a "foreign offi-cial" within the meaning of the

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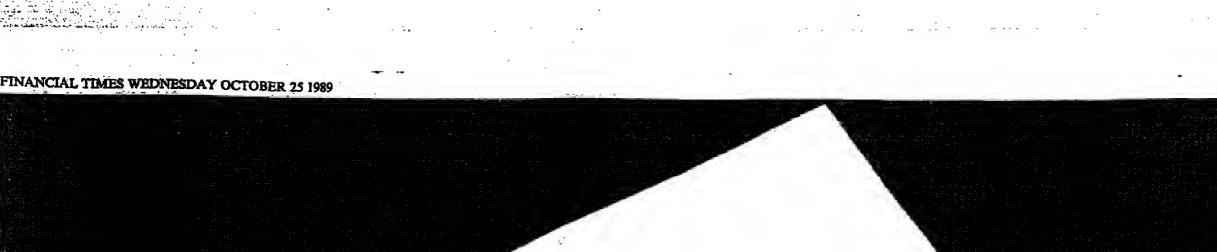
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Unlike the old cellular system, which is based on analogue signals, Zonephone is based on digital signals.

It's rather like the difference between an LP and a compact disc.

But as well as dramatically improving sound quality, Zonephone also eliminates the breaking-up and fading-inand-out that has always bedevilled the cellular system.

The handset itself measures just  $7\frac{1}{2}$  x  $1\frac{3}{4}$  x  $1\frac{1}{4}$  and contains its own built-in aerial.

To use it, you just need to be within a Zonephone call zone. They're up to a quarter of a mile across, and there are already hundreds of them all over London, with thousands more planned for the rest of the country.

You can't receive calls (because you may not be within a call zone) but a Zonephone used in conjunction with a radio-pager enables you to choose when to respond, rather than being interrupted all the time.

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However, you <u>can</u> receive calls either at home or in the office provided you've got your own base-station.

The surprising thing is, Zonephone costs remarkably little, both to buy and to use.

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# MANAGEMENT

# The conventional in pursuit of the unconventional

Ian Bollom explains to John Hunt why much of his training and experience runs counter to the demands he now finds as finance director of the National Trust

an Bollom is finance director of an organisa-tion that has been enjoy-ing a continually rising revenue, has valuable assets and remarkably high customer loyalty.

14

However, he also has to contend with unique management problems. He has no discretion over how sizeable amounts of his cash may be spent and his assets, many of which are extremely valuable, are worth-less as collateral – be cannot sell them. Bollom has just completed

his first year with the Netional Trust, an organisation estab-lished in 1895 to preserve historic homes and beanty spots in England and Wales and keep them open for the nation. He has found it a startling con-trast with his previous experi-ence as a chartered accountant with Drice Weterbouse fol-

ence as a chartered accountant with Price Waterhouse, fol-lowed by five years in the con-struction industry. As he remarks: "In trying to preserve things forever you discover that what would be perceived as an asset in the ordinary commercial world cannot be sold. In financial terms it becomes a liability. It terms it becomes a liability. It

is topsy-turvy." The National Trust owns 550,000 ecres, including 207 houses and gardens which are open to the public, and also controls 504 miles of coastline. Bollom estimates that if all the assets of the trust were valued

7 illiam Cox is a 33wear old German-born American. Mention his name to officials at some of Europe's business schools and their reaction is one of fury.

The focus of their anger is e study Cox published last month called Die Top-Ten 1989-90. The study, which is in German and which ranks Europe's top 10 business schools, was reported on this

page on September 22. The attempt to rank Europe's schools was not unprecedented. Last year Economist Publications named Insead in Fontaineblean as Europe's top school, followed by the International Management Institute in Geneva and London Business School.



they would be worth over 22bn. However, this would be e purely academic exercise. Strategic planning in e commercial company would be reckoned in years but the trust has to plan up to a century ahead.

Before a building is taken over a study is made of the requirements over the next 50 years. This includes the size of

the endowments needed to provide an adequate income to run it, a structural survey and estimates of repairs and main-tenance, staff numbers and catering facilities. At Stourhead, in Wiltshire, the garden plan looks 100 years ahead because that is the cycle the gardeners have to work to.

The trust's membership has grown rapidly, up from 1.1m in 1984 to 1.7m now and membership income rose last year from £18.3m to a healthy £21.1m. This growth means more wear and tear on properties et a time when the cost of repairs and maintenance is rising fas-ter than the rate of inflation.

**Ranking Europe's** 

business schools

**By Michael Skapinker** 

Europe's schools are generally

comfortable with this pecking

They do not feel the same

way about Cox's ranking. At

the top of his list was the Rot-terdam School of Management. The International Institute for

Management Development, the

fruit of a merger between IMI and Insead of Lausanne, was second. Insead was in seventh

The most controversial name on the list was the Graduate

place. London was tenth.

order.

ters in London.

Another problem is that it has funds of £200m largely made up of bequests and donations which cannot be touched for general purposes. Also, a capital endowment fund of £110m has to be preserved in order to generate income. And a defined purposes fund of £80m can only be spent for the purchase or maintenance of specific properties. Yet Bollom does not contend

Yet Bollom does not contend wholly with an unconventional world. An expanding, and important operation is the trust's retailing business. This now turns over more then £15m a year, earning £2m of profits in 1988. The shops selling a range of National Trust goods are becoming an increasingly sophisticated operation. Trade managers from the 16 regions snggest new products and

managers from the 16 regions snggest new products and these are considered by the products panel under the trust's director of trade. Bollom, who is 39, has always been interested in the work of the National Trust; his wife enrolled him as a member in 1971. He now muses that she might regret having done this. His job - advertised as "suit-able for someone approaching retirement" - requires him retirement" - requires him generally to work 12 to 13 hours a day with his time divided between Hayward House, Westbury, Wiltshire, where the trust has its finance department, and the headquar-

School of Business Administra-

tion in Zurich, which Cox put

in third place. It was not just

that some of the business

schools thought that GSBA

should not be on the list. They

also asked what Cox's connec-

Cox confirms be did once do

work for GSBA. Until early 1967, he says, be was the gen-eral manager of the Zurich

office of Hill and Knowlton,

which did public relations work for GSBA.

tion with GSBA was.

While Bollom's career and training have followed a more conventional business path, his education has apparently proved invaluable. He took an bonours degree in economic history at Exeter University and says: "Oddly enough, my present job is the only one in which it has ever come in use-ful. We have to take a long view at the Netional Trust." He hereme fascingted by

He became fascinated by industrial archaeology - part of his degree studies. This is now useful as the trust is tak-ing an increasing interest in this area. "I am afraid it could often area, "I am afraid it could often area, a base in favour of give me a bias in favour of these types of building when we are making acquisitions,"

he says. With the explosion of interest in the environment the public expects a high standard of conservation. This can prove expensive and great care is taken to calculate what costs are involved. When e new property is acquired experts are called in to examine the local flora and fauna to assess the conservation requirements. The trust is now looking at the possibility of putting this information on an integrated computer system so that it can have a complete overview of its environmental commitments. If Bollom has to contend

with unique management prob-lems, he also has one unique, and potentially useful, qualifi-

In early 1987, he says, be left Hill and Knowhon to set up his own Frankfurt-based firm, Cox Communications Consultants (CCC). Cox says that at the time he was leaving Hill and Knowlton, he did some work for GSBA under the name of CCC. He insists, however, that be has done no work for the school since then and that his ranking has been an indepen-

dent effort. Albert Stähli, the dean of GSBA, confirms that Cox has not worked for the school since the first part of 1987.

the first part of 1987. Since then the school has handled its own public rela-tions, Stähli says, although it does sometimes use a Zurich-based consultant, Dr Regula Pfister, a partner in a firm called APR.



of the nation.

qualified dry cleaning opera-

Bollom was born in Bristol where his father had a dry cleaning business, Bollom's Cleaners, now part of the large Johnson industrial cleaning group. He worked in the shop during his university veca-

On leaving university he became an articled clerk with Price Waterbouse and was there for 12 years. During that time he was seconded for one year to Westinghouse Corporation in Hungerford where he was chief accountant for operations involving three fac-

tories He then returned to work on insolvency for Price Water-house and geined a knowledge of the construction industry when he had to deal with the insolvency of Ernest heland, the construction company

the construction company which was eventually sold to Mowlem.

Business courses

Corporate job crestion, London. November 16, Fee; non-profit-making bodies £57.50; IMS subscribers £172.50; non-subscribers £230. Details from Conference Administrator, Institute of Manpower Studies, Mantell Building, Uni-versity of Sussex, Falmer, Brighton BN1 9RF. Tel: 0273 2546, Fax: 01-871 3866. 678181

Design study tour of Japan, Dec 1 - 9. Organised by Engi-neering magazine, an arm of the UK Design Conncil. Planned company visits include Sony, Elcoh, Mitsubi-shi Electric, Minolta, Teijin, Brother, Toyota and Fanuc.

# oventry Polytechnic has this month transformed itself into a manage-ment training school for senior factory managers from the

Soviet Union, an unusual ven-ture which says much about the Soviet priorities in the age of perestroiks. The 28 Soviet managers on the course are not restricting their energies to academic study during their month in Britain. They have also been busy talking about joint ven-tures with British companies in the Midlands – discussions which are proceeding well in at least two cases. The importance attached to

The importance attached to management education in the Soviet Union is perhaps best demonstrated by the Coventry course members having agreed to pay its £2,000 per person cost in sterling. This is believed to be the first time that the Soviets have used pre-cions hard currency for mansome of Price Waterhouse's work with charities and the National Trust became one of his responsibilities. In 1963 he left Price Water-house and moved to the Isis Group, e construction com-pany. This also proved useful experience for his present job. cious hard currency for man-

agement training in Britain. Indeed, the notion of sending He had responsibility for a project under the husiness expansion scheme which Soviet managers – as opposed to academics – for education in Britain is relatively novel. involved the refurbishment of. e historic house as a hotel. Bollom says of the trust's The London Business School was one of the pioneers when it put on a course in April for 25 senior managers, paid for by role: "We have a very clear purpose. That is to preserve places of historic interest and British Government agencies. national beauty for the benefit Coventry's participation in the borgeoning Soviet manage-ment education programme

"We can't just act like a com-mercial company and move into other spheres of activity. arose from a lecture tour ear-lier this year in the Soviet Union by Noel Hibbert, senior But at least you don't have the worry that you might be taken over next month." lecturer in industrial relations at the polytechnic. Hibbert was contacted by the

Cost £4,920 plus VAT. Details from Richard Wood, The Design Council, 28 Haymarket, London SW1Y 4SU. Tel 01 839-8000. Fax 01-925 2130. anthorities in the Central Asian republic of Kazakhstan, Asian republic of Kazarnsin, asking whether his polytechnic could help with training for senior managers in the region. The polytechnic negotiated a price for the course through a centre for Soviet co-operatives Selling customer support, Lon-don. December 4-5. Fee: 2545 + VAT. Details from The Infomain Kazakhstan, which then tics Besonrce Centre, 2 The Chapel, Royal Victoria Patri-otic Building, Fitzhngh Grove, London SW18 35X, Tek 01-871 marketed it within the country and selected participants. Course members in Coventry are mainly from Kazakhstan,

but with a sprinkling from Leningrad and Moscow. They are chief executives or chief Motivating and managing data processing personnel, London. November 20-22. Fee: £775 + engineers of operations ranging from a phosphate factory on the Caspian sea employing \$5,000 people, through an agri-cultural machinery plant, a VAT. Details from the Seminar Department, Frost & Sallivan, Spilivan House, 4 Grosvenor Gardens, London SWIW, ODH. annery, to a senior executive in the Soviet merchant navy. The Soviet managers are Tel: 01-730 3438, Fax: 01-730 3348.

# **UK** polytechnic David Thomas on a novel training exercise attending lectures on most aspects of management, includ-ing marketing, production, quality control, distribution and personnel management.

and personnel management. They are also visiting a num-ber of establishments in the UK, owned by companies such as Conrtaulds. Federal Express, Massey Ferguson and Geest, to learn about western managerial practice on the ground ground.

ground. Some course members have also opened business discus-stons with local companies. Officials flew over from the Soviet Union this week to con-tinue negotiations with Embank International, a small Solihull-based company, which specialises in exporting the semen and embryos of pedigree cattle; these talks began only three weeks ago with members of the Coventry course. Simi-larly, ATP, a Staffordshire company, has been talking to course members about selling automatic transmissions to Soviet vehicle manufacturers.

Soviet vehicle manufacturers. Indeed, some Soviet manag-ers in Coventry see exposure to western business as one of the inain benefits of management training outside the Soviet Union. "Id like to know the real situation in business here. We'd like to enter the world market, not as Degimers, but in an advanced state," explains Sergej Loopchkin, a senior engineer from a Kazakhstan factory. Many more Soviet managers look set to have the chance of Soviet vehicle manufacturers.

look set to have the chance of sampling UK husiness tech-

Noel Hibbert says Coventry Noel Highert says Coventry will certainly put on another one-month course and may arrange longer sessions, since there appears to be demand from the Soviet side for three-month or even one-year courses leading to some sort of management certificate. More Soviet managers will

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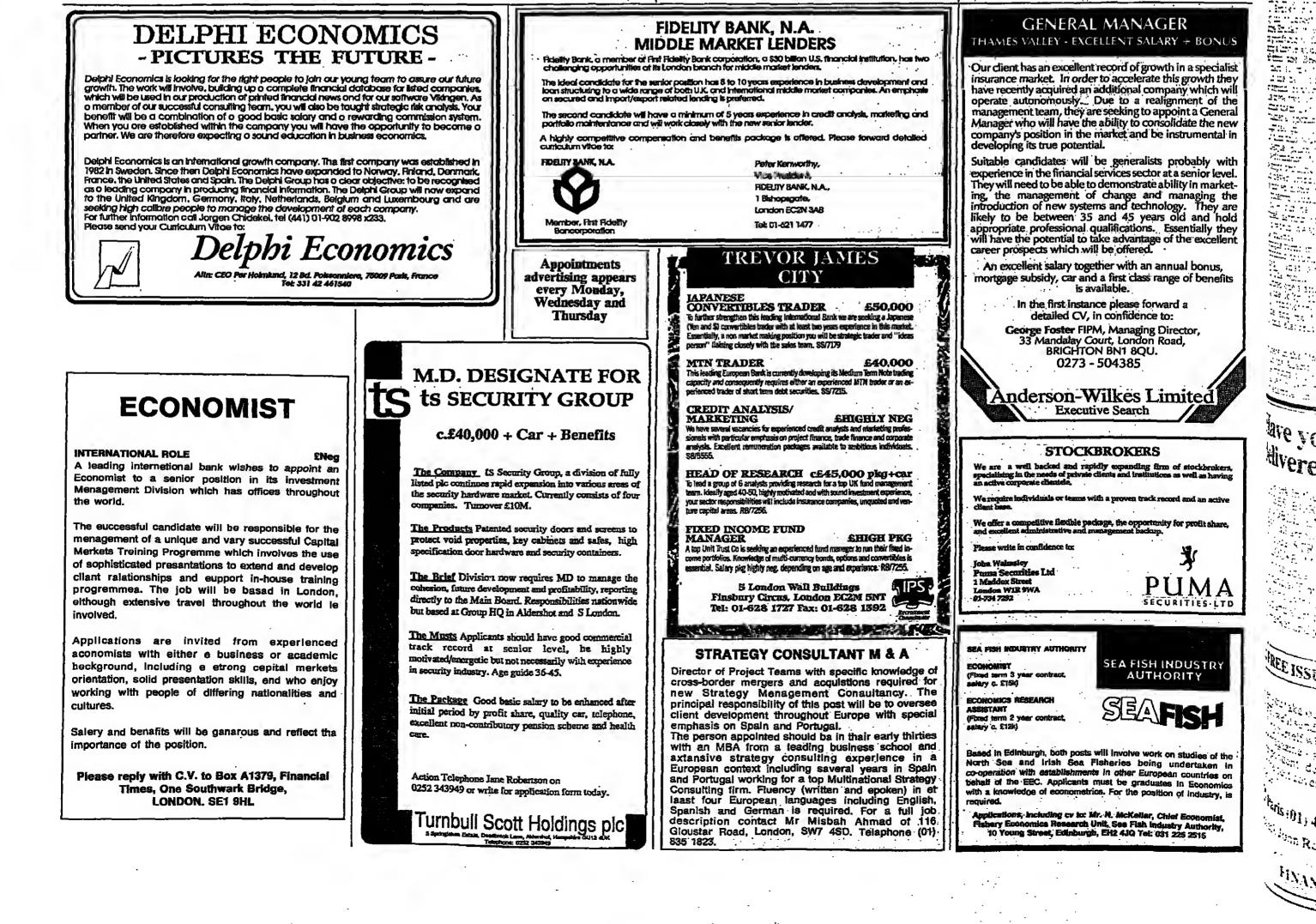
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More Soviet managers will be visiting the London Busi-ness School next month for a ness School next month for a course paid for by Rank Xerox and the British Council. A course for younger Soviet man-agers is also being planned by LBS jointly with Warwick Uni-versity and Kingston Polytech-nic next March, while the busi-ness school and the British Council intend to hold a two Council intend to hold a twoweek training session for Soviet management educators in Moscow next Easter.



### ARTS

# Funny ha-ha and funny most peculiar

week's grouchy claim that the more prooffered, the less there was worth watching, probably had more to do with the end of the holidays, the approach of autumn, and a bout of depres-sion than with the actual state of television. Critics, as much as anybody else, are subject to moods, hut it is unfair if those moods lead to generalisations which have more to do with the state of the writer's mind than the state of the industry. The day after that column appeared, BBC2 began a new series of *Alexci Sayle's Stuff*, a programme which has mors funny and original idea funny and original ideas per minute than plenty of the old comedy programmes used to have in a season. Sayle and his co-writers, Andrew Marshall

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**S**ER

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and David Renwick, began with the wonderful fantasy that "Alexel Sayle" was a character acter created by Walt Disney, and we had a black and white Sayle in the style of Steamboat Willie, followed by artists flicking through colour cells of the modern-day Sayle. After throwing away the line

"Every year this French village "Every year this French village is given a Christmas tree by the German people in gratitude for their collaboration during the war" (dangerously like a one-line version of *Le Chagrin* et La Pitié and consequently frighteningly funny) he went on to two sketches which tched the highest standards of Monty Python: the social effects of a film critics' strike, and a rugger team behaving after a match like the highcamp cast of a West End play on opening night - "Darling you were *wonderful*."

The same evening had. already brought the opening first in a new series of The Les episode in a series called The Dawson Show, a programme Victorian Kitchen, inspired by which would vie with Sayle's



Alexei Sayle: a cure for the doldrums

for the title "Best Comedy Half Hour Of The Week" if only they would drop all the old-fashioned "variety" (nota-ble, of course, for its total lack of that gradity and concern the unpredictable triumph of The Victorian Kitchen Garden. Once a disastronsly pushy male presenter had disap-peared and we were left with ble, of course, for its total lack of that quality) and concen-trate on Dawson's extraordi-nary strengths. "I married a lovely girl", he confided, "she's very musical: plays her trom-bone in bed every night, but I'm getting a bit fed up because it'a chipping the gilt off me harp". The best gag of the evening came when Dawson and his guest, both in evening dress, were joined by a penthe redoubtable Ruth Mott, former cook to the gentry, it became clear that this series was going to have all the atavistic attractions of Upstairs Downstairs combined with the same fascination in Victorian technology as the gardening series. Obviously the work in kitchens of this sort was appallingly tough and labourdress, were joined by a pen-guin, looking very similar, waddling busily around the performers before lurching intensive (Mrs Mott and her young belper "tammying" soup through linen sheeting proved it), but presumably pride in per-sonal expertise and achieveover to eye the hand. Dawson and Co never said a word and ment was greater than most people ever experience today. That was by no means the end of Thursday's attractions. only the camera acknowledged the animal's presence. One of the best episodes of

It was followed on BBCI by the

Edmondson as his sworn enemy Baron Richtoven, was followed on BBC2 by yet another opening episode in a new series: Smith And Jones In Small Doses. Looking like an over-elaborate version of one of their herd to hard correlate their hesd-to-head sessions, this stretched short story (20 minutes) was the least succ ful of the evening's innovaful of the evening's inhova-tions, and future episodes will need to be watched to see whether the desire of all come-dians to be Taken Seriously is being over indulged.

Thursday was not that musual Earlier in the week we had had a spate of new series of all sorts. Tuesday saw the start of ITV's Inside The Brotherhood, the first attempt that I can recall to make a proper television study of free-masonry. Considering the organisation's obsession with secrecy, the opening episode did amazingly well by using whatever archive footage there is (of a public procession in Scotland, for instance) plus sindio reconstructions of the initiation rituals, and a miniinitiation initials, and a mini-inum of wallpaper - as televi-sion producers call those stock shots of buildings and whatnot over which they lay otherwise un-flustratable script.

Late that evening on C4 we saw the first part of Snakes And Ladders, a comedy set in 1999 when Thatcherism is wholly triumphant and there are horder points between northern and sonthern England. Adrian Edmondson plays the rich louse and John Gordon Sinclair (of Gregory's Giri) the modest worker whose roles are reversed hy the com-puter. There are distinct bricks of potential here, and we must pray that the writers Marks

Blackadder ever recorded, with and Gran can stick to a trowel Rik Mayall joining the cast to rather than a readymix lorry to play the sexual braggart Sodn Cdr Flasheart, and Adrian apply the comic mortar. Julian Clary, who is more

camp than a field full of polka-dot bell tents, followed that dot bell tents, followed that with the opening edition of Sticky Moments which, we were assured on Saturday's Right To Reply (where Brian Hayes is proving as good a chairman as Gus Macdonald which means very good), is intended as a spoof on other game shows and is determined not to ambarrass its guasts game shows and is determined not to embarrass its guests. Odd, then, that Clary was so intent npon ridiculing their clothes, hairstyles and general appearance. Despite that, the show was - just - outrageous enough to be furny once. But

enough to be funny again? Friday night brought the first in the new social affairs series, Public Eye which, we are told, is part of the BBC's current affairs revolution. The opening report was on the increasing racism and separatism of many British muslims (encouraged, no doubt, by tele-vision's spate of separatist black programmes in the past five years). The series certainly represents expansion, though whether it provides anything we have not had previously, is yet to be proved.

Yet more new comsdy turned up on Saturday with The Nutt House, an American series created by Mel Brooks and Alan Spencer and showing some, though not enough, of the Brooks hallmarks. Several of the characters - notably of the characters - hotaoly hotel manager Reginald J. Tar-kington and his female coun-terpart Ms Frick - are way over the top, and there are touches which would enchant

Marty Feldman if he were still with us: the short-sighted lift man who always opens the gates two or three feet from the floor, and the commissionaire who calls cabs inside the lohby, for instance. Yet the programme does not approach the standard of the Marx Christopher Dunkley

Brothers, who provide the obvious model.

On Sunday afternoon C4 has begun an 18-part series on Art of the Western World, presented hy Michael Wood, who made such a memorable television debut with his programmes about the English dark ages. Twenty years on from Civilisa-tion, with decades of Omnibus, at worst as a stagey light-Chronicle and The South Bank weight aspiring to intellectual and spiritual gravitas. Show behind us, we are pretty blase about art history series of this sort today. Yet this can-ter through the cultures that The split is epitomised hy Nigel Hawthorne's perfor-mance as C.S. Lewis, A ban-tamweight if there ever was one, Mr Hawthorne opens the proceedings by bounding before the beautiful astragelled have formed our aesthetic sense - ws have dons the Greeks and the Romans in just two programmes - is well made and, occasionally (as screen, a Japanese wall-cum-vast window, that fronts the stage to deliver in cheerful, when showing a Greek statue brilliantly painted as the Greeks would have seen it), man-to-man tones a lecture on "pain, love and suffering". eye opening.

Then on Sunday svening, He comes perilously near Alan Bennstt's housemaster giving a pi-jaw; then settles for ITV has started another threepart Ruth Rendell Mystery which, although at first it hrought to mind whole lists of similarly well crafted myster-ies by Christie and P.D.James generalised donnishness except when he is playing Sir Michael Hordern. that have also been filmed on heantiful locations and employed fine British casts, J.B. Priestley common-man approach in his books and talks on ethics and religion (his Screwtope Letters on the did, after 30 minutes or so, cap-ture the imagination. It did so nature of evil was an improbawith its concentration on the ble best-seller), but there was domestic difficulties not of the no doubt as to his intellectual provess: a passionate devotee of Renaissance literature and convinced Christian, he was even approached by the BBC child victim or the grieving mother, but of the policeman.

It is still true, as last week's column lamented, that this season has not produced a for a series of talks on right Fawity Towers, an Attenbor-ough nature series, or (so far) a and wrong. These were a popu-lar success. Today Jimmy Dennis Potter drama. But then Young and Gloria Hunniford contemporary theatre is not seething with Oscar Wildes, nor the cinema with the likes are deemed caviare for the general of John Sturges, and it is a long time since Britain pro-duced an artist to measure up Jewish ex-Leftie poet, wrote to Lewis as an American fan: met him on a trip to England; after a divorce from an unfaithful to Turner. and violent alcoholic returned

to stay; and married Lewis "technically", as he reassur-

# Shadowlands

#### QUEENS THEATRE

William Nicbolson's study of the late emotional blossoming of C.S. Lewis, and his unlikely marriage to an American divorcee, was reportedly mov-ing in its original television form with Joss Ackland and Claire Bloom. Translated to the stage in a beautifully smooth production with a pair of strenuously ingratiating players, it comes over at best as a civi-lised evening's entertainment,

Lewis may have adopted a

Joy Davidman, Christian

ingly defined it, for British citi-

They kept separate establish-

ments, and it was only after she was stricken with bone cancer that he realised his love for her. A period of brief fragile bliss ensued for the 58-year-old Oxford academic before his wife's death.

15

The play describes but does not illustrate. We never know why this humbling bachelor falls in love, if not through pity; and Joy herself remains a monochrome figure dsspite Jane Lapotaire's grimly determined charm. That there was more to the

character than a fixed brave smile and rueful wisecracks is finally hinted at in the ambivalent attitudes of High Tabls ("Tm damned if Im going to start liking her just because she's dead"); but she is allowed only the most unexceptionable aggressiveness (on egalitarian-ism, educational opportunities, English stuffiness) - nothing to ruffle the blandness of a six-

Kleenex weepie. The actress gives no sign of how intelligent we are meant to assume Joy was; but gets a consistent accent, unlike Mr Hawthorne who overdoes the Oxford tones ("Shell we treat ourselves to a keb?") Elijah Moshinsky produces

fluently on Mark Thompson's spare set: behind the screen the framework of a cube with receding perspective serves as study, home or bospital, rav-ishingly lit by Brian Harris, and dominated hy an upstage wardrobe. This opens on magi-cal occasions to reveal the milky moonlight and delicate peaks of Namia, that enchan-ted country Lewis created for children.

The Senior Common Room is well portrayed, without exag-geration; indeed, all the small parts are excellently done. Originating at the Theatre Royal, Plymouth, this is the sort of intelligent theatre that is becoming a rarely sighted species in the West End. For all its ultimate evasiveness, it deserves to flourish.

Martin Hovle

# More Ligeti **BBC** Symphony FESTIVAL HALL

As the BBC Symphony's principal guest conductor, Lothar Zagrosek is giving excellent value. Less than two weeks ago, he tackled the Ninth Symphony of Mahler; on Saturday – again with a Mozart concerto as preface - he essayed Bruckner's Sixth, arguably the toughest out in

**Fostival Hall** 

the mature Bruckner canon. It was gratifying to find one-self among a larger audience in the hall-than the DBC oftendraws; there seems to be a method in the new policy of relaying certain concerts only later, like these two, instead of

major cluster of themes. Coolly and thoughtfully shaped, the movement deserved some further breadth, but Zagrosek's fine shadings suggested the proper depth. . -The Scherzo was masterly,

much of it rendered in tense mezza voce, and its real strangeness made quite clear. Robert Simpson's rewarding programme note remarked that the "Schattenhaft" movement of Mahler's Seventh 15 often traced back to this music; the performance here suggested a stronger link to Mahler's

The second concert of the South Bank's bracing "Ligeti by Ligeti" festival again featured Esa-Pekka Salonen conducting the Philharmonia. The Philharmonia and London Sinfonietta Choruses were on

hand again too, this time with more to do than Stravinsky required of them last Thursday - for the main work at Monday's concert was Ligeti's big Requiem from 1965. Evidently the chorus director,

Terry Edwards, had prepared the size of his combined forces and the complexity of Ligeti's

- they seemed unshakeably secure, incid and well-tuned soprano Sarah Leonard, whose expertise in recent music is well known, and the mezzo Anne Howells, who ventures in everything from suppressed moans to minatory fortissimo. less often into this repertoire Ligeti deploys the traditional but was here superbly confident and effective. They text most unconventionally, except for making the "Dies combined most delicately for the fragile, hopeful "Lacrimosa" at the end. Altogether it was the kind of Irae" as usual the weightlest section. After the slow windings and shudderings of the "Introitus" and "Kyrie", performance that justifies a festival. in which we are surely her the voices of the damned or It was preceded by Ligeti's at least of terrified crowds earlier orchestral Apparitions, interesting now chiefly for in Limbo, his "Dies Irae" is a torrential sequence of Bosch-like visions, in which its bag of characteristic tricks, Salonen's sense of dramatic

Mom though its proportions are players warm up.

Polyphony of 1974, a dense, brilliantly tough score which discloses new inusical layers at every bearing. Again Salonen drew us into it with energetic sympathy. Ideally I should have liked its close still more abrupt (like a throat swiftly cut, the composer once suggested), but the whole account tingled. There was less to say for Stravinsky's tum per Gesualdo Monumentary per desident transcriptions at the start of the concert, minor chips from the workbench which were useful only for letting the



а шу In Bruckner's opening Mae-stoso, Zagrosek gave immedi-ate notice that this was not to be an old-style, plush-and-ma-hogany performance. Not only was the tempo hristlingly alert

- I had never imagined it could be moved along so fast, and the orchestra sounded surprised, too - but be encour-aged pointed, astringent brass playing a world away from Viennese opulence. The brusque turns in Bruck-

ner's symphonic thought were aharpened instead of smoothed. The result gripped and challenged one's attention, declining the lofty distance that many conductors think appropriate (and maybe prudent) for this elaborate construction.

The harshness in the Macstoso melted with the Adagio, where at last the strings could make themselves felt – very beauti-fully, for example, in the E

#### Sixth (in the same key, too). The Finale, energetically addressed, left a less-than-con-clusive impression at the end; probably Zagrosek needs more performances to bring it into perfect focus. This one was suf-ficiently rewarding; in any

threatening Scherzo in his

case. The prefatory Mozart was the D minor Piano Concerto, K. 466, which the conductor intro-duced with the ideal hatried pianissimo, and Emanuel Ar played with manly sensitivity. He allowed that the piano does occasionally have an accompanying role, to the great musical benefit of those passages, and in the Romance he offered a singing line of high distinction. But I wanted a more articulate Rondo: presumably by inten-tion, Ax softened his finger-attack to the point where the dangerous gint in the music became tame and friendly.

- 5

**David Murray** 

#### distinct parts in the "Kyrie"! and by his San Francisco The soloists were the Moscow Symphony Orchestra BARBICAN HALL

The Moscow Symphony Orchestra paid a visit to Lon-don on Monday night as part of ths Barhican Hall's Great Orchestras of the World series. with its extensive violin and cello obbligati, runs its close for ponderousness and discur-siveness. The third movement, a crisp scherzando-like rondo Orchestras of the world series. The conductor was Gennadi Rozhdestvensky, for whom the orchestra was specially created by the Soviet Ministry of Cul-ture in 1981. The soloist in Chalkovsky's second plano concerto was Rozdestvensky'a wife Victoria Rostnikowa a bout it, is the most attractive; though, attractiveness spart, the whole work is impressive up to a point just for the lum-bering originality of its design. Monday night's performers did everything possible to win the andience over to the work. wife, Victoria Postnikova. This work is as oddly unappealing as Chaikovsky's first concerto is frankly effusive The orchestral playing had superb discipline and style with its charms. The first movement is vasily distanded and overblown, and the Andante second movement, cutting, weighty string ensem-ble, brilliantly focused and unanimons winds; and Ms Postnikova impressed from her

first notes as a planist with a big sound and big technique, and as a near-ideal Chaikov-skian in point of style and feel-After the interval we heard an immensely distinguished performance of Shostakovich's tenth symphony, the work with a recording of which the orchestra made its debut. This is an enigmatic essay written just after Stalin's death and, according to the composer, containing in its scherzo second movement a portrait of the dictator himself. The opening movement, a long, impassioned Moderato built on a six-note theme, was unfolded with

extraordinary precision and tonal incandescence under Rozhdestvensky's direction. The scherzo erupted with a ter-rifying blast, and was over in a trice. The Allegretto, with its quizzical repeated horn calls and autobiographical arcana, was made properly ambiguous and wry: the summarising phrases on solo violin at the end were notably pinched, or, to use Beethoven's word, Bek-lemmr; the finte and piccolo notes following them were spat out. The finale, ironic though it may be, was played with massive exuberance.

**Paul Driver** 

# - The Amonda Nigel Hawthome and Jane Lapotaire

SALEROOM October 20-26

# Miniatures in demand

for an English miniature late on Monday when a portrait by Nicholas Hilliard, probably of George Clifford, 3rd Earl of Cumberland, sold for £79,200. Hilliard, the unrivalled master among limners, painted it in 1614, and it depicts a nobleman 1614, and it deputs a noneman in ornate glory. The only higher price ever paid for a miniature was two years ago when two avid US collectors chased each other up to over £309,000 for a miniature of George Washington. In the same Monday enction, a rare and early miniature of

In the same Monnay enclose, a rare and early miniature of King Edward VI, painted around 1550, possibly by Wil-liam Scrots, the King's painter, also did well at £44,000. Leg-gats, bidding on behalf of the National Maritime Museum, National Maritime Museum, paid 25,500 for a miniature by John Smart of Captain Sir Wil-liam Fairfax, one from a series of 18 of the heroes of the battle of Camperdown in 1797. At Sotheby's yesterday, six silver gilt cups with their cov-ers and stands, made in Lon-don in the 1690s, sold for £198,000 to the dealer Koop-man. Their maker is not identi-fiable, but they belonged to the Crewe family for centuries. The price was below estimate, A rare Englisb wager cup of A rare English wager cup of 1665 sold for £38,500 to a US

dealer. Also known as a mar-

riage cup, it consists of the fig-ure of a maid holding up a small drinking vessel. Only six

Christie's set an auction record similar examples are known. and this seems to be the earliest.

Christie's sold Irish pictures Christie's sold Irish pictures in Dublin on Monday night for £437,140. "Donegal Bogland", hy Paul Henry, went for £39,140, double its estimate, and the Oriel Gallery paid £31,430 for "Feeding the chick-ens", by Frank McKelvey. On Cheitenham racecourse, Christie's Sonth Kensington continued to sell off the accu-mulated stock, covering 10 000

dealer Ronald Summerfield. dealer Ronald Summerfield. Top price to date is the £17,850 paid yesterday for a patinated bronze and ivory group of a young man and woman in clowns' costumes, cast and carved from a model by Chipa-rus. It was originally estimated at £4,000, but this was revised to £10,000 to £10,000. Obviously in the excitement

Obviously in the excitement of looking through all these antiques, many of which had never been unwrapped after purchase, (so eccentric was Summerfield as a dealer) Christie's experts undervalued his

tie's experts undervalued his commercial eye. In the morning session, £3,520 was paid for a bronze group of a semi-naked man, woman and child, which had carried a top estimate of £600, and £3,000 for an ebonised and Woman and table cabinet Viennese enamel table cabinet (top estimate £800).

Antony Thorncroft

## Have your FT hand **ARTS GUIDE**

## THEATRE

London Anything Goes (Prince Edward). Cole Portar's ally ocean going 1930s munical has four or five marvellous songs and Elaine Paige failing to emulate Ethel Merman. Jerry Zaks's desper-Merman. Jerry Zaks's desper-stely bright production comes from the Lincoln Center in New York and is undernanding sum-mertime fare (734 8951.) The Tampest (Barbican). John Wood's other great performance this season with the RSC is his Prospero in Nicholas Hytner's production, a towaring, intemper-ate impression whose magic is an instrument of both revenge and resolution. (638 8991) Oct 30, 31.

tional flavour of the period (239 620). Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Gunton as the demon barber of Fleet Street (239 6200). Lend Me a Tenor (Royale). A sprucing up in the set of a decay-ing town's big time opers ambi-tions makes a transsilantic hit of this farce, first produced in London, but now with a local cast led by Philip Bosco and Vic-tor Gerber (239 6200). Jerome Robbins' Broadway (Imperial). Anyone attracted by the notion of a three hours of film trailer previews will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, includ-ing On the Town, West Side Story and Gynsy. The hustre of the credits is dimmed by the brevity of each piece, with a con-temporary crew of Broadway 30, 31. Veterans Day (Haymarket): Imperfect Donald Freed national-Imperfect Donaid Freed national ist paranola play about three-veterans gathered to bump off the President partly redeemed by fascinating duo of psychotic vietnam hero Michael Gambon and brightly accommedating Second World War buddy Jack Lemmon (920 9829) Second World War boddy Jack Lemmon (330 9832). M. Butterfly (Shaftesbury). Peter Egan has taken over from Anthony Hopkins as the tortured diplomatic hero in a Peter Shaf-fer-style "spectacle of ideas" dressed up in John Dexter's superb production as a metaphor of homosexual His. The transves-tite tragedy proves less electrify-ing than in New York; the play is not very good but still worth seeing (379 5399). Aspects of Love (Prince of Wales). Andrew Lloyd Webber's jatest is an intimate chamber latest is an intimate chamber operetta derived from David Gartemporary crew of Broadway

nett's 1955 novella. Musically interesting and well directed by Trevor Nunn, a cast of unknowns project the right sense of syberitic insouniance. A proba-hle, but unspectacular, hit (339 5972). aspirants who lack the multi-tal-ents that inspired the beyday of the musical.

or the musical Rumours (Broadhurst). Nell Simon's latest connedy is a self-conscious farce, with numerous slamming doors and lots of mug-ging but hollow humour that misses as often as it hits. Chris-tine Baranski leads an ebullient cast in the inevitable but disap-pointing bit.

cast in the inevitable but disap-pointing hit. A Chorus Line (Shubert). The longest-tunning musical in the US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its back-stage story in which the songs are used as auditions rather than emotions (239 6200). Les Misérables (Broadway), The

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (289 6200). Me and My Giri (Marquis). Even

of characters. It has nevertheless proved to be a durable Broadway hit (947 0033). hit (947 0033). M. Butterfly (Eugene O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (246 0220). Phantom of the Opera (Majestic). Staffed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunt-ing melodies in this mega-trans-fer from London (239 6200).

Tokyo **Tokyo** Kabuki. Performances at Kabu-ki-za (541 3131) are et 11am and 4.30pm. The star of the evening show is the prodigious Ennosuke Ichikawa, fresh from a successful season in New York, in a triple-bill designed to display his multi-farious talent. (ends Oct 25). At the National Theatre (265 7411) performances on most days are at 1pm, and among the perform-ers is Living National treasure Utaemon Nakamura, one of the great exponents of the art of the Omagata (ends Oct 25). Both theatres have useful English programmes and earphone com-

programmes and earphone com-

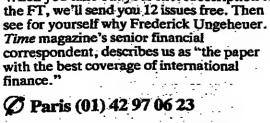
Chicago The Misanthrope (Goodman). The first production of the sea-son exchanges Moliere's France for contemporary Hollywood in a new adaptation by Neil Bar-tiett, directed by Robert Falls with David Darlow playing Alceste. Ends Nov 4 (423 3800). Driving Miss Darly (Briar Street). The touching relation-ship between a dowager, played in this production by Dorothy London, and her black chauffeur exposes the changes in the South over the past several decades (343 4000).

# if the plot turns on ironic mim-icry of Pygmalion, this is no clas-sic, with forgettable songs and dated leadenness in a stage full

# (348 4000).

Washington A Few Good Men (Eisenhower). One of the few new, contempo-rary dramas headed for Broad-way gets its world permiare in Washington, in this story of a military cover-up. Ends Oct 29. (467 4600)





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FINANCIAL TIMES

6200).

New York

# Heidi Chronicles (Plymouth). Wendy Wasserstein's award-win-ning drama covering 20 years in the life of a successful Ameri-can baby boomer goes from sup-port for Engene McCarthy's pres-idential aspirations to electoral ambitions in the 1960s, accompa-nied by the musical and emo-tional flavour of the period (238 6200).

# FINANCIAL TIMES NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL

Telephone: 01-873 3000 Telex: 922186 Fax: 01-407 5700

Wednesday October 25 1989

# The folly of shorter hours

YESTERDAY BROUGHT the CBI's warning of an impending decline in UK manufacturing been significantly hig investment and orders; it also hrought news that the deficit on trade in manufactures had reached £15bu in the first nine months of 1969 alone. These figures should provide an arresting warning to engineering unions planning strikes next week at Rolls-Royce and British Aerospace plants in tbeir campaign to win a shorter working week

16

Britein's manufactnring industry is still in a delicate state. There is likely to be a sustained squeeze on profitabil-ity next year. If it is exacer-bated by an unnecessary and ill-timed increase in labour costs, the modernisation of industry set in train in the mid-1980s could be brought to a premature end. Getting compa-nies through a period of slower growth with as little damage possible should be et the top of the trade union agenda. It cannot be a national reduction in working hours.

#### **Productivity growth**

The engineering unions are not only aiming for wage rises of more than 9 per cent in most manufacturing companies but also want a phased cut in the working week from 39 hours to 35. These demands reflect the strong growth of profitability and productivity in the last few years. Mr Bill Jordan, the AEU engineering union's president who is leading the campaign, also argues that a permanent improvement in productivity should he matched by a permanent reward. Unhappily, the unions seem to have accepted the Gov-ernment's propaganda that industry has not merely experi-enced a recovery, which it has, hut that it is now in world-beating form, which it is not. The revitalisation of British

industry is only half complete. The external deficit, which the unions vehemently attack, will only he closed if manufactur-

Productivity growth has also been significantly higher than the 1970s, hut it is already tail-ing off. Meanwhile, investment in manufacturing has merely recovered from its low levels in the early 1980s and is no higher than it was for much of the 1970s. The CBI's finding thet investment plans are at their weakest since early 1988 is particularly worrying. Con-cession to the unions' claim

could not merely tip manufac-turing into recession hut cause more far-reaching damage to long-term performance. The unions argue that Brit-ish workers bave not been

rewarded for higher productivity, hut UK real wages have, in fact, risen faster than wages in competitor countries. Nor is e shorter working week likely to lead to any significant increase in employment. An agreement to shorten the number of bours workers work for basic pay, may, instead, merely increa the number of hours worked at higher overtime rates.

The agenda for unions and managers should be about much more than a simple cut in the working week. It should also be about the introduction of greater flexibility and the need to use expensive capital equipment more intensively through continuous produc-

Fruitless talks It is a severe indictment of national collective bargaining that after five years of fruitless talks between the Engineering Employers Federation and the Confederation of Shipbuilding and Engineering Unions, the dispute has reached the point of potentially costly strikes at two of Britain's leading compa-nies. The lesson of this failure is that havening our partic is that bargaining over work-ing hours should be decentral-

Above all, the unions should recognise the long-term inter-est of their members in the health of the companies that only be closed if manuactur-ing sustains strong growth, despite sluggish domestic demand. Investment must con-tinue to grow. Improvements in corporate profitability do provide companies with more of a cushion than they enjoyed in the late 1970s. Yet that prof-itability still leaves Britleb

denounced as a serious under

just to appease its membership in southern Europe. It would

be better to compensate those

countries financially with

regional funds for structural

It is only if they face pres-

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Ustment

# Quentin Peel on Gorbachev's situation as perestroika runs into difficulty The Great Reformer marks time

and the second second

hen President Mikhail Gorbachev flew back to Moscow from East Berlin this month, he was greeted at the airport by no less than 19 members of the Politburo and secretaries of the Communist Party Central Committee.

It was a turnout worthy of the good old "era of stagnation" under Mr Leo-nid Brezhnev. To Soviet television viewers, it was a vivid reminder that perhaps not as much has changed at

pernaps not as much has changed at the top as they once thought. No such publicity was given to Mr Gorbachev's meeting 10 days ago with all the leading newspaper editors. Yet the event was so traumatic that a dozen unofficial accounts have leaked out.

Gone was the old informal style of previous encounters, when the barons of the press gathered round to debate the pros and cons of the reform pro-cess. Instead Mr Gorbachev marched in with almost the entire Politburo in tow, read the Riot Act to the editors for irresponsible reporting on the ills of perestroika, and left them too

The demanded that the editor of Argumenti i Fakti, with almost 26m readers, should quit, after publishing a popularity poll from which the President's own position had been demused a base was shown by dropped - because he was shown to be too unpopular. Then there was President Gorba-

chev in the Supreme Soviet, backing a call for a nationwide ban on strikes, just when the new parliament was just when the new parliament was trying to work out a way of legalising them. He also gave his blessing to similar restrictions on the fledgling co-operative movement, banning the new semi-private sector - once seen on the crost home of bomstrike as the great hope of perestruika -from getting involved in simple retail distribution. Such husiness was condemned as "speculation."

What has happened to the Great Reformer? Has he changed his spots? Has the Soviet leader had second houghts, with his economic reforms floundering, popular discontent ris-ing, and aggressive nationalism attempting to unbind the ties of the

Soviet empire? Nothing is ever so simple. Against the evidence suggesting a Gorbachev retreat, one can also put forward hard facts to support his continued com-mitment to reform. In September he finally persuaded the Central Commit-tee to remove two leading conserva-

tives, and another makeweight, from the Politburo: out went Mr Viktor Chebrikov, ex-chief of the KGB, and Mr Vladimir Shcherbitsky, hard-line party boss in the Ukraine republic. Mr

#### Gorbachev read the Riot Act to editors for irresponsible reporting and left them too stunned to respond



sident Mikhail Gorbachev in communicative mood with the press during his recent visit to East Berlin

failed to do the same with Mr Vladisbecome all-devouring. The short-term lav Starkov of Argumenti i Fakti, who problems are starting to overwhelm any remaining perception of where the long-term strategy is going. The lack of economic results is par-

is still refusing to depart. The question is rather whether Mr. Gorbachev has done a deal with the nservative forces in the party. Did amount. Attempts to liberalise the he get rid of the most glaring oppo-nents of change - with the notable exception of Mr Yegor Ligachev, who makes no secret of his differing views ossified central planning process and encourage local decision-making at factory level have so far failed to produce any significant results - apart only in exchange for a clear pause, not a retreat, on domestic reform? from rising prices and wages. "Take a shoe factory, which for years has been able to sell 100 per H Or are all his gestures to reassure the conservatives more apparent than real, the sleight-of-hand of a master tactician?

There is no doubt that the Soviet leader is a hrilliant short-term opera-tor, and proud of it. He makes a virtue like because sales were guaranteed. Now the same factory is being told it has to find its own buyers for 75 per cent of its output. But nobody wants

Radicalist demands that the party to buy poor quality shoes. It will take years to improve that. So the factory itself has no incentive to control its own sales - and conspires with the should have a detailed plan for the future are unjustified," he told Mr Mieczyslaw Rakowski, the Polish two weeks ago. "This would mean only a futile attempt to drive the movement of life into an office scheme again. "Specific decisions must be based on an analysis of the rapidly changing situation, and on due account primarily of the requirements and aspira-tions of the broad masses." Of course Mr Gorbachev does not rule out the need for a "well thought out long-term strategy" for the ruling party, but the reality is that the "requirements and aspirations of the broad masses" in the Soviet Union, after years of being ignored, have now

1988 during the first eight months of the year. One cause was bureaucratic upheaval - the forced amalgamation of two ministries - and another was the failure to deliver new equipment. The same story is true of coal-min-ing, with the added complication of the miners' strike in July and August. Dislocation on the railways, aggra-vated by go-slows and stoppages, has left huge stocknikes of coal at the pit-

falling in many key sectors of the economy. Oil and gas output, critical for Soviet export earnings as well as

the domestic economy, was running 10.5m townes below the same period of

Key industries which once enjoyed absolute priority for their supplies are now being forced to take second place to consumer goods production - but the latter is only singgishly respondthe latter is only singgishly respond-ing. Instead of consumer output grow-ing by the planned 10 per cent, the amual rate of increase in the first. nine months was only 5.7 per cent, according to the official statistics. Within that figure, a planned 11 per cent increase in food products came out as only 3.2 per cent. Overall, national income increased by 2.4 per cent productivity by 2.2 per

hy 2.4 per cent, productivity by 2.2 per cent, and money incomes rose by 12.2 per cent. Mr Gorbachev faces a classic dilemma of rising expectations and rising incomes meeting stagnating: production.

His strike ban, which was eventu-ally approved for key industries, rather than the whole economy, could rather than the whole economy, could well prove counter-productive, if industrial unrest continues regardless of the law. In September, 2.3m work-ing days were lost. The ban may have had a brief effect, but this week coal-miners in Mezhdurechensk - the west Siberian starting point for the miners' strike - stopped again for two hours, and today in Vorkuta, northern Siberia, they are threatening to do the same. Meanwhile, the official press is full-

Meanwhile, the official press is fullof gloom-laden warnings about prospects of power cuts and fuel shortages during the bitter winter weather - a prospect which could make popular protests at price rises and shortages of consumer goods seem like a picnic. Behind the flagging levels of indus-Behind the flagging levels of indus-trial production is another, poten-tially even more intractable problem: a collapsing infrastructure. The distri-bution system is in disarray, includ-ing not just road and rail transport, but oil and gas pipelines. The ban on co-operative retail distribution would appear to fig in the face of necessity appear to fly in the face of necessity.

"If they can get goods on to the streets, than let them," would have seemed the more logical response. When Mr Gorbachev lambasted the cent of its output on state orders from the centre," according to a middle-ranking Soviet planning official. "It never mathered what the quality was press, a big part of his criticism wa

press, a big part of his criticism was that they were exaggerating the prob-lems. "Reading the press, you get the feeling that you are standing knee-deep in petrol. The only thing lacking is the spark," was how Mr Yegor Yakovley, the editor of Moscow News, quoted him. Yet frequently it

The other main area of disastrous news is coming from the ruling party itself. A new round of elections - at the level of both local councils and the republican parliaments - will be held between December and next March. Local party organisations are convinced that they will do badly, against opponents from the new infor mal movements, popular fronts, greens and the like.

Can Mr Gorbachey risk a humilisting result for the party at the polls? So far he has relied on increasingly urgent exhortation to his supporters to put their house in order, and get out in the streets to compete with, or join, the "informals." In the provincial city of Yaroslavi,

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250 kilometres north of Moscow, for example, the local party organisation first tried confrontation with the Pop-ular Front. The result was resounding victory for the front's candidate in a second round of elections last March. Then the party tried co-option, sending its representatives to speak at front rallies and to participate in debates. They were barely given a hearing, according to local activists.

"Now they are trying to encourage their own tame unofficial move-ments," says Mr Yevgeny Kovalyev, a

local journalist. The trouble is that the party's unof-ficial organisations, like the United Front of Workers of Russia, are prov-

Front of Workers of Russia, are prov-ing to be extremely conservative: demanding a price freeze, a ban on co-operatives, and the like. It took a forthright speech by Dr Leonid Abalkin, the deputy Prime Minister, in charge of economic reform, and the leading economist in government ranks, to head off propos-als for a price freeze in the Supreme Soyiet this month. He argued that there was a clear choice between con-tinuing economic, reform, which there was a clear choice between con-tinuing economic reform, which meant a degree of price freedom, or abandoning the reform process with a prize freeze. Prohibitive measures would not stop inflation, but simply force it more into the black economy. The problem is that the instinctive reaction of the authorities including The problem is that the insumctive reaction of the authorities, including apparently Mr Gorbachev, to any cri-sis is to reimpose controls,", says one western observer, "That is also a reac-tion that the man-in-the-street under-stands. But that sort of reaction could undermine the whole reform process; not simply delay it."

The question now is how much lon-ger Mr Gorbachev can rely on his consummate manoeuvring skills to maintain his own position in the party, and in the popular perception, without having a clearer view of where he is going.

We may have suffered under Stalin but at least we had something to believe in. We were building socialism'

itability still leaves British before the damage becomes industry well down in the irreparable.

# Time to free trade in textiles

THE SILBERSTON Report on the implications for Britain of an international agreement to eliminate import restraints on textiles and clothing is timely. Textiles and clothing are a cenplay all round. The conclusion may be open tral segment of the Uruguay Round of multilateral trade to challenge. The Apparel, Knitting and Textiles Alliance negotiations, because this is one of the areas where developing countries hope for signifi-cant liberalisation. Furtherhas, for example, already more, all participants know that only in the context of global trade negotiations is libthat phasing out the MFA would lead to the loss of only 33,000 jobs in the UK textiles eralisation in this area of world trade even conceivable. Professor Silberston'e

research, sponsored for a sec-ond time hy the Department of Trade and Industry, is directly designed to help formulate European Community policy in this area. The EC must take the lead, because textile trade is a subject on which the US is inhibited by domestic political constraints from playing its usual role.

But even the DTI can only push from behind. Like its counterparts elsewhere in the connerparts ensemble in the Community, it no longer makes trade policy, but only influences it. By letting a bit of glasnost into this murky cor-ner of world trade, the DTI has chosen the best possible way to bring its influence to bear in Brussels

#### National quotas

The report's main contribution is its stress on the benefits of liberalisation to consumers. It provides a welcome counterweight to the strongly protectionist views of the Portuguese and Italian textile industries at a time when decisions are looming, not only in regard to the Uruguay Round but also in connection with the Single Market. After 1992, national quotas of the type established under the Multi-Fibre Arrangement (MFA), which has governed international trade in textiles and clothing since 1974, will no longer be workable inside what everyone hopes will be a frontler-free Europe.

The report argues that the MFA could be phased out with only a relatively small impact on employment in this sector snre from consumers that negotiators will be able to follow this route. Consumers should seize on Professor Sil-berston's report and demand that their interests, ignored for so many years, be taken into and that consumers would benefit to the tune of £980m per annum. The Uruguay Round creates a unique window of opportunity to achieve this account

Gorbachev replaced them, if not with radical reformers, then at least with pragmatic technocrats.

In East Berlin, where he went to celebrate the 40th anniversary of Communist Party rule, he made no secret of his belief in the need for change - clearing the way for Mr

Erich Honecker's departure last week. And within days of his assault on the reformist Soviet press, the Soviet President had engineered the removal of the conservative editor of Pravda, the Communist Party newspaper, hut objective, it suggests, hut the phase-out should be gradual and accompanied hy a strengthening of rules within the General Agreement on Tar-lifs and Trade to ensure fair

officials at the centre to stay in the same old system of central control." Indeed, the only enterprises actively fighting for more local con-trol are those which believe - realistically or not - that they have a product which can be sold for hard currency on the world market. They don't want to buy better machinery, either," the planner says. "They just want hard currency to buy more con-sumer goods for the local market." That is precisely the position of the Soviet coal miners, who went on strike in the summer. In real terms, production levels are

themselves, not the press,=who are the source of the irresponsibility. For source of the irresponsibility. For example, the KGB has put out press releases publicising bomb hoaxes. And the Ministry of the Interior has published alarming statistics for the rise in crime, based on a comparison with old statistics, which were notori-ous for understating the real crime rate, and new ones, which are more honest and therefore much higher. Mr Gorbachev is caught between a conservation burgency which will

conservative bureaucracy which will delight in bearing ill-tidings, and a reality which gives very little to cheer about\_

"Under Stalin we may have suf-fered, but at least we had something to believe in. We were building socialism," is a typical Soviet comment. Mr Ligachev understands that sort of feeling.

"Many people talk nowedays about the so-called era of stagnation," he told Young Communists in Kirgizia last month. "But did we really stag-nate, comrades? We built socialism during those years." Somehow Mr Gorbachev has got to offer a better alternative.

## German lessons

estimate the report's assertion The Conference of I G Metall, West Germany's and Europe's largest union, which opened in Berlin this week, is a much and clothing industry. Yet the more harmonious affair than the annual conferences of Britain's TUC. Consensus polibasic drift of the argument is right. It also eupports the broadly liberal line taken by tics, rather than Governmentthe European Community this summer in its submission to the Uruguay Round negotia-ting group on textiles.

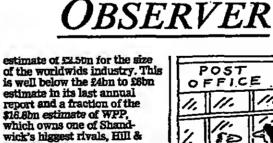
# tics, rather than Government-bashing, is very much the order of the day. The opening ceremony attracted senior politicians from all parties, including the Christian Democrata, who were all politely applauded hy the 550 delegates. And Mr Richard von Weizsäcker, the Federal President, playing his usual part of the liberal headmaster out of a Lindsay Anderson **Political realism** None the less, the present EC approach has dangers. First, it demands liberal mar-ket access in richer developing countries and inhibitions on out of a Lindsay Anderson their right to derogate from Gatt rules for balance of pay-

film, gave the keynote address extolling the EC's Social Char-ter and swiping at Mrs Thatcher's brand of conservaments and infant industry rea-sons. While understandable, these demands may be politi-cally unrealistic and so doom the whole exercise to failure. Secondly, legalisation of distism. Despite the fact that the opening produced no real news it was lead item on both of the main early evening news criminatory measures of safebroadcasts. guard protection as well as easier protection against alleged dumping and subsidisa-

The occasion, like the union is modern, well run and self-confident. And, in shocking tion may lead to an extension contrast to Britain's TUC Con-gresses, it is almost entirely of discriminatory arrange-menis to other products within the Gatt framework. free of alcohol. The Congress hall, in further contrast, remains full of attentive dele-Diluting the Gatt in this way would be too high a price to gates who don't drown out pay for bringing trade in tex-tiles within it. It may be unreaspeakers with their chatter. About the only thing it does sonable to expect importing have in common with a TUC countries to agree to a phase-out of the MFA without a com-Congress is the presence of Mr Ken Gill, Britain's senior pensating increase in trade Communist trade union official, with his famous sketchremedies under the Gatt, but the EC should not seek to do so book.

#### A little PR

■ It is always hard to take the public relations business seriously, especially since no one has any idea how big it is and whether it will evaporate at the first hint of a real reces-sion. Yesterday Shandwick, which has 84 subsidiaries, 2000 staff, 5000 clients, and claims the title of the world's higgest, came up with a conservative



Knowlton With estimates like these, with estimates the these it is impossible to know whether this really is a healthy, long-term growth industry. Shandwick has a vested interest in believing thet it is. It has stayed firmly in public relations and not wandered off into dangerous areas like proxy solicitation. PR may be just a cheap form of advertising, but the real test will come in the pext recession. The idea that clients will not chop back their PR budgets because the sums are relatively small is just the sort of PR handout which may well not stand the test of time.

## Transfer lists

At dinner with a gaggle of Italian industrialists the other day, my roving reporter was irritated to find his hosts wanted to speak only - and mighty highly - of the won-drous Margaret Thatcher. "We will give you two Andreottis and Crazi if you give us Mrs Thatcher," enthused one. If they threw in Agnelli, my man suggested, they could have Nigel Lawson as well.

"I beg your pardon, who is this?" came the reply.

## Own goal

Mr Robert Maxwell's recently acquired taste for investments in Israel - he now owns significant shareholdings in computer graphics company Scitex, Teva Pharmaceuticals and the daily newspaper Maa-riv - seems to have made him the first person that comes



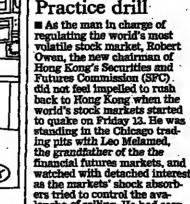
One child benefit on the rocks, please"

to mind when Israelis want a bit of money for their business. The latest story doing the

rounds is that Mr Maxwell is about to spend up to two mil-lion dollars buying a stake in the Betar Jerusalem football club, Israel's cup winners last season. What ands spice to the notion is that Betar which happens to have heavy debts - is controlled by the rightwing Likud Party of Mr Yitzhak Shamir, the pugnacious prime minister. Like most other activities in Iarael, foothall is dominated by politics, with teams run by rival par-

Mr Mosha Dadash, chairman of Betar, says Mr Maxwell had been approached on the matter by Mr Ehud Olmert, a Likud cabinet minister who apparently has warm links with the British publisher. The idea is

British publisher. The idea is to inject a dose of pure foot-balling professionalism into the Israeli game. "Mr Maxwell has two football teams in Britain (one of which is owned by his son). We think he's the man who can belly us " stid man who can help us," said Mr Dadash.



Shame

The Betar camp have given the impression that negotia-tions are underway. Mr Max-

well's lawyers in Tel Aviv,

however, give a different impression. He is not about

to buy Betar, they say firmly.

lanche of selling. He had seen much worse.

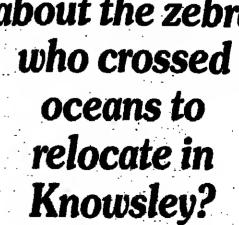
"We had our real excitement back in the summer when the tanks rolled into Tiananmen square and the local index fell by more than a third", says Owen, an ex-London merchant banker, who was in London vesteriday to chat with various regulators. A couple of years ago Hong Kong disgraced itself by closing its stock market after the global market crash, but as long as Owen is in power the Colony is not going to make the same mistake again

"We have had plenty of prac-tice drills since then", he says." However, even he is conscious that he is not the most popular official in Hong Kong at the moment. The Colony has long flourished on the back of lax regulations and the influx of a new breed of foreign regulators, like Owen, plus the substantial extra costs this entails is causing considerable local anguish.

"If everyone was saying I was doing a great job, I would be very worried", says Owen

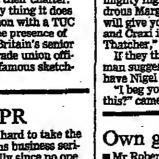
William Hall







Contact: Jack Miller at the Department of Planning and Development on 051-443 2251 Knowsley Borough Council, Municipal Buildings, Archway Road, Huyton, Merseyside L36 9UX



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Maurice Samuelson reports on fading prospects for independent power generators

# When the spark loses its glow

grid and sold on the wider mar-But although it was by far the largest independent station yet mooted, it aroused little public excitement. ICI, wary of the initial limits on compet-tion within the electricity market, would only reinctantly confirm the Wilton plan. The company stressed that it was not yet a live project, but the subject of a feasibility study, the outcome of which depended on many factors.

and owned by a company in which ICI was the major part-ner. Fuelled through a spe-cially built North Sea pipeline, it would cost about £10m. It-

would supply Wilton's steam and power needs and generate surplus electricity to be trans-mitted through the national

In contrast, many of the ear-lier schemes - such as a 340MW plant proposed for 340MW plant proposed for Peterborough by the Eastern Electricity Board and Hawker-Siddeley or a 120MW-240MW plant proposed by British Sugar and Yorkshire Electric-ity at the Bagg sugar refinery – aroused unrestrained excite-ment from manufacturers of ment from manufacturers of generating equipment. They had been long starved of orders by the protracted blight on new power station construc-tion. Most projects had eager partners in the area electricity. boards of England and Wales, waiting to market their own electricity instead of merely distributing supplies from the **Central Electricity Generating** Board as they have done for the nast 40 years.

Representing a range of new combustion methods, the potential newcomers are not only far smaller than the aver-age CEGB plant (most of them fall between 120MW and 500MW), but they are more effi-cient and far superior in terms of environmental impact. They can also be built in a fraction of the time (2-8 years compared to about seven).

Many of the proposed sta-tions incorporate combined cy-cle turbines, which use exhaust gases to generate extra power. Most would run on natpower must would the technol-ogy is also suitable for coal-fired stations such as that proposed at Bilsthorpe colliery, Nottinghamshire by British Coal and the East Midlands

Electricity Board. The highest efficiencies are claimed for the co-generation, or combined heat and power-(CHP) projects, such as the British Sugar/Yorkshire Elec-tricity cohore of the content of the second tricity scheme. These sell steam to enterprises which need it for industrial processes, such as brewing or food pro-cessing. Conventional stations discharge their heat wastefully into the atmosphere. Despite such advantages;

most new schemes are con-demned to remain on the drawing board until real competition in electricity supply, emerges. Only a handful are likely to be up and running by the end of the century.

Nor is it clear whether these will be genuinely independent or whether they will be devel-

order for electricity had been oped in joint ventures with area boards, or in conjunction with the CEGB's daughter companies, National Power and PowerGen, which cur-rently have plans for 5,000MW placed with a new generator. This was the 15 year contract under which Lakeland Power.

mder which Lekeland Power, owned 80 per cent by Assa Brown Boveri, the Swedish-Swiss machinery group, would supply seven per cent of the requirements of the North Western Electricity Board from rently have plans for 5,000MW of new gas-fired capacity. Thames Power — a consor-tium of BICC, the electrical equipment maker, Taylor Woodrow, the civil engineering group, and Schroders merchant bank — fears that independent schemes, such as its proposed 1,000MW gas-burner at Barking Reach, could be pre-empted by the amount of potential new capacity proposed by the a 220MW-capacity station on the site of a former coal-fired station at Roosecote, near Barrow in Furness. For the most part, however, the prospects for independents

cannot be fully established. capacity proposed by the National Power and PowerGen. When the Association of Independent Electricity Pro-ducers called on Mr Wakeham last week, it asked him, among until the main contracts, between the big generators and the distributors, have been concluded, possibly early in the new year. Then there will be a better picture of the price at which the independents will other things, to order a moratoother things, to order a morato-rium on new construction pro-jects by the big two generators as well as a re-distribution of their undeveloped sites, a request which he is still con-sidering. They have yet to be impressed by his repeated have to offer their electricity to make it attractive to the area boards. Despite the broad outline announced this month by the Energy Secretary, impor-tant related issues remain to be settled, such as the big genassurances that 30 per cent of erators' fuel costs and the charges for use of the trans-mission system. The commercial need for a

the market will be open to competition in supply from day one and that there will be total competition after eight years. The basic conditions needed convenient fuel supply favours concerns which are adjacent to their own fuel stock - coal for all new power stations are mines, oil refineries or gas an assured outlet for their electricity and a long-term secure fields. This is particularly true of gas consumers, since they thereby avoid paying British So far, only one long-term

Gas transmission costs for the use of its pipelines. The Wilton plant would be supplied through its own pipeline from a dedicated gas field, and Lake-land Power's site is only a mile from British Gas's Morecambe

Dower

stations

Bay terminal. Until recently, obtaining a gas contract was regarded as harder to obtain than a rus-tomer for the electricity because of British Gas's traditional aversion to the use of its "noble fuel" to manufacture a rival form of energy. But the balance of difficulty

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now appears to be changing. Thanks to the growing avail-shility of gas, improvements in combustion afficiency, and growing concern over the environment, the Government favours its increased use in power stations. The attitude of British Gas also appears to be changing. The prospects for gas burning power stations should become clearer shortly when British Gas publishes, in 10 days time, a schedule of prices for very large users not covered by its existing indus-trial price structure. The situation has also been

tilted by the Monopolies and Mergers Commission's ruling that independents should be able to buy a tenth of the out-put of all new North Sea gas fields, thereby ending British Gas's position as a monopoly

buyer. The change is evident in the fate of the Leicester Energy project, a 110MW gas-fired CRP station which for years had been regarded as the front-run-ning independent power scheme in Britain. After more than two years of seemingly fruitless efforts to obtain a gas contract, the Leicester consortium is believed to have had two gas supply contracts in its grasp, including one from Brit-ish Gas. During the summer,

however, the project was shelved because of too much uncertainty on the part of the East Midlands Electricity Board - which was to have purchased its output - about the future price of electricity. The disillusionment over the Leicester experience among all

those hoping to land contracts to sell electricity to area boards explains the cantion with which ICI last week confirmed that it, too, is contemplating the prospects for independent power production. ICI has not yet begun active negotlations with potential electric

ity purchasers. Its caution symbolises the way ion which electricity privatisation is moving out of the realm of theory into the more difficult realm of practice.

. . . . .

# **UK productivity**

# Alas, the figures show no miracles

#### By Simon Wren-Lewis and Julia Darby

n the 1980s one feature of UK economic performance stands out as being unusually good compared to earlier experience. Between 1979 and 1987 manufacturing productivity (including the self-em-ployed) rose by 4.6 per cent a year on average, compared to a rate of only 2.7 per cent in the rate of only 2.7 per cent in the previous 8 years. These figures, quoted repeatedly by minis-ters, are accompanied by clear, if anecdotal, evidence of changes in working practices, management flexibility and so on. The developmente have been hailed by some as repre-senting a transformation of the supply side of the UK economy. But just how much of this productivity renaissance is due to a new "spirit of enterprise"?

In an attempt to answer this question we looked at how much of recent productivity growth could be explained by more conventional factors. We re-estimated the equation that determines manufacturing productivity on the National Insti-tute's domestic model using data that ended in 1979, and then saw how much of the sub-sequent productivity growth it could predict. The chart shows actual productivity growth and the predictions from this equation. Out of the 39 per cent total rise in productivity from the beginning of 1979 to mid-1988, it forecast over 38 per cent. This leaves only about 1 per cent left over to be explained by a supply side mir-

What are the factors, embod-ied in this equation, that are able to explain so much of the productivity turnaround? Two stand out. The first is that firms, having allowed real in the late 1970s may have

wages to rise more rapidly in the 1980s than the 1970s, have made new investment more labour-saving than in the past. This process makes labour pro-This process makes known pro-ductivity growth a bad guide to underlying efficiency. Second, evidence from the CBI survey suggests firms held seriously over-optimistic views about future output growth in the late 1970s, and this led them to hoard labour. When this bub-ble of expectations burst after the 1980 recession, a shake-out occurred. This produced low productivity growth in the late 1970s, and a catching up in the 1980s, which once again had litties to do with any transforma-tion of the supply side. A simi-lar expectations effect helps explain the shake-out of stocks that was a feature of the

1960-81 reces Once we "adjust" the pro-ductivity figures for these two effects and cyclical factors, the rate of improvement in under lying productivity in the 1980s does not appear to be signifi-cently faster than in the 1980s or 1970s. This is not to deny that changes in labour legisla-tion, management flexibility and the like have not had some effect on underlying productivity. Our results suggest that the effect is either small in itself, or that it has been counteracted by other supply side factors like low research and development expenditure or poor training. How do we reconcile these

findings with the perception of nany of those in industry that important productivity gains were made through changes in working practices in the 1980s The two views may not be inconsistent. The overmanning

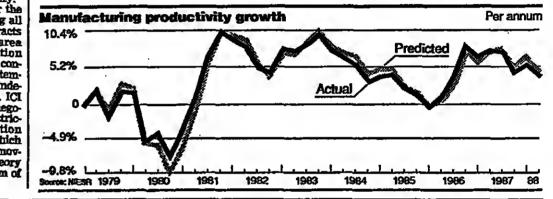
been caused by over-optimistic expectations, but it may also have become embodied in inclhave become embodied in inst-ficient working practices. Equally the shake out in the early 1980s, together with the installation of labour saving technology, may have required new flexibility by management and workers. Our work sugof productivity improvements, and not their fundamental cause. In particular, it suggests that productivity improvements in the 1980s represented an inevitable reversal of poor results in the 1970s, and not a shift to a new, more rapid

17

Explaining miracles is often unpopular, particularly among true believers, and we would not wish to add to the Institute's reputation for gloom, so we will end on a positive note. Although recent UK productivity performance may not be miraculous in itself, it is much better than in France or Germany. Our research suggests that, after allowing for cyclical factors and changes in labour costs, underlying manufactur-ing productivity growth in the UK in the late 1960s and early

UK in the late 1960s and early 1970s was a little less than 1 per cent a year below France and Garmany, but in the 1980s it is around 1 per cent higher. We have at last begun the process of catching up with the higher level of productivity in these two countries. However this appears to have rather more to do with problems in the performance of our compatthe performance of our competitors than any fundamental change in our own.

The authors are staff members of the National Institute of Economic and Social Research



**IN FOREIGN EXCHANGE** 

Fundamental facts 

From Miss Sheila Lautor. Sir, Mrs Angela Rumbold's reply, as Minister of State at the Department of Education and Science, (Letters, October 18), to Professor Prais (Letters, October 16), will not reassure those worried by the failure of the proposed UK national cur-riculum to tackle the deficien-cies in state schools today. Pro-fessor Prais drew attention to two of these:

• The failure at the outset to teach pupils the fundamentals of writing clear, correct English and mastering elementary arithmetic. :

Without these; pupils remain illiterate and innumerate; unable to progress at school or cope with the demands of employment. None of the pro-posals for the national curricufurm will tackle this problem. For example, in English, spell-ing will not be systematically taught, and the teaching of grammar has in practice been outlawed. In history, children will not be tested on facts. In mathematics, the average child

will not be expected to know that  $7 \ge 9 = 63$  before the age of IL.

• The proposals as they stand. will impose a single curricu-lum - an inflexible straitjacket - on all pupils prespective of talent, ability or interes

In Germany, France and Switzerland, by contrast, differ-ent opportunities exist for dif-ferent pupils. But our proposed national curriculum will certainly not meet the different and distinctive needs of an advanced western economy in the late 20th century - techni-cal, humanistic, scientific, mathematical, vocational.

Imposing the lowest common denominator on all state schools will not raise stan-dards, but lower them. Those who fear that Britain is rapidly becoming the dunce of Europe hope that the independent schools will steer clear of such

mediocrity. Sheila Lawlor, Centre For Policy Studies, 8 Wilfred Street; SW1 From Mr Adrian Zuckerman. mula, police officers would be inclined to overplay the conse-Sir, In your editorial com-ment on the implications of the acquittal of the Guildford four, quences of silence, and put pressure on the suspect to sub-mit to immediate interroga-(October 23) you advocate the extension of the safeguards of

Silence has its risks

source of fuel.

LETTERS

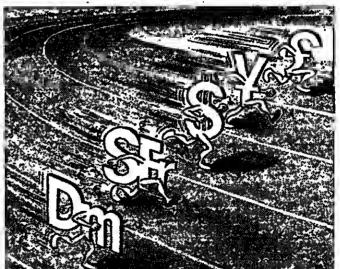
threat

tion, before the latter has been the Police and Criminal Evi-dence Act 1984 to terrorist sus-pects. These admirable safebrought to the police station and before there is any opportunity to consult a solicitor. guards are themselves under

Such practice would drive a coach and horses through the safeguards of the Police and In July this year the Home Office published the report of the Working Group on the Right of Silence (C. Division, Home Office, London, July 18, 1989). It recommends that as soon as a suspect is arrested he or she should be warned. "If there is any fact on which you intend to rely in your defence Criminal Evidence Act 1984 and the Codes of Practice which are designed for interrogation at the police station. For example, the fruits of "on the way" interrogation, whether statements or silence, will inevitably be unrecorded and present the courts with intractable disputes about intend to rely in your delence in court it would be best to mention it now. If you hold it what was or was not said and in what circumstances If silence is to count against a suspect there is all the more reason to tighten the proce-dural safeguards, not relax

Furthermore it is suggested that silence thereafter, even before the suspect is brought to the police station, should be Adrian Zuckerman, University College, capable of counting against the accused. Armed with this for-Oxford

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#### The role of savings in the effort to control consumer spending taken seriously when the gen-

From Mr Alan Parker.

Sir, It is ridiculous that an individual should be discour-aged from transferring an investment from the shares of one company to those of another, simply because to do so would render him/her liable to capital gains tax (Letters, October 21).

Even more absurd, it is gen-erally cheaper to "bed and breakfast" (realising a gain while retaining a particular holding) than it is to sell and re-invest where the prospects seem brighter.

A simple solution might be the adoption of a "rolling exemption," whereby any prof-

its become tax-free after the asset in question has been held for - say - five years. This would foster a medium/long term view without undue restriction of the exit route. Machinery already exists, in our National Savines move. eral extension rate for matured our National Savings move-

federation of British Industry

back until you go to court you may be less likely to be

certificates is a derisory 5.01 per cent. First and foremost we need to see National Savings products offering competitive rates across the board. A.B. Parker, 13 Ashfield Crescent, ment, to encourage personal savings. But this cannot be Bingley, West Yorkshire

Official support for UK exports should not diminish

From Mr Campbell Dunford. Sir, Removal of official sup-port for medium and long term exports would be an act of the gravest folly (Peter Montag-non's article on the Export

Credit Guarantees department and support for UK exports, October 19). Unilateral disar-mament of our principle trade weapon of defence will have far reaching barmful effects. Thousands of small companies Credit Guarantees department are sustained by the sub-contract work arising from export contracts won by larger firms; millions of jobs depend on our export success or failure.

The pressure on sterling, and the consequent crippling inter-est and mortgage rates, are the direct result of our balance of payments gap. The world's money markets need to know that this trading nation can

earn enough to pay its way -currently the markets do not believe that. Support from offi-cial export credits is vital, cheap, and its removal will cost many hillions of pounds in support for sterling - with high interest rates and inevita-ble unemployment. The Treasury view is short-sighted and flawed in both national and economic terms.

national and economic terms. It becomes harder for the ordinary businessman/woman or his/her banker to believe that the UK Government under-stands the realities of the marketplac Campbell Dunford, London Chamber of Commerce,

69 Cannon Street, EC4 From Mr Philip Hills.

Government policy does not Sir, Concern expressed by endorse unilateralism in the director general of the Con-

abont the possibility that ECGD (Export Credit Guaranfer for the defence of such an important part of UK trade? To withdraw support now, when the Government has encouraged more effort, resource and entrepreneurial finir to be displayed by UK tees Department) support for medium-term export credit might diminish or even disap-pear (Letters, October 13), ech-ced in Peter Montagnon's exporters in opening new and sometimes difficult markets,

article (October 19), is shared by banks which have a sub-stantial commitment to UK seems even mors illogical when the UK is running the worst balance of payments defindustry in the field of trade and project finance. If the Trade Secretary decides to reduce in any way the support now available for medium and long-term finance, this would constitute a unitaticit in its history. Maintaining ECGD support for medium and long term export credit reflects the interests of the UK as a whole, not only UK industry and the eral act - the UK's principal overseas competitors show few financial community of the signs of losing the support and City.

#### Philip Hills, subsidies their governments currently make available. UK Midland Montagu Trade Finance,

110 Cannon street, EC4

defence. Why should policy dif-fer for the defence of such an communication, access information network



# FINANCIAL TIMES

Wednesday October 25 1989

Comprehensive package of agricultural reform is announced today

# US calls for end of export subsidies

## By William Dullforce in Geneva

The US will unveil in Washington and Geneva today the most complete and clearly articulated programme for agricultural reform so far tabled in the current multilat-eral trade talks.

erai trade fairs. It calls for elimination of all export subsidies on farm pro-duce within five years. Domestic supports directly affecting farm production and prices would be phased out over 10

All non-tariff barriers to imports would be converted into bound tarifis and cut over 10 years to zero or very low rates. (Countries "bind" tarifis by pledging not to raise them

again.) While the level of ambition remains high – the US claims its proposal is designed to corits proposal is designed to cor-rect distortions in current farm policies costing consumers and taxpayere worldwide more than \$275bn a year - the hall-mark of the US paper is its more sophisticated approach to the problems of dismantling existing farm regimes

existing farm regimes. "Minimally trade-distorting policies" would be allowed, as would direct supports not linked to production or marketing. Some measures, including input or investment subsidies, would be brought under inter-national discipline and gradually reduced. The proposal recognises developing coun-tries may need more time to

adjust, Most important, the US has made it clear its latest proposal will have a real impact on its own farm regime. The export enhancement programme would go. The proposed action against internal supports would hit its deficiency pay-ment system for grain farmers, meeting a European Commu-nity charge that the US has been asking Brussels to scrap

# **Brazil claims** US soya regime breaches Gatt

BRAZIL, the world's second INALL, the world's second largest soya producer, will next week table a formal action against US export subsi-dies for soya products, claim-ing they are in breach of the Gatt trade agreement.

The move follows mounting anger in Brazil at the US anger in Brazil at the US Export Enhancement Pro-gramme (EEP) which, export-ers claim, is financing Ameri-can sales at up to \$200 a tonne. The US introduced its EEP regime for soya in 1987, claim-ing unfair competition from subsidised EC producers. But the Brazilians claim they have been the greatest victims as the subsidies have forced down prices in key markets. down prices in key markets.

its export restitution payments while seeking to retain its own surpins-creating deficiency Mr Richard Crowder, US

Mr Richard Crowder, US Agriculture Under-Secretary, briefing key negotiators in Geneva yesterday, said the US believed its new proposal "made a lot of sense" and was good for agriculture and eco-nomic development. It should much formered form trade talks of the previous year's domestic nomic development. It should push forward farm trade talks in the Uruguay Round. For the first time negotiators could see all the elements of a deal in one package, Mr Crowder said. The proposal seeks reform in four areas - market access, event competition, internal

annex to the US plan includes hides and skins, wool and raw cotton and wood products. exempt from this prohibition, but the US wants new rules to govern the granting of food aid. Gatt rules allowing the restriction or prohibition of exports in short supply would be abandoned from January 1,

• Import access. All import protection would be cut over 10

years to zero or very low tar-iffs. Derogations from the rules on import access currently allowed under the General Agreement on Tariffs and Trade (Gatt) would be scrapped. Variable import levies, such as those forming the core of the EC farm regime, would be prohibited, as would voluntary restraint accords and mini-

restraint accords and mini-mum import pricing. The earlier US proposal on import barrier tariffication has been modified by introduction of tariff-rate quotas and a safe-guard mechanism. Quotas car-rying agreed bound tariff rates would replace existing import quotas and other non-tariff include income supports not linked to production or market-ing; environmental and conser-vation programmes, bona fide disaster assistance; some mar-ket promotion; research, exten-sion and educational services; and some stockpiling of food reserves. Programmes not cov-ered by the first two categories would be subjected to Gatt dis-ciplines. designed to prevent them being used in ways that would cause prejudice or mate-rial injury to another country. Reductions in these kinds of support would be negotiated, include income supports not

measures in January, 1991. Intended to last only for the 10-year transition period, they are seen as a way of ensuring an orderly movement from the high level of protection pro-vided by some countries' current non-tariff barriers to a tariff-based regime. A special safeguard mecha-

nism would protect countries against import surges during the 10 years. Governments would be allowed to revert to a higher level of tariff protection for the remainder of a year, if imports exceeded given levels

export competition. All • Export competition. All export subsidies on a compre-hensive list of farm products would be scrapped within five years. The list contained in an

Its proposal spells out at some length how scientific standards could be set and assessed with the help of organisations such as the Codex Alimentarius Commis-Bona fide food aid would be sion and the International Office of Epizootics. The US also outlines a procedure for settling disputes.

export competition, internal farm support, sanitary and phytosanitary controls - but insists they should be seen as parts of a comprehensive pack-

sent for military ● Internal supports. The US proposes a three-tiered approach to impose discipline on domestic subsidies. Some policies would be prohibited at training policies would be prohibited at the end of a 10-year phase-out period. These would include government-administered pric-ing policies; income supports linked to production or market-ing; transport subsidies; and any investment subsidies; and any investment subsidies; and provided to producers and pro-cessors on an equal basis. Permitted policies would include income supports not By Robin Pauley and Colina MacDougall in Peking

Peking

students

THERE will not be a single graduate in 1993 from Peking University, China's most nota-hle seat of learning.

This is because, in an exer-cise reminiscent of the Cul-tural Revolution in the late 1960s, the entire intake of 800 freshman students this year has been sent off for military has been sent off for military training rather than being allowed to start their under-graduate courses this month. The students, who would have been due to complete their four years of study in 1993, will not now graduate

1993, will not now graduate antil 1994. The action is part of the crackdown by the authorities in the wake of the demonstra-tions in May which ended with a massacre in Peking by the People's Liberation Army on here d Many of the student

at Peking University, one of the main centres of the protest movement, must undertake a

intake of students lined up at a military camp clutching automatic weapons. However, Western diplomats in Peking say the Chinese authorities have decided that these stu-dents will be given no weap-ons training of any sort. It is not yet clear whether the students and the new intake at military colleges will be allowed to mix, or whether

be allowed to mix, or whether attempts will be made to quar-antine the students to avoid the risk of political discusthe risk of pointcal discus-sions between them and officer cadets, many of whom will have the same backgrounds and may even have been at high school together. Zhu Yuli, director of the State Education Commission.

State Education Commission, said the programme was an

extended to other universities

Yesterday was a perfect demonstration of the twin diffi-Wolseley culties now facing UK equities. Having survived domestic pro-occupations in the form of the Share price relative to the FT-A All-Share Index trade deficit in the morning the market was promptly mug-ged by Wall Street in the after-noon. If Wall Street's worries had been confined to the latest 140 slump in the UAL share price they would have been of less international relevance. But 120 the market was also reacting not only to worse than expec-ted figures on US durable goods orders - reviving the spectre of a hard landing - but also to fresh evidence that US

corporate earnings are starting much. But on a longer view, it remains possible that share-holders would have been better to deteriorate. In London, the news on the trade front was more mixed than it looked. The improve-ment in the overall deficit off if the deal had never taken place. Certainly, with net cash on its balance sheet - as it had before the buyont - Magnet would have had a formidable edge over its rivals instead of since Angust came not from a fall in imports - which were actually 5 per cent up - but from a surprising 15 per cent jump in export volume. This is at least consistent with the the reverse. CBPs finding that exports are declining less sharply than domestic demand; what is less clear is whether the domestic There is something too glib about the way Vickers explains

its eagerness to expand in the aerospace components busi-ness by paying 18 times this year's earnings for Ross Cath-erall. Not that Ross is medio-cra the fine track is medioeconomy has yet responded adequately to Mr Lawson's per-suasion. The London market now has little short-term news to look forward to; indeed, the next account will contain no significre. Its fine track record in niche markets, such as super-alloys for aero-engines, is the stuff of a business school case cant economic data at all. Even if Wall Street was to behave itself in the meantime, the likestudy; bulging order books at Rolls-Royce should underpin lihood is that London will drift Ross's earnings growth until well into the 1990s.

Magnet

A restructuring of Magnet's grossly-overloaded balance sheet has been on the cards ever since the last rise in base rates. The news, comes rather price Vickers is really paying soon for a deal which was con-ciuded less than four months ago. But with hindsight, the buyout was an odd idea in a market already turning down share: 30 per cent or so above its pre-bid share price and and right in the Chancellor's line of fire. There seems little for the

family trusts, a bidder was banks to do but grit their teeth. Magnet's net asset value was always well below the always going to have to pay through the nose. But from the point of view of Vickers' share-

funded by the £140m remaining from its sale of its printing-plate business. If so, this is a brave tactic from a company now 12 per cent owned by Sir Ron Brierley. 11

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Wolseley

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THE LEX COLUMN

London's double

adversaries

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The problem is the premium

that Vickers is happy to pay for control and its assertion

that this is fully justified by

Ross's franchise with aero-en-gine makers. Assume Ross has

£10m cash in the bank and the

comes down to about 229p per

months ago. Given that most of Ross's

Vickers

Wolseley is a company from Wolseley is a company from which the market has enjoyed jam yesterday but always seems to expect gruel tomor-row. However hard the group strives to produce better than-expected figures, the market dismisses them because of fears about next time. Indeed, the deding in the IIK buying fears about next time. Indeed, the decline in the UK bousing market must hit the group sooner or later. Plumbing and heating are among the last ele-ments to be installed in a house, so there is a natural lag before Wolseley suffers. And at the moment the group's US diversification is of only lim-ited benefit, since although the West coast is roaring ahead, the East coast faces much the same problems as the UK. Nevertheless, if there is a stock to be picked in the build-ers' merchant sector, it has to be Wolseley. The group's prof-its record is excellent, it con-trols its stock efficiently and this year it should benefit from the downturn in the dollar and a slowdown in its opening prothe decline in the UK housing

a slowdown in its opening pro-gramme. A traditional English winter with traditional burst pipes would do Wolseley no harm at all. Even without that, the company should be able to hold its profits at around last year's £120m. The shares should not fall far without meeting support from

Jaguar

long-term investors.

Ford's filing to the SEC may only have made explicit what was previously implied - that it was prepared to bid outright for Jagnar - but it keeps up the pressure on General Motors: With a 12 per cent 13. 187467 4 3

more than £1 above the 125p at stake, Ford now has a large enough holding to call an extraordinary general meeting to challenge any Jaguar-GM which Ross floated eight shares were locked up in 3r and link-up. Such has been the activity in the stock that the arbitrageurs may already have enough to block such a deal. It ha not de se is arguing, in its current discussions with Jaguar's board, that Sir John Egan will have to back a full GM offer if push comes to shove. All this should underpin the current share price; although there must be a limit to the goodwill write-off which even the deep purses of Detroit will be prepared to suffer.



#### support would be negotiated, using as a basis an aggregate measure of support of the kind June 4. Many of the student leaders of the unrest escaped • Sanitary measures. Clearly smarting over its recent quar-rel with the EC over meat horabroad while a number of oth-

ers have been arrested. The Government has decided that all new students mones, the US wants any measures designed to protect health, human, animal or plant life to be consistent with "sound scientific evidence" and to recognise "the principle of equivalency."

year's military training and "grassroots political study." A newspaper photograph showed the economics course intake of students lined up at downwards. There have been too many surprises of late, all of them nasty.

Many still

missing at

chemicals

complex

FIREMEN yesterday brought a blaze at a shattered US chemical complex under control as Phillips Petroleum, the plant's owners, began to count the cost of its destruction.

The fire erupted on Monday afternoon at the plant in Pasa-dena, Texas, following a series of explosions that flung debris for five miles. The first explosion could be felt as far away as 25 miles. Several other explosions followed.

The company said 23 work-ers were missing. At least one was killed and 124 people were taken to hospital. Last night, a Phillips recon-

naissance team was preparing to enter the complex to deter-mine how to begin safely mine how to begin safely searching for missing workers. Some workers were believed to be trapped in a burning build-ing. "We're betting there's a lot of fatalities, just because of the nature of the explosion and here it hermond " said Dr where it happened," said Dr Paul Pepe, director of HousFire and smoke pour from the Phillips Chemicals plant in Par dena, Texas.

The plant makes 4.5m lbs a

ton'e emergency medical eer-

used in making plastics.

the smoke was non-toxic.

**Continued** from Page 1

gainst demonstrators.

ted that some policemen and security officials had been

guilty of "illegal actions"

Four officials were under

investigation and other charges of brutality were being studied. He said the "mistakes"

of some should not be misused to create a campaign against the police and security forces. Mr Krenz told Parliament

that although recent demon-

strations were peaceful, there

had been a danger of a "differ-ent" outcome. Many citizens

were disturbed by the protests,

"The people's bread can only be created by joint work," he said, hoping to strike a chord among East Germans who

were worried about street pro-

tests. Mr Krenz advocated an

enlarged role for Parliament

which meets twice a year and

he said.

day of plastics. Last year, it produced about 2bn lbs of three plastic products - poly-Officials do not know exactly what caused the explosion. Mr Bill Stoltz, Phillips' environ-mental director, said yesterday ethylene, polypropylene and K-resin polymer.

R-resin polymer. Phillips said that the polyethlyene unit was severely damaged by the explosion and a seal blew out on an ethyler loop reactor, releasing ethylene-isobutane, a compound it did not know when the complex would resume operations. It had no estimates on the cost A two-mile section of the busy Houston Ship Channel, which connects the Port of ages and how such costs of da Houston to Galveston Bay, was closed for seven hours, but might affect company earnthe aftermath of the reopened on Monday night after it was determined that In

explosion, Phillips' shares fell on Wall Street. Edith Barschi,

rubber-stamps the Party's leg-

Members of the opposition said they were disappointed by the absence of concrete propos-

als for political and economic reform. Ms Bärbel Bohley, a

founder of New Forum, the

largest opposition group, said: "I am afraid this will not sat-

isfy citizens who are demand-

ing real reforms." David Goodhart in Berlin

adds: For the embryonic

reform movement in East Ber-

lin, by turns angry and diffi-dent, Monday marked another

Berlin cannot yet, as Leipzig,

bring hundreds of thousands

onto the streets but it is in a

better position to get its mes-sage across to the Government

and the outside world. The reformers did just that

with their first "international

half-step forward.

islation.

an analyst from Drezel Burnham Lambert said: "Earnings in the next two quarters will be affected. The question is to what degree. They have busi-ness interruption insurance and property insurance, so it's too early to tell how much it will ultimately mean to them."

advocated by the EC.

We figure the plant will be shut down for at least six months and you also have to look at potential liabilities that may be incurred due to loss of life and injury," said Mr Fred-erick Leuffer, senior oil analyst at CJ Lawrence, Morgan Gren-

press conference" on Monday afternoon, demanding an investigation into the police'e brutal behaviour towards dem-

onstrators on October 7 and 8.

To the pleasant surprise of the reformers, senior figures

from the East Berlin prosecu

tor's office turned up to look concerned, and there was a full

report on the evening's TV

Attention then shifted to the

Gethsemane Church, hub of

the movement in East Berlin, which by six o'clock had at

least 3,000 people packed in for a "service" that, after 15 min-utes of quasi-religious pream-

There were open letters and

en reform groups, and news

statements from individuals or

representatives of the half-

of actions from around the

ble, got down to politics.

and military campuses cannot hold that number. We are not sure if we can even manage it for the 100 main universities. We are still considering it." Early in July, there were indications that the authorities were planning to intro-duce some form of "re-educa-tion" for students. At that time the programme largely involved propoganda in the form of Government produced

Students arriving at the military camps this week were ented with a mess tin each with the inscription "Happy Birthday" indicating a new beginning for them.

One girl celebrating her real birthday was given a birthday cake by the military authori-ties and was quoted by a Peking newspaper as saying: "I never thought I would be spending my eighteenth birth-day like this."

Another part of the clamp-down involves students wani-ing to study abroad. Increas-ing demand for the test of English as foreign language, a prerequisite for study abroad, has been met with a cut in the has been met with a cut in the number allowed to sit the test. Zhn said that no etudents studying for bachelor degrees would be allowed to go abroad except for a few studying for-eign languages. A few people studying for masters and doc-torates would be able to study abroad particularly in abroad, particularly in "super-technology" subjects. China, with a population of more than 1.1bn, has 3,000 places for masters students ology" subjects.

and 1,000 places for students working for doctorates. The official number of illiterates remains at about 20 per cent of the population, or 250m, although many organi-sations within China estimate

the number at nearer 500m.

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## UK current account deficit eases **Continued from Page 1**

said import growth was slow-ing significantly. In parliament, however, Mr

Lawson's policies came under attack from Mr John Smith, the opposition Labour econom ics spokesman, who described the economy'e present problems as almmost entirely of Mr Lawson's making and derided the Chancellor's claim last year that he had presided over "an economic miracle."

Mr Laweon acknowledged that during the last two years there had been "a fall in savings, and a rise in borrowthwarted Mr Lawson's policies and contradicted his atms.

> Mr Smith cited at length a recent article by Sir Alan for publication in an American magazine. Sir Alan had described the EMS ae "half-baked" and said that Mrs Margaret Thatcher had so far shared his opposition to full British membership.

> Mr Lawson replied that Sir Alan was "a part-time adviser". He then added that: "His views on the EMS are not the views of the Government".

level of the debt it was taking on. At the last balance sheet, "But we do not know how to half the assets consisted of manage it yet as there are stocks, which will doubtless 1,075 universities in China with 620,000 freshmen every have been heavily written down since. Magnet could year. Our military colleges doubtless argue that its plight is the best response to those who criticised the buyout on principle: far from having paid too little, it is sadly apparent that fhe managers paid far too

bolders, this only make if it can achieve some fairly dramatic margin improvements from merging Ross with its own precision components business. This is not going to be easy; Ross'e margins are already more than 15 per cent and Vickers' existing operation is small. Vickers may try to do the trick with more acquisitions,

If yours is a high growth company, immediate profits may be low. Might we offer you some of ours?

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A member of The Royal Bank of Scotland Group pic.

### US market falls | Krenz offers dialogue and reform hope as UAL board shelves buy-out **Continued from Page 1**

point limit, triggering a circuit breaker, put in place after the 1987 crash, which halts trades in the contracts at a lower price for 30 minutes.

When fntures trading resumed, however, arbitrage tended to help the cash market and helped stocks rally in the final hour.

As on October 18, UAL was a key factor in the day's perfor-mance, UAL shares were quoted more than \$30 lower at one point but then rallied strongly on reports of fresh buying by various takeover

Share prices were also weakened by a soft durable goods orders performance in Septem-

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country.

ing and spending, on a wholly unprecedented and unexpected scale"

He added that the Government would keep interest rates high for as long as was needed to cut inflation and would reject the "delusion" that it could solve the problems by

> icy within the Government and claimed that Sir Alan Walters, who he called an "unelected. unappointed alternative Chancellor", had consistently



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> FINANCIAL TIMES WEDNESDAY OCTOBER 25 1989 SECTION III



optimism about the future, writes Kenneth Gooding. Car makers are seen as important aluminium users in the 1990s, when recycling will be of even greater significance

# On the side of the angels

TAKE A tour of the aluminium producers and you find senior executives full of confidence and remarkably unanimous about the industry's future.

economy should be in good shape next year. The so-called soft landing in the US is actually happening and it is the same in Europe," says Mr Ber-nard Legrand, president of Alnminium Pechiney in Paris. We don't expect any downturn in . demand next year."

Canada. "In my opinion the industry fundamentals, and by that I mean the basic supply-demand relationship. will remain solid at least through 1992 when new capac-ity is planned to come on stream," says Mr David Morton, chairman and chief execu-tive of Alcan in Montreal.

However, a growth in demand of a little over 2 per ceut a year is more than enough to absorb any new capacity that can come on stream through 1991. Anything greater than that will make the 1992. increase in capacity a welcome relief rather than an. embarrassing surplus."

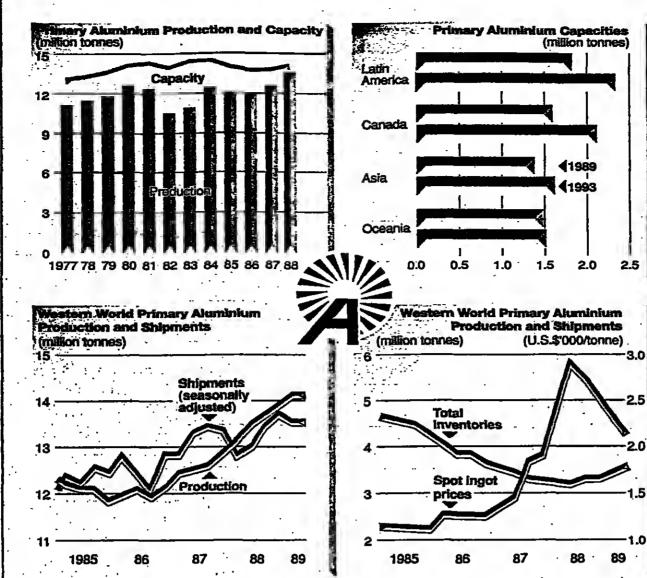
The US. "We see the close balance between supply and demand continuing at least

through 1992 with aluminium usage increasing, especially outside the US, well into the next century," says Mr Bill Bourke, chairman and chief executive of Reynolds Metals,

in Richmond, Virginia. excellent shape and able to benefit fully from a sound economic environment. Most important is the fact that earnings allow the industry to arrange for the necessary investments to secure the future," says Dr Theodor Tschopp, executive vice president of Ainsuisse in Zurich.

The aluminium industry has certainly changed its tune since the recession only three years ago. Then, there were widespread doubts about the industry's future and Alcoa (the Aluminium Company of America), the biggest company of its kind in the world, gave the impression it wanted to quit and move into high-tech-

uology businesses with a higher expected growth rate. Pessimism abounded in the rest of the industry because demand was flat, prices were at rock bottom and the strong dollar was crippling the US groups which dominate



ALUMINIUM

#### aluminium production. What has happened to change the mood to one of. cautions optimism?

· · ·

To start with, primary aluminium prices on the London Metal Exchange have rebounded from under \$950 a tonne in 1985 to a record \$3,200 in June 1988, Since then, prices have dropped back to about \$1,800 but that is still 90 per cent above those 1985 lows.

The price surge reflected a real shortage of physical metal which goes back to the deep recession that overtook all the hase metals in the early 1980s. Aluminium was particularly. hadly hit because the oil crises which slowed world economic growth also moved energy prices up to a higher level in one, hig step. Energy accounts for about 20 per cent of alumin-ium's production cost and this one blow wiped out a great deal of smelter capacity in the industrialised countries.

Virtually all Japanese capac-ity was simi down and US out-put of primary aluminium alumped between 1980 and 1986 from 4.645m tonnes to an 18year low of 3.937m tonnes. However, the recent sus-tained period of high prices has enabled the aluminhum producers to reap record profits -particularly those producers in Europe and North America which had been forced by the recession to rationalise and streamline their operations. Record earnings enabled the

up investment programm Primary aluminium ship-ments in 1988 reached a record for the third year in succession and were 18.3m tonnes - up 2

America increas

nues by much greater percent-ages. Not only have they ed production efficienc but they have also switched from commodity products to those with higher value.

Thus Dr Tschopp of Alu-suisse points out that there is a 30 per cent mark-up between primary metal and aluminium can stock. A speciality product sells for 100 to 300 per cent more than the basic metal.

Chasing demand, primary aluminium production in the nou-communist world increased sharply in 1988 to 13.5m tonnes, a 1.5m tonnes or 7 per cent increase from 1987.

CONTENTS growth rolled back; se tholders: in n; stock Consu xibility is strength : beer cans: profile: Recyclin

This helped to replenish stocks which in May last year were down to only 1.4m tonnes or just 5% weeks' usage. That was the lowest stock-to-conwell below the equilibrium level of seven to eight weeks. Output cannot grow much more as primary aluminium plants have been operating at about 100 per cent of their rated capacities. Strikes, hurricanes, pricing disputes and alu-mina shortages have held back production in recent months. But many analysts believe output will be up by another 600,000 tonnes this year, shiftdeficit to a slight surplus. Looking at future demand, Mr Bill Bourke of Reynolds

says: "It is true that the world-wide industry is not enjoying the high growth rates that characterised the 1960s and 1970s. However, annual growth in shipments for the last few years has been in the 4 per cent range. We anticipate average annual growth of 3 to 4 per cent well into the 1990s. That's pretty healthy growth."

Some observers feel that a 2 per cent annual growth rate in demand is more likely over the medium term and pessimists in the industry are worried about potentially enormous increases in primary aluminium capac-ity. If all the projects announced in the last two years came to fruition, capac-ity would increase by an annual 6m tonnes and the first surge in production could start

as early as 1992. Mr Legrand of Pechiney puts these fears into perspective: "Much of the talk about increased capacity is just that - talk. If you want to build a new smelter you need \$1bn and that is not easy to find. We feel that the new capacity to come on stream will just keep supply and demand in balance."

Dr Tschopp feels the same way. "Venezuela has tremendous capacity potential. But South American politics are difficult. Who would invest millions in Brazil, for example, until long-term political and economic stability was

While the industry seems not particularly concerned about the possibility of another period of excess capacity, there are other issues at which its strategists are looking very

closely. According to Alcan's Mr Morton, there are four key issues the industry must face in the 1990s: international com-petition; the development of new products and markets; ris-ing environmental expectations and, closely allied to this, recycling. He suggests that trade barriers are being dis-mantled the world over. There

un Industry: East

Pechiney

Editorial

will be fewer places for high-cost operations to hide. "Ultimately the industry has to reckon with living in a world without tariffs, without non-tariff barriers, without trade-distorting subsidies and still be profitable."

As for product and market development, Mr Morton believes there is tremendous potential for aluminium metal matrix composites, for example. These can be processed by existing technologies and give significantly higher stiffness, strength and wear resistance at low-cost premiums to aluminium

However, like many others in the industry, Mr Mortou reckons that the greatest promise for aluminium lies with its customers in the automotive industry. Alcan predicts that in the long term, the car makers will be as important aluminium users as the can producers are today.

New investment in all aspects of the industry's aspects of the industry's processes, from bauxite mining to anodising, that really meets tomorrow's environmental requirements carries a cost penalty of up to 20 per cent – which ultimately will have to be paid by consumers. And: "The faster the change demanded, the higher the cost, both social and financial," he adda.

Ou the related issue of recycling, Mr Morton says aluminium "is on the side of the angels." He points out that aluminium carries an intrinsic value that is tapped each time it is recycled. The industry itself needs to take advantage of this virtue and design prod-ncts in forms that are upore easily recyclable.

assured Canada has such sta. "Looking ahead, I can see bility, but would it want the day when the aluminium another 10 smelters?" industry will in leasing the aluminium in its products to its customers, rather than selling it to them. It will do this by guaranteeing a take-back at the end of the product life cycle."

companies to repair their tat-tered balance sheets, pay off most of their debts and speed

per cent on 1987. But most aluminium companies in Europe and North America increased their reve-

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# They're simply crying out for recycling. Worldwide, Alcan is the major producer and supplier of aluminium, but as demand for it increases,

ins growing out for recycling. That's why we re vesting £25 million in an impressive bi-tech can reeveling plant at Warrington. TIK consumption of aluminium cans is likely to double during the next ten years and the Warrington plant is equipped to handle up to 50,000 tonnes a year - that's 2% billion used cans! We take them, melt them and turn them back into material for the next generation of beverage cans. The world's most versatile material. Such mitiative is a trademark at Alcan. Our continuing research and development - for example in adhesive booding, composite materials and news alloys - means that we're finding even more uses for

this versatile metal, with its exceptional strength-toweight ratio. 14733

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**British Alcan Aluminium pic** Challoot Park: Genards Cross, Bucks SL9.008

the amount will grow?

we need to use its advantages to the maximum.

More cost effective and less wasteful. That's where recycling comes in. Unlike many

materials, animinium loses nothing by being re-used. Not phily does this consume 95% less energy than if "

we produced it from its raw materials, but it also

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for much of the aluminium produced in the UK. And

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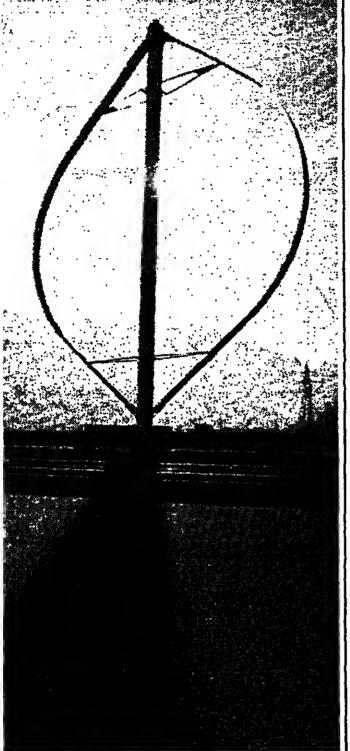
recycling plant at Warrington, who knows how quickly

Not surprisingly, recycled metal now accounts



Richard Mooney looks at production in the non-communist world

# Growth forecasts are rolled back



Π\*

An aluminium wind-powered generator, producing electrical energy, in operation near Martigny in Switzerland

THE strength of the aluminium market in recent years has led to an apparent reversal of the trend towards production in the newly indus-

trialising countries. As idle US capacity has been attracted back into operation, that country's share of noncommunist world production has rallied from its 1986 low of 36 to 39.7 per cent in 1988, and a similar response has been seen in other industrialised countries. But analysis remain in no doubt that the longerterm future for aluminium pro-duction lies elsewhere.

Aluminium producing is an energy-intensive undertaking, so it is to the hydro-powered Latin American industry and the natural gas-rich Middle East that the sector is increasingly looking for further growth in capacity. The rise in energy prices has

already put paid to Japan's alu-minium smelting capacity. Having more than tripled to around 1m tonnes a year between 1965 and 1975, the country's output peaked at 1.7m tonnes in the late 1970s. But now it is down to less than 40.000 tonnes a year.

Other developed countries have fared better but the scope for further expansion depends heavily on favourable market conditions. And with very low cost production looming, particularly in Venezuela and the Middle East, the developed world snelting industry is dis-playing a caution which has often been sadly lacking in its

boom and bust past. "The mere threat of Vens-suelan capacity expansions may be enough to keep the industry from making numer-ous investments in capacity elsewhere," says Mr Tom van Leuwen, Shearson Lehman's New York-based aluminium analyst, in the company's lat-est Aluminium Monthly.

"Aluminium companies want to build low-cost anelting facilities," says Mr van Leu-wen, "and that discourages construction of smelters that draw energy from high-cost, oil-based generating facilities. It also discourages adding capacity in areas of high labour costs and areas far distant from bauxite and alumina. (alumintum oxide) supplies." The prospects of large Latin American and Middle Rastern

	1986	1987	1986	1989	1990*
North America					
Production	4,391.7	4,883.3	5,494.0	5,595.0	5,610.0
Capacity	5,429.0	5,486.0	5,563.0	5,613.0	5,656.0
Unusation	\$0.9	89.0	98.8	. 99.7	89.2
Letin America					
Production	1,396.7	1,500.3	1,552.0	1,675.0	1,770.0
Capacity	1,518.0	1,558.0	1,676.0	1,839.0	1,959.0
Utilisation	92.0	96.3	92.6	91.1	90.4
Western Europe	1.00	100		A	
Production	3,673.9	3,734.8	3,812.0	3,882.0	3,860.0
Capacity	3,917.0	3,906.0	3,932.0	3,942.0	3,897.0
Utilisation	83.8	95.6	97.0	98.5	99.1
Asta		_			
Production	1,068.4	935.0	987.0	1,105.0	
Capacity	1,124.0	1,183.0	1,244.0	1,339.0	1,464.0
Utilisation	77.1	79.0	78.3	82.5	80.8
Australasia				4 400 0	
Production	1,111.2	1,278.2	1,410.0	1,450.0	
Capacity	1,124.0	1,308.0	1,457.0	1,457.0	1,457.0
Utilisation	98.9	97.7	96.8	100.2	100.2
Africa	1.0	_		-	
Production	-552.2	571.6	682.0	590.0	600.0
Capacity	632.0	635.0	635.0	635.0 92.9	94.5
Utilisation	87.4	90.0	91.7	82.8	244.5

TOTAL 12,192.1 12,901.2 13,837.0 14,307.0 14 485 0 Production 14,003.0 14,074.0 14,507.0 14,825.0 15,068.0 87.1 91.7 95.4 96.5 96.1

years would be followed by a additions to aluminium smelting capacity do not appear as imminent as they did, howperiod of faster growth and Shearson still predicts a total ever. "Many projects scheduled to come on stream in the early non-communist world capacity of 18.83m tonnes in 1995. 1990s have met with delays At Drezel Burnham Lamcaused by financing difficulties or engineering setbacks," says the Shearson analyst. "As a bert, analyst Mr Frederick Demler predicts a 320,000 tonnes increase in the aluminium smelting capacity of the non-communist world (plus result, the near-term outlook for slow growth in primary alufor slow growth in primary alu-minium production can be extended by one or more years through at least mid-1993." In January Shearson had been projecting year-on-year capacity growth (from a fore-cast 1989 record of 14.58m tonnes) of 0.9 per cent in 1990, 6 per cent in 1991 and 3.9 per cent in 1992. But now those Yugoslavia) next year, after a 470,000-tonne increase in 1989. He notes a considerable slowing in the rate of growth over the first half of this year. January's production was up 8.7 per cent from a year earlier, but by April the year-on-year rise was

August only 3.4 per cent and by August only 3.4 per cent. The alowdown in produc-tion growth largely reflects the cent in 1992. But now those projections have been cut to 0.5, 2.2 and 8.8 per cent. Mr van Leuwen says the industry operating full-out.

rolling back of growth expecta-tions is chiefly due to delays to smelter projects in Brazil and Venezuela. He also notes delays to projects in locand, Sandi Arabia, Qstar and France. But most of the proj-ected new capacity is likely to and caustic soda shortages. arrive eventually, though sev-eral Venezuetan projects may be acrapped emirely. tributing to the problems.

Thus, a lower-than-expected growth rate over the next few

æ., the car body of Rallan

### SECONDARY SECTOR

# The potential of scrap

**RECYCLING HAS become** something of a buzz-word among the developed world's aluminium producers. As the industry witnesses an inexorable shift of primary production to low-energy cost areas, the production of secondary metal from recovered car components, scrapped consumer durables and beverage cans is And with the "greening" of the industrialised world, the

secondary sector is assuming a growing role in polishing up aluminium's public image, pre-viously tarnished by pollution problems and high energy

Smelting recovered metal presents far less pollution problems than primary produc-tion and its energy consumption is dramatically lower - in its annual review of the World Aluminium Industry 1989, Shearson Lehman Hintton's were consumed in 1988, about 35 per cent of the total. Consid-erable potential for growth is London metals team says it takes 15,000 kw of energy to produce a tonne of primary metal but only 550 kw for a tonne of secondary metal. Equally important, the recyclability of aluminium, by virtue Operating at such high rates of of its attractive value/cost ntilisation (with some plants at over 100 per cent of rated capacity) has strained the sup-ply chain," Mr Dender says. He cites labour unrest, alumina limited, efforts are being stepped up to realise that. ratio, means that it need not generate so much useless scrap as steel or cast from (its chief potential competitors) to clutter up the environment and make further energy demands for its disposal

Already some 70 per cent of the aluminium used in electri-cal engineering, building and transport is being reclaimed. So the European secondary industry is pinning its hopes for growth chiefly on beverage drought and hurricanes as con-Some primary aluminium There is little new capacity producers have been unhappy at the growth of secondary outplanned over the next 18 put, believing that it takes months," be adds. Among projects planned over the "near term," he lists: Alcan's Laterdemand away from primary metal. But Shearson sees this as a short-sighted view. "The riere project and the Baie cost-savings offered by second-Comeau expansion, both in ary metal makes some semis (semi-fabricated) minimum Quebec; the Alumar, Albras ni-fabricated) products -

per cent, Haly's 35.5 per cent viable. This rules ont West Germany, for instance, where less than 15 per cent of bever-US age cans are made from alu-

But Britain is another matter. Of the 4.25bn aluminium cans used each year only about 8.5 per cent-are currently being recycled. So it is here that the association has recently launched a major campaign, with the goal of matching the US recovery rate. A fillip to this campaign is British Alcan's recent decision to build Europe's first purpose-built aluminium can recycling plant, at a cost of nearly 120m, close to its existing plant near War-rington, Cheshire. Initially, however, feedstock for the

mports.

naite to 20 per cent. In Italy it has encouraged more than 500 municipal campaigns which have achieved rates between 15

"We must do everything we can to ensure that aluminium recycling works all over Europe and that it is accepted and supported by the consum-ers," says Mr Theodor Tschopp, chairman of the European Aluminium Associa-

shortage of material for recycl-ing. This is clearly the case

can recycling. In 1988 about 6bn of the 16bn soft drinks cans used in the region were made from aluminium and the industry is hopeful of boosting that proportion above 50 per cent by 1991. To this end the Aluminiti

plant will have to come from The association has already 5

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and 20 per cent.

Shearson Lehman Hutton is confident that there will be no

with regard to the automobile population," it said in its year's review. "The number of vehicles in use has risen steadily, and in all probability

tion

will continue to do so for the rest of the century... Thus the vehicle population provides a

huge and growing reserve of scrap. If also pointed out that the aluminium content of

vehicles was rising and that

and Japan's 31.4 per cent. The npsurge in the recycling rate for aluminium beverage cans peaked in 1962 when the proportion of cans collected reached 55.5 per cent. Since then, it has fluctuated around the 50 per cent mark, although the actual tonnage reclaimed has continued to rise with the level of aluminium can usage, reaching 606,000 tonnes in 1987 compared with 510,000 tonnes in 1982. Europe is ahead of the US in

the secondary proportion of its total aluminium consumption. According to the European Aluminium Association, 1.6m tonnes of recycled material

hopes on beverage

can recycling

seen, however and, with

Europe's scope for increasing

the 2 per cent-a-year projected

rise in consumption strictly

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Europe's secondary industry pins growth

enjoyed some success, particu-larly in Greece, where in just four years its efforts have helped to boost the recycling

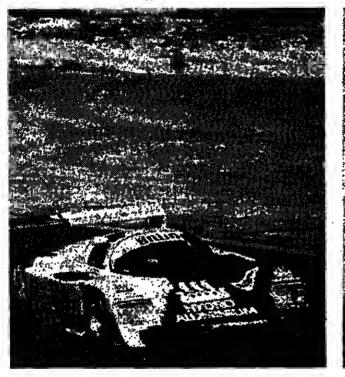
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The Company Car

The Hydro Aluminium Racing Porsche points the way to tomorrow's leaner, lighter car construction.



# The Company Flat

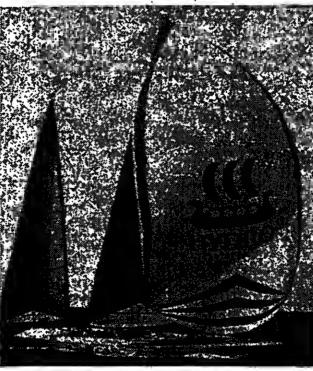
More aluminium went to the construction of the accomodation platform on Hydro's Oseberg project, than has been used on any other offshore facility.



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# The Company Boat

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# The Company,

Hydro Aluminium produces 620.000 tonnes of primary metal a year, using 10.000 million kilowatt-hours of our own hydroelectric energy at our four plants in Norway.

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HEAD OFFICE, HYDRO ALUMINIUM A.S. POSTBOKS 245 SKØYEN, N-0212 OSLO. TEL + 472 45 15 15, FAX + 472 45 18 18,

and Sorocaba expansions in Brazil; Alcase, Venalum, Allee, Almese, Ahryana and Alusar in Venezuela; Pechiney's Dun-kirk plant; a further build-up at Nalco in India; projects in Qatar and Unam Al Quwain, United Arab Emirates; and a 10 per cent expansion for Port-land in Australia. But "it is the post-1991 period when the bulk of this inventory of potential capacity is expected to be brought online," he says. "Over the intermediate term,

we forecast a further slowing in production growth from 6.3 per cent in the first half to 2.8 per cent in the second half of 1989." Drexel expects that slow-down to continue into the first half of 1990, with 1.8 per cent growth, edging up to 2 per cent in the second half. Overall, Mr Demler projects a 600.000-torine increase in production this year, followed by 265,000 tonnes next year and 560,000 tonnes, or 3.8 per cent, in 1991. An even longer list of pro-jects planned but not yet financed could be on stream as early as 1992-93, he suggests. These could add a further 3m tonnes to annual production capacity, taking the increase since 1988 to about 6m tonnes. A lot could depend on the performance of the aluminium price, but the present level of more than 80 cents a ib offers some leeway for all but the highest cost operations. Calcu-lations for 1988 compiled by Anthony Bird Associates, the London-based consultancy, put the highest cost among the the highest cost among the large producers at 60 cents a lb (excluding interest and depre-ciation charges), for Kaiser Aluminium of the US while the lowest was Pechiney's 46 cents. The general level of prices, however, was inflated by the high price for aluminium ruling then (more than \$1 a lb) because many companies had negotiated contracts linking the rates they paid for power supplies to the market price of their end-product. The subse-quent price fall will have reduced costs in many cases.

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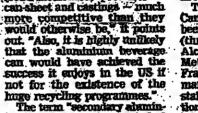
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latter category, known as "cap-ital" or "old" scrsp, that offers the greatest potential for growth. growth. In the US, by far the biggest user of secondary aluminium, early growth in recycling con-centrated on "process" scrap and the total had reached object before before about im tonnes a year before recovery of capital scrap began to surge after the energy cost hikes of the mid-1970s. hikes of the mid-1970s. According to Aluminium Association figures, recovery of capital scrap in the US rose by 367 per cent between 1970 and 1967. At first it was know ger-life products like car parts which provided the bulk, but by the late 1970s nearly all the expansion was coming from used beverage cans. By 1967 capital scrap was accounting for 45 per cent of all alumin-ium scrap being processed in the US, up from 21 per cent in 1970, and beverage cans alone were contributing \$3 per cent of the overall total (including process scrap), up from 7 per cent

Figures for 1987 collected by Metallgesellschaft, the West German metal producer, show that the the US dwarfed all other countries in terms of secondary aluminium consump-tion, its figure of 1.96m tonnes being nearly 1.2m tonnes ahead of second-placet Japan. As a proportion of total aluminium usage, however, its fig-ure of 30.5 per cent lagged behind West Germany's 36.9

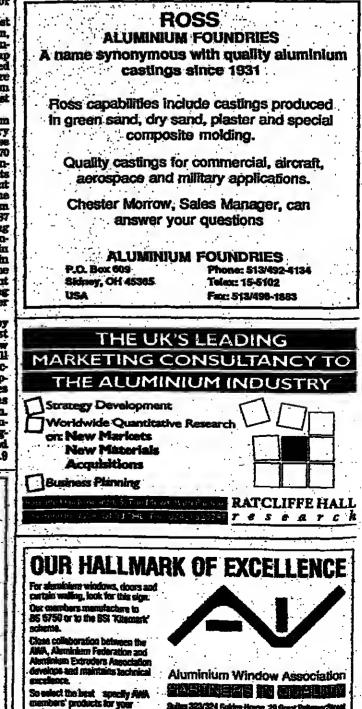


**Can Recycling Association has** been set up by five companies (three of them American --Alcan. Alcoa and Reynolds Metals — plns Pechiney of Prance and VAW of West Ger-many). The association has a staff of 25 employed on promoinn' covers scrap generated at the fabrication and foundry stages and in product manufac-ture as well as recovery of

Mr Alexander Wirtz, genetal manager, can recycling, Europe, at Alcan Deutschland, stresses that if the association's promitional efforts are to bear fault the countries tar-geted must use enough alumin-ium cans to make recycling industrial and consumer goods that have reached the end of their useful lives. But it is the

metal segregation techniques had improved. Taking this together with the expected growth in the market penetration of alumintum cans and in the recovery rate, Shearson believes that "the volume of scrap recovered will rise and that an increasing proportion of semis will be fabricated from secondary metal."

**Richard Mooney** 



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OCTOBER 315

# ALUMINIUM 3

David Blackwell looks at trends in demand for the metal

# Global economy is blamed for reduction in growth

surprise. In 1987 deniand for aluminium rose by 6.5 per cent, according to Shearson Lehman Hutton's London mining team. demand growth. "Aluminium, being more retail-oriented than the other metals, has been the again, by 5.4 per cent to 14.36m tonnes, driven by the thriving economies of the US, Western first to respond to a slowing global economy and the conse urope and Asia-Pacific counquent reduction in consumer spending," says this month's Special Report on the Outlook for Base Metals from Rudolf Wolff, the London trader. growth to be between 0.5 and 2 per cent higher than in 1988.

TWO years of strong growth, demand for aluminium has slowed this year - but better

The boom in prices last year followed a surge in demand which exceeded the most opti-mistic expectations and took

the metals markets by

Last year it grew strongly

This year analysis expect

tries

demand.

times could soon return.

The slowdown could be in part The main markets for alm a reaction to the high prices of summer 1988, when metal for immediate delivery on the London Metel Exchange reached \$4,280 a tonne. Prices how are less than half this level, but Mr Anthony Bird, of aluminum analysis Anthony minium in the non-Communist world are in the transport sec-tor, which accounts for 25 per cent of aluminium used, build-ing and construction (22 per cent) and packaging (18 per

aluminium analysts Anthony Bird, de Bird Associates, points out that there is a lag of m to 18 months before any changes in Shearson Lehman pointed out last month that in the US, which accounts for 33 per cent the metal's competitive posiof the total demand of just over 14m tonnes, both the construc tion have their full effect on tion and automobile sectors Thus, just as the poor have been sluggish this year. competitive position of early 1988 looks like depressing In the first seven months US housing starts were 3.3 per consumption in late 1989, so cent down on the correspondthe improvement of late 1988 and early 1989 should boost demand for aluminium from 1990 onwards," Mr Bird asserted in his July quarterly report Aluminium Analysis. ing period of 1968, while anto-mobile output was broadly unchanged.

The construction sector overall has been the worst per-former this year. While it Others believe that the world economic situation has been offers the most diverse number of outlets, it is also wide open to competition from alternative the main culprit in hitting

Consum	pton per capt	ta - 1987 figures	in kg
Austria	16.1	Italy	1
Belgium	7.8	Netherlands	1
Denmurk	12.0	Norway	1
Finland '	12.1	Spain	-
France	14.2	Sweden	2
Germany	25.9	Switzerland	· ī
Greece	4.7	UK	1
	1975	1980	198
Europe	9.9	13.9	1
US	20.4	25.8	2
Japan	12.2	20.7	2

metals, not to say other materi-als such as timber, plastics and coated steels. Metals and Minerals

accounts for 60 per cent of the sector. The continuing struggle to reduce the weight of the US automobile has led to each vehicle containing 155lb of the metal - almost double the earch Services, in its latest quarterly report, points out that the sector in the US accounted for only 37.5 per cent of US demand in the first level of 10 years ago. While US automotive demand is flat after a strong year in 1968, the Japaquarter of this year, against 42.5 per cent in the previous year. Although this change also reflects increasing officke nese automotive industry is continuing strong, as is the West German and Italian. The packaging sector, while only third in the triumvirate, for the transportation and

shows the most potential for expanding aluminium offtake. packaging sectors, total US orders declined by nearly 5 per tent in the first quarter. The transportation sector – the biggest consumer of the metal – includes commercial vehicles, boat building, railway According to Shearson, "the strong level of growth within this category has been largely responsible for the increase in aluminium demand during the course of the 1980s." It esti-mates that between 1979 and rolling stock and aerospace. But it is dominated by the can industry, which in the US 1988 alumintum consumption

ithin the packaging sector grew at an annual average rate of 3.6 per cent, compared with annual growth rates of 1.7 and 0.8 per cent in the transport and construction industries. The US is the main con-

sumer of aluminium packaging almost entirely through the metal's use for canning drinks. Not only has aluminium almost wiped tinplate off the market, but the number of tins produced in the US continues to rise inexorably - 75bn were made in 1987 against 35bn in 1970. Packaging accounts for 30 per cent of US consumption, according to Shearson, against only 10 per cent of total demand in Japan and Western

Europe. Japan is the second biggest single market for aluminium after the US, with 15 per cent of world demand. The potential for the packaging industry is enormous, Mr Neil Buxton of Sbearson's London mining team believes. "There is room for hnge growth in Japan as cans replace bottles for beer. The packaging industry saw a 19 per cent increase in consumption last year and is head-ing for a further 6 per cent rease this year," he says.

Next year most analysts expect world consumption of aluminium to resume a stronaluminium to resume a stron-ger npward trend. Sbearson believes the lull in US demand is likely to be brief, given the "soft landing" view of its econ-omists. There is nothing to suggest that growth outside the US will slow, especially in view of the concertuities in view of the opportunities in the packaging and automobile sectors. Shearson predicts aluminium demand expanding by 2.5 per cent next year to 14.97m tonnes, with a similar increase the following year.

Rudolf Wolff predicts 2 per cent growth next year to 14.94m tonnes. It expects the aircraft and aerospace industries to remain strong, in addi-tion to automobiles, packaging and construction.

Anthony Bird Associates believes that the price falls in

The packaging sector shows most potential

for expansion

the aluminium market will keep the metal very competitive through 1990 and into early 1991. It expects 3 per cent growth next year and what it calls "a torrid 6 per cent in 1991."

A note of caution, however, nes from Metals and Minerals Research Services, which is predicting consumption next year at 14.65m tonnes, an increase of less than 1 per cent over this year.



Roger Littlewood, of the Aluminium Stockholders Associ

an industry born in the 1950s - has matured into a sophisti-cated business and is playing an increasingly important role as UK industry changes.

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The figures reflect the sector's rapid expansion. The Ahrminium Stockholders Associa tion's members shipped 32,000 tonnes of aluminium and related alloys in 1962. Last year shipments reached 122,000 tonnes and this year the ASA is forecasting 126,000 tonnes -87,000 tonnes of rolled products and 39,000 tonnes of extruded products

As the size of the ingots emerging from the aluminit production lines increased, the stockholders' role became more important. Few end-users could take whole ingots, which now average five to six tonnes, and will soon be as big as 12

But, says Mr Roger Little-

"A manufacturer doesn't want to sit on; stocks when the base rate is 15 per cent"

ALUMINIUM stockholding - landing for his industry if there is a hard landing for manufacturing.

Nevertheless, he remains optimistic about the first quarter next year, although he points out that destocking generally has brought the lead from the aluminium times mills down to three or four weeks - compared with 12 weeks or more in the middle of

demand and long lead times the nationwide network of stockholders demonstrated its worth to UK industry, Mr Lit-tiewood believes. We had sufficient stocks and sufficient clout with the mills - no mill is interested in delivering two

deen or Cheltenham." It is the flexibility of the stockholders that has proved their main strength. The slow

but steady growth of stock-holding has been consumer-led rather than producer-driven it appears that the entrepre-neurial flair needed for distri-button is quite different from that required in the smelting

industry. The days of the standard 80

last year. During the months of high

boxes of aluminium to Aber-

by 4ft sheet or 12ft length of angle have gone. The stock holders have built up a com prehensive range of processing. and fabricating services. These include coil-slitting and decoiling down to 3mm widths; guillotining with machines able to handle wide and very accurate cuts; extru-sion sawing; square, rake and compound angle cutting; plate profiling, polishing, close toler-ance machining and drilling; full-scale bent and welded sheet fabrication; and a range of finished surfaces, including painted, anodised, polished, laminated and brushed. Quality control is also being improved. High-tech industries such as aerospace have always required strict quality controls, and now virtually all the stockholding industry is following BSI standards. This gives a manufacturer traceable material for individual mill batches - but in small quantities," says Mr Littlewood. "This is plainly a facility that manufac turers who require stringent quality controls must have."



wood, chairman of the ASA, the emphasis of the industry is changing as stockholders become more sophisticated in their own use of aluminium. They now offer a huge range of processing and fabrication ser-vices to supply metal to their customers as they want it, he

In the simplest terms, the stockholder acts as a metal banker for manufacturing industry. "A manufacturer wants to do what he is good at," explains Mr Littlewood. "He doesn't want to sit on stocks when the base rate is at 15 per cent. The attraction of the stockholder breaking bulk at this point is very great."

He gives as an example a company making aluminium washers - perhaps nullions a year. It wants to fill its works with automatic machinery, not with stocks of aluminium coll. The company will want the coil delivered perhaps once a week, and needs it slit to a width which enables it to put the coil straight onto its machines. But it needs to be able to order extra coil in a much shorter time if it. gets a rush job or an unusual

materials or components. Some are working towards delivery time slots measured in hours - or "just in time". This con-cept keeps manufacturing working capital in raw matecept keeps manufacturing working capital in raw mate-rial stocks to a annihum. In many cases the stock-holder will build his business around dedicated stocklines for

stockholders were building np. extinders' £390,000. their own stocks to cope with All these moves have meant demand. The first quarter of a big capital investment for the this year saw sales by the stockholders. Mr Littlewood stockists of 20,000 tonnes — says the investment in 1986 higher than for any single was £100m, and has been grow-guarter in 1988 — but the ing strongly since. stockists themselves kept their they anticipated a downturn in sales. with a mount of rationalisation. — the ASA now has 36 members, compared with 40 last year. Mr

sales. "The general feeling is that business is holding up well, considering the interest rates," Mr Littlewood says of this how has so memory, compared with 40 last year. Mr Littlewood believes the decline was inevitable after "a certain amount of over-expansion" in 1000 and 100 has so memory, compared with 40 last year. Mr Littlewood believes the decline was inevitable after "a certain 1000 and 100 has so memory, compared with 40 last year. Mr Littlewood believes the decline was inevitable after "a certain 1000 and 100 has so memory, compared with 40 last year. Mr Littlewood believes the decline was inevitable after "a certain 1000 and 100 has so memory, compared with 40 last year. Mr Littlewood believes the decline was inevitable after "a certain 1000 and 100 has so memory, compared with 40 last year. Mr Littlewood believes the decline was inevitable after "a certain 1000 and 100 has so memory, compared with 40 has the decline was inevitable after "a certain 1000 and 100 has so memory, compared with 40 has the decline was inevitable after "a certain 1000 and 100 has so memory, compared with 40 has the decline was inevitable after "a certain 1000 and 100 has so memory, compared with 40 has the decline to the decline has so memory, compared with 40 has the decline to the decline has so memory, compared with 40 has the decline has so memory, compared with 40 has the decline has so memory, compared with 40 has the decline has so memory, compared with 40 has the decline has so memory, compared with 40 has the decline has so memory, compared with 40 has the decline has so memory, compared with 40 has the decline has so memory, compared with 40 has the decline has so memory, compared with 40 has the decline has so memory, compared with 40 has the decline has so memory, compared with 40 has the decline has so memory, compared with 40 has the decline has so memory, compared with 40 has the decline has so memory, compared with 40 has the decline has so memory, surprised at how well it has service standards, held up." But he expects a hard

#### The entrepreneurial flair for distribution

differs from that required in smelting

The ASA aims to build a reputation for quality and may introduce a qualification as a condition of membership. At present members must have sales in excess of 150 tonnes a year and carry a minimum of 50 tonnes of stock at all times.

rial stocks to a minimum. In many cases the stock-holder will build his business - taken steps to raise its profile around dedicated stocklines for by spending more on advertis-a particular customer. The pro-ing. Mr Littlewood says there vision of special stocks and has been very little generic special services could account promotion for flat mill prod-tor a substantial part of the urde sud the ASA to plenning stockholders' tinnover. Last year was an exceptional trading year for the industry, according to Mr Littlewood. For three of the four quarters of £30,000 compared to the stockholders were building up their own stocks to cope with All these more this year saw sales

Mr Littlewood says of this another of over-expansion" in year. "Manufacturing industry, 1988, and considers it to be a has not been as hard bit positive development which as the retailers. We are all will lead to better quality and

**David Blackwei** 



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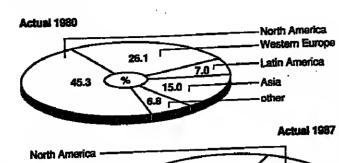
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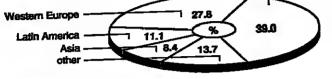
ALUSUISSE (UK) LIMITED Imperial House, Lypiatt Road, Cheltenham GL50 2QJ. Telephone: (0242) 510511.

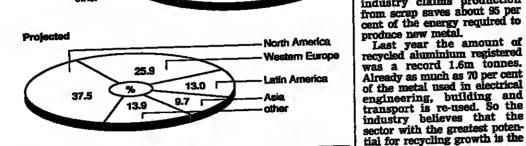
# Western World Aluminium Data

Primary Production

IV<sup>\*</sup>







Shipments of Semi-fabricated Aluminium products for 1988

Shipments by product Sheet, Plate & Fol Extrusions Rod, Bar & Win stinge 20 Other products Shipmonts by marked Building & construction Containers & Packaging 22 Electrica Transportation Other markets Shioments by region United States Canada Latin America Pacific

# **ALUMINIUM 4**

Kenneth Gooding looks at prospects for recycling growth

# How those beer cans may have even longer life

ed-loop system in which an aluminium can goes from shelf to shelf through reprocessing in only 90 days.

The other North American aluminium companies played their part in building a network of 10,000 recyclers in the US. One educated guess is that about 30,000 jobs have been created in the UBC

The industry also takes heart from its experience in Japan, the largest market for cans outside the US and one which uses 5hn of them, 84 per cent made of aluminium. The recycling rate of the aluminium cans is 40 per cent. In Canada, one of the world's

major aluminium producers and home of Alcan, the world's largest producer of primary metal, the recycling rate is 60 per cent

And there is no question that recycling will determine the inture of the beverage container in Europe, according to Mr Alexander Wirtz, general manager, can recycling, Europe, at Akan Deutschland.

Europe, at Alcan Deutschland. Mr Wirtz is co-ordinating the efforts of five big groups – Alcan, Alcoa, Reynolâs Metals (also a US group), Pechiney of France and VAW of West Germany – to promote aluminium can recycling in Browne They have set up the Europe. They have set up the Aluminium Can Recycling Association (Acra), which employs 25 permanent staff. He points out that, if their efforts are to be worthwhile, the country concerned must use enough aluminium cans to make recycling viable. In West Germany, for example, fewer than 15 per cent of heverage cans are made of aluminium, so it would not be economic to

spend recycling campaign money there for the time being. The UK, on the other hand, is a prime target. Only about 3.5 per, cent of the: 4.25bn ahminium beverage cans used are currently recycled, mainly through a network of 260 col-

lection -points at scrapyards. Members of Acra are already taking steps to boost the after the go-ahead is given. "and we are not yet close to turned round first hy ...

helicopter deck on an oil rig off the Norwegi 1.1.

FINANCIAL TIMES WEDNESDAY OCTOBER 25 1989

coast. The large extrusions are supplied by Alusuises Norge

it sends them off to rival

Alcan's facility at Warrington,

Cheshire. As its hefty contribu-tion to the recycling efforts,

Alcan is to spend £20m to instal purpose built can recycl-

ing plant on the Warrington site. The new facility should be

Alcan is looking far abead

with this venture because initially it will have to import

UBCs from the US for feed-

Elsewhere in Europe, Acra's

efforts have built recycling in Greece to 20 per cent in less than four years. In Italy it has

encouraged more than 500

ready in 1991.

stock.

recycling rate. Alcoa opened the first purpose-built can collection centre at its plant in Swansea's Enterprise Park in August this year. The centre, capable of handling about 5,000 tonnes of UBCs a year, cost £500,000 and will absorb £200,000 a year in running costs. But Alcoa already considers this money well-spent because can recycling rates in Swansea have jumped to 18 per cent. Giving the commercial at the

formal opening, Mr Alan Aylesbury, managing director of Alcoa, Swansea, said: "We estimate that today 60,000 tonnes of aluminium in the form of municipalities to start campaigns and in these areas the recycling rates vary between 15 and 20 per cent. In used beverage cans are buried in the waste stream every year in the UK. "At the current scrap value Switzerland the rate is a little better at nearly 22 per cent. The association looks with mixed feelings at Sweden. The recycling rate there is 85 per

of £500 a tonne or 1p a can, this represents an opportunity for collectors to earn £30m a year." Collectors are typically charitable or youth organisations.

"We expect several more purpose built recycling centres to be set up in the short to medium term," says Ms Peaches Golding, one of Acra's regional managers. Ironically, Alcoa does not

devices; designed to protect local bottlers or counters have the facilities to recycle the cars it collects at Swanset.

1. 1. 1. 1. 1. 1.

pay deposits on beverage containers, only 72 per cent are decisions, the British Steel **Corporate Profile:** ALUSUISSE

Already as much as 70 per cent of the metal used in electrical engineering, building and transport is re-used. So the industry believes that the sector with the greatest poten-tial for recycling growth is the beverage can market. This is also one of the fast-ort growing areas of aluminest-growing areas of aluminium consumption, currently accounting for about 11 per cent of aluminium usage in western Europe. About 6bn of the 16bn beer and soft drinks cans used in The the region last year were made from aluminium. The industry has set itself the target of

building its share of this particular part of the packag-ing market to at least 50 per cent by 1991. It hopes to push the canners in the required direction by emphasising that the aluminium container offers better recycling prospects because it has enough scrap

UNLESS RECYCLING can be stepped up, uearly all the

expected future growth in

aluminium consumption in

western Europe - about 2 per cent a year or an annual 86,000

tonnes - will have to be satisfied by imports. Currently about 35 per cent of total aluminium consump-

tiou in Europe is from reclaimed scrap - and the industry claims production

confident, however, it can repeat in many parts of Europe value for a collection and its performance in the US. reprocessing infrastructure to There about 75bn aluminium beverage cans are used each made from steel. About 58 per cent of the aluminium cans are recycled

age cans unless large quanti-ties were recycled. With an eye on the growing

influence of environmental matters on commercial



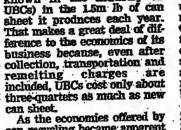
aluminium can is recyclabl drink may not last, but the

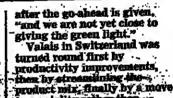
Corporation in the UK has The profit motive plays a large part in the aluminium industry's success in the US and will contribute to the launched a £1m consumer campaign which emphasises that steel is the only common metal which is attracted to a effort in Europe. Alcoa, the largest of the US magnet. So local authorities can recover more than 80 per cent of all steel that is available for recycling from

Alcoa, the largest of the US aluminium companies, for example, uses about 600m lb of used beverage cans (which are known in the industry as UBCs) in the 1.5m lb of can sheet it produces each year. That makes a great deal of difnormal household refuse. The aluminium industry is ear, compared with only 3bn

three-quarters as much as new can sheet. As the economies offered by can recycling became apparent during the 1980s, Alcoa decided to invest in providing the technology and the facilities

necessary to make the system work efficiently. In theory, it should be possible to build a





nodity aluminium'

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cent - achieved because the Government-imposed mandatory deposits on all containers. But the aluminium industry is not in favour of such schemes, which it feels are often trade-protectionist



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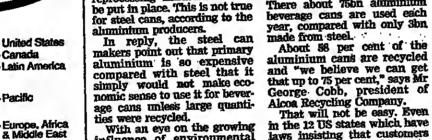
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**TWO EXAMPLES** in particular show clearly how Alusniss otherwise known as Swiss Aluminium, is implementing its new strategy - which has mainly on primary aluminium, production towards more sophisticated products. First, there is the purchase of William Garfield, a small UK company with annual sales of about £8m. Then, there is the proposed sale by the end of this year of the Consolidated Aluminium (Conalco) subsidiary in the US which turns over about \$400m a year. William Garfield is one of four recent acquisitions by Alusuisse's new packaging division, set up almost exactly



a year ago. Garfield produces aluminium containers and boosts Alusuisse's share of

Sophisticated packaging strategy

the UK market for packages for baked goods and frozen. products to about 25 per cent. Alusuisse already had a firm based solely on aluminium. Dr Theodor M. Tschopp, foothold in this market via its Star Aluminium executive vice-president of Alusuisse, says: "We want to subsidiary, based in be more European and international in packaging. Alusuisse subsequently Big packagers, such as Nestlé, acquired Cellu-craft, a US are in all countries of the company with annual sales Western world. They do not want a central supplier but worth \$70m in flexible customised packaging for the local suppliers to meet local With these two acquisitions, requirements. "On the other hand, in plus others in West Germany

Cheltenham.

food market

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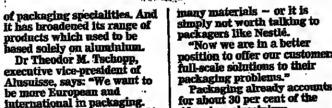
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COMPANY

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packaging you need a critical mass - many products in and France, the group has built up a new strategic line



Packaging already accounts for about 30 per cent of the Alusuisse aluminium division's sales of about SFr4hn. About 35 per cent is taken by its primary products operations, which include bauxite mining, alumina production, primary aluminium smelting and making castings. The remainder comes from ; industrial products - the higher-value, down-stream items.

That will not be easy. Even

laws insisting that customers

What does the sale of Conalco in the US tell us about Alusuisse? This hig chunk of the group's primary business is expected to be sold by the end of this year. Conalco's operations include a \$15m, 50,000-tonnes a year recycling plant which was only recently completed. This plant provides some raw material for Conalco's foil and rolling mills.

Dr Tschopp says Alusuisse does not want to remain in the "commodity" aluminium has to stay in the US if the group has to stay in the second tier of products, even though Conalco's production costs are right. "It does not fit in with our new strategy of being

among the market leaders." So Alusuisse welcomed an approach from another organisation (so far it has not been identified) for Conalco. "But if it is not sold we will keep it - it's making money." That goes for the rest of the

aluminium business. This has been turned round much faster than expected since the gloomy days of deep recession in aluminium demand. In the spring of 1987 Alusuisse used half its capital and legal reserves to meet losses of more than SFr1.44hn accumulated in the previous two years. The capital reorganisation

was carried out by a new top-level management team installed in January 1986, at which time Dr Tschopp arrived.

Recovery would have taken longer but for the unexpected recent strength of aluminium prices. However, as early as April 1988 Alusuisse was promising the biggest capital investment programme in its 100-year history – an annual SFr500m for three years, for acquisitions and refurbishment of facilities to be financed mainly from cash flow and reserves. Recalling the days when the new executive



Theodor Tschopp, executive vice-president, Alusuisse

management team, headed by Dr Hans Jacker, the president, moved in, Dr Tschopp says two main issues were considered: "how do our costs compare with the competition and where should we put our limited capital?" This approach led to the closure of high-cost primary aluminium production capacity in the US via the sale of Alusuisse's majority stake in Ormet, which operated a loss-making smelter on the Ohio River.

There were also capacity reductions in West Germany and Switzerland. All told, the group's capacity was cut by about half to 370,000 tonnes a year but "we would not have reduced capacity if it had been low-cost," Dr Tschopp insists.

There were also disposals – some small fabrication and extrusion companies in the OS as well as the substantial Maremont car component business, sold for \$245m. moments

Dr Tschopp also recalls that three years ago the aluminium division had three main areas from which cash was haemmorhaging: the US, the yalais aluminium production facility in Switzerland and

the smelter in Iceland. "Now all these cash drains have been stopped."

Iceland has the benefit of low-cost hydro power and Alusuisse is leading a consortium which considered putting up a new smelter alongside the Swiss group's wholly-owned unit. This would have proved too

costly, according to Dr Tschopp, so instead a \$500m investment in a new potline is being considered. That will take three years to complete

products. The Valais facility is supplied with energy from the group's own power stations for which the abuntulum division pays market prices. "It is not extremely low-priced. Power but it is a source, reliable source of supply for Valais at a reasonable cost," says Dr Tschopp. Currently the group can

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supply about 70 per cent of its own primary metal requirements and has no intention of cutting primary capacity any further unless there is a steep increase to energy costs.

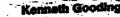
On the other hand, "to keep up with the competition we must work to keep primary costs down. That will take investment and investment often results in an increase

in capacity." The search for higher value-added products does not imply that Alustisse will neglect its bauxite and alumina businesses. Thes "are an essential part of the chain," according to Dr Tschoyp. "Integration is essential in the aluminium industry. For example, the price of alumina recently doubled because of shortages. That would wipe out your margins if you did not have

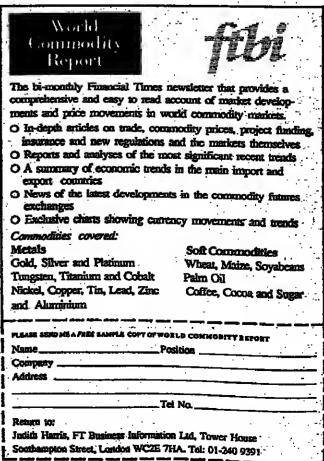
secure supplies." As for the products which are bringing Alustisse higher margins of profit, Dr Tschopp points in particular to Alucobond, a composite material even less heavy than Alucobo aluminium sheet and which is used for covering skyscrape

buildings and for signage. Another of his favourite products is bright sheet, roduced from very high-quality alloy so that a very special, bright surface can be achieved. The same is true for litho sheet. Aluszisa is spending £37m at Star in the UK to expand its capacity to produce this material for the European market as a

whole. Looking to the future, Dr Tschopp says that Alusuisse's goal is for all its products to be recyclable. This is not simply because of the growing influence of the environmental lobby but also because Western Europe is short of primary aluminium capacity. He says: "All our building and transport products can already be recycled. We have recycling plants in France and Switzerland and we would prefer to get scrap back in Europe rather than have to buy new metal from South America."









#### David Blackwell looks at the role of the London Metal Exchange

**Price-fixing volatility attacked** 

extreme price volatility, resultdialogue between the exchange's traders and the metals industry. This can be ing in significant real costs for both consumers and producers, he said. The LME price had, over the past few years, moved from under \$1,000 a tonne to more than \$3,000, a range of more than 300 per cent, while fluctuations in consumption seen as a brave policy, for the held criticisms of the LME

much more into the open. Both seminars - the first was on zinc and the second on "True, the world as a whole is volatile and all prices fluctuall base metals - attracted attacks on the volatility of LME prices. The LME is widely ete, but the fluctuations facing used as the price-setting medium for the metals indusaluminium have been very vio lent and the damage has been very real. Wild metal prices tries - the European Producer Price for zinc, for example, was dropped at the beginning of this year following the success-ful launch of the Special High have damaged us much more severely than the wild share prices of October 1987 dan the world economy," Dr Tschopp asserted. Grade zinc contract.

It has been a standard joke in the aluminium industry that LME metal is for huying and selling, but not for using, Ear-

\$1.2bn and that it was also

The American Can deal

among the big aluminium

producers to move more of

cost FFr4.5bn (about £410m),

secin to represent a reversal of the trend for aluminium

production capacity to be shifted towards areas with

world's third-largest

primary metal.

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THE LONDON Metal Exchange

seminars have brought widely-

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brought up et the LME semi-nar on base metals by Dr Theois talking far more to metal producers and consumers than it used to, says Mr David King, the chief executive designate. dor Tschopp, executive vice-president of Alusuisse. It aims to be aware of their concerns and reflect them as He accused the LME of doing a poor job in setting alumincontracts are developed. This year it has held two ium prices since trading started in 1978. There had been minars in London to create a

lier this month, the issue was

1970s but now controlled under 65 per cent.

The independent smelters who had increased their mar-ket share at the expense of the integrated groups relied on traders to place some of their production. Traders (including the Jepanese trading houses) may be handling at least 30 per cent of the metal marketed. "Traders generally take a short-term view of markets,' said Dr Tschopp.

. Most aluminium from pro ducers was still sold at negoti-ated and relatively stable prices, adjusted at monthly or Changes in the structure of the aluminium industry had quarterly intervals, "but the price negotiated at any moment is heavily influenced contributed to the price volatility. Integrated companies, with

in the

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to the Dankirk smelter "at

a special price" in the early

on the deal," says Mr Folz.

years of the smelter's life. "We can prove conclusively that RdF does not make a loss

their own downetream by the current LME quota-operations, controlled about 90 tion." Per cent of primary aluminium smelting capacity in the early difficult for producers to plan

tion." Price volatility had made it difficult for producers to plan short-term production, said Dr Tschopp, but he could think of Tschopp, but he could think of no alternative to the LME alu-minium price. He urged the LME to encourage larger vol-umes of trading by producers and consumers for hedging purposes, to help eliminate manipulation of the market. According to Mr King, this is eractly what the LME is trying to do - and the LME seminars

to do - and the LME seminars themselves are part of the process. "First you must have a dialogue - you must listen and understand the concerns of existing users of the LME," he says. "Second, you must educate the potential new users that they can mitigate against their exposure to price volatility by hedging."

Education and dialogue are key words in the formation of the LME's new image. But in any case the exchange can hardly be accused of standing still recently as far as aluminium has been concerned. The aluminium contract now trad-ing - for 99.7 per cent pure metal - was launched in June 1987 to bring the exchange into line with the international aluminium industry. Until the end of December last year the new contract was trading in tandem with the old contract for 99.5 per cent metal, which was being manufactured only in the Soviet Union and Eastern

Bloc countries. The sterling-based 99.5 per cent contract was killed off by the LME because it was believed to be inefficient and open to squeezes. The exchange now is confident that

it has got the new contract the first to be denominated in US dollars - broadly right, "but we will continue to fine tune it," says Mr King.

The LME has also expanded its network of overseas warehouses to which metal can be delivered. The Singapore warehouse - the first LME ware-house outside Europe - has attracted "significant usage -20,000 tonnes is not unusual." Further warehouses in Japan became good for deliv-ery in July this year, and although they have not been allocing they have not been used much, the exchange is well pleased with the move. "It's early days in Japan," says Mr King. "They have to go through a learning curve to understand the advantage of using them.

Japan is a huge consumer of aluminium, and its companies

LME warehouses should be able to deliver announced once a week unwanted metal against the also come under fire. Mr Green LME contract, and as easily retrieve it, without any transalso come under inter in the function is wary ebout the possible introduction of daily reporting of stocks. "The chief anxiety is that when stock levels are very the big abience with take port delays. Mr Christopher Green, chair-man of the LME, says that the expansion of the warehouse

low, big shipments might take place on one day and frighten expansion of the warehouse base "is one of the most impor-tant things that can happen" to smooth out price fluctua-tions. Mr King gives e general rule of thumb: "the more ware-houses, the more stable the market is likely to become." If it were not for the LME's current problems with the A five-day moving average of stocks has been suggested to try to even out up and down swings and make movements less dramatic. "There might be e case for looking at this." Whatever the LMWE board does, at the end of the day it is current problems with the Commodities and Futures the market users who set the price of any particular metal, Mr Green asserts. Meanwhile, the LME has great confidence in the future of its aluminium contract. Trading Commission (CFTC) it would now be actively seeking warehouse sites in the US. As things stand, it would be point-less attracting more business from the US (currently about 16 per cent of the LME total and worth \$10bn a year) if it

year. It also lessened the group's dependence on its

aluminium operations by lifting the contribution of

wished to sell more

we are not in a position to

lisruption that it would be

that Pechiney might have bitten off more than it can

detrimental to everybody in

the market, including us." He is equally forceful in dealing with other suggestions

chew with the ANC purchase,

Did the French group pay

too much? Mr Polz says the

price represented a price carnings ratio of 15

per to be the LME's flagship contract, it is a good second, with 30 per cent of the trading against copper e 45 per cent. were only to increase the regu-latory cost burden on LMS members. If agreement is reached with the CFTC on seg-But says Mr King, copper has been around for so much longer. "Aluminium has only

the market."

regation of client accounts and other matters, US warehouses will shortly follow. been around for 10 years - it's early days." The reporting of stocks in

convared with the average of 12 for quoted US packaging companies and "this does not seem a very high premium to pay for the world's biggest packaging to total sales from 9 to 45 per cent. Pechiney recently reported net income of FFr1.729bn for packaging group." Pechiney has also moved quickly to reduce the debt

While it is not challenging cop-

V\*

now

burden arising from the ANC acquisition. It raised FFr6.4bn from the issue of new equity in March this year, a capital raising exercise which included floating off 25 per cent of Pechiney International a new subsidiary set up to include the packaging operations, Howmet and the aluminium smelters outside

France. Another FFr1.5bn will be raised from the sale of the group's elegant headquarter milding in the centre of Paris and a move to rented accommodation to the west of the city.

By the end of this year, Mr Folz says Pechiney's debt-equity ratio will have been reduced to a manageable 1.3, the same as before the ANC purchase. The group wants to keep debt at about that level and in future intends to rely on its cash flow to fund capital expenditure of about FFr3bn a year and farther acquisitions. In spite of the need for a

period of consolidation after the ANC purchase, Pechiney is still in the market for more packaging companies. Kenneth Gooding

PECHINEY of France startied the aluminium industry last taking on? Mr Jean Martin Folz, November by revealing it had Pechiney's ebullient president, sheds fresh light on the agreed to take over American National Can of the US for Dunkirk project. He suggests that the industry as a whole has been rethinking its to build a primary aluminium smelter at Dunkirk in France, to come on stream in 1991. primary aluminium production strategy during turned Pechiney, already the the past two years. While it makes sense to produce basic aluminium as cheaply as possible anywhere aluminium producer, into the world's top packaging group. This follows the trend in the world where there is low-cost energy, Pechiney produces very little their production downstream commodity aluminium. Muchof its output is high-quality product, tailored to the needs to higher value-added products so as to connier the highly cyclical nature of demand for of individual large customers. These customers are located .: However, Pechingy's plans for the Dunkirk smelter, to in the industrialised countries and they prefer to have their supplier nearby. They also want security of supply from countries with political and fiscal stability,

the huge debt burden it was

low-cost energy, such as Canada, Venezuela or the Gulf. supply is not just cheep but also reliable, Mr Folz suys. The Dunkirk smeller will This raised questions in the offer this security.

minds of some competitors. Surely, they hinted, Pechiney could consider a smelter at Dunkirk only if it was to be indirectly subsidised by another state-owned French business, Electricité de France, a pariner in the project as well as its power supplier? There were questions, too, about the American Can deal: was the price too high; would

countries where the power

Jean Martin Foiz, Pechiney's As for accusations about hidden subsidies, Mr Folz says president that the European over-estimated future demand Commission, quite rightly, . and for some time would have excess nuclear power capacity. So it was able to offer power

asked some pointed questions about the Dunkirk project but has given it the all-clear, albeit with some tough conditions about the power supply contract. Electricité de France, like not Pechiney cromple under other power companies, had



Corporate Profile: PECHINEY

Dunkirk's proposed annual output of 200,000 tonnes will partly replace production lost from the closure of two out-of-date Pechiney smelters in France, at Riouperoux in the Alps and Nogueres in the south-west and will help to keep the group's annual output of primary metal at about 1m tonnes. The group's share of the expansion of the Becancour smelter in Canada, in which Pechiney has a 25 per cent interest, will also contribute to future needs. Pechiney is the secondlargest supplier of aluminium ingot to the free market after Alcan of Canada, "and we intend to remain in that position," says Mr Folz.

from the new management's careful review of Pechiney's strategy over several months starting late in 1986. The group had already changed dramatically in the previous 10 years. Its steel and chemical interests were split off at the time Pechiney (formerly known as Pechiney Ugine Kuhlmann) was nationalised in 1982.

metals markets had forced the group to streamline and rationalise what remained. It once had 10 primary aluminium smelters in France alone. When Dunkirk comes into operation it will have only five. But even before the ANC purchase it had nearly 50,000 employees. Pechiney's management team is headed by Mr Jean

from Rhone-Poulenc, the state-owned chemicals group. It has reorganised Pechiney into three divisions: aluminium, packaging and engineered products.\_\_\_\_

Pechiney was not large enough to compete effectively internationally. It needed to expand by acquisition - but only in those areas which offered better-than-average growth prospects while also being related to Pechiney's existing operations. The choices were obvious:

REYNOLDS METALS

Gandois, the chairman and chief executive, who came In the process, Mr Folz says, the management decided

the first half of 1988, up from includes Howmet, based in FFr744m in the first six the US and a world leader in months last year, before the ANC purchase, Pechiney also revealed this month it is to spend FFr560m. precision castings of super-alloy, titanium and aluminium alloys used primarily in jet aircraft and other gas turbine engines. Consequently, in 1988 to boost sheet aluminium capacity at its Neuf-Brisach factory in eastern France from Howmet added an important 265,000 to 350,000 tonnes a year, making it one of the four biggest facilities of its type dimension to its business by acquiring Cercast, the world's leading producer of in the world. aluminium castings. Then it Neuf-Brisach produces aluminium can stock but Mr moved upstream when it Folz stresses that the packaging business was not expanded because Pechiney acquired e key supplier, Tempcraft, which makes tooling, injection machines and fixtures. As for Cebal, in 1988 it had aluminium. "American National Can uses 600.000

already acquired eight packag-ing companies before Pechiney tonnes a year of can stock and dwarfed everything that had gone before with the American Netional Can purchase. Mr Folz insists that Cebal deliver that, nor do we intend to. It would cause such

and ANC are a marvellous fit. Their products are aimed at different market sectors and, geographically. their markets rarely overlap. The ANC deal has given the

size the management was looking for by increasing annual sales by about 50 per cent from FFr50bn in 1988 to an estimated FFr76bn this

Pechiney's packaging business, Cebal, would be expanded, and so would its industrial division which The deep recession in the



This determination springs



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CANS

# **ALUMINIUM 6**

Kenneth Gooding considers the future of the European industry

# Recycling metal cuts imports

THE European Community seemed to face the prospect that it would go the way of Japan and in the long term lose practically all its primary aluminium production capacity before Pechiney of France came up with its plan to build a FFr4.5bn smelter at Dunkirk.

**VI**\*

The European Commission had some reservations about the deal between Pechiney and Electricité de France, which will be selling nuclear power to the smelter, but must otherwise have wholeheartedly welcomed the project.

The Commission is interested in keeping an integrated aluminium industry in the Community and the state-owned Freuch group's proposed 200,000 tonnes a year smelter will go some way to make up for the capacity reductions which were particularly severe during the early 1980s, when aluminium prices were low, and which have continued to the present

day. Mr Frederick Demler, Drexel analyst with the Drexel Burnham Lambert securities house, suggests, for example, that another 400,000 tonnes of primary aluminium capacity

The trend is for primary production to move to low-cost

#### energy areas

will disappear from Western Europe by 1991.

In contrast, aluminium cons-umption has continued to grow and has left Western Europe's

capacity to meet it far behind. This is of more than passing concern to the Commission

because aluminium is produced or fabricated in nearly all the EC countries, directly employs more than 100,000 and many of the plants are located in economically less-developed areas. So the industry often makes a contribution to

improving or developing regional economic structures. But the aluminium industry operates on a global scale and the trend has been for production of primary aluminium to move to areas of low-cost energy such as Canada, Venez- the association include uela or the Gulf. Western Austria, Greece, Iceland, the

Europe is in danger of becom-ing the non-communist world's high-cost primary aluminium producer, taking over from the US where painful rationalisation has brought down production costs with a bump. Partly reflecting currency fluctuations, the cost of prod-ucing aluminium in Europe has risen from 40 to 50 cents a pound in the mid-1980s to 70 to 80 cents. In the meantime, worldwide costs have risen by 20 per cent to 54 cents a pound. Cost containment stimulated the 1986 merger of two of Norway's main producers: the state-owned ASV and the aluminium division of the energy and fertiliser group, Norsk Hydro, itself 51 per cent owned by the Government.

with abundant hydro power.

at a cost of \$500m.

Netherlands, Norway, Spain, Sweden, Switzerland and Yngoslavia. To make up for the shortfall between production and dem-and, there was some drawdown of stocks. But most of the difference was made up by imports of primary metal which reached a record 450,000 tonnes As stocks are near the

lowest-possible level, the association reckons that imports will have to climb by another 40,000 tonnes this year

"We'li have a unique market of 320m

people, far more than that of the US"

That brought together into the new Hydro Aluminium com-pany some 620,000 tonnes of to fill the expected gap primary aluminium capacity, as well as a wide network of fabrication and extrusion units between demand and supply. It suggests that growth in demand for primary metal will slow down considerably to throughout Europe. Pooling of the four smelters with Norsk's energy resources about 1 per cent. However, over the next five years the average level of demand growth should be at least 2 per should cut costs and provide a strong downstream product base for the new company.

Before the Pechiney decis-There is, therefore, every ion, it seemed likely that the only significant addition to incentive for the European industry to help cut imports by Western Europe's primary aluminium capacity would come in Iceland, a country recycling more aluminium and it is taking steps to speed up the development of the secondary (or scrap) aluminium sector. A record 1.6m tonnes of recycled metal was used in Europe last year. However, Alusuisse, the Swiss group which leads a con-sortium interested in the Ice-land project, says it would not

We expect this trend to have made economic sense to continue in the years ahead, not only because of the short-age of primary aluminium capacity but also the increashuild a new smelter. Instead, the consortium, which includes Austria Mettal, Granges of Sweden and Aluminet, a sub-sidiary of Hoogovens of Holfing volume of scrap resulting from aluminium industrial goods ending their service life," says Dr Theodor Tschopp, land, may build a new potline at Alusuisse's existing smelter

chairman of the association. There is also no lack of According to the European Aluminium Association, enthusiasm in the aluminium primary aluminium output in industry about its prospects after 1992 when tariff barriers Western Europe last year rose by 1.2 per cent from 3.525m tonnes in 1987 to an unprec-edented 3.567m tonnes. Mean-while, consumption rose by 4.6 within the European Community are due to be

"We hope that, after negotiations between the EC per cent from 4.056m tonnes to a record 4.242m tonnes. Most of and the Efts countries, we the increase in demand came from France, Italy, West Germany and the UK. shall have available to us a unique market of 320m people far more than that of the US." Dr Tschopp points out. The industry will be able to benefit Countries also monitored by from cost savings through

economies of scale. It will justify and encourage increased research and development expenditures, leading the European alum-inium industry to another strong, innovative thrust," he suggests

Privately, other executives suggest that after 1992 it is likely that joint ventures involving several companies will spring up They also hold out some

hops that the industry's energy costs will be kept in check as the EC and Efta countries move closer together.

The major aluminium producers some time ago reorganised their European operations to take full advantage as the Community moves towards further

Mr David Morton, chairman of Alcan, says, for example: "1992 won't have an enormous impact on us as a company because we are already working as an integrated business. But 1992 should give the European economy a second wind from which we can benefit enormously."

However, Dr Tschopp of the Aluminium Association believes that there are five important areas where the industry can still do more to helm itself.

First, the industry must speed up technical speed up technical development, to produce higher-quality products, as well as new materials to meet changing industrial demands. Next, the industry will need to make use of its new-found financial strength, carefully choose where it invests its cash and he prepared for new partnerships to respond to hanging market conditions.

Third, an adequate supply of primary metal must be secured to, guarantee the . smooth operation of the sophisticated European aluminium trans-formation and fabricating plants. Fourth, the industry must

develop new markets such as beverage cans in Europe. Finally, says Dr Tschopp, "we must do everything to ensure that aluminium,

recycling works all over Europe and that it is accepted and supported by the Consumers

WHAT EAST-West trade in aluminium lacks in volume, it aluminium lacks in volume, it has made up, in recent years, in volatility. Since 1982 the balance has ranged between net exports by the non-commo-nist world of 35,000 tonnes, in 1985, and net imports, in 1988, of 400,000 tonnes. Even 1988's record figure, however, repre-sented less than 3 per cent of Western world supplies.

Western world supplies. The joker in the pack has been China. While the West's net imports from other communist countries have risen fairly steadily from 227,000 tonnes in 1982 to 305,000 tonnes in 1988 - according to estimates by Shearson Lahman Huiton's London metals team - its trade with China has varied from net exports of 280,000 tonnes in 1985 to net imports of 95,000 tonnes in 1988.

#### Plausible explanations were offered by

Western analysts

In its annual review of the In its annual review of the World Aluminium Industry 1988; Shearson points out that flows of aluminium from the non-communist world to the communist world "were not especially significant until 1982 when China dramatically emerged as a major buyer." In that year it imported 186.000 that year it imported 186,000 that year it imported 186,000 tonnes from the West while exporting only 44,400 tonnes. After registering net imports of 164,000 tonnes and 110,000 tonnes in 1983 and 1984 China's purchases "exploded" to 280,000 tonnes in the following year -according to estimates by the World Burean of Metal Statis-tics - only to full hack to tics - only to fail back to 110,00 tonnes in 1986. "And the confusion was comthe contrasion was com-pounded further in 1967," said the Shearson review, "by the fact that Chinese imports simped so far as to make the country a net seller." When China continued as a net exporter in 1968, two plau-sible explanations were offered by Western analysis

offered by Western analysis. The country could have over-estimated its demand in 1985 and then allowed excessive stocks to be worked off in subsequent years. Alternatively, the development of domestic production under the 1966-90 five-year plan could, it was suggested, have made unex-pectedly good progress towards its goal of doubling ontput to more than 800,000 tonnes.

But Shearson noted in its review that Chinese output



العاجمة المتقاليات معتردة ترتب وتربي وأرتب وأرتب المأتوري سيرد والراري

third explanation.

Shearson said that had been

to resist."

tonnes to a net importer of 75,000 tonnes. And it was reported to have reached 610,000 tonnes in 1987, "barely suggested a similar pattern was likely for next year.

610,000 tommes in 1987, "barely two-thirds of domestic con-sumption," and added that, even if the five-year plan tar-get had been reached last year, "this is very unlikely to have matched demand. Western supplies of alamin-inm to the communist world-have been as erratic as China's have been as erratic as China's. in recent years. The high fig-are was 1985's 355.4m tonnes. (inflated by the surge in Chi-nese buying), according to the World Barcon of Metal Statis-tics, but by last year, Shearson estimated, the total was down to only 30,000 tonnes. Tago-slavia was the steadlest sup-alier with a range between Shearson also suggested a "There are strong indica-tions that aluminium was being sold in 1988 by certain (Provincial Chinese) agencies while fabricators (in China) were desperately short of sup-plies," as they found the high world price of the metal "hard to resist."

plier, with a range between 40,600 tonnes in 1987 and 68,200 tonnes in 1985. In contrast Canada's total, which reached 168,000 tonnes in

more mixed or even a market economy. "Our own recent contacts with the Soviet Government indicate a trem dous hunger for aluminium consumer goods and the technology to produce them cost effectively." Mr Morton told a seminar in Montreal last month.

countries "struggle painfully with their problems of transi-

tion from a state-controlled to

**Richard Mooney** 

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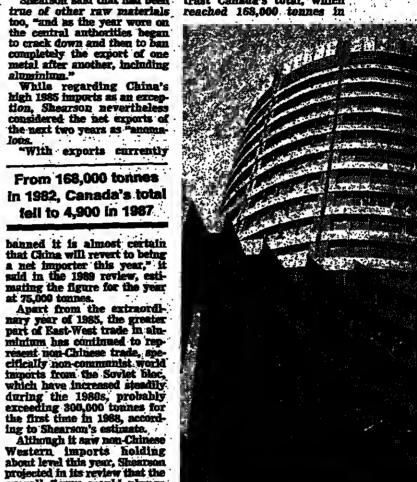
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overall figure would plunge from last year's 400,000 tonnes to about 230,000 tonnes in

1989, as China switched from The alumbaium facade - anodia being a not exporter of 95,000 - of the Back for International St ed using the Colinal proces - of the Bank for International Settlements, Basie, Switzerla

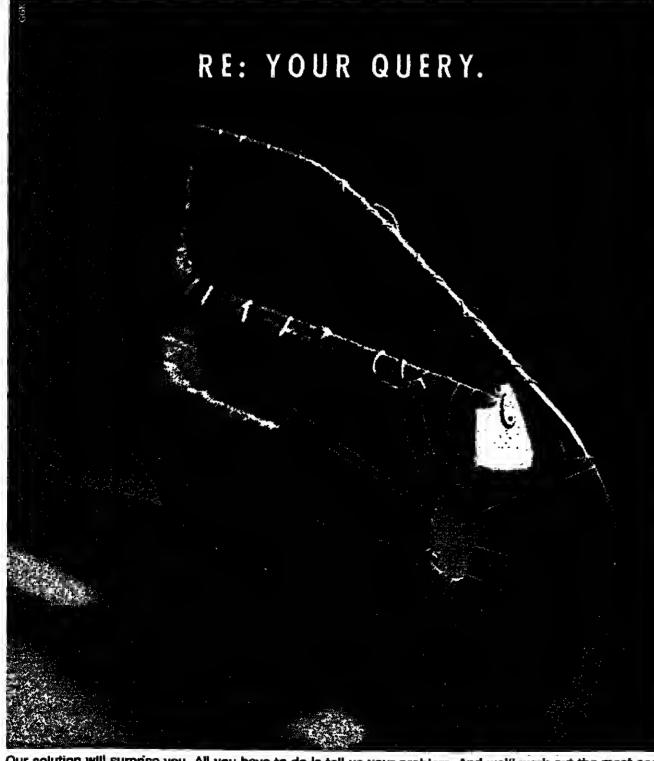
FINANCIAL TIMES WEDNESDAY OCTOBER 25 1989

gible. This trade could increase dramatically, however, once the the big communist powers get to grips with meeting pent-up demand for consumer durables, according to Mr

1982, had been cut to a mere

4,900 by 1987. The US figure

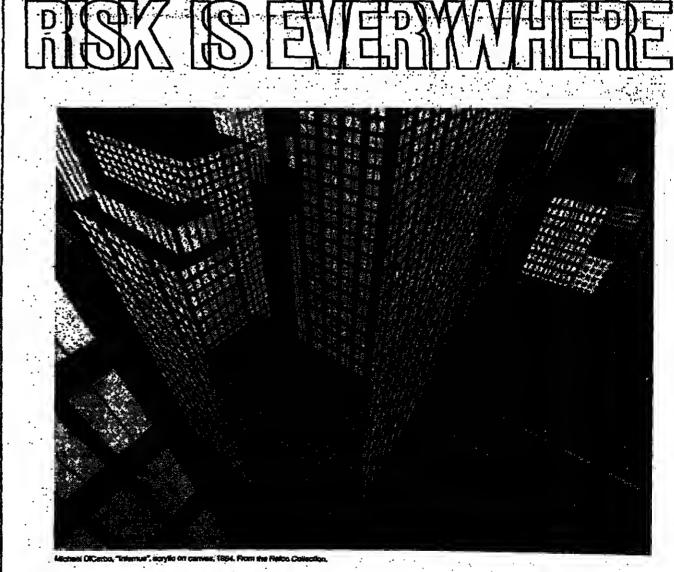
was 56,000 tonnes in 1983, but in 1986 and 1987 it was negli-



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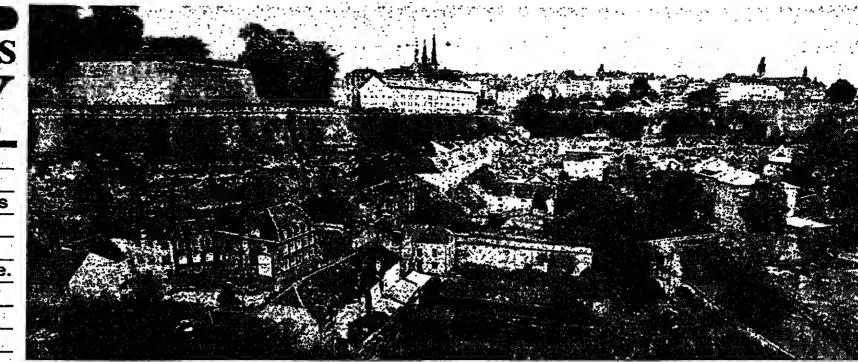
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SECTION IV

# **FINANCIAL TIMES** There was a new edge to this year's birthday celebrations sharpened by the desire to maintain

OCTOBER

the duchy's financial independence. This was added to a general feeling of well-being about the economy. Tim Dickson reports on Luxembourg's attractiveness



urg City, the capital of the Grand Duch

# Financial fizz of the festival

ANNIVERSARIES · ' in Luxembourg have a habit of being defiant gestures, pointed reminders of the country's jeal-

ously guarded independence. The duchy's 100th birthday party in April 1939 was tragically spoilt when invading Ger-man armies blew out the can-dies. This year's 150tb anniversary bash, attended by foreign dignitaries including the prime unisters of Luxen. the prime ministers of Luxembourg's neighbours - turned out to be a happier and more clous event.

Those politicians will almost certainly have detected a new edge to this year's festivities. The message "hands off our financial centre" was clearly emblazoned on Luxembourger hearts, in place of the unsno-ken "hands off our country" of

50 years earlier The collapse of the European Community's attempt to impose a uniform withholding tax on bank savings provided the best possible excuse to pro-long the mofficial celebrations of 150 years of nationhood. The tax would have stemmed, if not reversed, the flow of funds into Luxembourg and undermined a foundation of its prosperity.

It has added to the feeling of general well being, satisfaction and dare one say it, smugness which pervades the 999 square

the Collisi and

a Sast Silber

miles of the duchy. The rejoicing is understandable. By comparison with the sluggishness between 1973 and 1984 under the combined weights of the steel and oil cri-ses, the last few years saw growth rates generally higher

than other EC countries. The expansion of gross domestic product exceeded 5 per cent in 1988, mainly thanks to rising foreign demand for Luxembourg steel. According to the Organisation for Economic Co-operation and Development in its country report published last month: "The figure could be maintained at around 3% per cent in 1989, decelerating slightly to 2% per cent in 1990."

Robust employment growth has helped keep unemploy-ment to a minimum. Inflation has been among the lowest in the OECD area, although there are signs that it may be rising. Buoyed up with revenues from the burgeoning financial services sector the trade deficit (LuxFr28.3bn in 1988) has consistently been translated into a healthy current account sur-plus (LuxFr38.7hn last year). Luxembourg is triply blessed at the moment since the three

main legs of its economy, steel, banking and other industry, proclaim good news.

The iron and steel industry, once a third of Luxembourg's wealth and half its employ-ment, accounts for almost 7 per cent of the labour force and 8 gets was a consideration. per cent of the total value added. Output of steel last year

increased by 11 per cent, bring-ing it back to 1986 levels. This performance reflected in the excellent results of Arbed, the country's leading steel pro-ducer, as its cash flow rose from LuxFr2.4bn in 1987, to LuxFr6bn last year.

Arbed's fleet footedness in the face of the steel crisis and its diversification programme suggest that it will be in better approximately 160, compared to 143 at the end of last year and a mere 37 in 1970. from its earlier position as a somewhat unsophisticated shape to withstand the next recession.

Luxembourg's industrial polbooking office for international icy is suddenly paying higher dividends. Lacking the exten-sive armoury of grants, tax holidays and other induceloans. The recent growth of private hanking for the wealthy continues apace. Partly because of this trend, but mainly thanks to EC legis-lation, this year's financial sec-tor growth has been fuelled by ments deployed by more job hungry regions of the EC, the duchy has only managed to attract a trickle of new investa surge of new investment' ments in the last few years. Much to the amazement of fund business. According to the Luxem-bourg Monetary Institute (IML) rivals, however, the anthorities announced earlier this summer a LuxFr5bn manufacturing there are more than 660 approved funds, of which

project by TDK, the Japanese tape company, along with the roughly half have been given local approval to market their promise of 500 new jobs. services throughout the EC. The OECD comments: "The

The country's location, sta-bility and workforce were Grand Duchy now ranks as one

among the reasons cited but some believe the fact that Luxof the world's most attractive financial markets," - the Casembourg can afford to be less strict about amployment tarsandra-like voices warning against the risks of hubris have not yet been drowned. The financial sector, how-ever, which contributes 20 per

THE GRAND DUCHY OF

LUXEMBOURG

A country whose recent national and European election cent of the duchy's tax revecampaigns were dominated by demands that private sector pensions should be upgraded in line with the extraordinarily nues, continues to make the strongest running. Banking institutions continue to roll in, carefully nurtured by a govern-ment which has established a liberal legislative and regulagenerous five-sixths of final salary received by the state's civil servants appears danger-ously sated with prosperity. tory system. They number

The abandonment of the EC plan to challenge one of Lux-embourg's special attractions - the lack of a withholding Luxembourg has moved on tax on dividend or interest pay-ments for non-residents - was

hailed as a local victory. Everyone in Brussels, how-ever, knows that the real reason for the proposal's defeat was the distinctly self interested change of heart by West Germany.

Luxembourg's prized bank-ing secrecy laws - cheekily strengthened in March this year as the tax battle was fizzling out - remain a target for EC disapproval and there is some deep-rooted nervousness about what the Commission's alternative plan for closer mutual assistance between tax

authorities holds in store. Luxembourg politicians are

at great pains to stress that they have no truck with criminal activity, but the dictum that a man's bank account is his own business is mora deeply ingrained than the idea that an Englishman's home is his castle.

tory touch while ensuring that there is adequate supervision of the mushrooming number of

banks and investment funds. These worries aside, the fal-tering progress being made

will ultimately react. Luxembourg is well placed

directive and adapt their own

As a small country vulnera-

forward the next round of per-sonal tax reductions (planned

towards a single European market by 1992 – and the lib-eralisation of capital move-Scandals such as last year's BCCI affair - involving allega-tions of drug laundering which will soon be heard before the ments due to take place on January 1 next year - sug-gests that the duchy will again US courts - hrought Luxemhave to adjust to changes in bourg some unwelcome and indeed at times unfair publicthe international environment. Even if political attempts to ity because tha bank's holding harmonise are unsuccessful, company parent is based in the duchy. the flight of capital which dif-ferent tax rates will inspire suggests that the market itself

But if Luxembourg has been relatively free of similar upsets over the years there are those in the financial community to take advantage of investwho worry that the dizzy pace of growth is inviting disaster. ment fund growth - hut what happens when other member of growth is inviting disaster. One experienced auditor, for states wake up to the UCITS example, is convinced that there is insufficient investment domestic legislation? in some hank hackroom operations both in terms of the ble to sudden economic and available computer technology political swings beyond its conand the training of staff. The high cost of skilled labour, trol, Luxembourg's Christian Social/Socialist coalition is exacerbated hy the surprisunderstandably cautious about ingly high level of personal investing its almost embarrassing budgetary surpluses. Opposition politicians, how-ever, argue that more money should be spent on bringing taxes, are seen as serious disincentives.

The problem for the authorities, meanwhile, is to steer a delicate course between applying a sufficiently light regula-

with some

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#### **KEY FACTS**

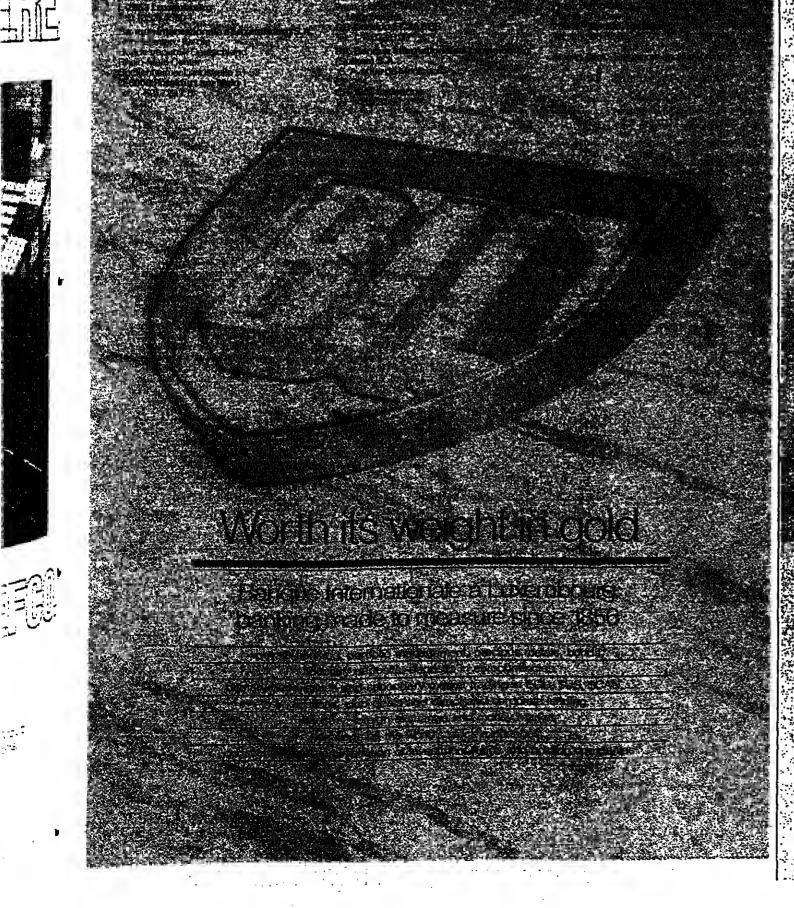
Currency: Luxembourg Franc 100 Centimes = LuxFr1 Population: 372,100 Area: 2,586 sq km GDP: LuxFr223.5bn Trade exports: LuxFr225.2bn (1987) imports: LuxFr223.7bn Government revenue % GDP: 38.6 Government debt % GDP: 8.6 GDP by origin; Agriculture 2.6%, Industry and energy 29.6%, Construction 5.6%, Other 62.2% GDP per capita: US\$16,084 (1987) Real GDP growth: 3.2% (1988), 2.5% (1987), 3.3% (1977/87) Inflation: 1.4% (1988), -0.1% (1987), 5.1% (1978/88) Purchasing power parities: 14,705, Belgium 11,802, France, 12,803 Cross-border workers: 14% of domestic employment Exports: LuxFr186.4bn (1988), LuxFr163.3bn (1987) hnports: LuxFr214.7bn (1988), LuxFr195.6bn (1987) **Current** balances +LuxFr38.7bn (1988), +LuxFr34.3bn

for 1992) or on further improvements to the duchy's inevita-bly overstretched infrastructure.

For all the economic challenges ahead, the threat to Luxembourg's culture disturbs some of the locals. No less than 27 per cent of the resident pop-ulation is foreign, the highest rate in the world. The problem is compounded by the increas-ing number of "frontaliers," tha near 30,000 Belgians, French and Germans who cross the border every day to work in the duchy.

According to Mr Georges Als, head of Luxembourg statistics at the Government department Statec and a demographic expert, there are 1,000 more Luxembourg deaths than births each year and the fertility rate (1.45 children per woman per lifetime; compared with the 2.1 needed to maintain the population) is one of the lowest in Europe.

"In the long run it poses the question of the survival of Luxembourg as a nation," he says.



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# **LUXEMBOURG 2**

John Davies and Haig Simonian report on a banking sector which is provincial and yet has an increasingly international flavour

# The gentle waft of pastoral air in the financial centre

LUXEMBOURG seems to defy logic. It is provincial, yet international. It is tiny, yet prominent. It clings to medieval memories and a grand ducal dynasty, while espoosing a Europe of free, liberal-minded

Π

Foreign bankers smile at local managerial practices, yet things get done. Bankers and politicians put their beads together to sort out problems. They are determined that Luxembourg should hold its own as an international financial centre in spite of competition and rapid change. And so far it has managed to do so - with a combination of resourcefulness and good fortune.

operations.

he remarks.

All the signs are that banking is buoyant. So much so that the city of Luxembourg. which dominates the villages and countryside of the duchy, is bursting at the seams.

With more foreign bankers arriving, it's getting harder to find office space in the traditional areas on either side of the spectacular gorge running through the city. Rents, according to one senior banker, have trabled in the last couple of years, though they are still low by some international standards. As a result, banks and other businesses, such as investment funds, have begun to move headquarters further

Banque Internationale à Luxembourg, the country's oldest privately owned bank, has moved into a new complex just beyond the city centre. Employees and board members bave been gingerly wending their way along unfamiliar corridors and paths strewn in places with cable and building materials.

Banque Générale du Luxembourg, an old established local rival, has yet to face this ordeal. Within the next few months, it will start building beadquarters in the Kirchberg area, near European Commu nity buildings. Other big European banks are reputed to have plans to move to the Kirch-

berg. It's not just banks that are putting pressure on property in Luxembourg. The city is host wants to accommodate its EC pariners, especially in barring to various EC institutions. including the Court of Audi-tors, the development-oriented Inve

source the investment earnings of its discreet international clisights on less wealthy clientele than the Swiss traditionally

Luxembourg was backed by Britain, which also lacks a Financial activities also range over, foreign exchange, Eurobonds, trade finance, prewithholding tax, and eventually by West Germany, which abandoned its own ill-fated 10 per cent withholding tax. Lux-embourgers argue that capital flight from West Germany shows that such a tax is unrecious metals and other fee generating and credit busin Last year was an "exception-ally profitable year" for the banks, according to the Luxembourg Monetary Institute, with net earnings up 52.6 per cent. alistic. It would simply encour-age money to flow to Switzer-land or more distant havens. These days even the British are no longer aloof. The Trustee Savings Bank and Luxembourg has always argued that investor's tax Lloyds Bank both have local affairs are a matter for them-

The signs are that banking in the duchy is buoyant. The politicians and bankers are determined that Luxembourg should hold its own as an international financial centre, says John Davies, and foreign bankers who smile at local managerial practices, are keen to join in

Mr Manliffe Goodbody, local selves and for the authorities of the country of residence. It can't and won't act as tax colhead of Lloyds, says the bank is building up the twin areas of funds administration and pri-vate banking. It launched a "liquidity fund" in May and will launch an international lector or fiscal policeman for its neighbours. With French anthorities grumbling, Luxembourg enacted a law earlier this year portfolio fund, predominantly in bonds, early next year. In to show its determination to preserve the principle of bank confidentiality. The new law gives legal backing to the pracprivate banking it seeks clients with a minimum of £50,000. Mr Goodbody says the operation is

not necessarily looking for British clients. "Many do not have any British connection," tice of 40 years: to ignore requests for disclosure unless there is evidence of criminality. The duchy insists it will have no truck with "dirty money." To demonstrate this, To keep Luxembourg going on an even keel will be a great test for local politicians and it passed a law in July to make money laundering a criminal offence, punishable by fine and/or jail. bankers. Finance is the biggest source of jobs and supplies 20 per cent of government reve-nue. To bolster its position, Senior bankers are confident

Luxembourg is trying to diverof Luxembourg'a ability to sify its financial services, It withstand the strong competiswiftly implemented the EC tion of other centres. The duchy has "natural advandirective on investment funds, encouraging their growth to 564 by June. It is also building tages," according to Mr Jean Krier, the forceful, cigar-smoking president of the Banks' and Bankers' Association. up such niches as reinsurance and related asset managemen Luxembourg is taking a firm

The obvious ones are its central location and the multilingual finency of bank employees. In such a small country, Mr Krier adds, it is easy to go straight to the right people, including ministers, to get things done. There is a consen-sus between bankers and politicians of all bues that Luxembourg should be developed as a financial centre.

Luxembourgers concede that more has to be done to improve tha infrastructure, including telecommunications. Bankers have been surveyed on their needs, says Mr Krier, and results are being processed for submission to the govern-

These sentiments are shared by Mr Alain Georges, president of Banque Générale. The EC will never be "absolutely har-monised" and Luzenbourg will always be "a bit more competitive" than others, he says.

unquestioned centre of interna-tional Euro-credits business, But telecommunications is one area where he, too, sees a need. The solution, he says, is the mix of banks is very under-Mr Guill. But although their number has been rising fairly steadily, the mix has altered, to restructure the post and lecommunications service so that the telephone business can act more quickly and flexireflecting shifts in the market and changes of emphasis in the bly to raise finance and invest.

In its own activities, Banque head offices of some of those Générale is pushing ahead on three fronts: upgrading its local branch network to defend represented. While the large number of Scandinavian banks are there its market share, developing merchant banking activities, and selling financial services, primarily to be closer to the Euro-DM credit market, the US banking community has steadily declined from a peak including asset management, more actively abroad. Some problems, Mr Georges points out, result from Luxembourg's of 16 banks in 1973 to just nine, according Mr Guill Nevertheless, those that have stayed are growth. The bank needs its more committed to the speciplanned new headquarters to bring together activities scatalised banking services Luxembourg offers. "The total number of US tered around the city.

Mr Georges says he is very optimistic about Luxembourg's banking future, although life will not become easier. With an allusion to Luxembourg'e medieval past, he adds: "Some points in our armour will be weaker but not the essential

IT TAKES a short stroll down Euromarket operations in Lonthe Boulevard Royal, the main don, may be coming to Luxemavenue in the city of Luxenbourg, to appreciate its role as a banking centre. In a variety of drab office buildings on either side lurk the local operations of many of the duchy's 162 banks.

West German banks are no longer in the majority in terms of numbers, but they are still the single most important group of foreign financial insti-tutions when measured by their balance sheets or business volume.

"The Germans no longer make up half, but they are still ths most important block," says Mr Jean Guill, a director of the duchy's Institut Monétaire, a mixture of central bank and regulatory authority. West Germany accounts for 37 of the foreign banks. Deutsche Bank, breather. Bank and Commerz-bank, the country's three big-gest financial institutions, lead the way in terms of size, along with banks from France and Luxembourg. With Luxembourg that

bourg partly out of prestige. But the increase in west Eurohard the houses is seen as particu-iarly gratifying. Apart from the 19 banks from Belgium and Laxembourg itself, there are 11 from France and 13 from Switzerland The rise in Swiss institutions reflects Luxembourg's growing role as a centre for private

a a construction of the construction of the construction of the second second second second second and a construction of the second s

role as a centre for private hanking, notes Mr Guill. For along with fund management and unit trusts, private bank-ing has been the main draw. Thus the list of foreign banks includes three UK financial institutions, Wardley, Trustee Savings Bank and Lloyds, which are the real newcomers. which are the real newcome

West German banks are no longer in the majority, but, as Haig Simonian found, they are still the single most important group of foreign financial institutions when measured by their balance sheets or business volume

**Attraction of convenience** 

showed in practice that what we said in theory was true," he

be says. But why have they come to Luzenbourg? The reasons are mixed, explains Mr Ekkehard Storck, who beads Deutsche adds. In spite of the recent rise of In spite of the recent rise of interest in the private banking, some members of the financial community emphasise the need to see it in perspective. "We have been doing private client business for the past 15 years," says Mr Klaus Tjaden, managing director of Com-merzbank International in Lux-embourg. Bank's operations in the Grand Duchy, Lixembourg is seen as a convenient and very interna-tional centre, close to Euro-pean Community bodies and nestling between the important markets of France and West Germany. Both of these are seen as prime targets for Lux-embourg-based funds as the financial barriers between the embourg.

"Admittedly, the busines was quieter in the past, and it is likely to develop positively in future given the growth in German private capital forma-tion. But was have to realise EC member states start to "Name any place within a day's travelling distance and tion. But you have to realise that 90 per cent of our business does not come from private cliyou are within one of the most industrialised and alfluent areas of the world," says Mr

does not come from private cli-ents," he says. Nevertheless, most bankers admit that that 10 per cent is taking up an increasing amount of their time. The rea-sons are not just linked to potential profits, but also risk. With international concern momenting about moment laun-

West Germany's brief flirta-tion with withholding tax

mounting about money laun-dering and fighting the pro-

seminated among bankers. "It's, a running dialogue between the various groups," says Mr Storck. Few doubt the seriousness of

rew dount the vericousness of the government's concern. "We only need to have one case and you'll have a hoge pile of trou-ble with the Luxembourg authorities, your own chair-man and the press," says Mr Tjaden. He notes that his own

"What concerns us is to keep our shop clean. No bank wants that sort of incuble," he says.

**PROFILE:** Ekkehard Storck, head of Deutsche Bank's operation in Luxembourg

banks has gone down, but the volume of their business has increased," he says. Growth has been most conpartly explained the surge in interest as flight capital rushed spicuous among the Japanese and some European institu-tions. Many bankers suspect the Japanese houses, which already have well-established out of Germany. But Mr Guill argues that the development of a growing Luxembourg-based unit trust business has its

Guill

come down.

roots in far broader factors than the vagaries of German ceeds of crime - particularly fiscal policy. "We have taken European developments, put them into Luxembourg law, but inter-

preted them in the most liberal

way," he notes. Moreover, lib-eral rules on marketing and a favourable tax climate have

added to the duchy's other attractions as a financial cen-

tre for European fund manag-

admittedly hit something of a nadir as fears of an EC-wide

withholding tax grew in 18578, has improved considerably, he says. The German withhold-ing initiative did us a very

Meanwhile sentiment, which

FINANCIAL TIMES WEDNESDAY OCTOBER 25 1989

related to the drogs trade -the Institut Monataire has been particularly keen to presarve Luxembourg's reputation for hanking which is discreet, but entirely above board.

The Government introduced a very strict law concerning money laundering in July to help its fight against the pro-ceeds of crime, notes Mr Guill. "We took the French law and improved on it." Thus suggestions that Luxembourg has

"Linxambourg has become a money-laundering centre are "simply, patently untrue," he emphasizes. "Linxambourg banking secrecy does not stand in the way of a criminal case," he asserts. There has not been a single case of money launder-tra deforted in the durby, in ing detected in the duchy to date. Nor have the local anthorities ever bean approached by criminal or monetary bodies from other

good service, because they

countries to set up an investi-gation, even into the affairs of banks which have been the subject of judicial action else-

where. The subject is clearly sensi-tive, and the Laxembourg authorities are anxious to avoid allegations which have heen raised against lax prac-tices in some other private

banking centres. The relatively small size of the city and closeness of the banking community, both internally and with the local government and monetary authorities, means that such concerns are soon widely dis-

and a parliamentary secretarlat. But banking and other financial services are providing a lot of the momentum. Over 160 banks have set up in Luxembourg with universal banking licences, 16 arriving last year and as many again this year.

Luxembourg is fortunate to be benefiting from the upsurge in private banking services for affluent clients. With the waning of syndicated lending, this has become one of the magnets drawing banks and other financial specialists to the duchy. They have mostly set their

ceaselessly deny that Luxenparadise." Its financial prominence, they say; does not rest on such foundations. At most they concede that, government finances being sound, it is possible to encourage business through a favourable framework, such as that available to bolding companies and the arrangements deferring tax burdens on reinsurance. The dust has settled after

line on the sensitive issues of taxation and bank secrecy,

though it has indicated it

Politicians and bankers

criminal money.

tha row over the Commission plan to impose a 15 per cent withholding tax throughout the EC. Luxembourg was adamant it would veto the scheme, which would have taxed at

WITH ABOUT 19 years' local experience behind him and no plans to move, Mr Ekkehard Storck, the head of Deutsche Bank's operations in Luxembourg, is the doyen of the foreign banking community in the duchy.

He is a veteran of the Eurocredit business, which remains the bread and butter for most foreign banks in Luxembourg. Mr Storck has witnesse both the years of syndicated Euro-lending and the more

Euro-lending and a recent fall in growth towards securitised instrurecent downturn in growth. But he is adamant that the

Mr Storck should know. Much of his bank's business is directed towards the syndica-**EUROPEAN EXPERTISE** tions market, a strategy that dates from Deutsche Bank'e decision to come to Luxem-

bourg back in 1970. Deutsche Bank was tha third West German financial institution to set up in Luxembourg

years of syndicated

decline has been arrested and the past two years have shown a revival in what some bankers thought was a long-term move away from syndicated credits

perts, was influenced by the need to get round the Bundesbank's tight minimum reserve He witnessed the

requirements, which oblige domestic West German institutions to tie up a proportion of their funds at home. By contrast, lending through conveniently-located Luxembourg meant the banks could circumvent their central bank's requirements. But in retrospect, Deutsche Bank'e decision to come to the duchy included an element of chance. Some of the bank's execu-tives probably argued that London, which had established itself as the centre of the Eurobond market in the late 1960s, was the more logical place for

its new operations. after Dresdner Bank and Com-

Business politics at the time probably made the bank relucmerzhank. This was in spite of its position as the biggest bank in West Germany. The bank, like its countertant to take the step. It would some 15 years before the

Doyen of the foreign banking community

bank set up a Euromarkets operation in the Square Mile. "Since establishing in Lux-embodrg, our business has grown so much that, when Deutsche Bank did go to Lon-don, there was no question of

leaving," says Mr Storck. London's loss has been Lux-embourg's gain. With total assets of DM37bn, Deutsche Bank Luxembourg is the bank's largest subsidiary, with a balance sheet that would put it on a par with most middle-sized banks in West Germany. Staff numbers have risen steadily to about 160 from 36 at the start. But it will not be until its move to a new DM85m headquarters near the European Community installations on the Kirchberg platean that Euro-lending

the bank will enjoy premises decline in the inflow of funds. corresponding to its size and status. Though recycling petro-dol-lars and the East European lending boom have been some

of the landmarks during Mr

Storck's Luxembourg career,

more recent events have not

German Government's surprise

decision in October 1987 to

introduce a 10 per cent with-holding tax on most savings

and investments from January

1989.

None more so than the West

"The situation has normal-ised," says Mr Storck. But Eurorenta still stands at about DM9bu, a record for a West

The bank has recently

decided to take a

more direct interest in

private client business German fund, while no competitor will probably ever match its speed of growth in its open-

That step, more than any other, gave the decisive lift to ing months. "Wa had expected DM1bn, and DM2bn would have been a sensation," recalls Mr Storck. the growth of private banking and fund management, which is Dentsche Bank'e second

main business in the duchy. The bank has more recently decided to take a more direct While business has provided plenty of interest, Mr Storck emphasises that the duchy offers a great deal more than interest in private client husi-ness. It had been indirectly involved in this area since 1978 just banking.

"Luxenbourg has a certain by way of its 25 per cent stake leisure value, whether it's for playing tennis, golf, or just touring the countryside." In Banque de Lanembourg. However, it is managed funds which have proved the

Moreover, its central loca-tion makes it within easy dis-tance of centres such as Paris, real surprise. In retrospect, set-ting up the "Eurorenta" family of fixed-income funds in Luxembourg must be seen as one of the luckiest breaks in Ger-Brussels or Frankfurt for bank-ers and their families and those looking for better shop-ping or cultural facilities.

For the Bonn Government's tax bombshell triggered an Luxembourg's real marit lies unprecedented wave of flight in the mix of people there, says Mr Storck. capital to a variety of tax havens, of which Innembourg

With a strong international banking community and a large number of Eurocrats, the country can certainly boast an almost unequalled mix of peo-ple for its size. was the most convenient. In Eurorenta - a fund designed to invest in withholding tax free Europonds - Ger man investors found an ideal

to abolish the tax has led to a

nan banking history.

Bonn's decision this summer

Haig Stmonlan

vehicle



Storck: the Luxembourg arm is the bank's largest subsidiary



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**LUXEMBOURG 3** 

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EC projects get loan priority at the European Investment Bank, says Tim Dickson

# Drawing on a mix of currencies

THE EUROPEAN Investment Bank is more than just a piece in Luxembourg's prestige col-lection of European Community institutions. The EIB adds weight, variety, and undoubted

S RESOTO

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ATT LINE

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respectability to the duchy's expanding banking and financial services sector. It is one of the biggest operations of its kind in the world — in 1968 lending topped Ecul0bn, a 30 per cent increase on the previous year. Those Luxembourgers who

aggest that it could form the basis of a future European cen-tral bank, however, would seem to be letting their imagi-nation and enthusiasm run out of control. "As far as I am con-cerned the idea is inconceivable," says the EIB's president Mr Ernst-Günther Bröder

"It is really a joke. We have 710 ataff members who are highly qualified for the job of long-term lending but central banking skills are quite different and should be provided by central bankers." Mr Bröder adds diplomatically, for the benefit perhaps of his Luzem-bourg hosts: "That doesn't mean that we wouldn't like the new institution when it comes to be located near to us."

For the moment at least the EIB has plenty on its plate and according to Mr Bröder is on course for a similar percentage ase in fits lending in 1989 to that achieved last year. "We are not pushing for a

dramatic increase in operations," he says. "We are



Juncker; two big jobs

following as closely as possible the market demand and that has been coming from the EC the programme flavours. The bank takes a first line guarantee on assets wherever member states.\* possible with the second line

The EC's decision to double guarantee provided by the EC budget primarily intended to its so called "structural aid funds" for helping the poorer regions of the Community has led to closer co-operation in protect its triple A rating. Asked about the medium and long-term challenge for the EIB, Mr Bröder admits that the recent months with the European Commission. But such lending, combined with struc-tural fund aid packages, "does not account for the bulk of our combination of the new EC banking directive and new capital freedoms will increase competition in the European market place and that there will be "a different mix of demands on the bank." present or future operations." In the main the EIB makes loans from its own resources principally the proceeds of ifs borrowings on world capital He is nevertheless confident that the EIB's ability to raise markets, most of that in EC currencies - and furnishes money worldwide "on excellent

arantees for projects within the Community. Since 1979 it has been providing funds in the member coun-**Business** hours: tries from the resources of the so called New Community

Instruments (NCIs). In the non-member countries of the Mediterranean area and (Tue-Sat) Banks: 08.30-12.00, the African, Pacific and Caribbean states, it makes loans and grants from its own and EC or

Business languages: French, German, member state resources in pur-suit of Community economic English and financial co-operation **Climate:** Temperate Driving licence: The important criterion for International or foreign its loans is Community priorities. This means that regional development infrastructure investments such as aircraft

National airline: Luxair, Luxembourg airlines HQ; PO 2203, Luxembourg airport: L 2987, tel 352 436161, fleets, motorways, and the Channel tunnel, environmental protection and small and meditelex 2372 Airport: 7 kms from city um-sized businesses are among

share of the duchy's gross domestic product which went

Offices: 08.00-12.00,

08.30-12.00, 13.30-18.00

13.30-16.30 (Mon-Fri)

terms," its reputation at the long end of the market, and its imaginative mix of currencies will continue to encourage a large demand for its services. The EIB's knowledga of

but the giving of arvice as an intermediary. Wa are increas-ing our technical ability in that direction. I can imagine that on very large schemes we European markets "should work in our favour," be says, and points out that the trend is already towards co-financing could participate actively at the prefeasability stage and be involved in determining the with (rather than competing shape of the package with the different promoters." with) commercial banks. The EIB president warns that in the 1990s the bank will

Meanwhile, the EIB is gearalmost certainly have to increase its "non-lending activ-ities" and aim to develop more of a consultancy role by advis-ing on "the mix of activities ing up for a more immediate and arguably more exhilarat-ing challenge - providing up to Eculian. of EC loans to the reforming Eastern bloc coun-tries of Poland and Hungary. and the optimal financing

# BUSINESS FACTS

Useful addresses: Central Bank, 13.00-17.00 (Mon-Fri) Shops: 13.30-18.00 (Mon), Institut Monetaire Luxembourgeois. Luxembourg City 2983. 352 478885, tz 2766 Stock Exchange: Bourse de Laxembourg. PO 165, Laxembourg City 2011. 352 4779361, tr 2559 PO 1503. 19-21 Blvd Royal, 352 21883 Car hire:

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AT 85-yaars-old, Mr Jean-Claude Juncker is a **PROFILE:** Jean-Claude Juncker, the Government's rising star young man in a big job. Two big jobs, to be precise. In the reshuffle following last June'a elections, this rising star of the **Double trouble for the Minister** Christian Democrat party added the finance ministry to

will never become a fiscal para-dise for banks."

in tax has been cut by 5 per cent. This was due to such On the issue of the European measures as reducing the corporate tax rate from 40 to 84 Commission's attempts to get Lonembourg to raise its indi-rect tax rates to proposed EC norms, Mr Juncker is much per cent, and the economy's general growth. The minister, who admits he bolder. He says the previous Government, of which he was is in the happy position of run-ning a "quasi-structural" budget surplus, is ready to listen to the complaints of Luxem-bourg-based banks. They argue that they are at fiscal disada part, made a mistake in stressing its opposition of principle to EC tax harmonisation. Luxembourg should make vantage compared to, say, their clearer to Brussels and all fis rivals in Switzerland. "There is EC partners the practical prob-

no question of privileging our lems that indirect tax harmoni-banks," he says,"Luxembourg sation would cause the duchy, he said.

In particular, there is the cumulative effect of the duchy having to raise its standard 12 per cent value added tax rate and its low excise duties. This would be a double blow because excisable items such as petrol, cigarettes and alcohol would carry higher duties and higher VAT rates. Brussels' original harmonisa-

tion proposals, slightly modi-fied recently, would have

they choose to come, they will join a growing number of European companies setting up reinsurance in the duchy. Reinsurance is one of the niches which Luxembourg has set out to cultivate in its quest for financial diversification. Few can be as surprised as elves at Luxembourgers them the progress made so far. A law providing a favourable framework was enacted in 1984. Since then the number of local reinsurance companies has grown from zero to 100.

THE JAPANESE have their eyes on Luxembourg as a pos-sible site for reinsurance. If

About 85 of these are "cap-tives" – operations set up by businesses to assume part of their own insurance risk. Some of the premiums which would have been paid to commercial insurers are built up in a captive's own reserve, while the risk may be diffused by passing some premium money on to other reinsurers.

Captive reinsurance has grown as businesses have sought more comprehensive and cheaper coverage.

True to Luxembourg form, Mr Victor Rod, the tall, bustling insurance commission er, is quick to assert that the duchy is not acting as a tax haven. Reinsurance companies are subject to usual corporation tax. But premium income and sarnings on that income can go into a tax-free reserve to cover future losses. Taxes begin to apply when

the fund grows to a certain size. In some cases this is when the fund is 12.5 times the average premium income of the previous five years. For certain risks the fund can be 20 times average premium income. Swedish companies ware involved at the outset of this anese might become interested.

uated by Luxembourg'a long-standing system of index-

ing wages to consumer prices. This would infuriate con-

sumers and companies, and it

would be very hard to per-suade Luxembourgers that this

is the necessary price of entry into the post-1992 single mar-ket," he said.

increases by cutting direct income tax? Many people out-

Why not offset indirect tax

## INSURANCE

# In search of diversification

The first Japanese arrival, he says, could even be incorpo-rated in Luxembourg by the initiative and there are more than 30 Swedish reinsurance operations in Luxembourg. The end of the year. French are not far behind

US companies are likely to be more attracted to Bermuda, Bermuda, says Mr Rod, is a tax haven and admits a wider range of reinsurance companies. "I'm convinced there is a high professionalism in Bermuda. It has at least as many insurance companies and captives of the standard we are seeking, but it also has quite a lot of companies that do not fit

our requirements." Luxembourg has set a fairly high "entrance ticket" to discourage some ventures. Its law requires the captive to have paid-up capital of at least LuxFr50m (£800,000), about 10 times the amount needed in Bermuda.

Their management must be domiciled in Luxembourg and this has encouraged the setting up of local companies to act as managers. Some notable banks, for example Paribas of France, have taken a stake in such management companies with a view to looking after the financial assets of reinsurance captives.

Some European countries may be looking askance at the flow of reinsurance business to Luxembourg. "But they proba-bly prefer this business to be done in Luxembourg than in some other more exotic place." Mr Rod has felt that the Jap-

realise we have little room for manoeuvre here."

The reason is that, while the duchy's top income tax rate is 56 per cent, the tax scale is sharply degressive for the mid-dia and low earners. So, claims Mr Juncker: "There is not that much to cut." inflation. This would be perpet-

In addition, Luxembourg taxpayers all have to pay a flat 2.5 per cent extra in the form of steel company has received the "solidarity tax" introduced since 1976. Not surprisingly, Mr Juncker in the middle of the 1970s to is as keen as the British Govhelp the duchy and its outsize steel producer, Arbed, out of ernment that other EC coun-

tries, notably Italy, cease their steel subsidies and restructure its crisis Mr Juncker is very emphatic about the efforts made by their steel sectors. Arbed, and by the state on the company's behalf. He bas direct personal experience of it. ish Steel should not be the only ones to make sacrifices. My father worked for Arbed he commented. and like everyone there had to

**David Buchan** 



He is responsible not only

ne fighting off Brussels' fis-

Mr Juncker, with only a con-

In the past two years, the

while the UK has opportunities, on its doorstep in the Channel Islands and the Isle of Man. West Germany has also proved a different case. "We nave two German reinsurance companies and a third is being formed," he says. But these are "traditional" reinsurance companies, although one or two

captives may be set up by the end of the year. Insurance has been less of a problem for West German companies. "German industrialists have never had major difficulties in finding appropriate insurance cover at decent prices on the spot," he says.

Ш

In a further diversification move, Luxembourg is prepar-ing to set up its own maritime register - in other words, a national flag for a fleet even though the country is entirely landlocked. Mr Rod says this does not necessarily mean Lux-embourg will make much of a foray into marine insurance. But with the duchy looking for opportunities all the time, the setting up of a maritime register will "probably help tha development of some types of marine insurance," he adds.

**John Davies** 

1979. I well remember him telephoning me when I was in my final year of law studies at Strasbourg to tell me that he

would have to cut my allowance. The slimmed-down Arned is at last showing a profit, and its 41 per cent owner, the Luxembourg state, is recouping a lit-tle of the LuxFr43bu which the

"The likes of Arbed and Brit-

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# **LUXEMBOURG** 4

The duchy has cultivated investment funds to consolidate and diversify its financial services, says John Davies

# Healthy tax environment attracts the fund managers

THE LAST thing the Luxembourg investment funds bosiness needed was a cold shower on Friday the 13th. But the business weathered the global stock market crash two years ago and it hopes that the recent market setback of October 13 will turn out to be little more than a sobering experi-

1V

The investment funds business, after all, has been going through buoyant times in Lux-embourg. It is one of the areas that the duchy has been carefully cultivating in recent

years. Leading politicians and bankers have been quick to realise that building up investment funds can be a way to consolidate and diversify Luxembourg's financial services. They have set out to provide the right framework to make Luxembourg a base for funds to be marketed to investors not only in the European Community but also much further afield, including Japan and the

Middle East. Since the world stock market crash two years ago, investment funds have been endeavouring to overcome the reluctance by some personal investors to contemplate much (if any) stock market invest-ment, especially when high

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## The Investment funds have been going

through buoyant times interest rates offered good

bourg, is among been support-ers of the Luxembourg Unit Trust Association, which is returns on cash in deposit accounts. For this reason, there were anxious faces in the immediate aftermath of the Wall Street building up its own operation in line with the growth of the funds industry there. It is setback of October 13, though looking at a number of prob-lem areas affecting the develthere was relief as markets quickly regained their poise in the ensuing days. According to Mr Ken Reid, managing director of Gartmore opment of funds in Luxem-

bourg. One cause of concern has been the fact that some states have lagged behind the Octo-ber 1 target date for imple-menting the EC directive on Luxembourg, the local admin-istrative company of the Gart-more funds group of the UK,

Securities

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the situation underlined one of the shortcomings in legislation governing the so-called Ucits Ucits funds. This has served to emphasise the practical difficulties that Luxembourg-based funds face in expanding into new terrain within the EC. Assuming thet the laggards investment funds. In his view, Ucits umbrella funds should be permitted to hold a proportion

eventually fall into line and of their assets in a cash fund. implement the Ucits directive, The acronym (pronounced, by the way, yew-sits) derives from the official description of it will still take patience and ingenuity to exploit the mar-keting opportunity that will theoretically be there. Newthese funds in Euro-speak as Undertakings for Collective Investment in Transferable comers will not face an easy task, for instance, in West Ger-many, where established banks already have a well-developed branch distribution network Securities. Mr Reld, who has spent 15 years in Belgium and Luxemfor their own in-house investment funds.

Luxembourg has been very purposeful and canny in attracting investment funds to the duchy with its comprehensive legal framework and a favourable tax environment. At the same time, it has insisted that funds be more than "letter-boxes." Their cen-tral administration, though not portfolio management, must be situated in the duchy.

Luxembourg initially enacted a law for the operation of investment funds in 1983. But the next big step came with the law of March last year, which, among other things, implemented the EC

directive on Ucits funds. The Brussels directive was meant to play its part in trans-forming Europe into a single market for financial services. It set out certain requirements to be met by a Ucits. Once such a Ucits was authorised in one EC country, it could be marketed

country, it could be marketed in any of the 12 member states without needing separate authorisation in each. Luxembourg, which had begun building up its invest-ment fund industry, sensed that the EC directive provided an convertmitty to stituest Heith an opportunity to attract Ucits funds, which could perhaps be marketed readily from the duchy as a centrally located

and "neutral" base. The tax environment helps to give Luxembourg funds an advantage over rival funds

elsewhere. They are not subject to income tax, but pay only an initial registration tar of LuxFr50,000 (2890) and a yearly charge of 0.06 per cent on net assets invested. There is no withholding tax on distributions made by the funds. With this sort of official

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Luxembourg has been canny in attracting Investment funds

encouragement, the investment funds husiness has shown remarkable growth. The number of funds registered with the Luxembourg Monetary Authority has shot up from 75 in 1981 to over-600. More investment funds are in the pipeline. Their assets were a rela-

tively modest LuxFr142.7bn (22.3bn) in early 198L But by last April they were officially calculated to stand at LaxFr2,437.6bn (£39.5bn).

Assets, which had fallen back after the 1987 crash, have resumed their steady growth. The funds business has been

one of the drawcards bringing more and more banks and securities houses to Luxembourg from all over the world. To some extent the investment funds business has gone hand in hand with banks' efforts to build up private banking busi-ness for affluent clients. British companies active in the unit trust and investment trust fields - for individual and institutional clients - have been among those flocking to Luxembourg in recent years. With Luxembourg fund man-

agers eagerly eyeing prospects for fund promotion in the UK, the two countries even reached a reciprocal marketing agree-ment well before the October 1 target date. But one of the challenges

ahead for fund managers will be the less familiar terrain in various other EC member states.

> Statute 1

Private Ecu investors are getting harder to find, says John Davies



THE PRIVATE Ecu investor has become even more elusive than the Ecu itself. He is still held in fond regard, however, in Luxembourg, which of course takes the Ecu, or European Currency Unit, more seri-

ously than many other places. By all accounts, the private Ecu investor - the one who got the Ecu bond market going before the hig institutional boys took over -- still lives in or around Luxembourg and Belgium. It's true, though, that he has been sighted in other countries, even West Germany, whose sceptical monetary

The Ecu has started to lose some of its lustre. As one banker put it, there has been disappointment at the performance of the Ecu exchange rate in relation to the **Belgian franc** 

ities regard the Ecu

But for some time the pri-vate Ecu investor's problem Belgian hankers looking askance, Japan even became has been the environment: it infatuated with Ecu bonds a few years ago. Last year there were 90 new Ecu issues in the has turned less friendly for the Ecu. For a start, the D-Mark ele-Eurobond market, raising a record Ecu9.5bn (£6.6bn), repre-senting some 6 per cent of total

ment has been diluted as weaker currencies have been added to the Ecn mix. The Greek drachma became part of it in 1964 and so did the Porta-guese escudo, along with the Spanish peseta, earlier this

Ecu lead managers in London, attributes greater volatility in the Ecu segment than else-where to the lack of natural Of the 12 currencies making up the Ecn, the D-Mark accounts for 30 per cent of the weight of the "basket." But it made up 36.9 per cent just before the Greek drachma Ecu borrowers. Most corporate borrowers and some sovereign and supranational borrowers have swapped their Ecu procame in and 34 per cent before ceeds into other.currencie the last revision.

By far the largest Ecu bor-The npshot has been an inherent tendency for the Ecu to weaken in relation to strong rower has been the Luxembourg-based European Investment Bank, The EIB and other individual currencies. EC organisations are supposed On top of that, the rise in European interest rates proto be keen on the use of the Ecu. vides more opportunities for

The Ecu, set up in 1978, was originally designed as an accounting unit for European investment with a high return. The private investor can get a double digit return without institutions, but has found some wider use in trade and finance. The Ecu bond market got under way in 1981, when buying Ecu bonds. At the same time, the rise in rates has lifted the yield (and lowered the mar-

Europond fund raising in all

currencies. Paribas, the French bank which heads the league table of

weeks. They are being encoun aged to let people settle accounts in Ecu, though there seems to be confusion as to how that might be done.

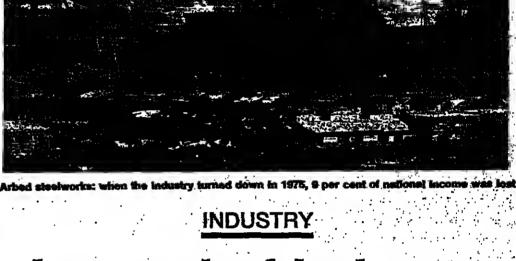
As might be expected, shopkeepers have mixed views even in what must be the nearest thing to an Ecu heartland. One who intends to go along with the campaign is Mr Michel Gerbes, who owns a stationery shop. "Sometimes there have to be actions like this, other-wise it is all abstract," he says. Another shopkeeper, busily packing fine china, dismissed the idea, declaring: "Luxem-

It has always been said that the private Ecu Investor is a professional person.

Most likely self-employed, they are thought by many to operate a dental

practice

ourg already has its own c



# In need of balance

LUXEMBOURG HAS no find his takings sadly depleted. unemployment, no shortage of capital, and one of the best growth rates in Europe. Thus its presence alongside all the depressed and needy parts of the Continent in the competition to win direct foreign manufacturing investment might

Since the early 1960s Luxembourg has been trying to diver-sify, but at least in terms of overall economic balance, the effects still seem rather modest. Part of the problem is the success of the financial sector.

those which are stable producers, and who will be there for the long term, long after all the subsidies have run out." The package is specifically geared to that end. The finan-cial incentives are minimal

INAL SH compared to those on offer from other countries - indeed

marginally better than a coun-terfeit Polish zloty. It has always been said that

the private Ecu investor is a professional person, most likely self-employed. He is thought hy many to have a dental practice. He is certainly discreet to the point of being very shy and tends to find dis-closure of all his financial effair int for the tertain affairs just far too taxing. He was attracted to Ecu

denominated bonds for appar-ently good reasons. The Ecu, seemed an exciting cocktail formed from all European Community currencies, with a solid D-Mark element as stabiliser. At the same time the interest rates offered on Ecu bonds were relatively high.

ket value) of existing Ecu bonds. This means a capital setback for Ecu bond holders, though private investors have tended to keep such bonds to maturity, especially if selling

would mean a loss. As a result, the Ecu has lost some of its lustre, even in and around Luxembourg. As one banker put it, there has been a certain disappointment at the performance of the Ecn exchange rate in relation to the Belgian franc. As the European "retail"

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deposit. With the Ecu going through a bad patch, supporters are nounting a campaign to popu-larise it in Luxembourg next month. Shops, restaurants and hotels are being asked to dis-play prices both in local cur-rency and in the Ecu for four investor has retreated in recent years, the Ecu bond market has become much more a global affair for financial institutions, frequently swap-related. With Luxembourg and

the

there were six issues raising a rency." total of Ecu202.2m.

deepest sigh.

Téléphone 437 437

-, The duchy, in practice, has two currencies. It is in a cur-rency union with Belgium and The Ecu has always had a following in Luxembourg. Most Ecu bond issues are listed on both Belgian and Luxembourg the Luxembonrg stock exchange and most Ecu bond notes circulate freely. A few restaurants price their meals in various currencies, includtransactions are cleared through Cedel, based in Lux-embourg. Local banks have ing - though this may appear ing - though this may appear alarming to some helped encourage private use of the Ecu hy offering Ecu accounts and certificates of D-Mark.

The Ecu promotion in Lux-embourg may at least flush the elusive private Ecu investor out into the open again after all these years. It may not be too difficult to spot him. He will be the one studying the Ecu price tags most intently and no doubt emitting the

seem an oddity. The duchy's problem, how-ever, is a profound lack of bal-ance — while the steel indus-try goes on shrinking, and the banking sector goes on swelling the country finds itself

with an alarmingly lopsided gross national product. Luxembourg is in no doubt as to how dangerous over dependence on one industry can be. When the steel industry, which employed half the country's workforce, turned down in 1975, 9 per cent of national income was lost.

Should the financial sector suddenly fall on hard times, not only would the conse-quences for employment be severe, but the taxman would

However fast the manufac-turing sector runs the banks always seem to run faster. Moreover the gap left by the steel industry is still expanding. Even having cut its work-force down from 27,000 in 1975 to about 10,000, Arbed still has about 2,000 workers too many, which it plans to shed over the

next two years. This means that if the manufacturing sector is to be held constant at about 25 per cent of GNP, a constant, further effort on the part of the Government will be needed.

will be needed. Over the past year, Luxem-bourg has had reason to feel pleased with its work. So far, 1989 has been by far the most successful year yet, attracting new projects worth a total of between LnxFr8bn and unFr8bn commercial to a combetween LuxFr8bn and LuxFr9bn, compared to a com-bined LuxFr9bn over the last 12 years. This year's perfor-mance is not quite as strong as it looks. Much is due to one single deal — a LuxFr5hn investment signed in April with TDK the Jongerso prowith TDK, the Japanese pro-

ducer of audio tapes. The deal was regarded as a coup for Luxembourg, not only because there were plenty of other countries in the beauty contest, but also because it was its first big Japanese industrial deal

The rest of this year's total tells less of the success of Lar-embourg than the desire on behalf of every other US and Japanese company to set up a manufacturing base in Europe. While some people expect the trand to diminish, as some of the more extravagant hopes about the single market are toned down, others regard this

"Until now the beginning. "Until now the US has spent most of its time worrying about Fortress Europe, and it is only now coming to realise that Europe is an opportunity, not a threat," said Mr Scott Cormack, head of the Luxem-bourg office of Peat Marwick. If this is true, Luxembourg should find no shortage of applicants in the future. According to Mr Cormack, the country's biggest selling point is its neutrality within Europe. With a base in Luxembourg, he argues, it is possible to sell both to France and West Ger-many in a way that would be more difficult if the company was based in one of those mar-

kets themselves. The success of the duchy's initiative should not be mea-sured in broad numerical terms. The country itself prefers to judges its success in terms of the quality of the proj-

ect rather than its size. "What we are trying to do is to identify those companies that have a broad Europe strategy," said Mr Georges Schmidt of the Economics Ministry. "We have no interest in attracting companies without any money. What we want is Téléphone 64 15 311

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were it not for the need to pay some lip service to the compe-tition, Luxembourg would undoubtedly offer none at all. Moreover it is rather more demanding about its potential guest producers - requiring that they put up a third of the financing for the product in terms of their own equity. This approach may put off many potential investors, says Mr Schmidt, most of those are ones which it would not be

interested in anyway. Luxembourg can afford to pick and choose partly because of it is in no need of employers. or it is in no need of employers. Its caution may also stem from a nasty experience with Mon-santo in the late 1970s. The company since the 1960s had produced nylon thread in Lox-embourg and had become one of the country's biggest employers. In 1979 it suddenly shut up and went home, with the loss of 700 jobs. INPOLEN INPOL Interna Police I Interna Interna Interna Interna Interna Interna

In return for demanding sta-hility from these companies, the duchy offers stability of its own inimitable kind: political neutrality, economic tenacity, and minimal labour friction.

While there has not been a single strike in the country for nearly 70 years, an argument over Sunday working proved Gastrori Culture Castrori Culture Statistics suprisingly passionate. The image it is striving to get across is of predictability and credibility. In addition, Luxembourg has

a good central location, and offers companies easy access to the levers of power - such as they are.

Large companies may ques-tion the benefits of having the ear of the Government and small companies may find themselves better catered for than if they were they lost in a sea of bigger manufacturing outfits in a bigger country.

The 100 or so companies that have been drawn into Luxembourg since 1976 have been pre-dominantly American -although given the size of the US market there is nothing particularly surprising about that.

The size of recent investments have varied from as httle as LuxFr5m to as much as LuxFr5bn for the TDK plant, and comes from a wide variety of sectors. While the products may

seem to have nothing in com-mon, on closer inspection they share a curious flatness. The share a currous natness. The fact that Luxembourg is the home of steel, glass, copper foil, video tape, and polyester film might seem an odd coinci-dence. Not so - all are highly owners, interview and manifus capital intensive and require stability so as not to have their production interrupted. They increasingly use high technology production techniques. Just the sort of thing that Luxembourg is after.

INFORMATION : LUXEMBOURG INTERNATIONAL TRADE FAIR CORF LUXEMBOURG 걸린

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Lucy Kellaway



with an insufficient number of seats to do a deal with either of the other big groupings. It was therefore inevitable that Luxembourg would continue

The Dickson

to be run by a Social Chris-tian/Socialist coalition. Mr Santer's personal vote and standing was enhanced. his party now controls the finance portfolio in the Gov-erument, and the Socialists are preoccupied with internal difficulties in the east of the

# **LUXEMBOURG 5**

Philip Aspden ponders the heart and soul of the Luxembourger

# A wide variety of cultures

THIS HAS been a good year -for Luxenbourg and the Lar-

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embourgers, and most likely for this year's wine harvest. To find out why, leave aside the buoyant financial sector, and dig below the surface that the duchy tends to show to the casual visitor or journalist. The results can be quite illuminating.

This year remains dominated by celebrations of 150 years of independence. They have pro-vided an impetus to what must be one of the strongest senses of national pride in Europe, perhaps the world.

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The festivities have revealed to both visitors and locals alike a glimpse of some hitherto lit-tie-appreciated facets of life in the duchy.

The celebrations included a fascinating Independence Exhi-bition, giving graphic descrip-tions of those accidents of fate in the 18th and 19th centuries which eventually led to the creation of an independent state.

Hundreds of independence trees have been planted this year. Some, but by no means all, by politicians who like to keep their faces fresh at local leve

Looking at Luxembourg, a small political unit with an indigenous population of less than 250,000, it is tempting to generalise.

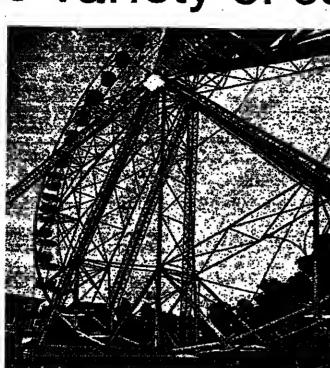
To do so, however, ignores the wide variety of cultures and linguistic influences which history deemed should be incorporated into Luxembourg life.

These emerge from a closer study of the areas where a Luxembourger tends to spend much of his time - his job, his family and his communal intere

With employment prospects in the financial services centre booming, the more traditional and local industries are receiv-ing something of an indirect boost

Take, for example, the construction industry which is trying to cope with new orders for offices, houses, supermarkets and leisure centres. Include the effects of a revitalised Arbed and there emerges a greater sense of well-being and secu-rity than has existed for many

The average Luxembourger is not a person of infinite



grave.

ads his life.

#### Luxenabourg City fair: the duchy at play

wealth. The vagaries of a high individual tax rate and a taxatant factor in Luxembourg life: whether representing a size-able town, or a suburb, or a tion system based on aggre-gated household incomes soon small village. Its semi-autono puts paid to that.

However, the younger gener-stion in particular is investing much of what it can save in terms of cash, and often a considerable physical effort, into home ownership, which should add to the strong sense of social harmony which is already such a feature of the duchy.

Strong family attitudes persist. With Catholic values well engrained. It is not unusual for three generations to spend their Sundays together, not to mention special family occasions such as Communions and "Kirmessen," and the tradi-tional class reunions of old

school friends. The compactness of the country means that reunions such as these can perpetuate themselves without enormous reparation or travelling. This helps as understand

how the Luxembourgers use their leisure time in communal pursuits. The commune is an impor-

bent, apart from the very popu-lar and fashionable concerts and art exhibitions, there is the choice of a wide variety of locally-organised cultural and quasi-cultural interests.

of a less sporting

These range from women's associations, war veterans meetings, and "cercles culturels," to groups of wine tasters and gastronomes with prodions appetites. Woe betide those with some gions

ability with a trumpet. This could result in honorary membership of the "pompiers" (vol-untary fire brigade), which parades the streets in all weathers, and maybe even be given a solo spot in the nor-mally peaceful Place d'armes in the heart of the city. Most local organisations are non-profitmaking associations,

with a appointed officials and

Multiply the numbers involved by the thousands of registered bodies and it is not difficult to work out how a large proportion of the duchy occupies itself during the long winter evenings. It would be wrong to underestimate the kndos which has been attached to these committee roles. There is no lack of welcom

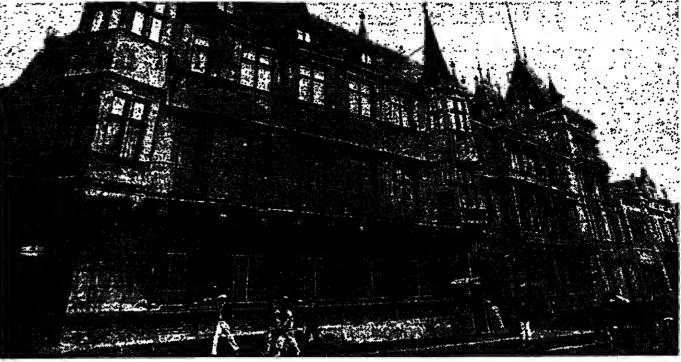
to outsiders wishing to participate in local events. The basic requirements are a smattering mous powers give it a responsi-bility for providing, and encouraging, a full range of social facilities, from education to table tampic form education of any one of the three used languages. Most important is a readiness to laugh at oneself after the first, inevitable, to table tennis, from cradle to embarrassing moment.

Perhaps this all sounds It is the degree to which a Luxembourger contributes his rather too structured to be in the least spontaneous, but the time to one or more of these reality is different.

Yes, it is true that work is taken seriously, but to balance this, the majority of Luxem-bourgers do have an interestorganised activities which pltimately determines how he The Monday editions of the . two leading Luxembourg newsing, and often stimulating, way papers make fascinating reading. The pages contain amazingly full reports on all the weekend's sporting activi-ties, hundreds of games of footof making their own pleasures. Agreed, they can be reticent

in making overtmes, and the younger, single person arriving to pursue employment here does find a shortage of the big-city attractions in what is essentially a more staid, domesticated, way of life. For others, this is possibly

at an ever increasing volume is astronomical



The Royal Palace (above) may this year see a new Grand Duke: Prince Henri (right), a monarch in the waiting, due to speculation that his father may abdicate this year

## THE ROYAL FAMILY

# A prince in the wings

HIS ROYAL Highness Prince Henri, hereditary Grand Duke of Lazembourg, can in several

respects be compared with Prince Charles, the heir to the British throne. He is a monarch in the waiting, plays an active part in Luxembourg life, has led many foreign trade missions and

SOLS. other overseas delegations, and has recently been awarded an honorary commission in the British parachute regiment as

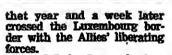
a symbol of the continuing links between the two Royal families. He is just as popular with the public as the British royals and there is even speculation that his father his Royal Highness Grand Duke Jean may

introduction and the

abdicate in favour of the 34vear-old Prince.

Under the 1815 Congress of Vienna the Grand Duchy was given to the King of the Netherlands, William I, Prince of Orange-Nassan, to be owned perpetually and personally by him and his legitimate succes-

In 1890, William III of the Netherlands died leaving no male descendant and the favour on November 12, 1964. The close connections between the Luxembourg and Grand Duke Adolphe became the founder of the Luxembourg British Royal families were dynasty. Thanks to the wisdom established during the Second World War, when Prince Jean (a pupil at Ampleforth College in Yorkshire between 1984 and of his son (who changed the family pact of the House of Nassan which had previously applied transmitting the Crown via primogeniture in exclusively the male descent) 1938) joined the Irish Guards. He accompanied the regithere have since been two Grand Duchesses, including Grand Duke Jean's mother ment across the Channel shortly after the Normandy landings in June 1944, entered Brussels in early September of Charlotte who abdicated in his

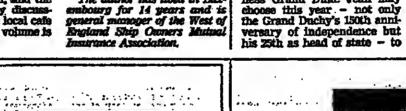


Grand Duke Jean, who is a Colonel in the Irish Guards and can sometimes be seen in fall uniform at the Trooping of the Colour in London, holds the distinction of being the only crown head to have served in the British Army.

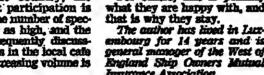
**Tim Dickson** 

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ball, volleyball, skittles, clay pigeon shooting, and many TRONG. Compared to the total population of the country, the actual direct participation is enormous. The number of spec-tators is just as high, and the number subsequently discuss-ing the events in the local cafe





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# LUXEMBOURG 6

**PROFILE:** Pierre Jaans, director of the IML

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MR PIERRE JAANS is a well known figure on the international banking scene. He has been director of the Luxembonrg Monatary Institute (IML), the de facto central bank, since its inception in 1982

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Yet at a time when the duchy's financial sector is expanding rapidly, his domes-tic role of ensuring the proper functioning of the financial markets and supervising banks and investment funds has become ever more crucial

Mr Jaans is in relaxed and confident form. He is optimistic about economic prospects for this year. He points to the investment made in the duchy by TDK, the Japanese tape company, as well as the buoyant performance of the steel industry, and the continuing strong growth in the financial sector.

Thirty uew banks have arrived in the last two years, he says, making 160 in all, and 1.000 jobs have been added so far in 1989. Many provide administration and custodial

Ensuring the proper functioning of the

## financial markets has

#### become more crucial

services for the burgeoning investment fund busir Luxembourg bank profits, says Mr Jaans, will be generally as good or better than the 1988 figures. Lower interest margins reflecting the flat yield curve have been offset by higher fees and service income, notably from private banking and fund administration.

Asked about the duchy's generous regime for provisions against doubtful country risks,



are gone.

all comers."

the IML director defends it. He says the Mexico debt plan this year showed the caution to be embourg authorities has been fairly restrictive . . . other-wise we would not have 160 banks but a much higher figalistic. He foresees no change in policy though he says that the days when banks were able ure. On the question of whether

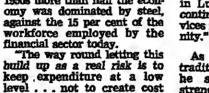
to declare zero taxable profits - up to 60 were doing so at one point in the mid 1980s -Luxembourg has become overdependent ou financial ser-vices, he points out that since the industrialisation of the late Country lending is consider-ably reduced and where indus-

Bank profits will be trial customers are concerned "the banks here will have to show that their judgement (about provisions) is based on generally as good or better than the 1988

# figures

Is there any limit to the growth of Luxembourg's financial sector? Mr Jaans answers 19th century the duchy has that the duchy has in the past and will in the future only be always been a country with "cluster risks." In the late 1950s more than half the econopen to "eligible comers, not omy was dominated by steel, This includes bankers who have been bankers abroad and against the 15 per cent of the workforce employed by the who are shown to have been successful over a number of years. "The limit only comes

when it becomes impossible to keep expenditure at a low ... not to create cost find a new employee, that level would be a natural limit." He overheads which can be financed at the moment but adds: "The stance of the Lux-



which are not justified in the medium to long term. It is natural for an economy like ours to have budgetary resources, not dehts."

Mr Jaans admits that some of Luxembourg's relative advantages - the comparatively light regulatory framework, the corporate tax regime for example - have already been and will continue to be eroded as other countries liberalise their markets.

"It is the Government's policy to watch the market and remain competitive. It is not necessarily a disadvantage if you are some years ahead in doing something. But the bank-ing industry has to mind its step, it has got to be cost minded. Bankers here are not relying on a few institutional factors which make life easy."

Reflecting on one of these the duchy's lack of a withhold-ing tax on foreign interest and dividends for non residents -Mr Jaans says that discussions on the EC's abandoned plan for a common withholding tax rate yielded "good analytical argu-ments" against the idea.

"We could have wound up with a situation, for example, where Japanese companies were able to borrow more cheaply on European markets than their European competitors," he claims.

"I know that banks, not just in Luxembourg, were laying contingency plans to offer ser-vices from outside the Commu-. .

As for Luxembourg's prized tradition of banking secrecy, he says the decision to strengthen the legislation in March this year "consecrated the practice of the last 40 years.

we are not doing it for our own residents how can we do it for foreign residents?"

By contrast, Luxembourg's willingness to co-operate in the international fight against criminal operations, notably the laundering of drug money, is reflected in tough domestic legislation against offenders -"and those who by negligence in their professional status help to launder drug monies."

On patrol in the financial sector Television without frontiers The only sanction on it is protracted litigation in the

BROADCASTING

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A NEW era could be opening up for Luxembourg as a centre of cross-frontier broadcasting with the passage earlier this month of the European Com-munity's directive to permit freer transmission of television programmes in the 12 member STATES.

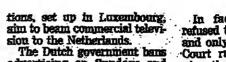
The duchy strongly backed the directive, whose general aim was to create and regulate a single television market of a size that can sustain tha Euro pean industry against competi-tion from Hollywood's producers and Japan's television manufacturers. Luxembourg, with Radio

Luxembourg, has a history of trans-frontier broadcasting that goes back many years. But passage of the EC directive came at a particularly oppor-time moment for the ducby in its efforts to love ontside broadcasters to set up in the

country. The two most notable arrivals are refugees from the restrictive andiovisual regime in the Netherlands, the only European country which does not allow full-scale commercial television

One of them is a joint venture between the domestic company, Radio-Tele-Luxem-bourg (RTL) and Veronique, once a Dutch pirate station in the North Sea.

The other is TV10, purely Dutch. The Dutch authorities are not best pleased. These sta-



advertising on Sundays and permits it during the rest of the week on condition that the revenues are shared among broadcasting associations in which religious groups play a large part. The future of both stations is new EC directive will protect

clouded by litigation and peliti-cal argument. Prospects for RTL/Vermique are better. This The duchy, with Radio is partly because it has been on the air since October 2, and because the Dutch Media Commission has ruled that its pro-grammes can be fed into the Dutch cable network.

The reason given for this approval was that RTL/Veroni-que was judged to be more its territory. Obviously, to get such protection, such broad-casters would need to conform to the norms of the EC direc-tive, which comes into force in properly a genuine foreign company. The Media Commission has

withheld entry for TV10 (due to hit the airwaves in late October) into the Dutch cable system, on the ground that it is a Dutch company that has set up abroad to get around Dutch ments and a han on pornogra-phy and gratuitous violence.

hp annual to get around Dutch broadcasting rules. Indeed the Dutch govern-ment only voted for the EC "television without frontiers" The two Luxembourg-bas Dutch stations have said they would comply with these stan-dards, and those prevailing in the Netherlands. But Luxem-hourg officials are equally wary of the possibility that the directive after it had sought and partially won - an assur-ance from Brussels that the European Commission would Dutch government could spin not take legal action to force TV10's entry into the Dutch matters out by refusing to. implement the EC directive. market.

In fact, the Commission refused to state this explicitly, Suropean Court. and only noted past European Court rulings against compa-nies that moved from their Such delay would be very frustrating to a country such as Luxembourg which has been pushing since the early 1970s to get a headstart on its home state to another EC. country merely to get around local restrictions at home. neighbours in the age of fron-The Luxembourg govern-ment remains hopeful that the tierless satellite and cable

Luxembourg, has a

long history of

trans-frontier

broadcasting

broadcasters which set up on

transmission transmission. As long ago as 1973 the Lux-embourg government promised. RTL that they would get satel-lite wavelengths, and by the late 1970s this was agreed internationally. In 1983, the Astra satellite was started, and thench it had a temporary and, though it had a temporary hiccup, the formation in 1985 of the Societé Enropéenne des Satellites (SES). got it properly

underway. SES's first Astra satellite was launched last Décember, started operating in February, and is beaming programmes on 11 of its 16. available channels

all northern EC states next-Luxembourg officials note These include minimum that this a far quicker start-up than France's TDF satellife, intervals between advertiselaunched a month before Astra but so far carrying only one

programme. In eddition, British Satellite Broadcasting (BSB) may have launched its satellite, but it is not expected to start beaming until next May. This gives Astra's largest single client, Mr Rupert Murdoch, a head start with his four Sky channels.

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SES's next target, and one of the hardest to crack, is West Germany. If Astra could get into this market, it would, say Luxenbourg government offi-clais, establish itself as the leading European satellite operation. There are technical differences over transmission wavebands and receiving dishes to be solved. In a year's time SES plans to launch Astra 1-B, in the hope of gaining cus-tom mincipally from southern

Emope. Whether Luxembourg can Whether for a centre for establish itself as a centre for making programmes as well as broadcasting them, is another matter.

The government hopes that the EC directive will protect broadcasters who set.

71274 12741 up on its territory 330an k 7.11. 1

RTL has had to make many its programmes outside the duchy's borders, in conjunc-tion with its French, Belgian, and West German subsidiaries



Tt states that the tax authorities in Luxembourg cannot consult the banks, so if

catchin



Part of Luxembourg's banking sector: 30 banks have arrived in the last two years



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the criminals, Mr Jaans says that Linzembourg has a good record of co-operation and explains that among the signifances of the new law is the fact that requests for help and information can only be met when the alleged offence is a crime under Luxembourg's own legislation.

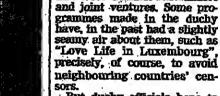
Mr Jaans disputes those who claim that Luxenbourg's generous holding company legisla-tion provides loopholes for the runulous

He points out that with hold ing companies there is usually no public to be protected and says that holding companies are not where financial scan-dals are generally carried out. Most of them take place in normal commercial compsnies," he suggests.

"We have a few banks where at shareholder level you find holding companies . . . but we have to be convinced that it is a good idea . . . and there is no case where a holding company intervenes in this way where there is not public knowledge of who owns it."



The shrinking steelworksr: though Arbed cut its workforce from 27,000 in 1975 to about 10,000. the company says it still has about 2,000 workers too many. Arbed plans to shed these jobs over the next two years, but however fast the manufacturing sector runs the banks seem to run faster **Tim Dickson** 

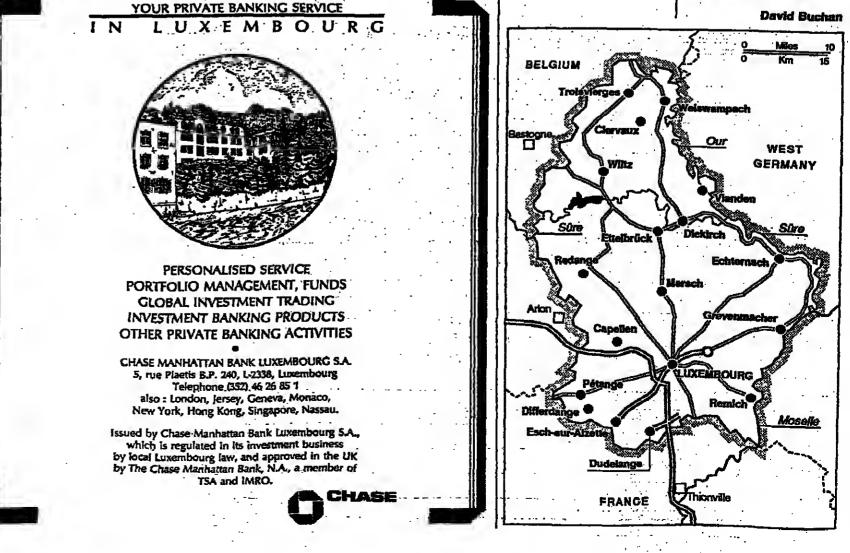


But duchy officials hope to shed this image by plugging on with their incentives for filmmakers. The centrepiece of this is last year's law allowing investors to deduct expenses incurred in the duchy from their Luxembourg taxable income. A typical innovative addition allows companies that are not Luxembourg taxpayers to sell such film-derived tax certificates to companies which do have tax liabilities in the duchy.

So far they are not many takers, and inevitably much of the running in building a local programme-making industry will have to come from the

national champion, RTL. It has plans to increase local production, and also to get more involved in the business of dubbing and sub-titling, an activity ideally suited to multi-lingual Luxembourgers in the heart of Europa heart of Europe.

**David Buchan** 





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#### The ripples start to spread

As UAL's share price continues to collapse in the wake of the failure to create the largest employee-owned company in the US, investors and stock speculators are not the only ones to be hit. The company, parent of United Airlines, also has a welter of internal problems. Its pilots, flight attendants and machinists are all seeking new labour contracts. Roderick Oram reports. Page 22

#### Strength through growth

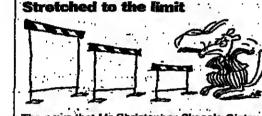


Although acquisitions helped UK-based public relations group Shandwick to nearly doubla its pre-tax profits in the year to the end of July, chairman Peter Gummer maintains that underlying organic growth is running at between 20 and 25 per cent. Compa-nies acquired during the

past year accounted for 54.7m out of total operating profits of £16.7m as the group unveiled pre-tax profits of £14.8m on turnover of £126.1m. Page 26

#### **Fragile feelings in France**

After being buffeted again yesterday in the wash of Wall Street, the Parls market is looking particularly fragile. The CAC General index had until October 13 been rising steadily elnce February; but in recent weeks it has seemed to lack any aort of strong underplaning from the fundamentals. Page 44



The news that Mr Christopher Skase'a Qintex media and resorts group is struggling to make ends meet adds the name of yet enother antipodean entrepreneur to the list of those who have found themselves stretched on the rack of illiquidity, writes Chria Sherwell. And, while the fail of these stars has undoubtedly been swift, their rise was no less so: before 1984, most were barely known in the domestic business firmament, let alone internationally. Page 21

#### Gloom in the Midlands

Pressac, the Nottingham-based manufacturer of electrical connectors and components, yes-terday outlined plans for a re-shaping of the business to counter a severe downtum to profits caused by the collapse in demand for consumer electronics. The pre-tax figure for the year to July fell from £3.34m to £2.25m on turn-over down from £33.7m to £32.9m. Meanwhile,

# Ford prepared to make full **bid for Jaguar**

By Kevin Done, Motor Industry Correspondent, in London

FORD, the US automotive group, is prepared to make a full bid for Jaguar, the UK huxury car maker. Ford said yesterday that it held bought its first 400,000 shares at 431p on September 19, the day it first announced its intention to buy up to 15 per cent of Jaguar. Subsequent purchasas between October 5 and October 19 were at least 11.95 per cent of the Jag-uar equity (21,935,300 shares), and disclosed that it had told the US authorities that it was "prepared to make a bid for 100 per cent" of

the company. Ford's move spells out for the first time that in its determination to gain control of the UK luxury car maker it might enter an all-out bid battle with General Motors of the US, the world's biggest car maker and Ford's arch domestic rival.

The Ford announcement comes as Jaguar is seeking to reach a final agreement with General Motors under which GM would take a minority stake in Jaguar and would enter into a series of far-reaching "manufacturing, marketing, and other commercial joint ventures'

Jaguar and GM are expected to Jaguar and GM are expected to announce details of the deal shortly. Sir John Egan, Jaguar chairman and chief executive, said last week that he hoped to be able to put the deal to share-holders "within a month". Under the influence of the gen-eral fall in chare prices by in

eral fall in share prices both in London and New York the Jag-uar share price closed in London yesterday at 694p, a fall of 4p. Ford disclosed that it had paid a total of £131.58m (\$210.5m), at

an average of 663p per share, for its initial 19,850,000 shares. It Ford.



O livetti last week returned to the front line of the global computer war with a display of technological virtuos-ity and marketing segression which belies its lackustre perfor-

**FINANCIAL TIMES** 

**COMPANIES & MARKETS** 

Wednesday October 25 1989

which belies its lacklustre perfor-mance of recent years. It announced that it was launching worldwide a family of computers based around the most powerful microprocessor chips so far designed by Intel, the leading US semiconductor com-

pany. The initiative by Italy and Western Burope's leading personal computer company comes after five years of such travail for Olivetti that at times there have been serious worries that its technological and commercial flair had deserted it for good. After being in the vanguard of

Europe's efforts to catch up with the US computer industry, Oli-vetti's operating profits slumped from L580bn (\$422m) in 1984 to L406bn in 1988. Last month it made at prices ranging from 642p to 727p. Ford's statement of intent is contained in a special filling it has had to make to the US Secu-rities and Exchange Commission reported a 40 per cent fall in profits to L102.6bn for the first half of under the terms of the Williams 1989.

Act, which requires that any US company must declare its inten-Worse, its balance sheet battered so badly during this period that in spite of declining profits in 1989 it had to turn to its tions about another company in which it holds a stake of more than 5 per cent. Previously, Ford had announced publicly only that it was seeking to take a stake of up shareholders for funds through a shares-and-bonds rights issue, shares and bonns rights issue, designed to raise up to L1,279bn, the first increase in Olivetti's ordinary share capital since 1980. While it remained the domito 15 per cent in the UK luxury

car maker, although it has said that its intention was to become a "major shareholder". nant European personal com-poter manufacturer, its reputa-tion suffered as it failed to At present, Jaguar's articles of association limit individual master successive waves of semi-conductor technology quickly enough to sustain its competitive shareholders to a maximum stake of 15 per cent. This limit can only be changed with the enough to sustain its competitive position. Notably it trailed Com-paq, the US leader in the high-performance sector of the per-sonal computer market by fully 18 months in bringing out machines based on Intel's i386 microprocessor. This chip design is one which experts agree is fun-damental to the future of the per-sonal computing industry. Technical flair is not always a reliable path to high profits. So the real question which last week's new product launch raises is whether it reflects a fundamenconsent of the UK Government, which holds the so-called golden share, and the approval of three-quarters of the shareholders. The golden share expires at the end of next year, and it is under-stood that Jaguar and GM are

solution that adjust and that are unlikely to seek its early removal, because this provides some temporary protection from an all-oot takeover bid from

is whether it reflects a fundamen tal change at Olivetti and heralds a long-term revival in its fortunes. The depressing example of former stars of the Western European compoter firmament like Norsk Data and Nixdorf scarcely encourages optimism on this score. But neither can it be ruled.

The western European market, The western European marker, whare Olivetti is strongest, is still expanding vigorously. More-over, Olivetti's new initiatives reflect some fundamental changes at the company The resurgence of Olivetti as a technological force can be traced to the appointment of Mr Vittorio

to the appointment of Mr Vittorio Cassoni as group managing direc-

tor. In the past three years Mr



£	Olivetti				
1	(billion Lire)	1985	1986	1987	1988
-	Net revenues	6,140.5	7,316.9	7,375.5	8,407.4
â	Operating income	640.1	460.0	337.0	406.0
ť	Operating income/revenues	(%) 10.4	6.3	4.6	4,8
	Net income	503.7	565.5	402.0	356.2
f	Net income/revenues (%)	8.2	7.7	5.5	4.2
	Shareholders' equity	2,279.7	3,153.7	3,281.4	3,371.7
s	Net financial indebtedness	190.0	(407.4)*	(531.0)*	156.7
5	Number of employees	48,944	59,091	58,087	57,560
5	(Veer and figures)				

\* Net liquid resources

Three keys to Olivetti's fight back

## Alan Cane looks at the Italian computer group's recovery strategy

seen as the eminence gris behind a computer software alliance between AT&T and Sun Microexudes personal charm and restless energy in generous quanti-ties, explains the company's prethes, explains the company's pre-dicament in recent years this way. "Yoo pay dearly for delay... every new technology has a price curve. As the number of competitors using the technol-ogy increases, the price drops. The early part of the curve is where you make money and we systems. This deal so frightened the leaders of the industry, IBM and Digital Equipment (DEC), that they sank some of their dif-ferences and a lot of money into setting up a co-operative organi-sation, the Open Software Founwhere you make money and we have not been quick enough into dation, to develop competitive products. the market, since the launch of

Since Mr Cassoni's return to Olivetti last year there has been a dramatic change of pace at the company. In February this year it launched personal computers We are regaining our position this year, but it will take more compatible and competitive with the latest design from IBM; in April, it was one of the first companies to announce machines

nological leadership." Improving the time it takes to get products on to the market was the first constituent of a three-part formula Mr Cassoni devised to return Olivetti to health. The new computers were, in fact, designed and brought to production in just 12 months. The second part of the recov-ery plan was clearly to be seen last week in Brussels where the new computers were announced.

the our M24 model in 1984.

Mr Andrew Grove, chief execu-tive officer of Intel, Mr Jeremy tive officer of Intel, Mr Jeremy Butler, head of international operations for Microsoft, the most important personal com-puter software company and Mr Sam Spadafora, representing the Santa Cruz Operation (SCO), which works with Microsoft on United computing reflection (Sco). "Unix" operating software. Their presence was evidence of the rash of alliances which are begin-ning to characterise the industry. "We have to recognise," Mr Cassoni said, "that there is now an industry interference of the second

Parts for your car

an industry infrastructure. Intel, Microsoft and the SCO own the basic hardware and software technology that drives this indus-try. To have a strategic relation-ship with each of them is funda-mental for a company like Olivetti.

All the leading computer manufacturers, Mr Cassoni agreed, were seeking just such relation-ships with the likes of Intel and Microsoft. The task he faced was finding ways in which Olivetti could forge a special relationship with them.

Mr Cassoni said: "Over the past 15 months, we have worked with them on projects that are of as much value to them as they are to outselves. We are leading, for example, a project involving intel, AT&T and some other comintel, AT&T and some other com-panies in developing a multipro-cessing version of Unix for the i486 and i860 microprocessors. That is fundamentally important both for us and for Intel, and we put our most precious resources into work of that kind, which

into work of that kind, which builds ties." The third leg of Mr Cassoni's strategy involves strengthening the company's offerings in its key markets, the banking sector, pub-lic administration and third party maintenance: "You cannot sim-ply take a plain vanilla 1386-based machine and place it in a bank machine and place it in a bank -yon have to add value through networking and software."

Again, to provide it with a competitive edge, Olivetti is seek-ing specific alliances with soft-ware houses which create special software for particular customers in these areas.

Because of the rapidly escalat-ing power of the new machines coming on to the market and the way this has lowered the barriers on entry to new competitors the computer industry is at a fundamental turning point.

The question which will be answered in the next few years is which of the competitors will ride the new trends the best. Olivetti, with more aggressive management and a healthier balance sheet does seem to be back with at least a fighting chance of stay-

than two announcements of the

kind we made in February and

April to rebuild an image of tech-

ing in contention. Correction Paribas

erick u conglomerate in which Newman Tonks has a 4.9 per cent stake, accompanied the announcement of a 30 per cent increase in pre-tax profits, from £6.7m to £8.72m, with a warning that earnings were likely to stand still in the current year. Richard Tomkins reports. Page 25

Market Statistic	<b>16</b> '		
Base lending rates	48		4.1
Benchmark Govt bonds European options exch	24	London traded cotions	2
Funnesa polices exch	40	London tradit, options	2
FT-A indices	24		4
FT-A world indices	. 44	New at bond issues	2
FT int bood service	23	World commodity prices	3
Financial futuras	44	World stock mit indices	4
Foreign exchanges	40	UK dividends announced	2
London recent issues	24	Unit trusts 3	
Companies in ti	nie s	ection	
Amstrad	28	Meat Trade Suppliers	-
Asko	. 20	NMB	1
			1
Beroen Bank	29	News International	4
Bergen Bank Boxmore Inti	. 28	Pargesa Pavilion Leisure Popel-Cola Polymark Inf Pressac Prime Computer Qintax Rock SG Magnets Salomon Brothers Samsung Scot Metropolitan	4
Brit & Commonwealth	28	Pavilion Leisure	1
CIA Group	25	Pepal-Cola	1
Cadbury Schweppes		Polymark Ind	1
Continental	- 29	Pressac	
Control Data	22	Prime Computer	1
Cooper (Frederick).	25	Qintex	1
Corning	<sup>-</sup> 21	Rock	
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Diamond Group	25	Salomon Brothers	1
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Everad	26	Scot Metropolitan	1
FR Group	24	Scottish & Newcastle	
Fokker	20	Sears, Roebuck	1
Générale des Eaux	20	Shandwick	1
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Grupo Zeta :	20	TI	1
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Imtec	28	Texaco	1
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Jeremy Lancaster, chairman of Wolseley, the world's largest plumbers' and heating merchanis, which yesterday reported a 23 per cent profits rise. Page 25

Cassoni has built a formidable reputation in the computer reputation in the computer industry. In 1986, when Ohvetti and AT&T reached a reciprocal marketing agreement, Mr Cas-soni, then Olivetti's marketing director, was seconded to head the US group's fledgling com-nuter director puter division. In his role at AT&T he was

featuring a microprocessor running at the maximum speed today's technology will allow.

All this comes from a company which hardly managed to pot a foot right after 1984. Before that date, under Mr Carlo de Bene-detti, it had successfully made the transition from typewriter maker to European leader in personal computers.

Mr Cassoni, a 47-year-old grad-Alongside Mr Cassoni and his uate engineer from Parma who colleagues on the platform were

in yesterday's report on Parihas's hid for Navigation Mixte, we pub-lished a drawing of Mr Jean François-Poncet, senator, but intended to publish a drawing of his cousin, Mr Michel François-Baneat choisman of Brainer W-Poncet, chairman of Paribas. We apologise for this error.

### .d. tre 1111 **Vickers acquires Ross Catherall**

By Ray Bashford in London

29 Value and income Tst 29

defence equipment and luxury car group, yesterday announced the £108.2m (\$173.1m) cash pur-chase of Ross Catherall, the spe-cial steels, alloys and investment casting manufacturer.

Casing manuacturer. Finance for the acquisition will come from the £250m Vickers received earlier this year from the sale of Howson Algraphy, the US lithographic printing plates. manufacturer.

The purchase ends Ross Cath-arall's seven-month life as a publicly-listed company and leaves the shareholders who took the shares up at 125p with a more than 100 per cent appreciation on

their investment. Vickers is offering 255p a share and has received approval from shareholders with 67 per cent of the capital.

Sir David Plastow, chairman, said the Ross Catherall acquisition formed part of the compa-

VICKERS, the engineering, ny's strategy of buying comple-defence equipment and luxury mentary businesses which had car group, yesterday announced significant market shares in man-

significant market shares in man-ufacturing areas. He said that there was virtu-ally no overlap in the operations of the two companies and that the Ross Catherall management would play a significant role in the mergeed group's operations. Ross Catherall will be merged with Viscons Practation Compo-

with Vickers Precision Components, the gas turbine and aero-space components manufacturer, to form a division specialising in component production for the aerospace and automotive turbo-

acrospace and automotive turno-charger markets. The Vickers chairman said the combined group would have annual sales of £68m. It is expec-ted quickly to establish an impor-tant international presence, parti-cularly in the acrospace industry, which is showing the potential for continued strong growth. for continued strong growth. Both companies have Lex, Page 18

Rolls-Royce as a leading pur-chaser of their precision engine components and alloys for aircraft engine production. Follow-ing the merger, Rolls-Royce is expected to account for about 40 per cent of sales to the aerospace industry

Sir David said the merged group would have a strengthened potential to increase sales in the US through General Electric and Pratt and Whitney. Ross Catherall's experience in

the US, where it has a manufacturing facility in California, proved highly attractive to Vick-ers, which has been attempting

to expand its US base. Mr Des Mawson, chairman of Ross Catherail, yesterday also announced a 20 per cent increase in pre-tax profits to \$4.4m during the six months to September 30 after a 14 per cent rise in turn-over to £24.2m.

# **Dentsu plans overseas expansion**

21

By Alice Rawsthorn in Tokyo

DENTSU, the Japanase marketing group which is the world's biggest advertising agency, plans to expand in the US and Europe by acquiring an international advertising network.

work. Although Dentsu occupies an extraordinarily powerful position in the Japanese advertising industry, it has been cautions in its approach to international expansion. Last year, less than 10 per cent of its \$9.5bn in billings - and \$1.2bn gross income -came from outside Japan. Mr Kouichi Segawa, deputy director of its overseas planning division, said it plans to establish an international network of agentry. He said Dentsu had recently

been approached by an interna-tional investment bank to tional investment bank to acquire part of Saatchi & Saatchi, the UK marketing gronp, recently subject to takeover spec-ulation. However, the Japanese group decided it would not be culturally compatible with Saatchi. an international network of agen-cies probably by acquisition within the next two years.

Until now, Dentsn and the other Japanese marketing groups Saatchi. tional expansion is the initiative have eschewed acquisitions in favour of start-ups and joint ven-tures in other countries. Dentsu of Mr Gohei Kogure, who became president of Dentsu four years

owns several small agencies in the US, Europe and Asia. It also has a one-third share in HDM, the international advertising netago. He has since established an international management team to map out a more ambitious work it runs as a joint venture with Young & Rubicam of the US

overseas strategy. Dentsn, which made net income of \$102m on sales of with Young & Rubican of the US and Eurocom of France. Mr Segawa said Denisu real-ised acquiring an established net-work was the only way to become a powerful player in the international advertising indus-\$8.9bn in the year to March 31, is potentially a formidable force in the international advertising industry. In Japan, where it wields great political influence, it commands nearly 25 per cent of the buoyant advertising market. Dentsn's decision to embark

npon international acquisitions may encourage other Japanese advertising agencies to follow

Until now, they, too, have adopted a cautious approach to international expansion. In Japan, agencies encompass every area of marketing, not just adver-The new emphasis on internatising, and can work on a number of conflicting accounts. They have been reticent about moving into new, very different markets.

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# **INTERNATIONAL COMPANIES AND FINANCE**

#### **DnC** and **Dutch to sell off Bergen Bank NMB** stake in agree share swap ratio Fl 1.34bn issue By Karen Fossii in Osio

now.

. . . . . .

#### By Laura Raun in Amsterdam

ONE-THIRD or more of NMB Postbank, the newly-merged Dutch bank will be privatised in early December in a F11.34bu (\$640m) international equity offer that may rank as the second largest flotation in

Dutch history. The Dutch Government announced yesterday it would privatise a "significant part" of its 49 per cent stake in NMB Posthank. Another 4.65 per cent that has been temporarily parked at Pierson, Heldring & Pierson also will be sold.

If 30 per cent were sold it would amount to around 28m shares. The exact percentage will be decided at the last min-ute, according to a Dutch finance ministry spokesman. NMB Postbank shares closed yesterday at F1240.50, but will be split 5-for-1 before the priva-

be spirt 5-for-1 before the priva-tisation, implying a price of around Fl 48. The bank, the fourth largest in the the Netherlands with assets of Fl 163bn, is the result of the merger earlier this month of NMB, the third-rank-ing commercial bank and Post. ing commercial bank, and Postbank, which was owned by the

Dutch Government. mouth. I NMB Postbank, Algemsne one-third Bank Nederland and Goldman Fl 1.3bn.

By William Duilforce in Geneva

PARGESA, the Geneva-based

financial and industrial group headed by Mr Gerard Eskenazi and Mr Albert Frère, yesterday

reported SFr106.5m (\$65.7m) in

net consolidated earnings for This compares with the SF160.2m achieved in the full

year of 1968.. Comparison with the first

Comparison with the first half of 1968 was not relevant, Pargesa said, because during that period it had received a significant positive coutribu-tiou from Drexel Burnham Lambert, the New York invest-ment hark

Pargesa's stake in DBL

yielded a loss of SFr33m for

1988 as a whole, after the bank had to absorb a fine of \$650m

ment bank.

Pargesa ahead halfway

## DEN NORSKE Credithank (DnC) and Bergen Bank, two of Norway's top three banks, which announced plans this month to merge to form Scan-Sachs will co-lead the offer in a gesture that is something of a dinavia's seventh largest bank, agreed an exchange ratio for shares of two DnC shares for one Bergen Bank compromise, following NMB Postbank's insistence on a top role in its own share offer.

ABN's appointment was considered by some to be a politishare The proposal is conditional, however, ou approval of both hanks' supervisory boards which have arranged extraor-dinary meetings for November 28. DnC and Bergen Bank also filed graunatt for a concession cal gesture – government compensatiou for arch rival Amsterdam-Rotterdam getting the syndicate leadership in DSM's privatisation. A "substantial portion" of the shares filed a request for a concession for the formation of Den norske Bank (DnB), the new merged bank, with the Norwe-gian finance ministry. The two will be sold abroad, according to the Dutch finance ministry. Abont three-quarters of all shares are in Dutch hands

hanks will have combined assets of NKr210bn (\$30.3bn). The proposal for the Whether the issue will be pitched primarily to institu-tional or private investors has yet to be decided.

imposed by the US Securities

and Exchange Commission. In May Pargesa said it expec-ted to resume the growth rate

- 21.3 per cent a year in uet

ing increased markedly.

from SFr62 a share.

exchange ratio for shares is based on recommendations by the banks' advisers: Goldman Around 25 per cent of the shares are held by institutions and another 25 per cent by pri-vate investors. Payment will be made in January so the pro-ceeds will help narrow the Sachs on behalf of DuC and Morgan Grenfell for Bergeu Bank. It is based on evalua-tions of the two banks' net asset values, their stock exchange values, earnings and "other relevant factors," the Government's geping hudget deficit in 1990. The biggest pri-vatisation and flotation in the Netherlands was the F11.5bn sale of one-third of DSM, the chemicals company, last mouth. In January an initial one-third of DSM was sold for

banks said. Mr Egil Gade Greve, chief executive of Bergen Bank who is to become chief executive of DnB, explained that the pro-posed exchange ratio is a result of a total appraisal based on estimates, and "has uot been based on precise mathematical principles."

mathematical principles." The transaction calls for Bergen Bank to acquire DuC. Based on eight month figures, Bergen Bank is considering a dividend for 1989 of NKr10 a share, while a dividend of NKr5 a share is being considered for those shares issued at

earnings in the previous four years - which had been missed last year. the time of the merger, scheduled for January 1 1990. In the first eight months Yesterday it announced that DnC posted net losses of its main operating companies were on budget, with contribu-tions from Parfinance and NKr272m, in spite of an increase in operating income to NKr1.33bn (NKr934m). For the year, DnC expects losses on loans and guarantees to reach NKr1.6bn. Bergen Bank expects to post losses on loans Groupe Bruxelles Lambert hav-

Current forecasts showed that uet earnings would be higher than in 1988, "which and guarantees of NKr1.3bn in 1989. In the eight-mouth period, net profits tripled to NKr354m (NKr101m). Group should enable the company to continue its dividend policy." Last year the holding company operating profits rose to NKr1.45bn (NKr930m). raised its dividend to SF165

A West German retailing group denies falsifying its accounts reports Haig Simonian A sko, the West German retailing group which has recently faced a barrage of domestic and foreign criticism about both its finances and trading practices, has strenuously rejected allegations in the German press that it has been involved in falsifying its a complex ownership struc-

thre, meaning that it is still defending itself from compari-sons with Co on, the German retailer which was rescued from the brink of bankruptcy accounts. The claims, which came in last week's edition of Stern magazine, were based on information said to have been gathlast month after allegations of years of financial malpractices ered by German crime officials who raided a number of the group's offices in June in conby some of its former top execnection with an investigation into alleged tax and customs irregularities at its Adler clothfrom the fact that its roots, like Co op's, stem from the German co-operativs retailing move-

ing subsidiary. Asko says investigations against some of its executives have now been called off on grounds of lack of evidence. Investigations are still proceeding into the activities of cer-tain managers at Adlsr, although that affair is also likely to be dropped soon, it says

Asko has consistantly claimed the accusations were part of an extortion attempt by potential future German economics minister, have been engaged in a particularly vitu-perative campaign against the group in general and its chief executive in particular. However, many of Asko's making on a fin and the second a former manager of one of its subsidiaries. However, in its latest issue, Stern also claimed that, whils looking through problems are of its own mak-ing. Before the Co op affair, Asko's complex structure was large quantities of confiscated documents, crime investigators had come across material which they believed raised a the object of much unfavourasuspicion that Asko had been falsifying its accounts. "The ble comment. Since the revela-tions about Co op, attention

By George Graham in Paris

GENERALE des Eaux, the

leading French water and services group, reported a 30 per cent increase in first half prof-

its to FFr749m (\$118), thanks to

stronger earnings in its water, energy and cleaning divisions and to gains from its portfolio

of minority holdings. The group is forecasting a 25 per cent gain in net profits for the full year after last year's FFFLOSIN, with sales likely to

reach FFr93hn, including around FFr20bn outside

France,

claim of falsifying accounts is laughable," said Mr Helmut Wagner, Asko's chief executive. The group's accounts had Moreover, Asko's own behav-

and a start and

been adequately andited and approved, it maintained. The continuing media pres-sure on Asko comes at a partic-ularly difficult time. Asko has lour just before its DM870m (\$470m) rights issue last Octo-ber has been subject to com-

Asko rejects 'laughable' fraud allegations

Both the press and investors believed that two big shareholders, both of which are closely associated with Asko, would take up their rights. Their decision not to do so left many investore angry and Deutsche Bank, which led the deal, having to place a large additional amount of equity.

The group has taken some steps to improve its image. The shullient Mr Wagner, whose showy style is not to everyone's taste, has been making a conspicuous effort to step out of the lime-light and establish a more col-legial style of management at Moreover, Asko has suffered co-operative retailing move-ment. And Mr Wagner, like Mr Bernd Otto, the former chief executive of Co op, was in his youth actively engaged in left-wing politics, making him a bogey of some of Germany's right wing press. Indeed some papers, appar-ently seeing in Mr Wagner a potential future German ecolegial style of management at the top. Meanwhile, Asko has changed its auditors since the Co op affair and announced last week that it would prodnce fully-cousolidated accounts from the present financial year.

financial year. Including figures for a num-ber of associated companies will satisfy certain critics and remove some of the most obvi-ous similarities with Co op. The company also says it had commissioned a leading group of auditors to check its accounts from 1985-85 in order to reject the claims raised in

operation talks, Asko has now has switched all the more the press regarding its relentlessly onto Asko's struc-ture. criticisms reached such proporasked the Dutch courts to examine the entire procedure tions late last week that even Deutsche Bank, Asko's banker, was forced into the fray. In an almost unprecedented of issuing preferred shares to dilute the voting power of an unwanted shareholder.

That was the method Ahold used to respond to Asko's pur-chase of a 12 per cent stake of its shares last August. At the telexed defence of its relationship with the company, the bank vehemently rejected same time, Ahold summarily ejected the German group from the three-way alliance being forged between Dutch, French and UK retailers. claims that it had in the past recommended clients to purchase Asko shares at "exaggerated" prices without suffi-ciently looking into the group's and UK retailers. Unbowed by those blows, Asko has in the past 10 days bought an 8.8 per cent stake in Macintosh, a Dutch retailer which had sales of some F1.1m (Satem) last war Some 56 per affairs.

It also denied that it had accepted Asko's figures with-out fully satisfying itself as to

their accuracy. "Since the beginning of its business relationship with Asko in 1977, husiness and Asko in 1977, husiness and accounting reports from Asko have been very carefully evalu-ated and the figures analysed exactly," it emphasised. The bank concluded by expressing confidence in Asko's accounts and in the ability of its auditors to do their job properly. In spite of the flood of adverse publicity, Asko has been going about its affairs, notably acquisitions, which

notably acquisitions, which have been responsible for cata-pulting it to the top league of German retailers in less than a decade.

which had sales of some F1.1m (\$55m) last year. Some 56 per cent of the shares in Macintosh are owned by DSM, the Dutch group, which has indicated it does not wish to keep the stake, triggering speculation about further purchases by Asko, potentially as a fall-hack should its continuing attempts to develop a closer relationship with Ahold fall through. Further acquisitions are with Ahold fall through: Further acquisitions are likely, both domestically and in neighbouring European markets, notably Holland, where Mr. Fred Lachotzki, Asko's deputy chief executive, has long experience. But recent events have shown that Asko's image still needs some polish-ing expecially at a time when ing, especially at a time when

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Holland remains its main focus at present. Undaunted by much of the failure of its legal bid to smarting oblige Ahold, the Dutch super-is lookin markets chain, to re-enter co-scoop. much of the German press, smarting after the Co op affair, is looking for a substitute

Murdoch negotiates to Fokker projects buy 25% of Grupo Zeta

By Tom Burns in Madrid

MR RUPERT Murdoch's News MR. ROPERT Mindon's News International was yesterday negotiating the acquisition of 25 per cent of Grupo Zeta, a large Barcelona-based newspa-per, magazine and book pub-lishing company for Pta7bn (\$59m). The deal could allow the Australian-born media

magnate an option for an even-tual controlling interest in the Spanish company. Last month News International earmarked Pta2.5bn for a 25 per cent share in the start-up costs of Univision, the Spanish television company lead by Grupo Zeta which bid unsuccessfully for a commer-cial TV tranchise.

It was understood yesterday that Mr Murdoch's interest in the Zeta gronp, Univision's parent company, was not a substitute for the earlier failed investment but "part and par-cel of strategy to enter the Spanish market."

Grupo Zeta owns a daily newspaper El Periodico which is published in Barcelona. Its stable of magazines includes Tiempo, a best selling new-sweekly, and Interview, a pub-lication that mixes soft porn

and political scandal. Neither Grupo Zeta nor New International would confirm Mr Murdoch's prospective acquisition.

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FFr93bn year-end sales

entire country. Earnings from minority holdings included, for the first time, around FFr100m from

Belgian holding company. Results from Canal Pins, in which Générale des Eaux has a 22 per cent stake, rose 21.4 per cent.

Earnings in cable television were depressed because a large number of new local networks came on stream, involving heavy start-up expenses. The group's radio telephone activities also showed the costs

of expansion to cover the

Générale des Eaux's 20 per cent stake in Electrafina, the

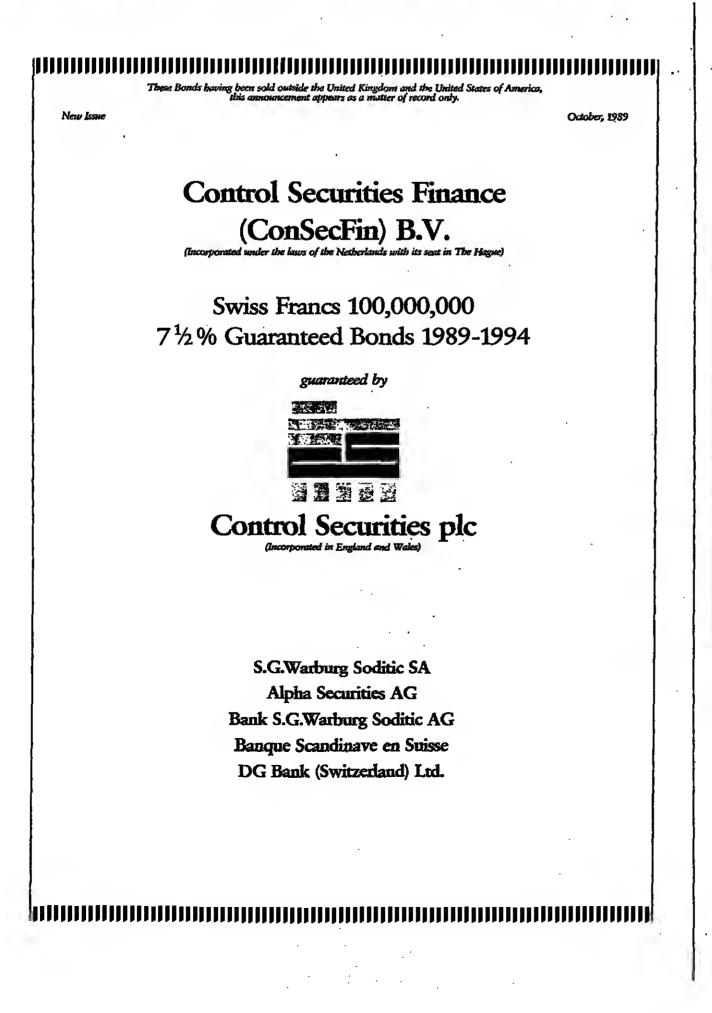
Consolidated operating profits rose 24 per cent to FFrL18bn on sales 13 per cent higher at FFr45.4bn.

Générale des Eaux sees double earnings

# FOKKER, the Dutch aerospace

FOKKER, the Dutch aerospace group, is predicting this year's net profit will be at least F1 26.6m (\$12.7m), twice the 1968 figure. In the first half of this year the group recorded net profit of F1 14.1m, writes our financial staff. The group made the forecast in the prospectus for a F1 150m, 4.75 per cent convert-ible subordinated bond issue, The proceeds of the issue, com-hined with a 4 per ceut SF7.150m (\$92m) bond, will be used to increase production

used to increase production capacity for the Fokker-100, a 107-scaper jet aircraft. Fokker plans to invest about FI 300m in a second Fokkei-100 assembly line which will raise annual production capacity to 67 in 1995, from 46 at present.



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# **INTERNATIONAL COMPANIES AND FINANCE**

Exchange authorities examine Qintex asset sale plan

#### By Chris Sherwell in Sydney

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SHARES in Mr Christopher Skase's Qintex Ltd and Qintex Australia remained suspended yesterday as Australian stock exchange authorities sought further information following his revelation of plans to sell key assets and merge the two companies. Mr Skase said he was selling

his Mirage resort properties in Australia and the US, plus the Adelaide station in his Channel Seven television network. Two regional stations, already the subject of an uncompleted disposal, will still be sold.

Yesterday the antrepreneur was reported to be locked in

meetings with a consortium of banks, led by Wardley Anstra-lia, which is said to have out-standing facilities to the Qin-tex group of around A\$850m (US\$558m). The group's overall debt is estimated at A\$1.5bm. Key shareholders - the AMP Society and FAI Insur-ances - believe a resolution of the group's problems was pos-sible, and independent analysts agreed the group seemed unlikely to be forced into liqui-dation.

dation.

Possible bnyers for the Mirage resorts include the two Japanese gronps Mitsui and Nippon Shinpan, which in

March agreed to invest a total March agreed to invest a total of A\$443m for 49 per cent equity in the resorts. It is thought they may have first right to buy the remaining 51 per cent stake, subject to gov-ernment approval. Company officials said in Tokyo they had not decided whether to buy the Mirage resorts stake. Mirage resorts stake.

In an overnight letter to the exchange, Mr Skase admitted "group cash flow has been neg-atively impacted by in excess of A\$200m." But he said the asset sales would generate more than A\$500m which more than A\$600m, which would in turn reduce interest expenses by A\$120m.

collapse of the DFC group in New Zealand. He also cited the "unlawful termination" of his US\$1.5bn purchase of MGM/UA Commu-nications through Qintex Entertainment, the 42 per cent-owned US arm of Qintex Australia Qintex Entertainment is now

facing litigation in relation to

deferred disposal of the two regional television stations, which has been delayed by the collapse of the DFC group in New Zealand

Mr Skase blamed the group's liquidity problems on higher interest rates, the effect of the the collapse of the MGM/UA purchase, and last week it filed for Chapter 11 bankruptcy prodomestic pilots strike on the tection. Australian resorts and the

On his merger plan. Mr Skase said: "It is proposed that the ultimate holding company, Qintex Ltd, and Qintex Austra-lia Ltd, will be amalgamated into a new single corporate entity, which will significantly reduce administration and

reance administration and operating costs." Regarding Qintex Anstralia's results for the year to July, which are due by next Tues-day, he said these would show profit before interest, tax and depreciation of more than

A\$170m. Net interest expenses, he said, would be A\$105m. He added that shareholders' funds would not be less than

Atlan, up from the previous year's A\$725m, and insisted that the net asset backing at book values would not be less than A\$3.00 per share - far ahead of the market's valuation before suspension of 16 cents a share. Stock exchange officials yesterday responded to Mr Skase's revelations by asking further questions of the Qintex group. They also voiced their disappointment at the group's failure to answer its deadlines on Monday.



**EARININGS** New York, New York, October 1989 Schlumberger Limited reported that net income in the third quarter was \$114 million compared to \$112 million earned in the same quarter of the prior year. Earnings per share were \$0.48 versus \$0.42 earned io 1988. Growth of oilfield earnings offset the decreased interest income resulting from spending \$1.2 billion in 1988 for a stock buyback of 34.5 million shares. The fewer shares outstanding were primarily responsible for the 14% growth in earnings per share. Operating revenue in the third quarter was \$1.11 billion compared with \$1.18 billion in the previous year; on a comparable basis, excluding businesses acquired or sold, revenue was unchanged in a year-to-year comparison. e was unchanged in a year-to-year comparison.

In the first nine months of 1989, net income was \$323 million, \$1.36 per share, including \$0.09 per share extraordinary gain in the second quarter resulting from an award by the Iran-U.S. Claims Tribunal, compared to \$357 million, \$1.32 per share earned in 1988. Operating revenue was \$3.48 billion.

Evan Baird, Chairman, explained, "We had substantial growth in Oilfield Services income to the third quarter in spite of a 9% decline in the average number of active rigs worldwide. We performed more wireline logging jobs than in the previous year and our revenue per rig continues to rise, mostly due to growing sales of premium, high-technology services. Our drilling and pumping services have shown similar improvements.

# Skase: latest antipodean high flier brought to earth

The news that Mr Christopher Skase's Qintex media and resorts group is strugging to make ends meet adds the name of yet another antipodean entrepreneur to the list of those who have found themselves stretched on the rack of illiquidity, writes Chris Sherwell. The list has now become so long

few people can easily detail its names. And while the fall of these stars has undoubtedly been swift, their rise was no less so: before 1984, most were barely known in tha domestic husiness firmament, let alone internationally.

Most people now understand the general reasons behind their ascendancy: financial deregulation mada borrowing easier, banks (especially newly-arrived foreign ones) wanted fresh outlets after the Third World

debt crisis, and a bull share market roared and crashed. There were specific reasons too: put charitably, a strong tradition of entrepreneurship and a pressing need for domestic economic restructuring. Less charitably, greed, lax regula-tion, and a willingess to bend rules. By 1986 - three years after the Labor Party arrived in power in Aus-tralia and two years after its counter-

tralia and two years after its counter-part won government in New Zealand - the entrepreneurs were a force to be reckoned with.

Three years later, things have changed. Since October 1987, the following stars have dimmed to vanishing point: Mr Laurie Connell (Rothwells), Mr Bruce Judge (Ariadne), Mr Kevin Parry (Parry Corporation), Mr Allan Hawkins (Equiticorp), Mr -Colin Reynolds

(Chase Corporation), Mr Brian Yuill (Spedley), Mr George Herscn (Hooker), Mr Pat Burke (Hartogen) and Mr Bob Ansett (Badget). Others simply faded: the late Mr Larry Adler (PAI Insurances), Mr Robert Hobmes à Court (Bell), Mr Alan Bond (Bond Corporation), Mr Frank Lowy (West-field), and now Mr Skase. Bond Corporation's losses

Bond Corporation'e losses amounced last week of almost A\$1bn (US\$775m) were the worst in Austra-lian corporate history and may yet go higher. Ariadne held the previous record of A\$640m, followed by the Bell companies under Mr Holmes à Court. If the shareholders have lost, the

banks have also learned some hard lessons. Massive losses have been notched up in New Zealand by the Bank of New Zealand, NZI and DFC,

lessons could ever have been forgot-ten. Arrangements to borrow against rising values of shares and property are never sustainable, especially when constructed on a pyramid basis. And operating businesses generating cash flow are always essential to cover borrowings and furnish recur-rent profit. rent profit,

To be sure, not all antipodean high-flyers have crashed. Look at Mr Kerry Packer (whose Consolidated Press is privately owned), Mr Rupert Murdoch (News Corporetion), Mr John Spalvins (Adelaide Steamship) and Sir Ron Brierley (Brierley Invest-ments) and Mr John Elliott (Elders IXL), who has only just risen to true

entrepreneurial status by acquiring direct control of his company

direct control of his company through a group called Harlin, in one of the world's biggest takeovers. More importantly, Australasia still has some blue chips which are blue in anybody's eyes. New Zealand has the Fletcher Challenge forest prod-ucts group, while Australia has com-panies like the steel, minerals and petroleum giant Broken Hill Propri-etary, the mining groups CRA, West-ern Mining and MIM, the industrial groups BTR Nylex, Pacific Dunlop and CSR, and retailer Coles Myer. From now on, European and North

From now on, European and North American capital markets - Belgian dentists and Mid-West doctors - will think twice about Australian corpo-rate paper abroad. And the great der-egulatory experiment is tarnished at ALLIANCE - LEICESTER

Alliance & Leicester Building Society

#### £300,000,000

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Notice is hereby given that the Notes will bear interest at 15.205% per annum for the interest period 24th October, 1989 to 24th January, 1990. Interest psyable on the relevant interest payment date, 24th January, 1990 will amount to £191.62 per £5,000 Note and £3,832.49 per £100,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York

#### Malaysian Nestlé stake for sale upo Zeb

#### By Lim Slong Hoon in Kuala Lumpur

NESTLE, the Swiss food company, is to sell an 11 per cent stake in its 78-year-old Malaysian subsidiary, and is charging a hefty premium for its flotation. Nestle's divestiture of 21m

shares, for 109m ringgit (US\$41m) is the last stage in restructuring its subsidiary that has dragged on for more

than five years. The group initially opposed passing substantial chares of its subsidiary to Malaysians. But it later won the Govern-ment's approval for a two stage divestince plan that allowed it to retain control of its profit-able subsidiary. When ready, the restructured company is to be\_ split. 51:49 between the Swiss parent and Malaysians.

In the first divestiture stage, Nestle's 100 per cent sharehold-Nestle's 100 per cent sharehold-ing was reduced in 1984 to 62 ringgit after the subsidiary had per cent through a private cut staff and reorganised to

placement: 30 per cent to Malay institutional investors and the balance to distributors. The divestiture now is being made on top of the earlier private issue, said a Nestlé official

At 5.20 ringgit a share, Nes-tle's share offer is the most expensive made on the Kuala Lumpur stock, exchange. The new block of Malaysian shares will be split three ways: 8 per cent to distributors of Nestle's

products, 23 per cent to the company's 2,000 employees, and the 14.3m remaining shares to be sold openly.

**Cadbury loss signals cola war** 

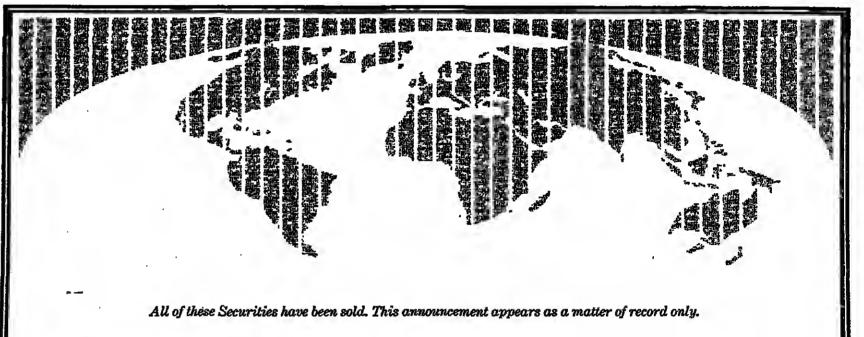
Nestlé relied on the strength of its goodwill to justify the high price for its shares. For the year to last December, its Malaysian operations reported sales of 771m ringgit. It pro-

help lift profit margins, In terms of profits, Nestlé Malaysia now ranks among the top 20 companies quoted on the Malaysian and Singapore mar-kets. Malaysia's Capital Issues Committee has approved the issue, expected for listing by December, the company said in

a statement. Nestlé's divestiture was initi-ated to comply with govern-ment edicts made in the early 1980s to accommodate local interest groups. Nestlé Malay-sia, a holding company, was then formed and 30 per cent of its shareholding privately placed to Malays. The biggest shareholder among them is Lembaga Urusan dan Tabung Haji, an Islamic savings institution.

Nestlé's Malaysian group now consists of Nupro, a mar-keting company, and five facto-ries.

because Coca-Cola is now rep-



# 13,800,000 Shares

renarijana kultura na salah sa



By Chris Sherwell in Sydney

CADBURY SCHWEPPES, the British confectionery and soft drinks group, has lost its Pep-si-Cola franchise in Australia to Lion Nathan of New Zea-land, ending a nine-year arrangement with the US

group. The change heralds an esca-lation in the battle for Austra-lia's cola market. Pepsi has risen from almost nothing in 1980 to about 10 per cent, well short of Coca-Cola's share. But Cadbury Schweppes will be

Company, London

assanit on the Australian bev-erage market. The group is also planning a A\$2.5bn

VENTURE CAPITAL

The Financial Times proposes to publish this

30th November 1989

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FINANCIAL TIMES

survey on:

resented in Australia through (US\$1.9bn) joint venture with Mr Alan Bond, running his Australian Swan, Toobeys and Castlemaine XXXX breweries. The new agreement takes effect from January 1, when

the old one expires. According to reports from Auckland yes-teriay, Lion will pay nothing up-front, and will hire bottling capacity to produce Pepal-Colapany with Pepsi. He added the decision was mutual and nothing to do with

launching its own cola. For Lion Nathan the move. Its battle to improve Pepsi's represents a second major share is lent added meaning

until it has constructed a mod-

UK.

the restructured Amatil group, recently renamed Coca-Cola Amatil Amatil was previously controlled by BAT, which now owns the W.D.& H.O. Wills clgareite group. Mr Frank Swan, chief executive of Cadbury Schweppes in Australia, yesterday played down the decision to part com-

# the fact that the company has the Coca-Cola franchise in the

# Samsung and Corning to open TV tube plant By Maggie Ford in Seoul SAMSUNG COENING, the South Korean-US joint venture company, will today inaugu-rate a \$270m plant making TV picture tubes and integrated

circuit packages as part of a big expansion in South Korea. The company, a 50-50 joint venture between Corning of the US and the South Korean

Samsung Group, plans to spend a further \$890m over the next five years in speciality materials.

The investment marks a big diversification by the company into high technology materials for the electronics industry.

Set up in 1973, Samsung Corn-ing formerly produced only TV picture tubes.

The plant, in a new govern-ment-owned industrial com-pler, will produce large pic-ture tubes, ceramic integrated circuit packages, alumina powder and other components need in the electronics indus-

ed in the electronics indus-

try.

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Agent Banl

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Agent Bank

# **Bankers** Trust posts third quarter \$1.42bn net loss

#### By Martin Dickson

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BANKERS TRUST, the New York bank, has registered a third-quarter net loss of \$1.42bn, the result of a previously announced \$1.6bn extra provision for possible losses on Third World debt.

The figure compared with net income of \$162.1m in last year's corresponding period. The loss per share was \$17.39 against earnings of \$2.01 in 1988.

The provision, announced last week, means the bank has now covered 85 per cent of medium- and long-term loans to the Third World, or 72 per cent of the total. This makes it the means highert precisioned the second highest provisioned of the US banks, which have made additional allowances for Third World debt in the current reporting season. The ratio of common stock-holders' equity to total assets

last year

special charge. Non-interest revenue totalled dropped to 3.54 per cent at the end of September, compared with 5.74 per cent at the end of \$505m, up 13 per cent, mainly because of higher fees and commissions, which totalled \$232.5m, up \$44.4m. Fees from The bank said that, exclu-ding the provision, third-quarloan syndication and merger and acquisition activity ter net income would have been \$180m, up \$17.9m or 11 per cent over the same period last year. Earnings of \$2.18 per increased Other non-interest revenue

totalled \$96.1m, up \$37.3m, mainly because of a gain from a distribution on an equity investment. However, trading share were up 8 per cent. Mr Charles Sanford, chair-man, said that, other than the effect of the special provision, the quarter's results benefited primarily from increased nonrevenue fell \$33.7m to \$32.3m. The net losses for the first nine months totalled \$1.08bn, interest revenue and a lower effective tax rate. compared with earnings of \$462.2m a year earlier. The loss per share was \$13.27 against

est expanses and provision for credit losses other than the

These factors were partially offset by increases in non-interearnings last year of \$5.80.

# Prime to axe 2,500 workers

and

iness

#### By Karen Zagor in New York

PRIME COMPUTER, the computer equipment maker which was acquired in August by J. H. Whitney, the venture capital firm, in a \$1.3bn leveraged buy-out, has begun restructuring to bring costs in line with revenues.

Prime will reduce its workforce by around 20 per cent. About half the 2,500 job losses will be in Massachusetts; there will also be some redundancies

overseas. The company fought an unwanted takeover attempt by MAI Basic Four from last November until June. It has

seen profits turn to losses as would channel resources into customers deferred orders during the long battle. This year's earnings have also been burt by lay-offs and organisational changes because of the fight. The Nantick, Massachusetts-

based company, which is the secood-biggest US maker of computer-aided design and manufacturing equipment, will eplit into four segments computervision, minineeds of its customers to ensure future growth and prof-itability," said Mr Russell Plan-itzer, the computer maker's chairman. computers, customer support international bus-

In addition, Prime said it

would channel resources into businesses which provided an acceptable return on invest-ment. It would also improve its working-capital efficiency and reduce selling, general and administrative exp-The re-organisation will "enable Prime to repay its bank debt over the next four to five years and closely focus on the immediate and future

# Hugo hold back Sears By Roderick Oram SEARS, ROEBUCK has turned

**Claims** for

Hurricane

#### in lower third-quarter results reflecting slimmer profits in its core merchandising operations despite a muchvaunted new retail strategy. and heavy insurance losses in the wake of Hurricane Hugo.

Net profits for the three months to the end of Septem-ber fell to \$257.5m or 75 cents a share from \$305m or 80 cents a year earlier, on revenues 4.8 per cent higher at \$13.18bn against \$12.57bn.

Sears Merchandising Group reported a net of \$82.9bu against \$110.5m a year earlier on revenues of \$7.59bn com-pared with \$7.49bn. It blamed the downium on soft demand

the downinn on soft demand for durable goods and increased interest costs in its credit operations. Seven months ago Sears switched to "everyday low prices" from a policy of regu-lar sales and it narrowed its retail focus a little. Despite these changes, trading volume of stores open more than a year decimed each month in the third quarter, analysts say. The group's Allstate Insur-ance operations reported a net

ance operations reported a net profit of \$128.1m, down from \$202.7m, Revenues rose 12.8 \$3.75bn. In the latest period, Hurricane Hugo, which slammed into the South Caroina coast in September, resulted in damage claims exceeding \$250m before re-in-surability, which reduced Sear's net by \$80m or 23 cents a share.

Dean Twitter, Sear's finan-cial services operations, reported a third-quarter profit of \$35.7m against \$27.1m a year earlier. Both securitiesrelated business and Sear's Discover Card contributed to the upturn.

For the nine months, Sears net income was \$906.4m or \$2.56 a share, down from \$1.34bm or \$3.52 a year earlier. Revenues were \$38.62bn against \$35.69bn.

Xerox reports slight rise in third quarter By Karen Zagor in New York

XEBOX, the leading US maker production operation, for \$7bt. of copying and duplicating equipment, yesterday reported a slight increase in third-quar-ter earnings and sales. Net income rose 6 per cent to \$155m from \$146m a year earlier. Earnings per share were up 3 per cent at \$1.41 from \$1.37. Revenues rose 7 per cent to \$4.4bn from \$4.1bn. Nine-month net income also copying and duplicatin per cent to \$4.4bn from \$4.1bn. Nine-month net income also increased 8 per cent to \$492m from \$465m and per-share earnings 5 per cent to \$4.55 from \$4.32. Revenues improved 8 per cent to \$1.3bn from \$12bn. Mr Paul Allaire, Xerox pres-ident, said: "The benefits of the restructuring programme we announced in January and the continued tight control of costs allowed us to achieve increased profits, in spite of increased profits, in spite of somewhat softer demand and unfavourable currency impacts, which combined to limit revenue growth." Business products and systems, including office equipment, generated income of \$77m in the quarter, up 13 per cent from the previous year. Revenues rose 3 per cent Xeror's financial services, which has been the company's most profitable division, reported a 1 per cent.

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# Failed buy-out knocks UAL shares

والمعقومية والمستعد منافقة والمقتلا فالمراكز أستأنف ولقوا وعتاوان أنارا المراز

#### By Roderick Oram in New York

collapsed again yesterday as investors gave up hope of a buy-out of the company, parent of United Airlines.

In a tense five-hour board meeting on Monday, UAL's outside directors took a tough stand against Mr Stephen Wolf, UAL's chairman, and other Senior executives. They were continuing their efforts to buy the company after their origi-nal \$300 a share, \$6.8bn offer foundered through lack of bank support 12 days ago.

Failure to create the largest employee-owned company in the US leaves UAL with a wel-ter of internal problems. Its \$285%. Arbitrageurs' losses are estimated at well over \$10n, by. pilots, flight attendants and soon, too, its machinists, seek-ing new labour contracts. It also inflicted further heavy losses on investors and far the worst damage they, have suffered from a failed

takeover or buy-out. With the takeover fever brostock speculators who bet heavily this month that the ken, UAL's stock is back at price/earnings multiples con-sistent with other airline \$300-a-share offer from UAL's

THE SHARE price of UAL management, pilots and Brit-collapsed again vesterday as ish Anways would succeed. performance has begun to By early afternoon UAL's erode over the past month in stock had dropped \$32% to \$145% from Monday's closing price. After the close, the UAL board announced that Mr Wolf the face of poorer economic condition Th board inmlied in a woolly and other managers would

two-page statement that it could not contemplate any new return to running the airline rather than seeking a buy-out. The directors reportedly told offer of less than \$300 a share a price which appears unfi-nanceable in present circum-The directors reportedly win Mr Wolf to choose between remaining chainman or resign-ing to pursue the buy-out. Coupled with last week's losses after banks banked at financing the \$300-a-share offer, the stock has virtually halved from its recent high of \$285% Arbitragenrs' losses are stances. Board support for a lower price might attract shareholder law suits. Investors feel they have no new players on whom to hang their UAL buy-out hopes. Simi-larly, Mr Martin Davis, the Los

Ange es investor whose initial bid first triggered the frantic interest in UAL stock, would have to offer at least \$300 a share under the terms of an agreement he signed with UAL learn more about its financial condition.

Mr Wolf had reportedly made a tentative proposal to

his group to buy only a majority of shares, leaving a minority publicly traded. But the board refused to consider it because it was lower than the original offer and lacked details or finance.

The board said that employee and shareholder interests would be best served by UAL continuing as an independent company. The board left open its financial options, but the market does not seem to expect any special dividends or share buybacks in the near future.

the UAL board on Monday for

However, upset shareholders and arbitrageurs could try to force the board to take such actions to reduce their losses Their most powerful weapon would be an attempt through the written consent process to replace the current directors with those more inclined to a

Sharp rise in crude oil price aids Texaco

By James Buchan

TEXACO reported yesterday the strongest third-quarter results so far of the main US off and gas companies with an II par cent gain in net income. The increase lifted net income for the third quarter to \$305m or \$1.10 a share, and showed Terraco better equipped than its peers to handle the current weakness in profits from refining and marketing. The company, based in White Plains, New York, has just finished scaling down its business. It profited from the sharp rise in crude oil prices in exploration and production. Flush with cash from asset

sales, Terraco also cut its inter-est costs, and the re-organisa-tion has helped reduce corpo-rate overheads. Petrochemicals also did well, although prices here have now weakened.

The company, the world's third biggest off and gas pro-ducer, said third-quarter sales. dropped to \$8.56bn from \$8.61bn largely because of the lose of returning from these loss of revenues from those businesses, such as the Cana-dian and West German subsidiaries, which have been sold. At the nine-month stage, earnings were \$2.13bn or \$8.19 a share, more than twice those

1988. But the 1969 figure included a gain of \$1.19bn or \$4.87 a share on the Texaco Canada sale, while the 1988 period enjoyed an earnings boost of only \$225m or \$2 cents.

a share from the Deutsche Tex-. aco sale. co sale. Nine-month sales were down marginally, at \$26.41bn, from \$26.67bn. Texaco's third-quarter improvement was due to higher crude oil prices, which

allowed the company's explora-tion and production business to report operating profits of \$185m against \$68m in 1998. • Atlantic Richfield posted

net income of \$379m or \$2.19 in the third quarter, compared with \$391m or \$2.17 last year. Revenues: totalled \$3.7bn against \$4.6bn.

The company said it had benefited from higher worldwide crude prices, increased natural gas volumes and higher coke prices. This was offset by a reduced share in Lyondell Petrochemi-

cal and a drop in chemicals volumes and margins.

• Phillips Petroleum reported net income of \$87m compared with \$215m in the third quarter

Farm machines boost Tenneco By James Buchan in New York

> quarter. The result dwarfed the previous year's third quarter net income of \$7m or 2 cents a share, but this figure included losses from businesses Ten-neco has since sold. From continuing operations, Tenneco earned \$49m or 30 cents in the

corresponding 1988 period. The near doubling of third-The near doubing of third-quarter earnings, which occurred on a sales increase from \$3.02bn to \$3.31bn, brought earnings for the nine months to \$379m or \$2.88 a share against \$224m or \$1.39 a share. Sales advanced from \$9.63bn to \$10.19bn.

was Case, which is profiling from new management and an upturn in the US farm econony. The Bacine, Wisconsin, company saw its third quarter income, excluding results from its finance subsidiary, swing from a loss of \$43m to an oper-ating profit of \$28m. Profits after nine months were \$149m against a loss of \$101m in the

first three quarters of 1988. Terimeco's natural gas pipe-lines also did well, thanks to a sharp increase in throughput in hs regulated interstate lines. Third-quarter operating profits were up 24 per cent at \$56m. But other businesses mainly

as trading volumes rise

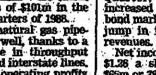
SALOMON BROTHERS, the Wall Street securities house.

Wall Street sectimites house, yesterday reported sharply higher net income in the third quarter, which reflected increased volume in stock and bond markets and a 59 per cent jump in investment banking

\$65m or 38 cents a share in last

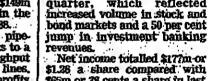
year's third quarter. In the first nine months of 1969, Salo-

100



# of last year, on revenue of \$3.06bn; up from \$2.85bn. Salomon up

By Janet Bush in New York



for the first three quarters of 68 cents a share in the third

TENNECO, the Houston-based conglomerate, yesterday reported a doubling of profits from its main businesses in the third quarter, thanks largely to strong gains in its farm machinery business.

The third-quarter result, though lower than Wall Street's best expectations, shows the strength of the turnround at Case IH, Tenneco's farm and construction equip-ment business. Tenneco man-agers last year bet the future of the company'on Case when they sold the company's then harpert husiness of and me

Higher tyre prices lift Goodyear 11%

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This announcement appears as a matter of record only.

US \$30,000,000

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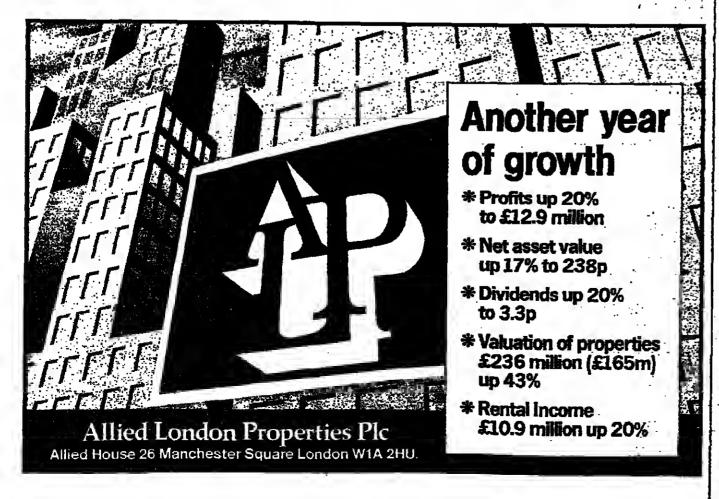
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Facility arranged by The Bank of New York Capital Markets Limited



October 1989



By James Buchan

GOODYEAR, which recently lost its position as the world's top tyre maker to Michelin, has top tyre maker to michenin, das increased its third-quarter after-tax profits by 11 per cent after raising prices in its US tyre business. The Akron, Ohio, company said yesterday that its net income in the latest quarter

was \$70.5m or \$1.22 a share, up. from last year's \$53.5m or \$1.11. The result, wholly due to the

stage to \$192.1m or \$3.38 a share. This was sharply down from the \$293.7m or \$5.13 of the first three quarters of 1988, but most of the decline was due to one off losses this year on the sale of Goodyear's South African subsidiary and unused pipe from its US of pipeline. Sales of tyres continued to be stagnant, with a 1 per cent

US tyre business, brought net increase in the quarter to income at the nine-month \$2.68bn and a 2 per cent gain over nine months to \$8.13bn. Mr Tom. Barrett, chairman, said changes in pricing and product mix in the US replacement tyre market helped push operating income in tyres up 30.5 per cent to \$196.2m in the quarter. But US unit eales declined 1.9 per cent, appar-ently due to higher prices and reduced US car production.

mon earned net income of \$402in or \$2.82 a share, com-pared with \$318m or \$2.07 a share for the same period last vear.

Securities, Salomon's strongest husiness, contributed \$261m to consolidated pre-tax earnings of \$278m. This was more than triple the \$86m earned in the comparable quarter in 1988.

Salomon said that this sharp improvement reflected the continuing recovery in revenues. Salomon noted that the strong earnings performance in the third quarter had allowed 1.5m common shares to be repurchased under its 8m share buy-back scheme.

# Digital and IBM launch mainframe battle

#### By Louise Kehoe in San Francisco

TWO GIANTS of the computer industry, International Busi-ness Machines and Digital Equipment, both unveiled new computer models yesterday, signalling an intense market-ing battle in the mainframe computer market.

computer market. Digital Equipment's new VAX 9000 is the company'e most powerful computer to date. Its performance is comparable to that of IBM's widely used 3090 mainframe comput-

However, Digital is under-cutting IBM's prices by as minicomputer users from looking to IBM for more power-

much as 50 per cent. With the launch of the 9000, Digital is challenging IBM on "Big Blue's" home turf - the market for powerful mainframe computers. In a move apparently timed to counter Digital, IBM yesterday said that it has increased the power of its top-ranked 3090 computers by about 10 per cent. IBM may be on the defen-sive, but it remains a powerful.

BM also faces new competi-tion from companies such as Tandem, with its "fail-safe" force in the mainframe market, with an estimated worldwide market share of more than 60 per cent. Digital is not expec-ted to steal large numbers of IBM customers with its new computers, and newcomers such as Sequent Computer and Pyramid Computer that offer powerful parallel processing machines built from hundreds computers: most IBM main-frame users have huge investments in software and training, which tie them to the of microprocessors.

number one computer seller. By extending its computer product line into the main-frame class, however, Digital may be able to prevent its

of microprocessors. These new generation com-puters are cheaper than tradi-tional mainframes, and their performance is improving fast. Digital has spent six years developing its new VAX 9000. At the heart of the machines is a new processor based on a "high density signal carrier," a multi-chip package that packs up to 72 chips into a five-inch square unit.

are designed to be integrated into distributed computer net-works, many of which already incorporate Digital's minicom-Square unit. By reducing the distance between chips, Digital has cut

£75.000.000

information will apply:

1. Rate of Interest:

Payment Date:

3. Interest Payment

pnters. Digital's challenge to IBM reflects a broad technol-ogy trend throughout the com-another, boosting the perfor-

the time if takes for signals to travel from one circuit to another, boosting the perfor-mance of its processor. IBM pioneered the use of multi-chip carriers, but its older technology requires water cooling, while Digital has designed an air cooling system. system.

The renewed competition comes at a difficult time for IBM. According to industry analysts, IBM's 3090 product line is nearing the end of its

life. However, yesterday's announcement from the com-pany suggests that it may be able to extand the life of its traditional mainframe systems to fight its challengers. Ana-lysts say IBM is developing new mainframe technology,

but the company is not expec-ted to launch a new generation of mainframes until next year.

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**Control Data climbs into** black due to asset sales. By Karen Zagor

day reported net profits for the first time this year, thanks partly to gains from asset

sales. The Minneapolis-based com-pany, which recently lost its chief financial officer and whose chief executive will soon step down, and third-quarter pre-tax earnings of \$16.3m included an \$3.5m gain from

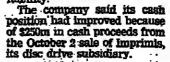
nestructuring. Net income for the three months was \$9.8m or 23 cents a share against a loss of \$2.4m or 6 cents the previous year. Revenues were down 9 per cent to \$763m from \$841.4m. For the nine months, Control

CONTROL DATA, the Data reported a net loss of struggling US computer hard-ware and service group, yester-a profit of \$14.5m or 34 cents a year earlier. Revenues were \$2.41bn against \$2.7bn.

ful computers as their needs expand. The new Digital machines

The company, which pulled out of the supercomputer busi-ness earlier this year and cut its computer products busi-ness, said every business group except its semiconductor unit was profitable before interest

and taxes in the quarter. The best performance was from the computer products group, which returned to profitability.



Date: 24th January, 1990 Agent Bank

Bank of America International Limited



# **INTERNATIONAL CAPITAL MARKETS**

# Japanese loans to Mexico 'dry up'

By Stefan Wagstyl in Tokyo

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> JAPANESE BANKS are mlikely to offer new loans to Mexico under the debt-relief scheme for Third World countries put together under the auspices of the Brady plan. Like most of their US and

European counterparts, Japanese banks are expected to choose instead to accept a 35 par cent cut in the value of the existing madium- and long-term loans or a reduction in the interest rates paid on these borrowings.

Banks were given a choice of these two options or of extend

By Michiyo Nakamoto in Tokyo

JAPAN'S MINISTRY of Fin-

ance is moving nearer to introducing interest rate liber-

alisation into the retail marke

with the launch next April of money market certificates (MMCs) with free-floating

interest rates for as little as

approval of a special advisory committee to the Japanese cen-tral bank, will further benefit

small-lot savers, who recently gained greater access to instru-

ments that move in line with

market rates when the mini-

The move, which awaits

Ylm.

Markets.

ing new money under an agree-ment between Menico, the US, tho International Monetary sions by the end of this month to be eligible for an early participation fee. Mr Satoshi Sunamura, a Fund and creditor banks hold-ing \$54bn in medium and long-term debts. Mexico had hoped that up to 20 per cent of banks would be willing to pro-vide new loans to meet its fin-ancing needs and to ensure that there would be sufficient official support for there back

director of the Bank of Tokyo, said yesterday there was no incentive for banks to put up new money. As far as he knew, no Japanese bank intended to offer new loans.

Japanese banks, which are owed some \$10bn by Mexico, are Mexico's second-largest group of commercial creditors after US banks. The Japanese Ministry of Finance is expected to Originate the Merci official support for those banks taking debt relief options. However, this now looks optimistic, according to bank-ers in Tokyo. The creditor banks must make final decito ease tax rules to allow Japa-

to move their funds from fixed-rate time deposits based on an official discount rate

considerably lower than mar-

This time, however, the Min-istry has agreed with the Min-istry of Posts and Telecommu-nications and other financial

institutions to set a floor on

interest rates on MMCs that will be 0.15 per cent above the fixed rate. The Posts Ministry

and the city banks had been pushing for such a floor in

order to prevent interest rates

from falling below fixed rates.

ket rates.

nese banks to write off against tax any losses they suffer on the value of leans written down under the Mexican debt plan. But it is not considering banks to lend new money. Bankers said yesterday they did not expect to be put under pressure by the finance minis-try to lead new money. They said the ministry and the US

Treasury had over the summer pressed banks hard to cut the value of existing loans and might therefore find it difficult to ask for more now.

**AIBD** loses

MR ERWIN FLUECKIGER, fin-

ance director of the Associa-

tion of International Bond

Dealers (AIBD), has resigned. Mr Flückiger said he would be taking up a position as general manager of a listed Swiss financial holding company from January 1

another

director

By Andrew Freeman





Warrants (the "First Warrants") ubscribe for shares of common st of Asahi Breweries, Ltd. issued with U.S. \$ 300,000,000 4% per cent Bonds due 1993

and Warrants (the "Second Warrants") to subscribe for shares of common stock of Asahi Breweries, Ltd. issued with U.S. \$ 1,000,000,000 3% per cent Bonds due 1993

Pursuant to Clause 4(C) of the Instruments dated 23rd March, 1988 and 31st August, 1989 (the "Instruments") and in accordance with Conditions 7 and 11 of the Terms and Conditions of the Warrants, Notice is hereby given that:

On 4th and 5th October, 1989, the Board of Directors of Asahi Breweries, Ltd. (the "Company") resolved to issue 40,000,000 shares of common stock of the Company.

The consideration per share receivable by the Company was fixed on 12th October, 1989 at Yen 1,930 which is less than the current market price per share on such date on which such consideration was fixed.

Consequently, pursuant to Clause 3(vi) of the Instruments and Condition 7 of the Terms and Conditions of the Warrants, the Subscription Price of the First Warrants was adjusted from Yen 1,812.70 to Yen 1,778.40 and the Subscription Price of the Second Warrants was adjusted from Yen 2,296.00 to Yen 2,250.00, both become effective as from 22nd October, 1989 (Japan time). ASAHI BREWERIES, LTD.

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Dated 23rd October, 1989

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# SOCIÉTÉ FRANÇAISE D'INNOVATION POUR L'ÉLEVAGE (S.F.I.E.)

A £350m secured term loan from the William Hill Group has been launched into synci-Suisse, Standard Chartered cation by Lloyds Bank Capital The losn will provide part of the financing for the £685m acquisition of the William Hill Organisation and Mecca Book-

By Stephen Fidler, Euromarkets Correspondent

makers from Grand Metropolitan and is being syndicated among about 80 banks. The loan, provided by Hill Samuel, Lloyds Bank, Credit

and Svenska Handelsbanken, will be senior to £285m of fixed-rate convertible loan ensure the interest costs to the company are fixed. • Credit Suisse First Boston is arranging a \$150m, 364-day facility for Houston Industries, stock to be provided by the Brent Walker Group, on which no interest will be paid without the US electrical utility which has moved into the cable tele-vision business. It carries a the consent of the banks. The five-year loan, with an average life of 4.3 years, carries a 2% per cent mar-gin above Libor, falling to 1% per cent when interest commitment fee of 15 basis points, a margin of 37% basis points and a utilisation fee of 6¼ basis points when more than half is drawn.

MoF moves to aid small savers

mum amount for. MMCs was

reduced in June from Y10m to Y3m.

The reduction in the mini-

mum denomination for MMCs

will also further intensify com-

with also intriner intensity com-petition among Japanese finan-cial institutions, specifically the post offices, city banks and trust banks, which have been

fighting to attract customers

since interest rates were first

As happened in June, with the reduction to Y3m, many

depositors to the smaller-

denomination MMCs are likely

liberalised in 1985.

William Hill £350m loan launched

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cover exceeds 2:1. Closing prices on October 24 Closing prices on October 24 Change at Banad Bid Offer day west Yield 80 1001, 1001; 0 -01, 5.79 80 991; 100 -0-01, 5.75 30 971, 971; 0 -01, 5.75 30 977; 993, 0 -01, 5.75 50 977; 993, 0 -01, 5.73 50 975; 963, 0 -01, 5.73 10 955; 965, 0 -01, 5.73 20 1045; 1054, 0 -01, 5.70 .0 409 0 0 an west -03, YEN STRAIGHTS Canada 5% 93. Eurofima 5 199 E.1.8. 4 % 93. Ireland 5 % 93. Norway 5 % 95... Sweles 4% 93... World Bank 5% 9 World Bank 7 94.

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 listing rules By Chris Sherwell In Sydney

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Headhunters were only recently appointed to find a successor to Mr Frick, who is also staying on until the end of this year. One AIBD official speculated that Mr Flückiger had decided to leave after Mr Frick announced his departure but Mr Flückiger would not

added vacuum on its executive board.

comment.

from January 1. He refused to comment on the reasons for his departure from the AIBD, saying he had agreed with the association that he would not elaborate while he was still in office. The move is a further blow to the AIBD following the resignation to July of Mr Hans-Peter Frick, the secretary general and chief executive who left

Swaps written by Lloyds will status as a constraint invest-ment exchange. Those plans are now in disarray and Mr Flückiger's imminent depar-ture leaves the AIBD with an

after just six weeks in office. At its annual conference in Vienna last May the AIBD announced plans to strengthen its executive arm as part of a strategic development of its status as a designated invest-

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 101</th AUSTRALIA'S stock en has streamlined its listing rules to encourage leading oversees-based companies to list in Australia as "exempt foreign companies." The move aims to give those companies that qualify for exemptions a fast, convenient

and inexpensive method of facilitating 24-hour trading in their securities. The number of foreign com-panies listed on the Australian

panies listed on the Australian stock exchange has risen from 22 to 35 in five years. They include Cadbury Schweppes, P&O and Dalgety from the UK; Waste Management from the US; Placer Done from Canada; and Flotcher Challenge and Brierley Investments from New Zealand.

According to a brochure pro-duced by the exchange, the new rules are based primarily on a company meeting the requirements of its home

Initially companies listed on the New York Stock Exchange or London's International or London's international Stock Exchange will satisfy the criteria. But it adds: "Foreign-based corporations which are listed on other stock exchanges where standards are likely to be of similar quality are encouraged to enquire." encouraged to enquire."

Other criteria will relate to size, spread of securities and undertakings to maintain an informed market and to allow for adequate registration and transfer records in Australia.

Foreign-based corporations "Foreign-based corporations will also need to consider other matters relating to the owner-ship of shares by Australian residents, such as currency and taxation of dividend pay-ments and registration as Aus-tralian assets in their hands," it save. it says.

The initial fee for a listing will be A\$25,000, with another A\$5,000 payable each year.

# **Currencies** table IN the FT Guide to World Currencies table in Tuesday's Financial Times, the exchange rates for the Brazilian cruzado, Egyptian pound, Fijian dollar and Swiss franc should have been: 7.5205, 4.1810, 2.3997 and 2.5925 respectively against ster-ling; 4.7150, 2.5900, 1.5045 and 1.6254 against the US dollar; 2.5429, 1.3968, 0.8114 and 0.3766 against the D-Mark and 3.3130, 1.8198, 1.0571 and 1.1421 against the year. The Guyanese dollar has been fixed against the US dollar and should have been reported as 33.0 instead of

share capital of

# **ALLFLEX HOLDINGS LIMITED**

a company listed in New Zealand from the

# **GOODMAN FIELDER WATTIE GROUP**

BANEXI

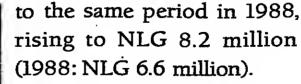
# **BNP PACIFIC** Australia Ltd

acted as Corporate Advisers to S.F.I.E.

# HALF-YEAR REPORT 1989

Grolsch has been listed on the Official Market of the Amsterdam Stock Exchange since April 1986. Grolsch N.V. can look back on a good first half year.

The result on ordinary operations after tax showed a 23% improvement compared



If you would like a copy of our recently published 1989 half-year report, please contact our Enschede office (fax + 3153 351055) or write to Grolsch N.V., Postbus 55, 7500 AB ENSCHEDE, Holland.

GROLSCHE BIERBROUWERIJ N.V., POSTBUS 55, 7500 AB ENSCHEDE, NETHERLANDS.

Grolsch is one of the larger Dutch brewers, specialising exclusively in lager heer and concentrating on the quality segment of that market. Grolsch successfully exports to a growing number of conntries and the proportion of turnover earned outside the Netherlands is increasing steadily. Further international growth is one of the company's principal objectives. Grolsch, which employs approximately 950 people, achieved a turnover of NLG 380 million in 1988. The company has returned consistently good results for several years.



& Leic. Bid 94 £.

BS 93E

reported as 33.0 instead of

29,8056

# INTERNATIONAL CAPITAL MARKETS

# US Treasuries boosted by plunging equities

By Janet Bush in New York and Rachel Johnson in London

ANOTHER plunge on the stock jump in defence orders was market which triggered a flight stripped out, orders fell 3.9 per market which triggered a flight to quality and further evidence of economic weakness yesterday gave a strong boost to Treasury bonds.

GOVERNMENT

Despite a subsequent rally in the equity market, Treasuries still closed near to its best lev-

els of the day, as much as 🛔

point higher. In late trading, the benchmark long bond was quoted 4 point higher as the

Dow plunged by 85 points at

By late trading, the Dow was

quoted only marginally lower hut the long bond was still quoted around % point higher for a yield of 7.89 per cent.

for a yield of 7.89 per cent. Bonds were initially given a lift by the release of US dura-ble goods orders for September. Although orders overall declined by only 0.1 per cent against forecasts for a fall of

nearer 1 per cent, once a huge

BONDS

one stage.

cent in September. Although some components of the release, notably orders for electrical machinery and primary metals, showed strength, analysis felt the figures pointed to further weak

ness in manufacturing. However, by far the most important influence on the bond market yesterday was the plunge in stock prices. For the first time since October 18, there was a perceptible flight to quality. The open market operations

AUSTRALIA of the US Federal Reserve reflected the increased nerves on markets. Half-way through last week, the Fed stopped adding liquidity to the system, aimed at caiming nerves, and resumed normal operations through multi-day matched sales draining moves. Yesterday, the Fed was also believed to have a draining job to do hut refrained from doing minimal. Nevertheless, if the matched sales in order to sigflight to quality seen yesterday continues today, some demand may be attracted. nal its helpful presence to mar-

		Compos	Red Date	Price	Change	Yield	Week	Month
NO SERMANY	8	13.500 8.750 9.000	9/92 1/98 10/08	104-30 95-24 94-25	+8/32 +15/32 +14/32	11,44 10,53 9,59	11.46 10.56 9.58	11.15 10.39 9.46
US TREA	SURY .	8.000 8.125	8/99 8/19	100-25	+6/32 +29/32	7.98 7.69	7.95	8.23 8.20
JAPAN	No 111 No 2	4.600	6/98 3/07	95.6189 104.4735	+0.255 +0.265	5.34 5.21	5.25 5.18	5.28 5.12
IS TREASURY IAPAN No 1 No SERMANY RANCE BTA OA	Y	6.760	6/99	98.0000	-0.100	7.04	6.99	6.69
FRANCE	BTAN	8.000 8.125	7/94	95.2455 95.7000	-0.015 +0.190	9.27	9.22 6.78	8.90 8.60
CANADA	•	9.500	10/98	100.3500	+0.060	8.44	.9.48	9,65
NETHER	ANDS	7.250	7/99	98.6900	-0.020	7.44	7.48	7.22

BENCHMARK GOVERNMENT BONDS

London closing, "denotes New York closing Violate Long market standard Fricas: US, UK in 32nds, others in dec

12.000 7/99 90.2234 -0.047 13.85 13.63 13.48

Technical Data | ATT AS Price Scutts

WITH THE Dow falling over Today, the hond market will 80 points yesterday afternoon, investors in the government bond markets in Germany and be focused on the auction of \$4.5bn in Refco bonds, the first tranche of government financ-ing of the bail-out of the thrift industry. When-issued trading auggested that demand was the UK ran for the security of government stocks. The move into government

-backed debt, however, was less emphatic than before. The US equity market rallied and the market in the UK had to 98.07.

digest the news of the trade figures.

[1] Charles and Charles and States an

German government bonds came up % a point as the Dow reached its low (compared to

1.5 last time round). Trading was futures led. The December futures contract had a low of 92.98, a high of 93.49 and closed at 93.26, holding on to some of the day's gains. Volumes were not impressive in contrast to recent numbers, with about 28,000 contracts traded...

In the cash market, the 7 per cent September 1999 bund was fixed 10 pfennigs down at 98.90 but moved up % of a point to close at the level of futures.

IN THE UK, the trade fig-ures arrived in line with market expectations, but gilts still came down % point. The news from the US, however, left the market just over ½ a point higher. Most of the volatility, as in Germany, was at the long

end. The December long gilt went up to 93.28 before settling at

issued a SFr20m convertible

issued a SFT20m convertible for Yokohama Maruno to a fine reception, the bonds trad-ing at a 5% point premium to their par issue price. In Germany, prices picked up by as much as 45 pfennigs in reaction to the US economic forume before acting the

figures, before easing slightly

at the close. Commerzbank bronght a

DM80m deal with equity war-

nals. The bonds traded at a 1

point premium to the par issue

On the wider Euromarket.

the Japanese equity warrant sector had a busy day, with

several new issues enjoying strong receptions. Yamaichi

brought a \$700m five-year deal

for Hanwa, while Yamatane Securities launched a parallel

for Japan Storage Battery

traded at 104% bid, while Nomura's \$100m issue for San-

raku reached as high as 105

792 316 56

69 139

Nikko's \$100m four-year deal

\$100m Asian tranche.

80

0 14 22

DECE

hid.

RISES AND FALLS YESTERDAY

**Refco auctions first bonds** to finance thrift bail-out

#### By Janet Bush in New York

THE RESOLUTION Trust Corporation (Refco), the agency formed by Congress to super-vise the bail-out of the thrift. industry, today auctions the first tranche of bonds that will be used to finance the rescue. Today's auction is of \$4.5bn in 30-year Refco bonds. The programme of Refco bond issues is something of a move-able feast, but the indication was, when Congress passed the thrift bail-out bill in August, that around \$160bn would be auctioned over the next three

Today's auction will be a big test of how much acceptance these bonds have found in the international investment com-munity. The Treasury con-ducted roadshows in Tokyo and London last week in an

of 30 years or the relevant effort to educate investors maturity the Government can about the bonds, but when ispay back the principal to invessued trading suggests that there has been minimal interest so far Ms Kathleen Camilli, money

FINANCIAL TIMES WEDNESDAY OCTOBER 25 1989

tors using zero coupon houds. The technical term for this pro-cess is "defeasing the princi-pal." market economist at Drezel Burnham Lambert, noted that only around \$1.5bn of the Ms Camilli said that Refco might not stick with a 30-year \$4.5bn issue had traded in the maturity on all its issues but might offer shorter maturities, perhaps at regular quarterly when issued market, suggest-ing that demand will be low. She said that Japanese institu-tions, for example, had shown little interest. auctions.

little interest. The Refco bonds are strippe-hle, so that principal and inter-est can be traded separately. The principal is guaranteed by. US government zero coupon bonds. These are non-market-able securities which the Treasury will issue to Refco. The idea is that, at the end

anctions. There was a small flight to quality into the Treasury bond market yesterday morning as the equity market once again fell sharply. Because the prin-cipal on the Refco bonds is guaranteed by zeros, they should be regarded hy inves-tors as high-quality issues and any flight to quality may help boost demand today.

#### **UK futures firms** Gilt prices rise over tax may sue US agency reduction By Katharine Campbell

#### By Rachel Johnson

THE REDUCTION in the net tax rate of Lloyds syndicates due in 1990 has begun to have a selective impact on prices in: the UK gilt-edged market -which rose again yesterday as a result of the plunge in the Dow Jones index yesterday. The lower rate will not The lower rate will not affect a wide range of stocks

because of the unusual tax regime and accounting periods faced by the syndicates. Lloyds syndicates have

rants for Nippon Signal, one of Japan's two leading manufac-turers of railway and road sigaccounts open for three years and are paying tax at varying rates according to the rates prevailing in the last three

In 1990, their pet tax rate will drop as the books for 1987 are closed.

The tax-free status of capital. the tax-free status of capital gains on gilts has resulted in a preference for capital gains over income, which will change at the end of the year when marginal rates will fall to 40 per cent, according to Greenwell Montago analysts. The calective impact on The selective impact on gilts, predicted by Mr Michael Saunders and Mr Paul Straker, will be to alter the value of lower-coupon stocks.

THE ROW over American jurisdictional interference in London's derivatives markets took a new twist earlier this week with the formation of a lohby group whose member-ship is prepared to tangle with the relevant government agency in a US court of law. Just as the Commodity

Futures Trading Commission (CFTC), the American federal futures regulator, was andibly breathing a sigh of relief that months of transatisatic wran-gling with the British authori-tics were drawing to an and a ties were drawing to an end, a new combatant entered the fray. Meet the London Markets CFTC Action Group. Although many UK firms

have applied for exemption under the controversial "part 30" rules governing UK firms dealing on behalf of US clients, meetings in the last week have mobilised sufficient discontent at the nature of the terms to inspire the new movement.; The move comes days after the Association of Futures Bro-kers & Dealers (AFBD) was

claiming credit for modifying. CFTC demands for foll segre-gation of customer funds - the most contentious point of the

exemption order. London Metal Exchange members agreed, on Monday, to work with the lat-Monday, to work with the lat-est CFTC proposal. Now tha new group will approach CFTC chairman Ms Wendy Gramm with an alter-native initiative to the part 30 exemption negotiated in May, which it regards as unaccept-able, according to a source present at both meetings. "It is probable that litigation will be started " the source added started," the source added.

started," the source added. The Commodity Traders Group (CTG), which has lobb-ied stridently on behalf of Lon-don Metal Exchange members, has obtained legal opinion that the CFTC was acting beyond its authority in forcing over-seas markets to change the way they do business. The new forum seeks a broader follow-ing then the CFUS ing than the CTG.

While the Department of Trade and Industry has already raised broad jurisdictional concerns with the CFTC, it cannot

pursue the natter legally. A British regulator involved in recent negotiations cautioned that escalating the disagreement on to a legal plane might cause the CFTC to with-draw the relief it had granted.

Sterling and	lollar Eurobo	nds hit by	economic	data
By Andrew Freeman	a page part of the second			
EUROBOND MARKETS made	NEW INTERNATION	AL BOND ISSUES	launch pric Banque	

little headway yesterday, with only a handful of Japanese equity warrant deals emerging to encourage depressed syndi-cate officials. UK economic

#### INTERNATIONAL BONDS

news put the lid on sterling deals, while the dollar sector was bracing itself for more US

figures later this week. Switzerland had its busiest day for some time, with several deals launched into a hackground of improving sentiment held back by rising short-term interest rates. Support for Jap-anese equity-linked deals remained strong, despite the recent comments from the Swiss National Bank warning investors not to over-stretch their exposure.

Union Bank of Switzerland was the lead manager of a SFr150m convertible deal for Fokker, the Dutch aircraft manufacturer. The eight-year bonds carry a fixed 4 per cent coupon and are callable after

Borrower US DOLLARS	Amount m.	Coupon %	Price	Staturity	Fees	Sock ranger
Hanwa Co.	700	(43.)	100	1994	24/15	Yamaichi Int. (Europe)
Hanwa Co.4(g)	100	(43g) (43g)	100	1994	24/15	
Jonan Storage Battery¢	100	(33)	100	1993	24/15	
Sanraku Inc.+	100	(37) (37)	100	1993	24/12	Nomura Int.
SWISS FRANCS						
Fokker(4)5	150	4	100	1997	n/a '	UBS
Miyoshi Oil & Fat(b)**§	120	4	100	1993	n/a	UBS
Credit Local de France(c)+++	100	6	10012	1996	n/a	SBC
Sapporo Lion(d)**§	50	14)	100	1984	15	Yamaichi Bank (Swittz)
Yokohama Maruuo(e)**§	20	12	100	1994	112	Sanque Paribes (Suisse)
D-MARKS						
Nippen Signal Co.	- 80	(1 <sup>1</sup> 2)	100	1994	24/13	Commerzbank
YEN						Star Street Providence
Christiania Bank++(I) 🔶	28bn	64	101 7	1994	13	Morgan Stanley Int.

bonds offered a 6 per cent cou-pon and were priced at 100%. SBC was quoting the paper at three years. The conversion UBS also brought a SFr120m convertible issue for Miyoshi premium was set at around 14.1 per cent. The borrower

also launched a Fl 150m Oil & Fat. The bonds offered a less 1% bid, but there was fixed coupon of % per cent and were trading at 100% hid late in the day, against a par issue price. The lead manager said there was good in-house widespread comment from rival banks that the issue domestic issue. The issue fell back from its opening level of around its par terms were extremely tight. bid by the close of dealing, according to UBS. Other trad-ers marked the bond down to Proceeds were swapped into floating-rate French francs. demand. Late in the day, Swiss Bank ible for Sapporo Lion, a restanless 1%, blaming the decline on choppy performance hy Wall rant group, traded at a 3% point premium to its par.

Corporation brought a straight issue for Crédit Local. The

Yamaichl's SFr50m convert-

British Funds Corporations, Dominion and Foreiga Bonds, Industrials Financial and Properties

Plantations .

Mines Others

#### **FT-ACTUARIES SHARE INDICES**

#### These Indices are the joint compilation of the Financial Times. the Institute of Actuaries and the Faculty of Actuaries

EQUITY				Tuesd	ay Oct	iber 24	1989	,	Men Oct 23	Foto	The Oct 19	Year 290 (approx)
& SUB-SI Figures in parenthes stocks per	ses show numb r section		ndex No.	Day's Change	Est. Earnings Yield % (Max.)	Gross Olv. Yield% (Act at (25%)	Est. P/E Ratio (Net)	zd adj. 1989 to date	ladex No.	Index No.	Index No.	tedex No.
1 CAPITAL GOODS	(208)		62.96	-2.1		4.91	9.53	27.42		879.35		
2 Building Materia 3 Contracting, Con	als (29)		24.41	-1.7	15.34	5.44	\$15	35.78				
3 Contracting, Con 4 Electricals (10).	struction G/1.	······	74.37	-2.0		5.60	7.35	51.75				
5 Electronics (30)		118	72.35	-2.7			13.11	68.90	2537.91 1951.62			
6 Mechanical Engi	neering (54)	4	67.79	-1.7	11.96		18.17	14.38	475.87	474.53		
8 Metals and Meta	ll Formina (6) .		47.79	1 _11	22.96		4.30	15.15	62.41	452.34		
9 Motors (18)			52.37	-0.8		4.92	18.41	9.97	355.35			
10 Other Industrial I 21 CONSUMER 6R0	Materials (24).		14.01	-1.8		4.64	11.53	51.93	1643.04			
22 Browners and Olet	UP (184)		Z1.42	-1.5		3.61	13.95	24.91	1248.42			
22 Brewers and Olst 25 Food Manufactur 26 Food Retalling (1 27 Health and House	ring (20)	hi	97.27 87.38	-16		3.93	13.43	25.28	1105.32			
26 Food Retailing ()	14)		27.91	-44	8.99	3.81	14.71	43.00	2341.87			
27 Health and House	chold (14)		45.80	-1.6		2.04	17.85	39.12	2383.41			1929.34
29 Leisure (34)			38.09	-2.9		3.73	14.52	37.26		1564.58		
31 Packaging & Pap	per (15)		26.96	-1.2		4.94	10.98	16.17	533.55			
32 Publishing & Pri 34 Stores (32)	nting (18)		51.70	-0.9		4.95	13.91	105.93				
35 Tentiles (14)			12.83	-1.3	11.25	4.81	11.63	14.59	775.61 514.34	507.52		
40 OTHER GROUPS 41 Agencies (17) 42 Chemicals (22) 43 Conglomerates (1 5 Tonglomerates (1)	(93)	hi	\$2.69	-17	10.65	4.65	11.38	27.47	1128.98			
41 Agencies (17)			65.48	-1.1	7.18	2.46	17.16	25.80	1475.39			
42 Chemicals (22)			96.56	-1-1	12.54	5.23	9.39	43.60	1299.31			1075.77
43 Conglomerates () 45 Transport (13)	.3)		76.34	-2.0		5.44	19.86	36.94				
45 Transport (13) 47 Telephone Netwo	unice (*2)		13.75	-1.6	18.57	4.43	12.10	56.54 22.38	2147.12	2161.86		1947.97
48 Miscellaneous (2)	6)	ha	86 21	1 -17	9.63	4.55	11.72	44.74	1898.18	1099.86		
49 INDUSTRIAL GR	OUP (485)	11	69.02	-1.7	18.45	4.24	11.49	28.66	1128.39	1125.98		
51 Oil & Gas (151		27	18 64	-2.2		5.35	12.93	87.50	2166.72	2169.56		
59 500 SHARE IND	EX (500)	h1	91 91	-1.8		4.39	11.94	32.85	1215.42			
61 FINANCIAL GRO	NIP (121)	7	11 05	-1.3	-	5.65		28.17	748.93	746.31	745.41	695.20
52 Banks (9)		7	26.62	-24	23.74	6.53	5.54	35.17	744.46	744.20		
65 Insurance (Life) (	8)		34.54	+0.1		5.14	-	47.56	1232.65	1222.55		990.47
66 Insurance (Compo	osite) (7)	6	35.85	-1.3	- 1	5.95	-	28.34	644.28	637.81		533.54
57 Insurance (Broke	(17)	······	36.97	+0.7	7.27	6.06	18.31	45.26	1929.51			971.6
68 Merchant Banks 69 Property (491	·		54.95	-1.3	7.78	4.39	16.30	9.78	389.79	392.12		348.25
70 Other Financial (	30)	3	23.97	-0.9	12.29	6.12	18.69	13.25	376.68	126.06		373.57
71 investment Trusts	(68)	127	79 44	-4.6	-	2.96	40107	20.26	1179.61	1175.39	1171.92	935.88
81 Mining Finance (	D		45.41	-2.7	11.58	4.17	9.71	22.25	453.37	664.80	664.65	551.14
1 Overseas Traders	(8)		12.29	_+0.7	10.45	6.10	18.98	48.84	1303.19	1282.21	1243.82	1327.86
9 ALL-SHARE IND	EX (698)		84.81	-1.7	-	4.55	-	31.38	1112.34	1897.64	1194.15	962.29
			ndex	Dan's	Day's	Des's	Oct	Oct	Oct	Oct	04	YAT
			No.	Change	High (a)	Low (b)	23	20	19	18	17	200
IFT-SE 100 SHAR	ED INTI		149.3	-48.4	2197.0	AVERAG	EGROS	5	21393	Tue	Mon	Year
PRICE	Tue Day's		-	-		REDEN			_	0ct 24	0ct 23	ago approx.)
INDICES	Oct chang 24 %			day 1	adi. 789 1 date 2	Low	5	yearse		0.00	0.00	9.66

									24	23	(approx.	
	PRICE	Tue Oct 24	Day's change %	Mon Oct 23	xd adj. today	xd adj. 1989 to date	1	Coupoes 15 ye	ars@	8.00	0.00	9.66 9.24
2 3 4	Rettists Government Up to 5 years 5-15 years Over 15 years Irredeemables All stocks	116.98 130.70 140.90	+0.46 +0.46 -0.20	116.74 130.10 140.25 162.78 128.37	1111	18.00 11.68 12.00 8.83 11.24	56789	Mediam 55 Cowports 155 255 High 55 Coeports 155 255		0.00 10.90 9.92 9.58 11.03 10.14 9.74 9.58	8.00 11.06 9.98 9.60 11.11 10.20 9.77 9.55	8.94 10.85 9.47 9.17 10.17 9.60 9.23 8.90
7	Qver 5 years	138.39 136.69 136.70	+0.55	135.95	1 1 1	2.79 3.21 3.15	1121314	Index-Linked Inflation rate 5% Inflation rate 10% Inflation rate 10%	5yrs Over 5 yrs 5 yrs Over 5 yrs	3.76 3.68 2.89 3.50	3.99 3.72 3.12 3.54	2.80 3.64 1.64 3.47
-	Debeniures & Loans					9.10		Datas & Lagan	5 years 15 years 25 years	13.56 12.17 11.66	122	11.75 11.81 18.65
0	Preference	87.38	+0.03	87.35	-	5.05	18	Preferance		10.57	10.57	9.97

40pening intex 2187.9; 10 am 2194.1; 11 am 2196.6; Noon 2188.7; 1 pm 2185.7; (a) 11.09am (b) 3.39pm + Fkzt yield. Highs and lows record, base dates, values and constituents is available from the Publishers, The Financial Times, Number One, Son O Technical problems in calculation of low coupon gift yields make it impossible to public changes for the constituents can be lound daily on Topic page no 10243. SEL 9HL, price 150, by post TAALL SHARE INDEX: Sha wark Bridge, Los

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Last Declarations

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despite the sharp early fall on Wall Street and the release of the latest UK trade figures. Tha institutions were again on the side-lines and trades were small. Among the stock options, activity was confined to position squaring was confined to position squaring due to the expiry today of October

The LTOM turned over 35:177 contracts yesterday, up more than 50 per cent from Monday, but still below the levels recorded during the hectic period last week. The umover was divided between 15,557 calls and 19,520 puts. The most widely traded contract was the FT-SE Index, which turned over 13,477 contracts. This was

21.77554 Jah THE LONDON Traded Options divided between 4,750 calls and

6,727 puts. Trading began quietly as deal-ers waited for the September UK trade figures. The stock market Market followed tha stock mar-ket's load yesterday, transacting moved gradually higher before the data's release, on talk that that ficit would show a marked Improvement in the event, tha £1.6bn current account deficit was exactly in line with economista' predictions and compared with a 22bn deficit in August. The news

prompted the stock market to reverse its early gains and by, midday it was down stightly on micoay it was down sugnity on the day. The trade data sparked off some small-scala FT-SE options activity, but dealers and investors

market would come to rest. The futures market gave conflicting signals, moving from a discount to a small premium at the close. were reluctant to commit them-selves to the market too heavily before Wall Street opened. The

Total options market open Interest rose by 1,057 contracts on Monday to 928,715, as inves-tors began to roll over their expir-ing October nestinge

over 13	477	COI	ntras		- 10	15 1		before	Wall	Str	oet	op	ene	d,	The :	ing Octo	bor	por	H LTO	13.	•		
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LONDON TRADED OPTIONS

market's caution paid off. Soon after opening, Wall Street fall sharply and at one stage the Dow Jones index was down more than 80 points. In London, share prices were marked down and turnover was subdued. The FT-SE index

fell to a low of 2,147, a loss of 42

Tha options market also remained modestly traded, with dealers uncertain where the stock

points on the day, before closing

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### **UK COMPANY NEWS**

### Wolseley exceeds City estimates with £120m

#### By Jane Fuller

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WOLSELEY, the world's largest plumbers' and bearing merchant, produced a 23 per cent increase, from £97.6m to £120.2m, in pre-tax profits, for the year to July 31, beating market expectations by as

Turnover grew hy 28 per cent from £1.28bn to £1.64bn.

Mr Jeremy Lancaster, chair-man and managing director, said the star performers were Plumh Center, which has 218 UK branches, and the two Familian companies on the US West Coast, which were contri-buting full-year results for the first time.

Plumb Center and Familian led the results of the UK and US building distribution divi-sions, each of which contrib-uted 37 psr cent to trading profit compared with 41 per cent and 31 per cent respec-

tively last time. In the UK, the large invest ment made in new branches in previous years had paid off in a year of consolidation, said Mr Lancaster. The company has a total of 351 branches, including the heavy-side Builder Center and the Plant & Tools hire husiness.

interest rates went up another 1. per cent [on October 5], we believed that sales might hold their own. Now we don't know.

Mr Lancaster commented that "15 per cent interest rates are not helpful to anyone runming a business of any descrip-tion." However, Wolseley would hold its own better than others. To illustrate the company's

ability to adapt, he said: "In 1974 we closed 14 out of 64 branches. As a result we continued to make a healthy profit. We don't think current circumstances are anything like 1974."

Factors which made the company "fleet of foot" included not carrying "an ounce more stock than we need." Mr Footman explained thet microcomputers installed at the branches had enhanced the information available to control inventory and improve the feed of products. More than £870m of Wolse-ley's turnover lay in the US.

On future prospects, Mr John Footman, chief executive of building distribution UK, said: "At Plumb Center, before increase of 40 per cent, was

increase of 40 per cent, was benefiting from a business boom, particularly in the Seattle area, which was pulling in population. In California, the strength of demand was illustrated by the continuing lack of housing stock. On the eastern side, Fergu-son - which extends as far south as Texas - had been operating in a more difficult market. It had been a good year for Carolina Builders, which would gain from the rebuilding effort following Hur-ricane Hugo.

ricane Hugo. The remaining 26 per cent of trading profit came from UK manufacturing, which includes agricultural machinery and spares, and engineering subsid-faries. The electrical side, which is related to house build-ing, had experienced some dif-

ficulty. Earnings per share rose 20 per cent to 36.9p (30.7p) and a recommended final dividend of

8.2p will make a total of 11p (9p). Gearing was stable at just below 25 per cent. See Lex

In 1988 Diamond made a pre-

tax profit of £1.23m on turn-

over of £5.1m. This followed

two years in the red, related to the 1987 acquisition of loss-making mechanical breakdown

paying off as St Ives rises 25%

Investment

#### By Ray Bashford

ST IVES Group increased its pre-tax profits by 25 per cent in the year to July 31 despite tighter conditions in the core magazine publishing business. The outcome of £28.7m (£23.04m) was achieved on turnover some 9 per cent ahead to £181.6m (£167.3m). Mr Robert Gavron, chair-

Mr Robert Gavron, chairman, said firm control over costs and benefits from the capital investment in a new generation of printing equip-ment explained the profits growth. The investment in equip-

The investment in equip-ment had also left the com-pany relatively insulated from the impact of the more diffi-cult climate in the magazine printing business, he added. As advertising had con-tracted in magazines the com-pany attempted to also concen-trate on winning constracts in

trate on winning contracts in the quality end of the market, for publications which had a more assured future and where margins were poten-tially higher. increase in pre-tax profits, from 26.7m to 28.72m, with a warning that earnings were likely to stand still in the cur-rent year, writes Richard Tom-

tially higher. Capital expenditure during the year totalled £34.7m with most devoted to the purchase of new printing equipment for installation at two of the com-pany's plants. The result also reflected a

substantial improvement from Burrups, acquired in October 1987 and found to be in need

said

ward to.'

over rose from £54.9m to 264.8m. Earnings per share,

defence against Hoylake, also contributed to Burrups improved performance. Earnings per share on a fully diluted basis rose by 21 per cent to 17.6p (14.6p). The total dividend is increased by 42 per cent to 4.25p (3p), the proposed final being Sp. St Ives closed the year with cash of £16.5m after financing three small acquisitions and canital expenditure through

### By Andrew Bolger

Pavilion Leisure Holdings is to establish a joint company with two architects to develop and operate private health and leisure projects in the UK. Pavilion said Mr Peter Sar-

Fall in consumer demand hits Pressac By Richard Tomkins, Midlands Correspondent PRESSAC, the Nottingham inevitable. Mr White said a new busi-The main factor behind the fall in profits was a 30 per cent fall in sales in the domestic electronics division, which sup-

based manufacturer of electri-cal connectors and components, yesterday outlined plans for a re-shaping of the business to counter a severe downturn in profits caused by the col-lapse in demand for consumer electronics. The pre-tax figure for the year to end-July fell from

f3.34m to £2.25m on turnover down from £33.7m to £32.9m. Earnings per share slumped from 12.2p to 8p, but optimism over the future is reflected in a proposed final dividend of 1.5p, making 2p (1.75p). Mr Geoff White, recently pro-

moted from finance director to chief executive, said more than 50 per cent of Pressac's components found their way onto the high street, and the impact of rising interest rates had been

plies wiring harnesses and con-nectors for television sets, microwave ovens and washing The telscommunications division also saw a fall in retail demand for its plugs and con-nectors, while the sector gener-

ally suffered from continuing oversupply following the liber-alisation of the telecommunications industry in 1986. In contrast, the antomotive

Pressac joined a growing band of Midlands companies - Bir-mingham Mint a while ago, for example, McKechnie on Mondivision, supplying printed cir-cuits for car instrumentation systems, saw rising demand in Europe and an increase in mar-ket share in the US, where it is day, and Frederick Cooper yeswinning new business from General Motors.

for the economy is more than hypothetical. Like others, Presness plan would see the group reducing its dependence on sac has avoided hitting the headlines with big redundan-cies, but has quietly shed no fewer than 500 of its 1,800 consumer markets by building up the automotive side and diversifying into different mar-kets through a combination of employees over the last 11 months through natural wastproduct innovation and acqui-

age. The prospects for the auto-motive division, the strength of the balance sheet, and the boldness of the diversification Pressac has also changed its management structure, giving each subsidiary its own board of directors and leaving the plans all give rise to optimism that Pressac can pull itself out of its difficulties, but the imme-diate outlook is at best a mod-est increase in profits if gains holding company to set finan-cial targets and concentrate on on the antomotive side ont-weigh a further slide in con-

sumer electronics. This could be a recovery story for 1991, but the market is not in the mood for waiting: the shares shed another 7p to terday - whose performance shar suggests that a hard landing 88p.

### F Cooper up 30% but warns on earnings

sitions.

overall strategy.

COMMENT

FREDERICK COOPER, the Midlands-based mini-conglomfully dilnted, were higher at 16.1p, against 15.4p and a rec-ommended final dividend of erate in which Newman Tonks has a 4.9 per cent stake, yester-day accompanied the announcement of a 30 per cent

a combination of 15 per cent organic growth and full-year contributions from two acquisitions made in June 1988 - Gibbons, the Willenhall lock-maker, and Lorlin, the electronic components com-

In security and architectural hardware, a £500,000 contribution from Gibbons helped com-pensate for sharp downturns in demand for Park Rubber's window seals and ABT's locking devices, leaving the division's pre-tax profits ahead at 22.58m (£2.23m).

helped take the division ahead from £1.65m to £2.71m. Metal finishing contributed B847,000 (£618,000) with materi-als handling making £2.07m (£1.8m), and specialist engi-neering producing £521,000 kinet as they are rare.

THE BITTER battle over the future of Meat Trade Suppliers,

the Smithfield-based sausage

casing and butchers' sundries

company and the centre of a family feud, finally came to an end yesterday as Twigrealm,

one of the two property compa-

nies fighting for control, declared its bid wholly uncon-

ditional, writes Nikki Tait. -lis announcement was made -less than 24 hours after the, beard of MES decided to rec---

(£402,000). Mr Kirk said there had been no further contact with New-2.5p makes the total 3.85p man Tonks over its holding (3.25p). The rise in profits came from since the summer. He held to the view that the stake was aggressive. **COMMENT** 

> Eddie Kirk sounded unusually relaxed yesterday for a chair-man arming himself against a circling predator with the pros-pect of static earnings. His company's figures might have been slightly better than expected but the uninspiring outlook left the shares, earlier this year

a stock market favourite at 196p, down 6p at 139p. At that level, they may have reached the bottom of the trough, but for all the wrong reasons. If Newman Tonks is planning a bostile bid, it will likely have been waiting for yesterday's results to come out before making its move. If Tonks bides its time, others may take

**Twigrealm wins battle for MTS** yesterday morning that it was-recommending shareholders to extended to November 7, The bidders hope to keep a quotaaccept Twigrealm's offer of

tion for the group. 350p cash per share. With that recommendation Yesterday's denouement brings to an end a saga which started over a year ago, with boardroom changes at MTS Twigrealm – a newly formed vehicle headed by Mr Freidy Hirsch, a South African butchleading to a charged annual meeting last November. The shares rose strongly as ers' supplier and Mr Stephan Wingate, the property devel-oper - was able to declare its -offer. wbolly unconditional, having acceptances in respect rumours of the group's "shell" potential grew, prompting the Stock Exchange to request of 64 per cent of MTS shares by the first closing date at 3pm. Twigrealm had irrevocable their suspension in March-atwell over 400p.

Eddie Kirk: UK economie

Left to himself, Mr Kirk would like to finance further expan-

sion of his security division by

selling off parts of the materi-

als handling and specialist

engineering operations. Unbundling, he believes, is something he can manage quite well on his own.

conditions will affect sales

been delayed. The shares were suspended yesterday at 65p, compared with the placing breakdown insurance through garages to car buyers. Last year it sold nearly 92,600 poliprice of 85p. In July it agreed to huy Hexagon 102, renamed Motorplan, which operates a similar business and is based in Essex. The purchase involved an ini-tial payment of just over £1m,

Oct. 31 Nov. 12 Nov. 10 Nov. 10 Nov. 21 Oct. 27 Nov. 1 Nov. 1 Nov. 2 Oct. 31 Nov. 2 Nov. 2 Nov. 2

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# **Diamond loses its sparkle**

Diamond said an investiga-

The announcement of results

for the first half of 1989, which were due out on Monday, has

DIAMOND GROUP Holdings. ance, based at Ilkley. which provides car breakdown insurance, said yesterday that tion was being carried out with the help of Arthur Andersen, its anditors. it had suffered a substantial trading loss at its Yorkshire

By Jane Fuller

The Glasgow-based group, which joined the USM in May, said the loss had arisen from problems in administration and handling claims at Mechanical Breakdown Insur-

### **BOARD MEETINGS**

### The tollowing companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the por-pose of completing dividends. Official indica-tions are not available an to whether the dividence showt below are based makey on last year a instability. Indestant Office & Elec Mathicas Regulan Properties Weiner Yorkide Young & Co's Brewery TODAY AC Holdings TODAT Internate-Atlantic Resources, Chevron, Effort (8), English National Inv. Globe Inv. Jacob (WSR), Mazzanine, Monarch Resources, Plestitueal, Shitoh, Sothety's, Upton & Southern, Usher Weiker, Walke (Freemank: Finale-Alva Inv, Barbican, Barnet, (Henry),

# Oversees Inv Trust, Regins Health & Beaut FUTURE DATES

### with further instalments, dependent on profits, due to take the total to about £2%m. The group had previously diversified into general insur-ance broking, life assurance and pensions, and design and artwork.

of heavy rationalisation. Burrups, which handled the financial printing operations, had won the contract for the production of a large part of the printed publicity and information associated with

insurance activities, which were merger accounted. Its main business is to sell water privatisation. Contracts with Euro Disney for the production of its recent

public issue material, and BAT Industries during its bid defence against Hoylake, also

capital expenditure through sh flow.

#### **COMMENT**

Mr Gavron almost speaks with gies about a recession in the magazine and book printing business. He is confident that the capital investment his company has made in new equipment can carry it safely through any further tighten-

### Mr Eddie Kirk, chairman, said 35 per cent of sales were pany. consumer orientated and would inevitably be affected by economic conditions in the "With interest rates at 15 per cent and no signs of any reduction, soms of our markets are going to be tough," be

"It's difficult to see any growth in earnings in the cur-rent climate - though even unchanged earnings will be a better performance than some of our competitors can look for-

In the year to July 31, turn-

**Pavilion** joins forces in private

health venture

gent-and Mr Mark Potiriadis would bring the expertise they had-acquired with their archi tectural practice to ths new company, which is to be named

Electrical products showed good organic growth, and a £600,000 boost from Lorlin

CIA GROUP FLC (Incorporated in England No. 1594098) Placing by KLEINWORT BENSON LIMITED of 2,750,000 Ordinary Shares of 5p each at 82p per share Share Capital following the Placing Authorised 5730,000 Ordinary Shares of 5p each	equipment can carry if safely through any further tighten- ing in the business, and in fact help deliver it contracts at present held by competitors less well prepared. Capital expenditure in the current year is expected to be over £30m as St Ives attempts to secure its competitive advan- tage while the squeeze on mar- gins remains throughout the industry. The sharp dividend improvement is further evi- dence of the confidence while others are pausing for breat after the recent battering. The	pany. However, these were rejected last week by shareholders. Since then, MTS has held "a number of discussions with third parties" but no proposals were forthcoming. William Anstis, the company's group which holds 16.5 pe octogenarian founder and Mrs cent of MTS, Mr Ansti Allan's father, plus his two Since then, MTS has held "a number of discussions with third parties" but no proposals
The Ordinary Shares now being placed will rank in full for all dividends and other distributions hereafter declared, made or paid on the Ordinary Share Capital of the Company. In accordance with the requirements of the Council of The Stock Exchange, Kleinwort Benson Securities Limited and de Zoete & Bevan Limited are placing 2,062,500 and 687,500 Ordinary Shares respectively. CIA provides services relating to the planning of advertising campaigns and the buying of time and space primarily in broadcast and published media. As a group specialising in the media aspects of advertising, and not part of a full-service advertising agency providing creative and production services, CIA is known as a media independent. CIA is one of the largest and fastest growing media independents in the UK and has an established reputation in the advertising industry.	<b>\$23m</b> purchase of AD Weiss, a financially strapped Florida magazine printer, since the balance sheet date is expected to give the company quick returns from a rapidly grow- ing market. The cyclical nature of the business has made potential investors weary of St Ives; however, the shares on a prospective p/e of 10 if pre-tax profits reach	This announcement appears as a matter of record only. ALBERT FISHER
Participation is reading to the Company are constituents for any weekday (Saturdays and public and copies may be obtained during another provide the providet the provide the provide the provide the provi	£33m, deserve a second look.       company.         SHARE STAKES         Albion:       Credit Suisse         Nominees London sharehoid- ing has increased by 52,500 to 202,500 (5.4 per cent).       Lawtex: United Overseas         ATP Communications: Cantel has bought 190,000 ordinary bringing its total to 3.13m (24.4 per cent).       Macallen-Glenlivet: AG         Bourne End Properties: Vasella acquired 45,000 ordi- nary and now has 5.2m (61.2       Vinten: Mrs J Vinten Robinson	This connouncement appears as a matter of record only. ALBERT FISHER ALBERT FISHER The Albert Fisher Group PLC Sanuel Montagu & Co. Limited Underwritten by Barclays Bank PLC Algemene Bank Nederland N.V. The Sanwa Bank, Limited The Foji Bank, Limited Lloyds Bank Ple The Royal Bank of Canada
an invitation to any person to subscribe for or purchase any securities. CUPID PLC (Incorporated in Englend under the Companies Acts 1948 to 1978, Registered No. 1513412) PLACING by CHARLTON SEAL SCHAVERIEN LIMITED of 690,000 New Ordinary Shares of 10p each at 125p per share	per cent).       of the issued capital.         DIVIDENDS ANNOUNCED         Current payment payment payment dividend       Total for year         Boxmore Intl §int 1.7 Nov.28         Cooper (Fred)int 1.7 Nov.28         Penattron	Westdowteobe Landesbank (Virozentrale
Authorized (proposed)       Shahe CAPITAL       issued and to be (seved ally pid (seved all seved all seved (seved all all seved all seved) of the Company on the United Securities Market. It is emphasized inst (seved all of the Company on the United Securities Market. It is (seved all in the whole of the Ordinary share capital (both issued and to be issued) of the Company on the United Securities Market. It is	Kiark-Teknik §       fin       0.9       0.6       1.4       1.3         Pressac       fin       1.5       Dec 7       1.25       2       1.75         Ross Catherall       fin       3       Dec 7       1.25       2       1.75         St less       fin       3       Dec 4       2.25       4.26       3         Scott Met Prop       fin       3.75       -       3.1       6       6.1         Shandwick       fin       1.8825f       -       1.375       2.55       1.875         Value and income       fin       8.2       Jan 31       6.7       11       9         Dividends shown pence per share net except where otherwise stated.       *       *       Equivalent after allowing for ecrip issue. TOn capital increased by rights and/or acquisition issues. §USM stock. §Unquoted stock. @Third market.	Additional Tendor Panel Members Amsterdam-Rotterdam Bank N.V. Banco di Roma Loudon Branch Cassa di Risparmio delle Provincie Chase Investment Bank Limited Lombarde-CARIPLO London Branch Crédit Lyonnais Loudon Branch Crédit Lyonnais Loudon Branch Crédit Lyonnais Loudon Branch Den Danake Bank Istituto Bancario San Paolo di Torino London Branch The Mitsui Bank, Limited Agent Bank Samuel Montagn & Co. Limited Douber 1090
Criticary share capital (com issued and to be issued) of the Company of the Compa	BUSINESSES WANTED WHY NOT JOIN BIMEC INDUSTRIES READ THE "DIRECTOR" NOVEMBER ISSUE PAGE 131 or telephone Sam Smith or Bernard Wheeler on 021 781 0033	Samuel Montagn & Co. Limited

RMP <sup>1</sup>	RAN	Ð			S PROPERTIES TED spublic of South Africa) mber 68/01235/06		D MINES	Evered underwriters take 71% of rights
Profit and divi	idend	anno	uncer	nent f	or the year ended 30 Se	ptember 19	89	By Andrew Hill EVERED, the specialis
he audited consolidated result re set out below:	s of Rand	Mines i	Propertie	s Limited	("RMP") and its subsidiaries for the	year ended 30 Sep	tember 1989	quarries and building material
NCOME STATEMENT				_	BALANCE SHEET	1989	1988	aunounced that less than 3 per cent of last month's 1680
	1985 R000		1988 R000	Change %		ROOC	7000	rights issue had been taken
unover	165 70		4 150	+7	Source of capital			It is the fifth issue in the
perating profit					Share capital and reserves	154 803	147 152	last seven days to fall foul of
Property	9 52	_	8 092	+ 5	Interest of outside shareholder in subsidiary (note 1.2)	763	479	the market's uncertainty.
Gold recovery	25 275	_	2 684		subsiciary (note 1.2) Total shareholders' funds	155 566	147 531	Mr Roy Kettle, Evered
	34 807	-	1 776	- 17	Total shareholders' hinds	7 860	8171	chief executive, said yester day: "It's obviously a disar
terest – net	5 283		496		Deferred taxation	29 888	24 734	pointment - it just happene
- Received - Paid	5 960	1 1	983 (487)			193 314	180 536	that the issue straddled the recent market volatility - but
	40 090		2 272	-5	Employment of capital	400 00-0	140 831	our advisers are very relaxe
rofit before taxation	14 357		3 991	+ 3	Fixed assets Property development, townships	138 720	140 831	about it.".
offit after canation	25 73	_	8 281	-8	and mine residues	33 897	31 923	The 3-for-10 rights was launched a month ago at 125
tributable to:				•	Investments	184	14	per share, compared with
Outside shareholder in subsidiary					Receiver of Revenue	1 466	2 511	market price of 153p. Yester
(note 1.2)	284		479	-41	Current assets	4 735	46 705	day, Evered's shares close down 4p at 120p.
Members of RMP	25 455	_	7 802	8_	Debtora	11 317	. 25 135	About 28.7 per cent of th
nares in issue (000's)	12 403		2 403		Cash and gold on consignment	61 162	14 990	shares allotted were taken up
arnings per share (cents)	205	-	224	- 8	Total assets	241 481	220 044	Sub-underwriters will sub- scribe for the balance of th
ividends per share (cents)	140		120 30	+ 17	Current liabilities	35 827	27 908	issoe.
Interim. Final	40		80	+ 11	Interest bearing	34	34 27 874	Proceeds were earmarke
ividend cover	1.46	_	1.87		Other	205 354	192 136	for Evered's quarry acquis
xtraordinary items attributable to a					Deferred liabilities and provisions	12 340	11 600	said the low take-up and the
ot included in profit after taxation:					Contract of the second second second second	193 314	180 536	market uncertainty would
Goodwill on acquisition of shares i					Salient features			Evered
subsidiary (R000) Surplus on disposal of investment	(439)	,	-		Net asset value per share (cents)	1,243	1 186	Sham nrice (nearce)
property (2000)		-	1 214		Liabilities to equity ratio	- 0.36	0.32	150 strate price (perice)
					Current ratio	1.88	1.60	
OTRS:	Crown Mis	her son	20	m's Rest	2. Review of results Profitability of the group was advers	ally affected by a we	sk oold price	
Gold recovery	Crown Min City Deep 1989	plants	1989	plant 1988	and lower gold production at the Cr	own Mines and City	Deep plants.	140 10 10 10 10 10 10 10 10 10 10 10 10 10
Operating results Sand and slime treated (000 tons)	7 812	7 833	249	99	• The latter arose as a result of a dec • treated. The demand for industri			A
Gold produced (kg)	3 554	3 725	383 1.54	158 1.60	remained booyant for most of t	he year, and comb	ined with a	
Yield (grams per ton) Revenue (rand per			1.1		year of R25.5 million - reflecting a d	acrease of 8 per can	t compared to	130
ton treated) Cost (rand per ton treated)	15.18 10.88	15.14 10.02	49.17 35.50	52.79 28.75	the 1988 results. A better than antic second half of the year enabled the	inated property man	tet during the	
Working profit (rand per					of R21.0 million for 1988, which was	given in the interim	report.	
ton treated) Gold price received (rand per kg)	4.28 33 232	5.12 31 607	13.67 31 950	24.04 33 031	3. Final dividend A final dividend of 100 cents (198	8: 90 centel nor sh	are has her	120 Rights price 125p
	R000	R000	R000	ROOO	declared in terms of the accompany	tying dividend not	ce. The total	
Revenue	118 426 1	118 635	12 249	5 221	distribution for the year is 140 cents 4. Posting of annual financial stateme	(1988: 120 camps) per	soare.	Sep 15 1989 Oct2
Costs Working profit	85 004	78 458	8 843 3 406	2 843	The company's annual financial stat	ments will be maile	d to members	have little effect on the pro
Amortisation	9 991	9 276	1 658	595	during the second half of November			gramme, but added that the
Operating profit	23 431	30 901	1 848	1 783				group might make more put
Capital expenditure	8 300	8 328	1 007	11 765		Section and the	· · · ·	chases in the US, because of the volatility of demand in the
1.1 Full-scale operations at the Pil May 1988 and a direct comparis	gum's Res	results f	for the re	Spective		- For and on-hebel	of the board -	UK. The company originally
periods can accordingly not be ma	de.				Johannesborg	. D. T. WATT J. R. FORBES	No	intended to invest roughly
1.2 RMP has a 50 per cent parti giving rise to the outside sharehol	lder's inter	est show	na above.	at pantit,	- 24 October 1989	J.P.S. TURNER	Directors	equal amounts at home and h
							·].	The one thing about having
		Dec	larati	on of ]	Dividend No. 27			- cash is that over the next sh
Tuesday 76 Detabas 4000 at a dis	nortown data	land die	ndend No	27 ac a f.	nal dividend in respect of the year ended	30 Sentember 1020 a	s follows:	to nine months there will be
	scuts dec	mulet all	neur NO	. 41 00 A M	and environments an applicant of the And applicant	100 cents per stu		opportunities we could take u at fairly good prices," Mr Kei
nount (South African currency)	1 6				time of			tie said vesterday.
st day to register for dividend (an	d for chang	res of ad	01985 05 0	widend in	SICUCIODS)	Friday, 10 Noven	108K 1989	Ha said he hoped Evered

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26

Register closed from

to (inclusive)

Ex-dividend on the Johannesburg and London stock exchanges

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FINANCIAL TIMES WEDNESDAY OCTOBER 25 1989

## **UK COMPANY NEWS** Acquisitions help lift Shandwick to £14.8m

#### v Nikki Tait

(2) Contract Contract and Contract Contract Contract Systems (Contract Contract C

HANDWICK, the acquisitive there is no meaningful gearing UK-based public relations ratio, but the company points roup, yesterday unveiled pre-instead to interest cover of ax profits of £14.8m in the nine times. instead to interest cover of

as promis of figure in the near to end-July, scored on armover of figure compared with rolls of figure in the previwould be assumed to the previ-one year, when induces was assum. However, the rise per-dally reflected the impact of acquisitions, with companies purchased during the past year accounting for 24.7m out of stal operating profits of

18.7m. These included Golin/Harris Communications, the Chicago-based public relations business which Shandwick acquired from Foote Coone & Belding in late March on an "earnout basis"; New York-besed Dorf & Sarbon acquired at the end of tanton, acquired at the end of he financial year; nd about a dozen smaller. eals. -

Yesterday, Mr Peter Gum-ner, Shandwick's chairman, maintained that underlying riganic growth, once the full impact of acquisitions was trianed out was between 20 impact of acquisitions was stripped out, was between 20 and 25 per cent. At the earnings per share level – after a reduction in the tax charge from 34.5 to 33.5 per cent – the figure goes up by a -fifth to 14.3p. The final divi-dend increases rather more sharply – by almost 37 per cent – to 1.8325p, making a total for the year of 2.55p. During the 12 months, oper-cent to £73.1m, while costs increased roughly in line to 255.4m.

16.4m.

Interest charges rose from 270,000 to £1.88m, and net debt if the year-end stood at around 1.3m. With Shandwick now nowing net liabilities of £3m.

Shandwick said that last year over fin was invested in financial systems, and a shalfar sum will go into a new inar-keting structure in 1989-96. Referrals from one part of the

group to another last year pro-duced fees of around 15m on. an annual basis. Shandwick also estimated that the world's PR consul-

tancy market was worth. "a conservative £2.5bn," and growing at around 20 per cent per annum. It put its own share of the market at 4 per cent.

### . COMMENT

Shandwick rolled out figures, much as the market expected yesterday — evidenced by a modest 1p rise to 128p in the share price. This can only comshare price. This can only com-fort investors who have seen the shares underperform the sector significantly since Angust, with a plunge from a high of 149p in September to a low of 104p shortly after the latest Black Monday. Part of Shandwick's perceived prob-lem is the continuous flow of acquisitions, which makes results difficult to analyse. And although the deal pace may slow, Shandwick admits that are still a few gaps in its coverage where "infill" pur-chases might be made. A possi-ble £70m-worth of future pay-ments on earnouts is scarcely a

loom. On the positive side, the company's claim that its income is now well spread both geographically and in terms of type of business is probably justified. But the fundamental issue of how susceptible PR might be to recession remains debatable. Shandwick maindebatable. Shandwick main-tems that any softness on the consumer aide should be com-pensated by growth areas, like environmental PR, but some analysts are waiting for the case to be proved. All in all, current year forecasts run out at about \$19m 520m, which note the shares on a prosec-

at about first and a prospec-tive rating of 7.5. That looks a little cheap, but the upside may be limited until the qual-ity and resilience of the earn-ings growth becomes clearer. ments on earnouts is scarcely aplus, either - not least because some of these are now approaching their final stages, with all the "what happens then" questions starting to Further eruptions at Rock

the possibility of requisitioning another EGM. Mr Oswald Dockery, chain-man, said it had always been Rock's policy not to announce the votes cast. on polls. Few other DK companies take this position. He confirmed that some shareholders had been disen-franchised for falling to give satisfactory replies to notices issued under Section 212 of the Companies Act in an effort to discover beneficial ownership. Any shareholder who was dis-

Companies Act in an effort to discover beneficial ownership. Any shareholder who was discussed

binding even if they had been

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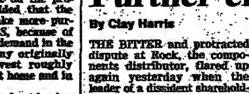
45.8

Ha said he hoped Evered would be cashioned from any further building recession by its concentration on the porth of England and Scotland, and

THE BITTER and protracted lispute at Rock, the compo-tents distributor, flared up-gain yesterday when the eader of a dissident sharehold-ars group complained about he board's failure to aunomoce he minuter of votes cast on each side of five resolutions which were defeated on a poll hich were defeated on a poli last Friday's extraordinary

at last Finity's canonical and a second state of the second stephens, a direc-tor of Manchester stockhoker WH ireland Stephens & Co, also said the board had disen-

.



Dividend warra	ints posted/payable	•		Withenday, 3 January 1990	fure to the private housing	ber of Rock shareholders. His	neceived a 212 notice at least	also defeated, demanded
	ident shareholders' tax			15 per bent	market.	group was taking legal advice on the latter issue, Mr Step-	42 days before the EGM; he said.	a solicitor, as a non-execut
The full condition secretories.	ons relating to the dividend may be inspected at or obt		ussibulg among at the c	By order of the board	Charles Barker	hens said, and did not exclude	Mr Dockery said Mr Step	director.
Johannesburg 24 October 1989	9			S.MIA Secretary	At the extraordinary meeting	USH makes	TISM placin	a volnos
Registered affice 5 Press Avenue, ( - South Africa (R.O. Box 27, Cron South Africa)	Crown Mines, 2032 wn Mines, 2025 Wn Mines, 2025 Handel Road Johannesburg 2031 South Africa	Viaduct Corpor 40 Holborn Viac London EC1P 1	the United Elizadean ato Services Limited duct, AJ	United Kingdom registrars and framfor agains Bentisys Registrars Limited 6 Greencost Place, London SW1P 1PL	of Charles Barker, sharehold- ers approved the sale of the London-based public relations businesses to Corporate Com- munications, and the demor-	£1.7m purchase - By Andrew Bolger	USM placin CIA Group By Clare Pearson	g values at £8.5m
				1	ger of Ayer Barker to NW Ayer. Shareholders have also sgreed that the company be renamed BNB Resources.	United Scientific Holdings, the defence contractor which is the target of a hostile takeover bld from Meggitt, yesterday announced it had paid £1.7m for Self Changing Gears, which makes transmissions for mili- tary and civilian vehicles.	CIA GROUP, an independent advertising services company specialising in media buying, is coming to the Unilisted Securi- ties Market with a price tag of 58.5m.	tax forecast of £1.7m for year to end-December, and notional gross dividend yiel 4.07 per cent. In 1988, pre- profits stood at £862.000
DENSITION	DENSITRON INTERNAT Interim Report 198 GROUP PROFIT AND LOSS (unaudited) for the 6 months ended 30 Ju	ACCOUNT	C	1.10		Alvis, the USH subsidiary, which makes armouted vehicles, bought the Coventry- based SCG from Cummins UK, the engineering group. In addi- tion to the initial cash price, a further £200,600 may be paid, depending on the value of	The company is placing 2.75m shares, representing 26.6 per cent of the enlarged coulty, at S2p each. About 1.22m of these are expected to raise, net of expenses, some 2640,000 in new money for the company, CIA Group, which was formed in 1976, plans advertis-	In July 1989, CIA acquin Billet & Company, a simil UK media specialist. Even ally after quotation, it hopes build an international busins through acquisitions and join ventures.
		6 months to <u>30 June 1989</u> 2000's 19,138	6 months to <u>30 June 1988</u> <u>2000's</u> 17,575 (4,377)	ENCUN	NDS WITHOUT ABERING ASSETS	SCG's orders to the end of 1990. Cummins has warranted that SCG had net assets of at least £3.6m at September 30. Meggitt launched its bid for USH on September 11, with an all-share offer worth £114m.	fing campaigns and the buying of time and space primarily in broadcast and published imedia. It is also involved in media and marketing research and consultancy services.	Kleinwort Benson Securities Macro 4 completes Macro 4 fias complet
28,760 (5,781) 22,979 (21,100)	Less: Turnover of related Companies Turnover Operating Expenses Operating Profit United Kingdom Overseas	(4,811) 14,327 (3,975) 10,352 (9,719) 142 491	13,196 (1,345) 11,853 (10,749) 264 840	of proven strength w plans hindered a development frustrate Using our system of o	ous to meet companies ho find their expansion and their corporate ed by liquidity problems. If balance sheet finance you in your stock and	Both companies' shares have since fallen sharply. With Meg- gitt's shares down 2p to 94p, yesterday, its partial cash alternative is worth 138p, the same as USH's closing price yestarday, down 1p. The offer has been extended	said CIA's prospects should be seen as distinct from the gloomy prospects for the UK advertising industry as a whole. This was because there was a major trend across West- ern Europe towards the use of specialist media companies.	pendent software company. The product, which is co patible with the VSE operati system, will be sold in conju- tion with one of Macro's exi- ing products, as well as sta- alone. An MVS version will
1,879 <u>64</u> 1,943	Exceptional Items (Note 1) Share of Profits Less Losses of related Companies Interest Payable Less Receivable (Note 2)	633 (4) 629 <u>80</u> 709 (159)	1,104 1,104 (15) 1,089 (224)	thereby release the Our rates are very con require tan	ose precious funds.	Hornby SU By Richard Waters	The prospective p/e at the	
1,628 (48) (690) 	Profit on Ordinary Activities before Taxation Taxation United Kingdom Overseas Profit on Ordinary Activities after Taxation Minority Interests	(159) 550 (9) (216) 325	(85) (85) (317) 483	Financing	THE FUTURE	HORNBY GROUP, the toy and hobby product maker, vester-	item in this year's results, will boost shareholders' funds which were reported at 27.5m at December 31 1998. The Inland Revenue has yet to indicate whether it intends	structured, claiming that pe of the price should be taxed income. The £2.5m provision represented tax on the
<u>5.49</u> p	Profit for the Period Earnings per Share	<u>325</u> <u>2.00</u> p		of one million p and could benefit fr		cluded in the early 1980s. As a result of the favourable decision for the company from tha Inland Revenue's special	to appeal against the decision. The company said that, given the chances of the decision being ovarturned, it had	amount, plus interest. The decision could affe other buy-outs which were co ducted at below net ass value. Any deals affected a
Notes: Exceptional Ite	Dividend per Share erns comprise redundancy costs charged in the peri es are made up as follows:	<u>0.70</u> p	<u>0.70</u> p	Developm	ient Office at:	commissioners. Hornby expects to release a £2.5m pro- vision made in respect of the buy-out of Hornby Hobbles in 1981.	decided to release the provi- sion rather than wait for the Revenue's decision. The dispute centred on the purchase of Hornby Hobbies at	1980's, when buy-outs more fr quently involved the dispos of all or part of unprofitab businesses which will
315 H	Incurred in the financing of the business Incurred in protecting forward rates of exchange	159	133 91 224	Please send me further Information	Stion	The amount, expected to be treated as an extraordinary PIRELLI U.K. INTERNA	a price below its net asset value. The Revenue challenged	otherwise have been clos
value of the go cost of sales.	osts involved in protecting forward rates of exchange oods involved. This expense therefore has been red	assified as being pa	art of the	Name		- £ 40,000,000 Gua Convertible Bo	aranteed 7 1/2 % ands due 2000	MOTOR
an unqualified I. Further copies	the year 1988 are taken from the full accounts on wh is report and which have been delivered to tha Regis s of this statement may be obtained on request to the m the Chairman's Statement:	trar of Companies.	tors made	Address	TA	In accordance with conditions 11 (A Trust Dood for the above mentionne hereby given to the Bondholders the ing of the Shareholders of Pirelli Sa	d convertible Bonds, nonce is	CARS
disappointing f ased principally Division and the	first half is tempered by the expectations of a subst / on strong order inputs in the USA and Japan, a ma success of our Taiwanese operation.	ove to profitability in	the Microwave	Artows Hous	ROWS LAWTED FREEPOST, se, Durchen Mount, Durchest Road, chans, Cheshire WAss AAD. elexic67052. Arrows G, Fax: 061-928 6948.	vember 15th and 16th, 1989. The Bondholders are therefore remi Pirelli S.p.A. ordinary shares will be 1989 (date of publication in Gazetta vember 17th, 1989.	tatanandar Gum Ontohen 20th	high profile motor car? Check the selection in the WEEKEND FT
ensitron Intern	national plc, Unit 4, Airport Trading Estate, Bigg	in HEI, Westerham	, Kent This 3BW	For our current b	therest rates call up Arow on Reuters	1,007s	PIRELLI S.p.A. Milan	EVERY SATURDAY

Saturday, 11 November 1989 Sunday, 18 November 1989

Monday, 13 November 1989

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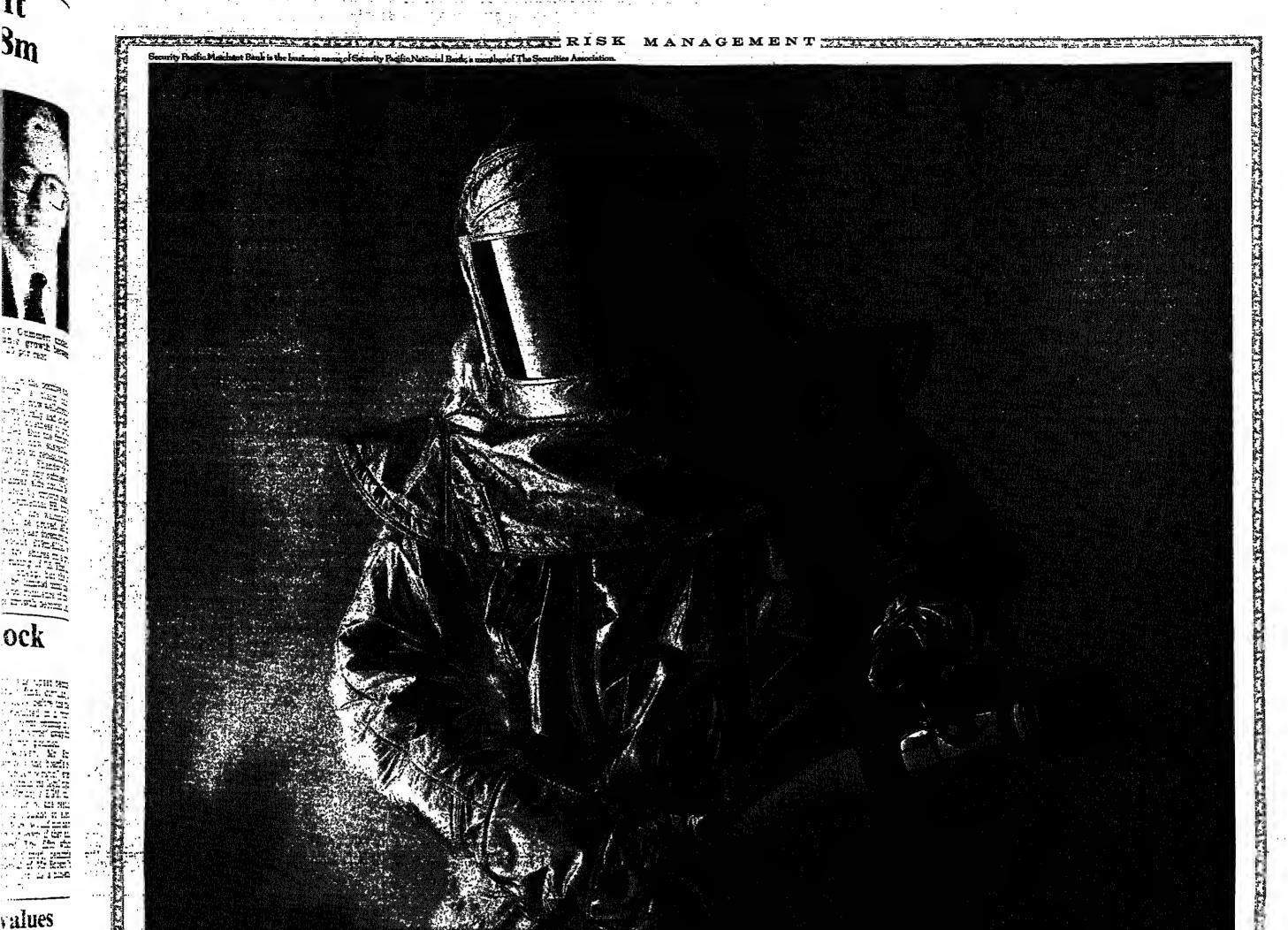
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### **UK COMPANY NEWS**

### Demand for | Outcome pleases City in spite of setback at subsidiaries FR shows 24% advance to £11.9m

### By Clare Pearson

PRE-TAX profits of FR Group, the maker of specialised equip-ment for the sircraft, energy and slectronics industries, pushed ahead from \$9.6m to \$11.9m in the six months to June 30 as they recovered from the depressed 1988 level.

ويستعدده ومنتشد فناد فيبيد الاردارك فالتركيل فالركية فأشرك والمراقع وأحمرت والمراقع والمحاد المتحد والمحاد والمحاد

The results marked a 24 per cent improvement on the first half last time when FR incurred unusually high levels of product development expenditure.

But the profits advance came despite disappointing results from two subsidiarles, WES, the container manufacturer, and Hymatic Engineering, which makes coolers for thermal imaging systems. Mr Michael Cobham, chair-

man, said "the process of turn-ing around" WES was requir-ing more extensive action than expected. Hymatic suffered both from higher than expected engineering expenses and delayed orders. Flight Refuelling gained a

By Alan Cane

to about £36m next year.

VIVAT HOLDINGS might achieve a small profit in the second half of this year, and

should be operating profitably

This was forecast by Mr

Michael Cooper, chairman, in his interim report for the six

months to June 30, which showed losses reduced from £3.02m to £1.32m on turnover

down from £69.06m to £54.35m.

Loss per share was 3.4p,

in 1990.

Challenger aircraft. The indica-tions were that Carleton's results for the full year would be excellent, Mr Cobham said

There was a £3.4m provision below the line for discontinuance of subcontracting work at WES; relocations of Strabor and Hypresair, two small acquisitions made this year. ths amalgamating of two plants owned by Carleton, the US pneumatic systems busi-ness, and a further, unnamed rationalisation plan.

rationalisation plan. Among FR's five acquisitions since January, Chelton, the biggest, which joined the group in April, gained substantial new business. Turnover rose by 13 per cent to

£73.4m (£65m). Earnings per share increased to 10.8p (9p), and the interim dividend is set at 2.23p (1.94p).

· COMMENT FR Group fell from grace in the City's eyes a good 18 months ago, when it failed to warn peo-

ple of how much its inflight refuelling pods were costing to develop. But the recent performance of the shares has been dismal even by these stan-dards. However, followers of the company, cheered up by these figures, now reckon this de-rating process has gone quite far enough. In the current year, pre-tax profits are expected to rise from £22.4m to about £25.5m. But beyond that FR appears to have excellent prospects in a number of areas: prospects in a number of areas: for instance, its air-to-air refuelling equipment is into the final stages of trials with the US Airforce and the FR Aviation subsidiary has been getting some encouraging orders from the Ministry of Defence. Although FR's once-fabled 20 per cent-plus growth rate may be a fibre of the uset rate may be a thing of the past, analysts expect it to sustain up to 15 per cent in the next few years. The shares, at their five-year relative low, stand on a prospective p/s of about 8.7.

Polymark ahead 25% to £1.1m

WITH ALL divisions profitable for the first time in several years. Polymark International has turned in record interim results.

: In the six months to June 30 the group, involved in laundry equipment and technographics, lifted turnover 24 per cent, from £17.04m to £21.1m, and pre-tax profit some 25 per cent, from £881,000 to £1.11m. Earnings per 10p share worked through at 3.69p, up from 2.75p ast time.

last time. However, Mr Len Weaver, chairman, said the directors considered it premature to resume payment of ordinary dividends until the UK-based operations. achieve some further improvement in profitabil-ity. The last payment was for 1980.

Technographics returned to profit of £31,000 (loss £43,000), and with the closure of the Irish plant the manufacturing operations will be concentrated in Wembley and Cincinatti. The laundry side increased profit to £342,000 (£224,000) and trengthened its market leader-

265

: 2

Intec, controlled by the venship. The French division's profit eased to £691,000 (£711,000), although its turnover advanced

**REDEMPTION NOTICE** To the Holders of

### **Ralston Purina Company** 12% Notes due November 28, 1994

. . . .

28

NOTICE IS HEREBY GIVEN that pursuant to the Terms and Conditions of the above-described Notes Ithe "Notes"), Ralston Purina Company has elected to redeem all of the out-stunding Notes on November 28, 1989 (the "Redemption Date"), at the redemption price of

standing Notes on November 28, 1989 (the Recemption Date 1 at the recemption price of 100% of the principal amount thereof, together with accrued interest to the Redemption Date. On November 28, 1989 the Notes shall become due and payable. The Notes will be paid upon presentation and surrender thereof, together in the case of a Bearer Note ("Bearer Note"), with all unmarured coupons appertaining thereto, failing which there shall be deducted from the redemption price an amount equal to the face amount of all such toissing coupons. Payment on the Notes that he made in such coin or currency of the United States of America as at the time the Notes shall be made in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts and will be made or payment shall be legal tender for the payment of public and private decis and will be indue-either (a) in the case of principal and interest with respect to Notes issued in registered form ("Registered Notes") Citibank, N.A., Corporate Trust Services 111 Wall Street. 5th Floor. New York, N.Y. 10043. U.S.A., or (b) in the case of Notes issued in bearer form ("Bearer Notes"), with the appurtement coupons maturing subsequent to the Redemption Date, at the main offices of Citibank, N.A. in London. Brussels. Paris. Frankfurt/Main. Amsterdam, Milan, Citicorp

Investment Bank Luxembourg or Citicorp Investment Bank Zurich. Payments at the offices referred to in clause 1b) above will be made by a United States dollar check drawn on a bank in New York City or by transfer to a United States dollar account maintained by the payee with a bank located outside the United States.

Coupons due on or before the Redemption Date shall be payable only upon the presentation

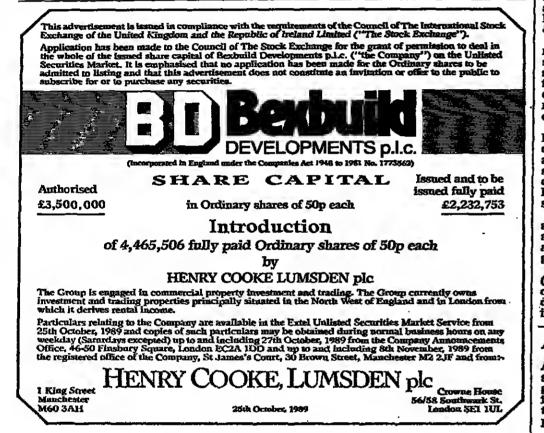
and surrender of coupons for such interest (at an office or agency outside the United States). On and after the Redemption Date, interest on the Notes will cease to accrue. The conditions precedent to this redemption have occurred, and Raiston Purina Company has elected to redeem the above Notes.

By: Ralston Purina Company

### Dated: October 2, 1989

NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States may be required by the Interest and Dividend Tax Compliance Act of 1983 unless the Paying Agent has the correct taxparer identification number (social security or employer identification oumber) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting your Notes for payment within the United States.



## SOME WILL ACCEPT WOOLLY REPORTING

### **PET bottles** aids rise at Boxmore

**By Peter Franklin** 

BOXMORE International, the Belfast-based manufacturer of plastic packaging and card-board cartons which joined the USM in May, yesterday reported pre-tax profits of 21.28m for the six months to the end of June.

This represented a leap of 45 per cent on last year's 2891,000 and cause from turn-over up from £8.57m to £8.15m

Mr Harold Ennis, group managing director, said that turnover had improved in both the plastics and carton trading divis

Turnover at the plastics division, which accounts for some two thirds of total revenue, had continued to improve. Buoyant demand for plastic containers had been the principal reason for the advance, he said.

Boxmore supplies PET bot-tles to soft drinks companies throughout the British Isles, and its customers include Pepsi, Coca Cola and Cantrell & Cochrane.

Although PET bottles are not blo-degradable they can be sterilised for re-use. Mr Ennis said that the company had the facilities in place for this pro-cess and were ready to respond should the demand occur.

The industrial packing side had also had a good half with operating profits substantially ahead of last year. Boxmore supplies bi-tech packaging to companies such as Short Brothers, the Belfast aerospace group With cash reserves of

around £2m the directors are actively seeking suitable acquisitions to strengthen the group. After tax of £357,000

(£244,000) earnings per share came out at 8.9p (6.4p) and the directors have declared an interim dividend of 1.7p.

### **ADT/Christies**

ADT, the electronic security systems and car auction group, has increased its hold-ing in Christics International. the art anctioneers, from 5.7 per cent to 6.4 per cent.

Michael Cobham: in the process of turning round WES

new order for the supply of extended range fuel tanks for the Tornado aircraft, while FR Aviation was appointed the recognized service facility in the UK by Canadair for the

Amstrad denies merger plans

The rumours, emanating rom newspaper reports over he weekend, linked Amstrad's name with GEC and STC as ossible partners, despite a tatement last week from Mr from newspaper reports over the weekend, linked Amstrad's name with GEC and STC as possible partners, despite a statement last week from Mr Alan Sugar, chairman, that the company intended to seek per-mission to buy back its own shares and find a solution on

Yesterday, to put an end to confusion in the market, it issued a statement saying: The company has been con-sidering with its advisers how it might best position itself for the future and capitalise on its strengths. It is not, however,

no more than customer/sup-

plier: "They have factories.

available to us. We have always used subcontractors to mble our products and

### that is what we wish to con-tinue to do." Asked about suggestions that Amstrad might become GEC's consumer electronics division he said. "That was all pie in the sky discussions of a few years ago."

Imtec seeks more funding via open offer

Trading from all companies By Andrew Bolger in the second half was encour-aging and indications were for

Intec Group, the USM quoted manufacturer of micrographic equipment, is to be financially bility of a recession could not be ignored, Mr Cooper believed. restructured just a year after being the subject of a £4.7m rescue package. the group would be profitable next year.

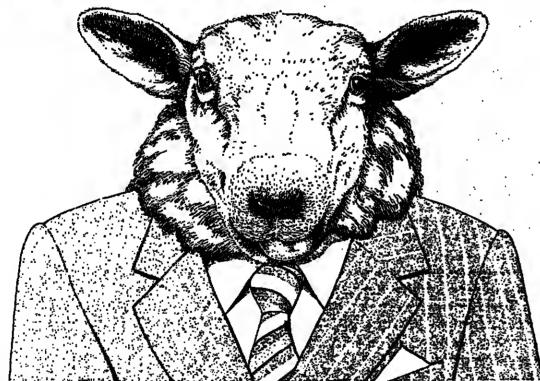
ture capital arm of British & Commonwealth Holdings, is to-raise £1.9m by an open offer to existing shareholders of 107m 07m

AMSTRAD, the UK-based electronics group which last week reported profits sharply reduced to £76m, has moved to crush rumours that it is seeking either to merge with, or to be acquired by, a larger group as a solution to its prob-Profits last year totalled £160m. Amstrad's share price,

**Restructuring starts to** 

work through at Vivat

its own. . over 200p a year ago, is now hovering around the 50p mark. The company's performance has been adversely affected by high business expenses and inventory. Analysts are pre-dicting a further fall in profits



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against 8.6p. "Core businesses - the man-ufacture, wholesale and retail of jeans and casual wear had begun to benefit from strengthened management and the restructuring programme, he reported.

**Klark-Teknik confident** after 15% improvement

KLARK-TEKNIK, the USM quoted designer and manufac-turer of electronic equipment for the professional audio industry, reported a 15 per cent rise from £976,000 to £1.13m in pre-tax profits for the year to July 31. Turnover rose from 26.25m to 26.82m. The directors said the com-

pany was experiencing a buoy-ant first quarter in the current year and believed prospects for the future were excellent. New products introduced in the sec-ond half of 1989 and additional

Chelses Man has failed to neet the final payment of ta.im, indicating that it might have warranty claims under the agreement; but Vivat will resist that and has begun pro-ceedings to recover the outstanding money.

a small profit. While the post

At the end of last year Vival

sold its UK retail arm to Chelsea Man and has received

£15m.

new products planned for introduction in 1990 would contribute strongly to growth in

in addition sterling is trad-ing in the company's favour and the new distribution company in Singapore will have completed its first full year of: operations.

operations. After tax of £377,000 (£348,000) carnings per 5p share came out at 4.7p (3.9p); the pro-posed final dividend is 0.9p to make a total for the year of 1.4p (1.3p).

new shares at 2p on a one-for-two basis. The funds raised will eliminate indebtedness. by £3.3m. Mr Weaver said the market for laundry equipment remained buoyant and the The shares closed yesterday

order book was strong. French demand for Raleigh cycles led to supply difficulties but that situation had now at 2<sup>3</sup>4, down <sup>1</sup>2p. Following last year's intro-duction of capital and new

management, Imtec just crept back into the black in the six months to end-June, the first profit it had achieved since

However, the company said yesterday that Laser-Scan, its most successful division, would be unlikely to match its strong first-half performance and the overall result of the group would suffer accordngly.

Ingly. The main problem hes with the engineering graphics divi-sion, which Intec said was continuing to trade at an unac-ceptable level of loss.

B&C Ventures Investors. which is underwriting the open offer, will see its stake tise from the current level of 54 per cent of Intec's equity to a a maximum of 69 per cent, depending on the take-up.

been resolved. The Polish branch had been sold to Polymark's West Ger-man partners. In the year's accounts there will be an extraordinary credit of £625,000, representing £275,000 on signing the contract and £350,000 guaranteed annual instalment; there are two fur-ther similar instalments to

come. Yearlings down 1/8%

The interest rate for this week's issue of local authority bonds is 14% per cent, down % of a percentage point from last week. There is no comparative figure for the corresponding period last year. The bonds are issued at par and are redecam-able on October 30 1990.

### TI sheds more light on possible Mannesmann link

#### by Haig Simonian

MR CHRISTOPHER Lewinton, chairman and chief executive of TI, has shed a little more light on possible areas of co-operation with Mannesmann, the eration with Mannesmann, the West German engineering group which last month bought a 5 per cent stake in the UK engineering group. Speaking in Frankfurt this week, Mr Lewinton identified controls for heat treatment equipment mat of the thermal

equipment, part of the thermal technology field in which TI claims to be a world leader, as a potential field for the two companies to work together. Heat treatment technology is

a vital part of many manufac-turing processes, and Mr Law-

inton said there were obvious opportunities for TI and Man-nesmann to consider joint marketing.

He drew particular attention to the potential for TI in the to the potential for 11 in the West German market, where it currently has annual sales of DM250m and employes some 1,300 people. The group's West German turnover "should be somewhat more", he said.

"If we had the help of a company of Mannesmann's quality we could improve the thrust and quality of our marketing in Germany", he said.

Obvious areas for higher local TI sales were the West German chemicals and auto-

motive industries. Meanwhile, Mannesmann would seek to make use of TT's presence in certain other parts of the world where TI was better repre-

sented, he said. However, Mr Lewinton took care to avoid being too specific about the likely benefits of Mannesmann's equity stake, described by Mr Werner Dieter, the West German group's chief executive, as "a little glue holding us together". The two sides had already set up a six-member commit-tee. comprising three execusented, he said.

tee, comprising three execu-tives from each company, to start looking at concrete areas for closer co-operation whether

List he saw ho reason for Man-nesmann to raise its stake in TI beyond 5 per cent. "I cer-tainly do feel it's enough glue" he emphasised, noting that the West Gsrman group had agreed to to increase its hold-ing without the first bold ing without the TI board's prior approval.

in sales, marketing or potential acquisitions. The committee would also establish links with operating companies within the two groups where necessary, while Mr Lewinton and Mr Dieter Would meet quarterly to provide

would meet quarterly to review progress and continue the talks, he said. Mr Lewinton emphasised that he saw no reason for Man-



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1p.

### **UK COMPANY NEWS**

Shares jump 60p as former Thomson T-Line team moves in **Diversification planned at George Ingham** 

#### By Clay Harris

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£1.1m

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GEORGE INGHAM & Company, the Halifar-based worsted spinner, plans to diversify away from textiles with the financial backing of the team which built up Thom-son T-Line, the mini-conglom-erate taken over by Ladhroke Group in February

Group in February. Ingham shares yesterday closed 60p higher at 170p after closed 60p higher at 170p after it said that Chelsworth, a Guernsey company whosa shareholders include family trusts of Mr Hugo Biermann and Mr Julian Askin, T-Line's former joint chairmen, was to take a 25 per cent stake. Chel-sworth will inject £760,000 as part of a rights issue intended to raise a total of £1.14m. of £1.14m.

The top executive positions at Ingham will be filled by Mr

KWIK-FTT Holdings, the car

parts specialist, yesterday rejected proposals put forward by Continental, the West Ger-man tyre maker which owns

13.13 per cent of the UK group,

on "areas of mutual interest". Continental - itself the sub-

ject of some takeover specula-tion at home - last Friday

increased its stake from 10 per

cent. Kwik-Fit, Britain's largest

independent distributor of tyres, yesterday said that it considered the West German

group's continued purchase of

-The UK company has had discussions with Continental

By Andrew Hill

John Philips and Mr Allan ority would be diversify into Duckworth, managing director and finance director respec-tively of Vernons, the football pools promoter which was Ledother activities. The first likely acquisition was a privately owned food additives manufacturer, with which Ingham had already held preliminary dis-cussions, Mr Courtman said. broke's main target in buying T-Line.

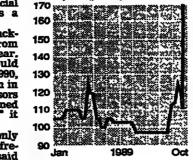
Ingham also reported a pre-tax loss of £95,000 for the six Turnover fell by 24 per cent 52.8m (£3.68m). A 3p loss per months to June 30, against profits of £215,000 in the first half of 1988. The interim share compared with earnings of 6.93p in the 1988 period. ingham said the second half would be difficult, although it dividend is maintained at

had installed extra spinning capacity to take advantage of Mr David Courtman, the Leeds merchant banker who any improvement in dema has been non-executive chair-The three-for-five rights issue is priced at 95p. Two man of Ingham since July, said the company intended to mainthirds of the shares on offer have been renounced in Cheltain its yarn-spinning business and did not rule out expanding sworth's favour by directors and family interests whose it selectively within the total interest in Ingham will fall from about 75 per cent to enlarged group. However, the immediate pri-

37 per cent as a result. The other shares have been underwritten hy Singer & Friedlander, Ingham's financial adviser. Mr Courtman is a

adviser. Mr Courtman is a director of Singer. Mr Philips and Mr Dnck-worth joined Vernons from Price Waterhouse last year. Ladbroke said they would leave Vernons early in 1990, although they would remain in their positions until successors were in place. Their planned departure was "amicable," it

Smith New Court, the only market maker in the infre-quently traded shares, said and yesterday. With Chel-sworth taking up most of the new shares, liquidity is not expected to improve in the



George Ingham

Share price (gence)

short term. At 170p per share, Ingham has a market value of £3.4m

nents, metal powders, alumin

ium castings, and huilding products. Its most successful business is Powdrex, which makes high alloy metal pow-

### Wilshaw attracted to magnet manufacturer

#### weak market to 159p, valuing **By Andrew Bolger**

the company at £255.5m. Meanwhile, in West Ger-WILSHAW, an industrial and engineering products holding company, is to pay \$3.6m for SG Magnets Holdings, which makes magnets used in auto-Meanwhile, in west ter-many, Continental's shares continued to rise on hid rumours. Possible predators mentioned included Japanese motive instruments and tele-

> tunities for expansion, particu-larly in the US. SGM is being purchased for £1.9m cash and by the allot-ment to the vendors of 7.3m ordinary shares, of which 6.8m have been placed with institu-tional and other investors by

tional and other investors by Charterhouse Bank. Wilshaw shares closed at 24½p, down

Densitron reduced to £550,000

Lower pre-tax profits of on strong orders from the US 2550,000, against £865,000, were announced by Densitron Inter-

national, an electronic compo-nent maker, for the six months to end-September. The "disappointing" first half was tempered by expecta-tions of a substantial improve-

ment in the second, directors £633.000.

Net assets rise 35% at Scottish Metropolitan

### By Paul Cheeseright, Property Correspondent

SCOTTISH Metropolitan Property, the higgest of the Scottish property investment groups, yesterday presented the latest results of a lengthy restructuring in the form of a 35 per cent increase in net assets and a similar advance

in taxable profits. At the year end of August 15, net asset value per share was 241.3p, compared with 178.8p a year earlier.

Pre-tax profits were £12.45m, up from £9.26m in the previous 12 months while earnings per share rose from 6.35p to 8.34p.

The results reflected the outcome of a programme which, on one hand, has progressively weeded ont of the portfolio numerous small properties and, on the other, has led to a sectoral and geographical

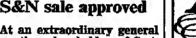
About 40 per cent of Scottish Metropolitan's rental income of £12.65m last year came from England and Wales. At the same time the nature of the £247m investment portfo-lio has changed. The retail element has been run down so that it now accounts for just 40 per cent of the total. Offices account for 43 per cent while industrial, warehousing and general business premises account for the rest.

Over the year the group had profits of £2.3m from property trading and a boost from the interest payments accruing from its £30m debenture, launched last February.

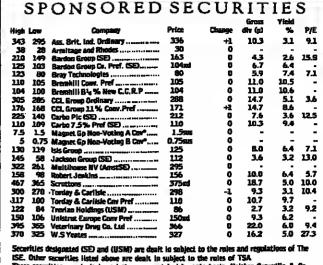
Gearing has been held to 43 per cent in spite of a larger development and propertybuying programme in regional centres. Although Scottish Metropolitan has been active in the south-east it has generally stayed away from central London. The recommended final divi-

dend is lifted to 3.75p, making a total of 6p (5.1p) for the

S&N sale approved



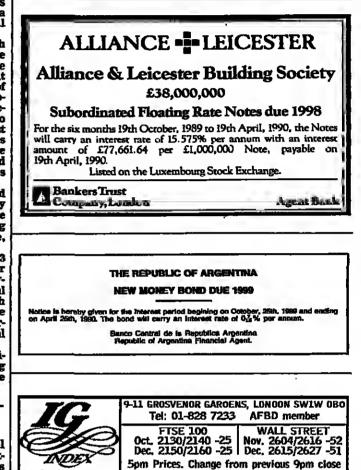
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### J Wilkes expands with £1.2m drinks mat buy

#### **By Jane Fuller**

shares unwelcome.

JAMES WILKES, the world's largest supplier of beer mats, has bought tha drinks mat business of Smurfit Cartons for £1.2m

Mr Stephen Hinchliffe, chairman, said Wilkes would trans-fer the equipment and business it had bought to its two factories in Huddersfield and Belgium. The acquired assets had been valued at £348,450.

The former Smurfit operation produced 125m mats a

year, he said, which would increase Wilkes's annual output to 1.15bn. Turnover from the acquired business was this year expec-

This imnouncement appears as a matter of record only.

**Kwik-Fit rejects Continental** 

over the last few weeks, follow-

ing the purchase last month of the 10 per cent stake. At that

tima Continental said it regarded its investment as

Bnt yesterday's Kwik-Fit

statement said: "The board of Kwik-Fit has seriously consid-ered Continental's proposals and can see no merit in them for Kwik-Fit or its sharehold-

Neither Kwik-Fit nor its

advisers were available to com-

ment on the nature of the pro-

posals or the detailed reasons for rejecting them.

Kwik-Fit shares rose 7p in a

ers, customers and staff."

long-term.

ted to be £960,000. In a full year he expected the pre-tax profits contribution to be about \$300,000. Wilkes made £2m in the first half of this year. Cash for the purchase came

from Wilkes's sale of its stake in James Neill Holdings, the Sheffield toolmaker, for £7.25m.

Value and income from reported fully diluted net asset value of 76.5p at September 30, against 61.5p a year before. The andihuted figures were up from 77.5p to 107.7p. In the six months to end-September total income rose

15 per cent to £1.98m (£1.67m) and after tax of £239,000 (£179,000) earnings per 10p share were 1.25p (0.67p). The interim dividend is raised to 1p (0.725p) and direc-tors said that the total pay-ment should increase by 20 per

cent to more than 2p.

dend is maintained at 0.7p. Turnover was lower at £10.35m (£11.85m). Operating profits dropped from £1.1m to

That was based principally

sion and the success of the Taiwanese operation. Earnings per 5p share fell to 2p (2.98p), but the interim divi-

approved a resolution to sell Thistle Hotels.

# meeting, shareholders of Scot-tish & Newcastle Brewerles

ANOTHER BUSY WEEK AT SAMUEL MONTAGU...

ders used to increase the duraand Italian companies. The stock rose DM4 to DM346 in Frankfurt, at which bility of engine components. Mr Peter Reynolds, Wil-shaw's chief executive, said SGM has a factory in Rein-ham, Essex, and distributes price the group is worth just under DM3bn (£1.02bn). mainly in Britain, Europe and SGM was an excellent fit with Powdrex and joint marketing and product development would provide exciting oppor-Last week Continental prothe US. vided the focus for a primitive hoax aimed at hoisting the An American subsidiary established in 1987 operates a warehouse and sales office in share price. It called a non-ex-Pennsylvania and the US istent press conference, at which a DM400-per share take-over bid was to be announced. accounts for 38 per cent of

SGM's turnover. Both Ford and General Motors are supplied by SGM

and half the group's turnover is tied to the automotive indus-

Wilshaw has interests in tractor and aircraft compo-%p.

which was also a set of unan in suit rain a

Value and **Income** higher try. Value and Income Trust

## ANGLO UNITED PLC

£535 million debt financing for the acquisition of

# Coalite Group PLC

### Comprising

£50m share purchase facility £200m senior bridging facility £230m term loan \$40m revolving credit

### Arranged by

### Samuel Montagu & Co. Limited

Underwritten by

Samuel Montagu & Co. Limited

October 1989

The Hongkong and Shanghai **Banking Corporation Limited** 

And

### £15m junior loan facility

Arranged and Underwritten by

### Samuel Montagu & Co. Limited



Monday 9th October

Launched syndication of ±100 million multioption facility for <u>Chynwed International</u>.

### **Tuesday 10th October**

Signed £40 million syndicated five year revolving credit facility for Prowting.

### Wednesday 11th October

Arranged and underwrote (together with Midland Montagu Ventures and our Italian associate Euromobiliare) the senior debt, mezzanine and equity for the Lit 70 billion buyout of VM Motori SpA, the first buyout of an Italian state owned company.

### Thursday 12th October

Arranged and jointly underwrote a composite ±72.5 million secured boan facility and to million working capital facility for the capital restructuring of LINT (Holdings).

### Friday 13th October

completed underwriting arrangements to provide up to £32.5 million senior debt for the buyout of MCD Group from the Coloroll Group.

Wosed syndication of £150 million multi-option facility for The Albert Fisher Group.

...working with our international network to provide creative financing for our clients both in the UK and in Europe.

### Samuel Montagu & Co. Limited

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INDUSTRIAL MARKETS - WORLDWIDE.

PROGRESS THAT HAS BEEN CONSISTENTLY

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PERFORMANCE.

HIGHLIGHTS OF 1989 ANNUAL RESULTS

	1989	1988	
SALES	£2,187m	£1,972m	UP 1.1%
PROFIT BEFORE TAX	£187.1m	£146.3m	UF 28%
EARNINGS PER SHARE	81.2p	73.7p	ur 10%
DIVIDENDS PER SHARE	25 p	<b>2</b> 1p	UF 19%

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PROFIT GROWTH DEMONSTRATES THE SOUNDNESS

OF LUCAS STRATEGY IN ITS CHOSEN MARKETS.

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MARKET SHARES; ENHANCED QUALITY; BETTER

PRODUCTIVITY AND INCREASED PROFIT - ALL

THESE ENCOURAGE US TO FACE FUTURE OPPOR-

TUNITIES AND CHALLENGES WITH CONFIDENCE:

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TONY GILL, CHAIRMAN.







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TA SECTO

### Contact lenses at a throw away price

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A LOW-COST way of making disposable contact lenses, developed by two private inventors, is to be marketed worldwide by the British Tech-

worknying by the British Tech-nology Group. The inventors, Bill Seden and Ron Hamilton, believe it could transform what they call a "farge cottage industry" – making contact lenses into a fully interprited process into a fully integrated process indus-try similar to the pharmaceuticals industry.

Contact lenses are already Worn by about 40m people worldwide. Their supply and servicing is estimated to earn

servicing is estimated to earn nearly £2bn a year. BTG has acquired the Brit-ish patents and plans to mar-ket the process globally, shar-ing earnings with the two inventors. They say the pro-cess can be used to make both the conventional contact lenges and the neuronal contact enses and the newer disposable ones, and can be put under computer control.

Barry Cartwright, an executive with BTG's inter-corpo-rate licensing division, called it "a process in the right place at the right time." Disposable lenses - which need no solu-tions and can remain in the eye for up to a week - are the fastest-growing part of a mar-ket, with overall growth at

about 5 per cent a year. Unlike current labour-inten-sive processes, it makes the lens "untouched by hand" iens "untouched by hand" until unpacked by the cus-tomer. It uses a patented plas-tic moulding process in which a liquid chemical (the mono-mer) is formed into the lens, polymerised in its mould, and then sealed into the mould which forms its cales nacions

For the user, it should offer a cheaper product and simpler hygiene. Also, BTG says that the process will make the lens conver-side np at all times, avoiding any risk of inserting it "inside out."

Seden and Hamilton have worked on the technology for the past 18 months. BTG believes that there are about 80 big makers of contact lenses worldwide, and experts to canvas about 40 in its efforts to negotiate licence

meant to comhat the decline in market share suffered by the company in recent years, a decline which only came to light when a computer system was installed specifically for the group's senior executives. The information on market share was not new. But the property of the second of the second of the property of the second of the second of the second terms of the second of the information was not presented in a way which made its signif-

icance apparent, says Vic McDonald, business systems manager of McVitie (formerly UB Brands), part of United Bis-cuits. "We knew that our sales dropped off over the Christmas period, but we assumed that period, but we assumed that was because people were not buying biscuits - they were buying something else," reports McDonald. "It was only when we overlaid the sale fig-ures from our competitors that we realised we were locked we realised we were losing market share to them."

The computer system installed by the McVitle Group is an executive information system (EIS), which extracts data from a company's web of internal computer systems and external data sources - to give top managers an insight into their company and its

position in the market. The overriding reason for the installation of such systems is the need to sift out relevant information from the miles of computer print-outs that organisational computer networks spew out every year.

"It's a brilliant irony that as more information is held on corporate systems, the briefing books get thicker and managers become inversely able to manage," says Ian Meiklejohn, director of Business Intelligence, the EIS research and seminar organisation. "The rel-evant details that they need are disguised in all that data." Although EIS systems were developed only within the last five years, they are winning an increasing number of friends in high places. The trend looks set to develop, with the market growing at over 30 per cent a year, according to International Data Corporation, the US market research organisa-

tion. Four years ago, world-wide sales for such software packages were worth \$30m (£17m). By 1992 the market should grow to \$230m.

Top of the list of users are blue chip organisations in the US and the UK. In Britain they David Fishlock include British Telecom, ICL, Arthur Andersen, Thorn EMI,

# The McVitie Group intends to give its rivals a run for their christmas biscult market, by intends to combat the decline in market share suffered by the The director's new best friend

Rank Xerox and the Wellcome Foundation. Companies in Fin-

ing the phinge. Technically speaking, EISs are diverse, using a variety of computer hardware – every-thing from mainframes to personal computers - and soft-ware technologies. However, all EISs have three specific attributes: • They make the information

simple to assimilate by converting figures into pie charts, graphs or diagrams. The com-puters are also easy for technophobic managers to use -instead of keyboards, they can use mice, touch screens or infra-red remote control

reporting, so a part of the business that is doing well or hadly can be isolated. Many compa-nies use "traffic lights" so that a division performing outside a pre-set parameter - say, 5 per cent below its target turnover - is highlighted on the screen in red. Other performances would be highlighted in amber or green · They have dynamic report-**Compaq personal computers** 

ular dowturn, the manager, hased systems is comparatively low. McDonald reports that the installation cost of the McVitie system, plus the ongoing rental of the software, works out at £50,000 a year when written off over five years. Other systems can cost up to £200,000 to install and are

TECHNOLOGY

direct links between the executive PC and the mainframe computer systems or outside databases. They are used by executives who need to know immediately of any develop-ments - in the company's share price, for example. Ian Lang, information tech-nology manager for group

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headquarters at chemical company ICI, for example, reports that its EIS system costs about £100,000 a year to maintain in salaries, software licences and fees for using external data sources. But he believes

data sources. But he believes that cost can be justified. "I suspect that you could cost justify it, if you did the sums, simply on the time it saves managers," says Lang. "But where the justification really comes is in helping exec-utions make better designed. utives make better decisions and give them early warning of opportunities, so they can beat the opposition."

intended primarily to give its directors access to external, rather than internal, informa-tion, which could be of strate-gic advantage. Elsewhere EISs are used to keep control on the internal morphices of an openingetion

workings of an organisation. Meiklejohn believes that trends are beginning to emerge in the type of EISs being installed by different organisations. The trends indicate that

floppy disk-based systems are finding a home in diversified corporations, which have inter-national arms reporting to headquarters on a monthly basis. But retail chains, which have an integrated stock, sales and ordering system, which is updated regularly, are opting for systems which give more regular reports.

EIS systems are by no means a bed of roses, either techni-cally or managerially. When employees are used to executives asking them for information they can feel redundant if a computer system is installed which by-passes their role. To combat that problem within ICI, each plece of information was given a sponsor - some-one who was responsible for it. Many companies installing EISs are considering buying a series of tools to build their own systems rather than buying packages from EIS compa-nies such as Metapraxis, Exe-cucom of Austin, Texas, Pilot of Boston, Massachusetts (sold in the UK by Thorn EMI Computer Software), Comshare of Ann Arbor, Michigan and Plan-ning Sciences of London. IBM has also announced that it is

developing its own EIS. For those companies, a new approach is needed in software writing. EISs challenge the conventional method, where a specification is agreed and then the software is cast in stone. Most successful imple-mentations of EISs have come where a small-scale pilot, based on ideas put forward by the users, have been installed and then continuously updated - a sort of perpetual prototype. Central to the success at ICI,

reports Lang, has been in ensuring that the information on the system is what the exec-utives need. "They are just too busy to use the system if the

information is not relevant." Meiklejohn warns that the growing trend towards information technology depart-ments specifying the EIS systems - rather than the executives providing the impetus - is likely to reduce the relevance of the information. If that happens EISs could The EIS used by ICI is one of end up as just very expensive just a handful of systems paperweights,"

### **Early warning** predictions that can save the day

31

devastating series of storms, floods and other natural disasters striking several poor countries has led to two projects for the deployment of early warning techniques

One is a programme by the Commonwealth Science Coun-cil which will study disaster prevention and management. It will focus the work of many work of many technology research establish-ments, universities and govern-ment departments around the world. The project's aim is to exploit the development of telecommunications to make the world safe from the devastating effects of storms and floods.

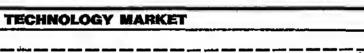
The programme will help Commonwealth countries deal with disasters. It will focus on large-scale transport and industrial accidents as well as floods, burricanes, landslides, earthquakes and drought. Currently, satellites passing above the Himalayas can determine the depth of snow cover and thereby predict the eventual run-off. Technologists will soon interpret such rontine satellite readings to give early warning of impending disaster in the densely populated, flood-prone Ganges Delta below.

As a first step, the pro-gramme will provide an information base on the vulnerabili-ties and needs of higb-risk areas. There are also plans for a handbook on disaster prevention and management intended for public administrators in transport, health, welfare, edu-cation and training, as well as research institutions and vol-

untary organisations. The London-based Common-wealth Secretariat describes the programme as a response to "a series of horrifying disasters during the past few months." According to a spokesman: "Bangladesh experienced the worst floods in history, and the Carihbean and Central America suffered their worst hurricanes this century. Lesotho was cut off by snow." The second project, a study by the United Nations, was amounced after some 17 pro-fessional groups, including the Royal Society of Canada and the Science Council of Japan,

called for a co-ordinated world-

**Thomas Land** 



wide research and training programme to combat natural disasters. Their case was supported by many organisations such as the Internetional Council of Scientific Unions, the International Union of Geo-

logical Sciences and the Inter-national Association of Earthquake Engineering. The United Nations has designated the 1990s as the international decade to combat natural disasters. Cyclones, floods, earthquakes, volcanic erup-tions and other natural disas-ters have claimed millions of lives and caused an estimated \$100bn in damage to property

since the late 1960s. According to the United Nations Centre for Science and Technology in New York: "The world community has learned a lot about climatic and other forecasting. A global focus on measures to predict, if not pre-vent, dramatic natural phenomena is long overdue. "Remote sensing offers the first and vital early warning. Food control technologies, safer building techniques and

safer burning techniques and land surveying give planners the option to resettle popula-tions in less volnerable areas. "Land-based and airborne

instrumentation can pick np the warning signs with great accuracy. Communications technology and micro-comput-ers have been scaled to such convenient size and cost that it is almost criminal to leave poor and vulnerable popula-tions defenceless in the face of predictable disasters. "And if humanitarian con-

cerns will not suffice, then the cold hard cost of cleaning up after floods, earthquakes and tidal waves should convince politicians at home and in donor capitals that a satellite dish antenna and a small computer in high-risk communities

would be cheap insurance." Both programmes will explore a range of recent devel-opments in relatively inexpensive areas such as electronic navigation, communication and detection channels. Other areas under study are disaster preparedness, risk assessment, planned responses to emergen-cles and disaster mitigation.





land and France are also tak-

the software has to be ordered in a hierarchical fashion, not the usual alphabetical or databases or in computer files. The main task of the EIS software is to order the data in

this way, according to the needs of the individual execu- devices.
 They are based on exception tive. Tailoring the software package is a big task and accounts for about half the cost of installing an EIS. Some systems, such as the one used by the McVitie Gronp, from Metapraxis of Kingston upon Thames, store the data on floppy disks. Each Monday information on updated disks is fed into the

ing, so executives can "drill down" through layers of infor-mation to target relevant facts. If one division of a company, for example, showed a spectac-

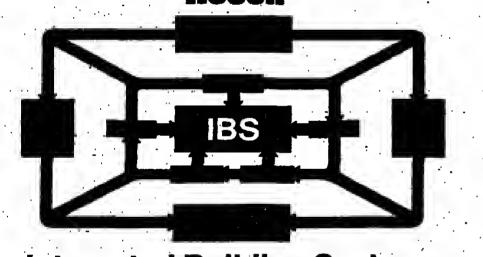
used by 22 managers. The system in the boardroom, which is connected to a projection screen, is also updated.

The cost of the floppy disk-

spotting the red blob on the screen, could delve into the reasons for the failure. In the case of a retail chain, the ini-tial graph might give a break-down of sales for every region. Stripping away a layer might reveal sales in individual stores, and another layer might expensive to run, relying on pinpoint the particular product line that was causing the sales bottleneck.

To drill down in this way,

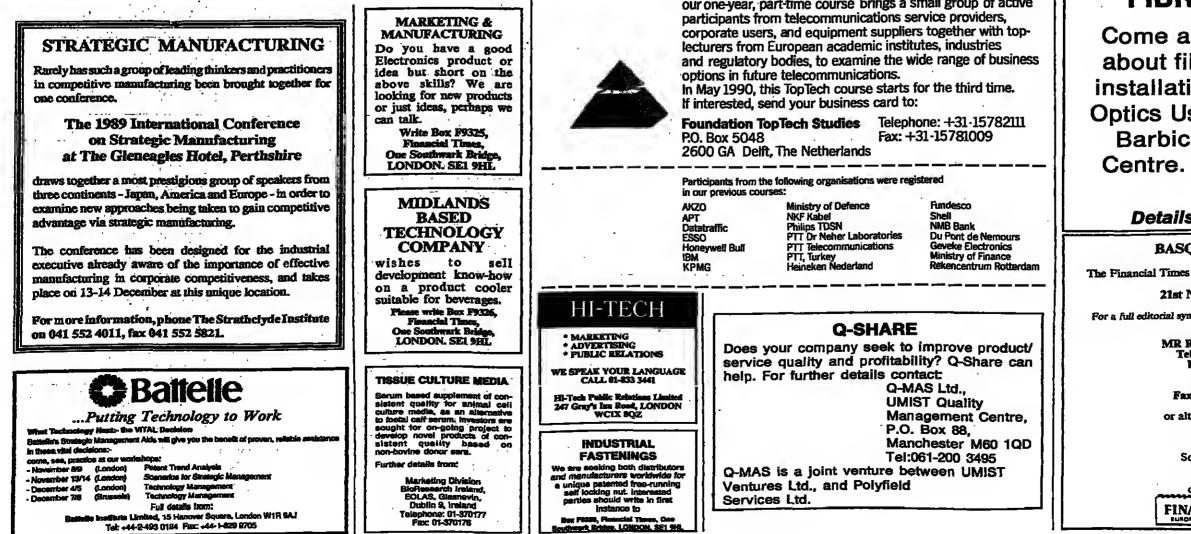
numerical way it its stored on



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**FINANCIAL TIMES** 

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### **COMMODITIES AND AGRICULTURE**

# Go-ahead for pipeline to carry Canadian gas south

#### By Robert Gibbens in Montreal

32 **Φ** 

has decided to allow the construction of a pipeline to con-nect the natural gas reserves of Canada's Mackenzie Delta to markets in the south within the next decade.

The reserves were found in the late 1960s and early 1970s, but have remained locked in by a 12-year-old moratorium on any transmission system through the Mackenzie Valley to northern Alberta, and opposition from the native peoples of the North-West Territories.

The NEB awarded licences to Esso Resources Canada (Exxon), Gulf Canada Resources and Shell Canada to export 9.2 trillion (million milhion) cubic feet of gas from 1996 over the next 20 years.

This amount represents 85 per cent of the Delta's pres-ently proven reserves. In cur-This amount represents 85

THE NATIONAL Energy Board rent dollars it will cost C\$11bn Inuvik in the Delta and linking (25.9bn) or more to develop the with the northern British Colreserves and transport them by pipeline to the US. Four US southern environmentalists successfully blocked the pipe-line 12 years ago, want their utilities are committed to take most of the gas, and two Ontario distributors are ready land claims settled before to negotiate for smaller quanti-

finally accepting a Mackenzie Valley route. The Innuit Eski-The NEB, which must provide "reasonable" supplies for Canada in the future, decided mos have always been less opposed to energy developthat the exports to the US would be of net benefit to the ment. However the Dene may still country. More reserves exist in the Delta and Beaufort Sea fight to delay any pipeline while their land claims remain immediately north, and huge unsettled with the Federal amounts of gas have been iden-tified in the Arctic islands over

Government. Canada already ships more than one third of its gas sup-ply, mainly from reserves in Alberta and northern British the past 15 years. Two routes have been suggested for the pipeline - one using the Mackenzie Val-Columbia, to the US market. The American "gas hubble" of the eighties is now declining and prices are rising.

Australian wheat crop forecast cut sharply By Chris Sherwell

umbia transmission system. The Dene Indians, who with in Sydney

THE DAMAGING combination of a wet winter followed by a dry spring has prompted a sharp downward revision in forecasts of Australia's wheat crop for 1989-90.

crop for 1989-90. According to estimates released yesterday by the Gov-ernment's Australian Bureau of Agricultural and Resource Economics, the crop this sea-son will be 12.5m tonnes, down from the 14.4m tonne level forecast as recently as last month and an even higher April estimate of 15m tonnes. Unless prices rise signifi-Unless prices rise signifi-cantly, the revision means lower export earnings from wheat, Australia's most impor-

tant rural export after wool and meat. Last season's pro-duction was 14.1m tonnes, and usually around three-quarters is exported.

is exported. The problem this season has been persistent wet weather during the winter mouths, which delayed wheat plant-ings, followed by a lengthy period of hot and dry weather which is reducing prospective yields.

"Yield reductions were par-"Held renctions were par-ticularly severe in northern New Sonth Wales and southern Queensland, where large areas of wheat and bar-ley had been late sown and were valuerable to a dry were valuerable to a dry spell," the Burean's report said.

New South Wales is now expected to produce the small-est wheat crop since the 1982-83 drought, about 2.6m tonnes. By contrast, South Australia, where above aver-age yields are still anticipated, is expected to harvest its big-

gest crop in seven years. The news coincides with a disappointing downturn for wool, where a combination of wool, where a combination of record production and weak foreign demand has driven prices to the intervention level of the Australian Wool Corpo-ration, which is buying np some 50 per cent of output. Reduced export earnings from both commodities will add to pressure on Australia's chronically weak balance of navments. The current account

payments. The current account dedicit is heading for record levels in 1989-90 hecause of strong domestic demand for imported investment and consumption goods.

### **Rubber futures**

# Zinc and lead supplies expected to be in balance during 1990

#### By Kenneth Gooding

SUPPLY AND demand for both lead and zinc should be ronghly in balance in 1990, says the International Lead and Zinc Study Group.

It now expects zinc consump-Korea. tion this year to total about 5.36m tonnes, a rise of nearly 2 per cent on last year's level. Most of the extra growth is from Latin America and Asia. This year's zinc production has been hampered by indus-trial disputes and technical difficulties and is now expected to reach 5.31m tonnes, up 1 per

cent on 1988. As trade in zinc with the socialist countries seems likely to be similar to that in 1938, demand for zinc is expected to exceed production for the second successive year, the study group points out.

Preliminary forecasts for 1990 suggest a further rise in

### zinc consumption of more than 2 per cent compared with the forecast for 1989, with strong growth coming from Brazil and in Asia, particularly from

and a second second

Zinc output next year is predicted to increase by 3.2 per cent to 5.48m tonnes but, the study group points out, "this will be subject to any pro-longed interruptions in output in producing countries, especially in North America, where new labour contracts at a number of major mines and smelt-ers will require negotiations

during the year." A substantial rise in mine output of zinc can be expected next year from new mines such as Red Dog in Canada. The study group expects mine out-put to climb by 500,000 tonnes to 5.73m tonnes unless there are delays in bringing the new

(million tonnes)

Production Consumption

15.17

14.71

14.39

13.92

Source: Anthony Bird Associates

to find bids capacity into full operation. Lead consumption this year PLANS TO develop Peru's is now forecast to total 4.45m Cerro Verde II copper deposit have stalled after an internatonnes, up 2 per cent on the 1988 level. Production is expectional tender failed to attract bids from financially qualified firms, Minero Peru, the state mining company said yesterted to show a 1 per cent increase to 4.46m tonnes, with higher output in Europe and the US largely offsetting a decrease in Canada. The study group adds: "A continuing increase in (lead) consumption is forecast in

day, Reuter reports from Lina. The tender, called on July 21, was declared deserted last month, and Minero Peru is now seeking to reach a con-Latin America and Asia during tract directly with one or more tract directly with one or more private companies to develop the deposit in the south of the Arequipa department. The project calls for an investment of about US\$50m (f31bn). "Everything is back to zero again," said Ms Lucia Runco, Minero Peru's spokeswoman. "The firms that offered bids did not offer sufficient finan-cial backing," said Ms Runco. Industry officials said the only firm that showed serious interest in Cerre Verde II was the Brazilian construction firm 1990, with levels in Europe and North America remaining sta-ble. Metal production is projected to rise more strongly to give a close balance between supply and demand. Mine production is also expected to increase substan-

states a part of the second Peru copper

tender fails

project

tially as new capacity comes into operation in North Amer-ica and Australia, reversing the decime during 1958-89."

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the Brazilian construction firm Norherto Oderbrecht. Ms Runco said Minero Peru would maintain contacts with the Sao Paulo-based firm and others with an eye towards eventually

the anpply/demand balance could be tightening by 1992. Production costs, which have risen strongly in the past two years, are set to fall in the early months of 1990, Bird signing a direct contract. • Peru's mining industry has been severely tronbled by industrial unrest and guerrilla activity over the past few

years. In 1988, two national strikes Primary aluminium prices are now "very close to the level which we think is justified," Bird adds. "The economics of cost 87 day's production and the miners were still not satis-fied with the outcome. At the same time, mining operations building a new smelter call for have frequently been disrupted by the activities of the so-called Shining Path guerrilla group

### **Breakthrough** in hybrid seed -

### making claimed

By Tim Dickson In Brussels Road, Kingston-upon-Thames Surrey KT2 5DD, England.

PLANT Genetic Systems, a blotechnology company based in Ghent, Belgium, yesterday claimed to have developed a novel system of producing hybrid seeds, which could bring "significant benefits" to the multi billion dollar seed

industry. Hybrid seeds are derived from male and female plants and are used by farmers to obtain yield stability and crops that are more vigorous and tol-

COBALT: European free lb, in warehouse, 5.60-5.90 awarehouse, 7.45-7.65 (same) market, 99.5 per cent, \$ per lb,

until well into next century' By Kenneth Gooding, Mining Correspondent THE POTENTIAL supply of includes representatives from uranium should satisfy expec-43 companies spread over the ted demand at least until the year 2005, according to the Uraentire spectrum of the nuclear

**Uranium resources 'adequate** 

nium Institute. It also says in its latest report that known uranium resources exist in sufficient quantities to provide the fuel needed to keep current and future nuclear power pro-grammes running well into the

"The supply aitnation hecomes more complicated when trying to be more specific and predict when and from where these resources will be made available to consumers," the report adds.

"However, history shows that producers have been consistently responsive to demand. when economic factors provided sufficient incentives for uranium projects to be compared favourably with other investment choices.

The report - Uranium market issues 1989-2005 - was profuel cycle, from electrical utili-ties, mining companies, fuel ssors and traders drawn from 19 countries. The institute claims that, as a result, the report "uniquely reflects the views of the market's participants. Uranium demand ultimately

depends on nuclear generating capacity in what the report describes as "the world's 25 uranium market countries." The institute predicts this

demand will grow by 31 per-cent by the year 2005 to reach about 347 gigawatts (thousand megawatts). "This forecast is considered reliable because 91.7 per cent of the units were either operat-ing under construction or ing, under construction or firmly planned at the end of 1988," it adds. The institute analyses

demand for uranium using two methods. One shows that requirements could grow by duced by the institute's supply and demand committee, which 42,000 tonnes in 1989 to 56,000

WEEKLY METALS PRICES

tonnes in the year 2005. The other takes into account inventory policies and suggests pro-curements will increase by about 47 per cent from 37,000 tonnes to 54,000 tonnes over the period.

Supply of uranium is fore-cast to increase from 49,000 tonnes to about 57,000 tonnes in the mid-1990s and then fall to 52,000 tonnes in 2005. Stocks will certainly fill some of the expected shortfall between sup-ply and demand.

The institute says that the The institute says that the uncertainties the nuclear industry faced in the 1980s will diminish in the 1990s, "although they will undouht-edly be replaced by new ones." Nevertheless, "more accurate forecasts of demand for fresh uranium will likely be possible, which could lead to the devel-opment of new supply capacity at a pace which more closely matches demand. matches demand,

Uronium market issues 1989-2005, El2.50 or \$22 plus postage from the Uranium Insti-tute, 68 Knightsbridge, London SWLX 7LT.

### **Aluminium output 'on target'** By Kenneth Gooding NO CUTBACKS in primary Aluminium Supply

1991° 14.54 1990° 14.36 1989° 14.11

1988 13.54

\* toraci

alumining production are needed even though a small supply surplus of the metal is now appearing, according to the Anthony Bird consultancy group. "The extra metal can be used

to increase the safety margin in the supply system against future shortages," it says in its latest Aluminium Analysis.

Bird suggests that primary aluminium consumption will rise in 1990 hy 2.2 per cent from the forecast 14.4m tonnes this year to 14.7m tonnes. Pro-duction will lag behind with a 1.8 per cent rise from 14.1m years.

tonnes to 144m tonnes. Primary aluminium capacity ntilisation will remain above 98 per cent in both 1990 and 1991 compared with 97.6 per

aluminium has now passed, according to Bird, and the metal's competitive position

### New ideas on EC 'overproduction tax' By Tim Dickson In Brussels

NEW IDEAS on how to implement the EC's additional cereals co-responsibility levy – the tax on overproduction which is triggered if the Community harvest exceeds 160m tonnes - were aired at a meet-ing of EC Agriculture Minis-ters in Luxembourg yesterday.

ducers, the Commission has proposed that two estimates of the EC's cereals harvest should be made — the first to determine whether the 160m tonne threshold will be breached, the other to act as the final yard-stick on which the payment should be based.

cash flow difficulties for pro- after the later second figure. Mr John Gummer, the UK Farm Minister, broadly sup-ported this approach and said its introduction was a condi-tion of Britain accepting the Commission's proposal to weige the 0 3 per cont addi-

erant to pests and disease. The company says it has applied its new system in oil-seed rape and that it is cur-

compared with copper, steel and plastics is now better than at any time in the past four a price at today's exchange rates of just under 76 US cents a lb. We think prices in the 'Even so, we think that the short term are unlikely to fall short term are unlikely to fall significantly lower than about 74 cents (on a Metals Week basis) for any length of time." Bird points out, however, the 76-cent benchmark is very sen-sitive to possible exchange rate movements, particularly to a fall in the US dollar. "Aluminium Analysis Quar-terly" £395 a year from Anthony Bird Associates, 193 Richmond Road, Kingston-upon-Thames. high prices of early 1988 will make consumers suspicious of aluminium for some time; they will exert a hangover effect on demand. Thus. . . aluminium consumption will continue to

rise but at a slower rate than conomic activity." Bird warns that the investment plans of the aluminium companies seem inadequate

when set against likely growth in demand and suggests that

cent this year. The dangerous period for

market 99.6 per cent, \$ per tonne, in warehouse, 1,780-1,830 (1,800-1,850).

ANTIMONY: European free

week's in brackets).

Prices from Metal Bulletin (last (5.40-5.85).

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 4.50-4.80 (4.65-4.95).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 5.30-5.70 in warehouse, 7.45-7.65 (same). **MERCURY:** European free market, min. 99.99 per cent, \$ per 76 lb flask, in warehouse, 230-240 (same). MOLYBDENUM: European free market, drummed molybdic oxide, \$ per lb Mo, in ware-house, 3.15-3.22 (same).

Close Prévious High/Low

SELENIUM: European free

COCOA - London POX

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free market, standard min. 65 per cent, \$ per tonne unit (10 kg) WO, cif, 46-61 (same). VANADIUM: European free market, min. 98 per cent, \$ a lb VO, cif, 3.65-3.90 (same). URANIUM:

£/tonne

Nnexco exchange value, \$ per lb, UO, 9.60 (same).

LONDON METAL EXCHA

aunch its long-awaited rabber contract on January 10, Mr David Landais, the project manager, said yesterday. The contract is to be traded automatically on-screen, as is the active white sugar contract.

The problem arises from the THE LONDON Futures and fact that the levy - on top of the basic 3 per cent tax - has to **Options** Exchange expects to be paid "up front" by farmers under the current rules of the regime and is thereafter either wholly or partly reimbursed once the official harvest figure is agreed. Conscious that this creates

WORLD COMMODITIES PRICES

(Prices supplied by Amalgamated Metal Trading)

365-366 365.8 365.5 366-366 365<sup>1</sup>2-4

S price

375-380 375-380 375-380 375-380 385-388 86-87

86-87

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319,85 332,05 343,65 367,20

484.75-492.45

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700 750 800

1800 1850

Brent Crude

Cocos

TRADED OFTIGES

Copper (Grade A)

ium (99.7%)

Strike price \$ tonne Nov

**US MARKETS** 

should be based. Greece, with support from others member states, yesterday put forward an alternative whereby only 1.5 per cent in additional co-responsibility levy would be paid after the first estimate (assuming it was high) with the balance to be made np if appropriate

Auc

19.72

waive the 0.3 per cent addi-tional co-responsibility levy normally triggered by this year's estimated cereals pro-duction. The discussion on what to do rently applying it in a number

19.65

ation.

CRUDE OIL (Light) 42,000 US gails \$/barrel

19.76

Letest Previous High/Low

19.83

19.65

of other cash crops. "Our discovery not only represents a major technological break-through, it gives breeders great flexibility to create new hybrid varieties,\* Dr Michel Renard, PGS research director said last about veterinary controls once EC horders disappear was inconclusive and will be referred back to Community ambassadors for further negoti night.

SOYABEANS 5,000 bu min; cente/60ib bushel

Close Previous High/Low

Chicago

#### LONDON MARKETS

COPPER prices slid further on the London Metal Exchange yesterday as the easing of supply fears drove more speculators out of the New York market. The three months LME price touched a 10-week low of £1.674 a tonne at one point before steadying to close £51.50 down on the day at £1,687.50 e tonne. The copper sell-off spilled over into the zinc market, where prices dipped to the lowest level for four months, retesting a support level last challenged in mid-June. The premium for special high grade metal was more or less wiped out in the cash position, the SHG cash price failing \$72 to \$1,518.50 a tonne while the high grade price declined e relatively modest \$28 to \$1,517 e tonne. The SHG cash price also lost its premium ageinst metal for delivery in three months, which had stood at \$10 as at Monday's close.

NO & CONCERNS

SPOT MARKETS Crude oil (per barral FOB)		+ 07
		+ or
Dubet	\$15.80-5.90	
Brent Blend	\$18.80-8.85	
W.T.I. (1 pm est)	\$19.70-9.75	-0.20
Oll products (NWE prompt delivery per t	onne CIF)	+ or
Premium Gasoline	\$192-195	-812
Gas Oil	\$182-783	
Heavy Fuel Oil	\$100-101	-12
Naphtha	\$154-156	+2
Petroleum Argus Estimetes		
Other		+ or ·
Gold (per troy oz)-	\$368.25	+2.25
Bliver (per troy oz)	513c	+4
Platinum (per troy oz)	\$481.2	+22
Patladium (per troy oz)	\$135.9	+0.5
Aluminium (free market)	\$1825	-25
Copper (US Producer)	1335g-140c	+2
Lead (US Producer)	40.5c	_
Nickel (hee market)	480c	-5
Tin (Kuala Lumpur merket)		-0.05
Tin (New York)	357.5c	-1
Zinc (US Prime Western)	80 4c	_ <b>1</b> g
Cattle (live weight)†	112.30p	-0.26
Sheep (dead weight)†	157.490	-2.38*
Pigs (livo weight)†	98.92p	-0.24
London daily sugar (raw)	\$347.0v	-3.4
London daily sugar (white)	\$386v	- <b>i</b>
Tate and Lyle export price	2332.0	-8.5
Barley (English feed)	£112g	
Maize (US No. 3 yellow)	2124.75	+0.25
Wheat (US Dark Northern)	122.25	-0.50
Rubber (spot) 🎔	56.5p	
Rubber (Nov)	57.750	-0.50
Rubber (Dec) 🖤	58.75p	-0.50
Rubber (KL R\$\$ No 1 Nov)	223,911	-1.5
Coconut oil (Philippines)§	\$477.5y	-25
Palm Oil (Malaysian)§	\$317.5q	
Copra (Philippines)5	\$310q	
Soyabeans (US)	£157q	-1
Cotton "A" Index	51.75c	
Wooltops (64a Super)	598p	

2 a tonne unless otherwise stated. p-p--cents/lb. r-ringgit/kg. y-Oct/Nov. x-Oct/Dec t-Jan/Mar. y-Nov/Dec. w-Dec. q-Nov. z-Jan/ FebtMeat Commission average fatstock prices change from a week ago. VLondon physica market. 9CIF Rotterdam. 🜩 Bullion close. m-Malaysian cents/kg.

Κ.

_	_	_		_		-			
Dec	745	744	750 743		Alumit	Hung, 28.7	% partie (	S per tonne	4)
Mar	718	724	728 718		Cash		5-605	1845-50	1826
May Jul	726	732 745	735 725 748 739		3 mon	ths 174	H7	1786-8	1780/17
Sep	757	763	763 759		Coppe	r, Grade	A (2 per to	(anna)	
Dec	781	786	788 781		Cash	109	3-6	1758-9	1750
Mar	800	810	810 799		3 mon	ths 1683	-8	1738-40	1736/10
Turnoy	er: 3994 /	62040 Jots	of 10 tonnes		Leed f	2 per tom	(ter		
			Re per tonne).	Daily	Cesh	466	_	489 E	
price h	or Oct 23	846.69 (83)	1.63) :10 day av		3 stront	hs 465	8	483-5 489-70	408/450
for Oct	24 837.2	2 (836.82)				_	_		
COFFE	CR 1.00	doe FOX	£	tonne		(\$ per tor			10.000
	_				Cash		10-25 10-20	10525-50 10225-50	10400
	Close	Previous	High/Low		3 mon	_		10220-00	10100
Nov	725	720	732 710		1 in (5	per tonno	,		
Jan	673	680	682 670		Gest		-812	7850-75	
Mar	683	689	690 680		a mont	ths 7790	-800	7820-40	7820/77
May Jul	606 718	703	703 695 718 717		Zine, 9	pecial Hill	sh Grade (	s per tonne	n)
Sep	740	742	745 737		Cash	151	-22	1568-93	1560
Nov	758	760	755		3 mont		H	1000-1	1580/10
					_	per lonn	-		
			of 5 tonnes Sents per pour		_	<u> </u>		10 40 50	dDec '
			(61.13). 18 day		Cesh 8 mont	1512 he 1500		1540-50 1530-5	1536
	58 (60.99)		to reat to only		_	_	_	1000-0	1010/10
	- Lond		/P ====	-	SPOT:	100ing £/		months: 1.	5793
	_		(S per	(enno	arun:	1.0040	`		
Reve	Close	Previous	High/Low			-			£/lonne
Dec	312.60	311.40	309.00						
Mar	908.00	306.60	306.00 305.80	0		Close	Previou	High/Lo	· · · · · · · · · · · · · · · · · · ·
May	303.20	301.60	302.80 301.00		Nov	127.9	124.0	120.0	
Aug	297.00	295.00	296.00 295.00		Feb	160.0	158.0		
Oct	288.40	286.80	287.50 286.00		Apr May	195.5 225.0	184.4 222.5	196.1 19 223.0 22	1.5
Dec	285.00	285.00	290.00						
White	Close	Previous	High/Low		Turnov	er 297 (6	10) 1004 07	40 1000066.	
Dec	382.50	361.00	382.00 381.50						
Mar	385.50	383.50	386.00 383.00		SCYA	الد بالمكا	ial — 87	K	£/tonne
May	391.60	389.00	380.50 389.50	)		Close	Previous	High/Lo	
Aug	399.50	398.00	399.00 397.00	)	Dec	149.50	149.00	143.00	
Oct	376.50	371.50	376.00		Feb	146.00	146.00		
Tumow	C Raw	1559 (292)	Hots of 50 to	COOS.	Apr	143.50	144.00	143.50	
White 1	610 (1635	)	4.000 CF CF CF		Turnole	er 51 (35	lots of 20	tonnes.	- ·
			ne): Dec 2385						
2405, M	ay 2460, .	Aug 2530,	Oct 2420, Dec	2290.			125 - 81	510/	ndex point
	OL - 1	_		berrel	_		Previous		
				DOLLO		Ciose			
	Clos	e Previo	ve High/Low		Oct	1627	1622	1630 162	
Dec	18.37	18.49	18.44 18.3	2	Nov	1663	1674	1683 166	
Jan	18.12		18.17 18.0		Apr	1687	1676 1679	1691 167	5
Feb	17.88		17.93	-	Jul	1424	1430	1420	-
IPE Ind					Öct	1560	1655		
					BĤ	1612	1500		
	H: 8202 (6	300)			Tunnow	r 465 (51	20 .		
LAS O	L - (PE		5	101010			-		
	Close	Previous	High/Low			6 -			£/ionne
Nov	176.00	177.50	177.25 175.00		Wheet W	Close	Previous	High/Lov	×
Jec	173.00	174.75	174.25 172.25		Nov	106.00	107.15	106.85 10	
lan	170.00	171.75	157.00 106.25		Jan	110.80	111.65	111.40 11	
Feb	196.75	186.25 164.00	162.75 181.50		Mar	114.50	115.40 118.45	115.00 11 118.20 11	
her	161.75 158.75	158.50	159.50 158.00		May	117.80	178.45	118.20 1	
Apr	156.75	157.00	156.75		Jun	119.30	119-00	1.02.40	19-00
a sy				_					
[umove	ir 10451 🕻	724)icts o	100 tonines		<b>Barley</b>	Close	Previous	High/Low	¥
				<u> </u>	Nov	106.50	106.90	106.65 10	06.50
COTT			ont spice for in	. 1	Jan	109.35	109.85	106.65 10	29.45
LIVERP	ool- 300t aanaa Ool	2110 211910	nounted to 1.19	ē	Mar	112.25	112.75	112.55 11	
MORE C	enged oc	57 tonnes	in the previous	ī • [	May	113.95	114.25	114,15 11	
للممس	Lindorate	trading GC			Turnove	r: Wheet	325 (418),	Barley 202	2 (73).
intere	st in lerae	ii. America	n, West African	2	Turnove	r lots of	100 tonnes	L	
and P	ikistan gr	owites.							
				· 1	P105 -	1075	10	ash Settler	nenij njiro
				1					
						Close	Providua	High/Low	
JUTE			DANA STOR AT		Oct	131.5	130.0		
Cend			BWC \$505, BTI Itwarp BTC \$47	6	Nev Feb	131.5	130.5 118.5	118.0	
5400,		\$445, BWD	\$435.	1	Apr	118.0 118.5	120.5	118.0 117.5	
AIN'S I	mia, 810				_	_			
							ois of 3,25		

GIUSE	PTEMOUS	HIGHLOW		Hell Kerb Close	<ul> <li>Open Interest</li> </ul>
, 29.7% parts	(S per tonne)			Ring tur	mover 18,975 tonn
1795-806 1746-7	1845-50 1786-5	1825 1780/1747	1827-8 1772-4	1750-2	33,506 lots
rede A (2 per	torane)			Ring tur	nover 68,700 tons
1093-5 1687-8	1758-0 1738-40	1750 1736/1674	1749-61 1735-6	1683-5	- 74,335 kots
r tonne)				Ring tu	mover 7,050 toon
469-71 465-6	463-5 469-70	408/456	479.5-60 406-7	457-8	12,480 lots
er tonne)	and the second			Ring tu	mover 1,254 jonn
10400-25 10110-20	10525-50 10225-50	10400 10150/101			6,467 lota
tonne)				Ring	turnover 395 tonn
7790-819 7790-800	7850-75 7820-40	7820/7780	7780-800 7780-800	7800-20	5,763 lota
tel High Grad	e (\$ per tonne)			Ring tun	nover 22,025 jonn
1515-22 1820-1	1568-93 1580-1	1560 1580/1520	1554-6 1548-80	1525-35	18,895 lots
' lonne)				Ring tu	mover 5,175 tonne
1512-22 1500-6	1540-50 1530-5	1536 1510/1500	1536-8 1525-30	1490-500	3,276 lots
ng £/\$ raie: 40	3 months: 1.5	193	5 monthe:	1.5588	0 months: 1.5388
\$ - BFE		£/lonne			T
lose Previ	oue High/Low		Gold (fine oz	) \$ price	2 equivalent
50.0 156.0 5.5 194.4 25.0 222.5	196.1 198.0 223.0 221.		Close Opening Morning for Afternoon fix	3054-3064 356-3664 305.8 305.8 305.5	229 <sup>1</sup> 4-229 <sup>1</sup> 4 230-230 <sup>1</sup> 2 230.063 229.513
	1795-805 1746-7 rade A (2 per 1993-6 1993-6 1993-6 1993-6 1993-6 1993-6 1993-8 r tonne) 10400-25 10110-20 10400-25 10110-20 10400-25 10110-20 10400-25 10110-20 10400-25 10110-20 10400-25 10110-20 10400-25 10400-2	• 58.7% partler (3 par tonne)           1795-806         1845-90           1746-7         1786-8           rade A (2 par tonne)         1893-6           1893-6         1778-8           1893-6         1778-4           1893-6         1778-4           1893-6         1778-4           1893-6         1778-4           1893-6         1778-4           1893-6         1778-4           1893-7         463-5           465-6         469-70           er tonne)         10400-25         10525-50           10110-20         10225-60           10110-20         10225-60           10110-20         10225-60           10110-20         7820-76           7790-800         7820-40           tonne)         1515-22         1568-83           1520-1         1060-1           1520-2         1540-50           1500-6         1530-6           1500-6         3 months: 1.55           8 - BFE         1000           150.0         3           150.0         150.0           95.5         124.4         196.1	ss.7% partly (\$ par tonno)           1795-805         1945-80         1825           1795-805         1945-80         1780-1           1795-805         1945-80         1780/1747           rade A (2 par tonno)         1993-6         17760-8         17760           1993-6         17780-8         17780         1738/1674           1993-6         17780-8         1739/1674         1738/1674           1993-6         17780-40         1738/1674         1738/1674           1993-6         17780-40         1738/1674         1738/1674           r tonne)         468-7         469/458         469-70         469/458           er tonne)         10400-25         10525-50         10400         10110-20         1050/101           10400-25         10525-50         10400         10110-20         1050/101         1000         10110/201         1050/101           10110-20         17820-40         7820/7780         7820/7780         1820/101           15115-22         1580-63         1560         1586         1586         1586         1580/1620         1826         1582         1582         1582         1582         1582         1582         1582         1582         1582	a, 59.7% pamily (3 par tonne)           1795-806         1945-80         1828         1827-8           1746-7         1786-8         1780/1747         1772-4           rade A (2 par tonne)         1795-80         1780/1747         1772-4           1983-6         17786-8         1750         1749-61           1983-6         17786-4         1750         1749-61           1983-6         17786-4         1736/1674         1735-6           1983-6         17780-40         1738/1674         1735-6           is tonne)         469-70         468/458         478.5-6           465-6         469-70         468/458         466-7           er tonne)         10400         10375-40         10760-45           10400-25         10525-50         10400         10375-40           10400-25         10525-60         10580/10100         1010/0-25           10400         7820-775         7780-800         7780-800           7780-800         7820-40         7820/7780         7780-800           1515-22         1568-83         1560         1536         1536-8           1520-6         1530-5         1518-6         1536-8         1536-8	SB.7% pumBy (% par tonne)         Filing tur           1795-806         1845-80         1825         1827-8           1795-806         1845-80         1826         1827-8         1770-2           1795-806         1788-8         1770/1747         1772-4         1750-2           1983-6         1738-8         1770/1747         1772-4         1750-2           1983-6         1738-8         1739/1674         1735-6         1883-5           1983-6         1738-80         1739/1674         1735-6         1883-5           1983-6         1738-80         1739/1674         1735-6         1883-5           is tonne)         Ring tur         469-7         463-5         469-7         457-8           er tonne)         10102-25         10525-50         10400         10375-400         10100-30           10400-25         10525-50         10400         10375-400         10100-30           10110-28         10225-50         10400         10375-400         1000-30           10110-28         10225-50         10400         10375-400         1000-30           10110-28         10225-50         1740-800         7800-900         7800-900           7780-800         7820-70

IN THE METALS, gold, silver and platinum all rose reflecting the lower tocks and US dollar, reports Drexel Burnham Lambert. Gold posted the biggest advance gaining 3.20 basis December. Copper prices sank egain with fund liquidation and stop-loss selling featured. December copper lost 450. In the softs, cocoa tutures had the most active session. Heavy origin and commission activity were seen. Collee and sugar closed higher after local participation. The grains were all slow, The soy complex had some spreading while corn and wheat closed nearly unchanged. The livestocks had higher bely prices as good movement out of storage was noted. Hog and cattle futures slipped from scattered profit -taking. aking. The energy complex eased but light volume prevented heavy declines from occuring.

-	Monter	Vork
	LOW	York

	0	mont	ha: 1.5369		W Y	ork				CROSE	-
							Dec	1014	14		
Par	1			GOLD	100 troy	oz.; S/troy o	X2.		Mar Mar	1020	10
_	2	equiv	sient		Close	Previous	High/Low		, 	1048	
		294-2		Oct	370.2	367.0	305.5	367.2	- Dec	1085	11
•		0-230		Nov	371.6	366.4	0	0	Mar	1107	11
		0.063	-	Dec	373.4	370.2		370.2			
	22	29.513		Feb	377.A	374.2	377.8	374.2			
				Apr	361.5	378.3	361.0	378.0			
				Jun	365.7	382.5	305.8	384.1	COPP	EE *C* 37	.600
_	_			Aug Oct	369.7	386.5	388.3 .	388.1		Close	P
	£	equiv	Ment.	Dec	396.3	395.1	395.0	396.8	Dec	78.60	72
		6-238					39610	300.0	Mar	75.36	74
		6-236		_					May	77.00	70
		5-236		PLAT		roy oz; Sfa			Jul	78.30	. 77
	23	5-238							- Sep	81.25	-80
		9-231 1-54-1			Close	Previous	High/Low	· . ·	Dec.	84.00	83
		-64-1		Oct	463.1	450.7	484.0	484,0	Mar	87.00	86
45		4.4-30	0.00	Jan	405.6	406.3	489.5	465.6			
	- 30		9.20	Apr	462.5	490.1	491.5	491,0			
<u> </u>	1.0	-	and the	Jul	496.1	465.6	496.0	494.0			
	_	S cts (	drav	Oct	500,1	467,5	0.	0			
		9,70			•				5000	R WORLD	
		0.90		SILVE	R 5,000 tr	by oz; cent	troy oz.		- <u>.</u>	Close	Pr
		3.65		_	Close	Previous	High/Low		Jan	14.05	13
			-			_			Mar	13.83	13
				Oct	514.8	50L9	0	0	May	13.57	13
Calls		_		Nov	515.6	509.9	0	0 .	JUL	73.38	13
			Puts	Dec	\$19.5	513.8	520.0	513.5	Oot	T3.01	12
J.	8n	Nov	Jan	Jan Mar	522.4	516.7 ·	0	0	Mar	72.60	12
		-		May	538.1	532.4	531.0	625.5	·.		
	36	1	36	Jul	545.6	639.9	537.0	532.9		•	
71		13	77	Sep	663.2	547.0	545.0 551.4	540,0			
-	<u> </u>	64	137	Dec	564.3	558.9	565.0	547,0 263,0	COTT	DH 50.000	
Caliis			<sup>2</sup> uda	Jan	668.0	582 6	0	0	_		Pn
	76	9	80					• .	· · ·	Close	-
	25	34	135						- Dec	73,18	73
ā		87	195	COPP	<b>ER 25,000</b>	ibs; cents/	56		Mar	74.80	76
_	-	-			Close	Previous	High/Low		May	75.66	75
м	ar	Jan	Mar						البل -	75.50	76
-	_			Oct	114.75	119.40	0	5	Oct	69.00	. 70
76		29	43	Nov Dec	114.90 115.10	119.45 119.60	119.60	117.00	Dec	87.00	87.
52		58	69	LINC	112.10	19,00	119.90	113.40	<b>.</b>		
_36	_	_	100								
M	8r	Dec	Mar		CER				1		
5	)	19	41			ac. Septem		- 444			
37		44	69	1	_		A SET U THE	- 1007		Close	P
	•	78		1	0ct 22		mmth 200	yr ago	Nev	128.80	12
J.	10	Dec	Jan	1	7851.8	1858.5	1871.2	1906.9	معل	124.50	12
	_	_		DON	JONER (	Base: Dec. 1	si 1974 = 1	1001	Mer	124,70	12
62		10	51						May	124,50	12
39		38	78	Spot	131.64		130.36	134.35	: Jul 300	125.50	12
22		73		Futur	<b>129,49</b>	129.62	130.83	138,66	Nov	125.50	12
									1 (144)		

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### LONDON STOCK EXCHANGE

# **US tremors undermine UK equities**

THE FRAGILE confidence of THE FRAGLLE confidence of the London stock market crumbled yesterday afternoon when New York stocks suf-fered a renewed setback in early trading. Shares were marked down heavily in Lon-don with market makers generally moving ahead of would-be sellers. Equities closed with a loss of 40 FT-SE points or 1.8 per cent and with little sign of recovery. The fall in the UK market

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was the more discouraging in that prices had earlier softened only slightly despite a cantious reception for the latest UK trade figures and a gloomy report on industrial trends from the Confederation of Brit-

Account Dealing Dates Oct 30 Oct 25 Nov 9 Nov 23 Lest Dealings Oct 27 Nov 10 Nov 24 Nov 20 Dec 4 New time dealings may take place from \$.00 am two business days certier

ish Industries (CBI). Turnover was very thin for most of the session, but it increased somewhat in the final hour as prices abandoned an attempted rally and returned virtually to the day's lows. The UK market followed New York slavishly during the second half of the session,

demonstrating once again Lon-don's general vulnerability to Wall Street.

The UK market was led by the FT-SE futures sector, rally-ing quickly at one time, only to lose heart again in late trading when the London futures mar-

when the London futures mar-ket closed for the day. At the close, the FT-SE Index was 40.4 down at 2,149.3, not far above the 2,135.5 close recorded last Tuesday on the second day of what has already been labelled the mini-Crash. Seaq volume, at only 350m shares by mid-afternoon, showed a final total of 465.2m; an immember of Monday's an improvement on Monday's 278.9m but still unimpressive. Earlier, the market had been

more than 7 Footsle points ahead as it waited for the UK September trade figures. The £1.64bn deficit, while bad enongb, was within market predictions and with the pound steady the stock market reacted calmly to show an immediate fall of 6 points. "Domestic interest rates now seem to be locked in to 15 per

seein to be locked in to 15 per cent until the New Year," said Mr John Reynolds at Pruden-tial-Bache, after reviewing the latest trade data. Market senti-ment was also discouraged by the CBI survey which drew attention to concern over industrial investment.

Despite yesterday's gloomy backcloth, UK market strate-

gists remained relatively opti-mistic. The market is sup-ported both by the substantial liquidity ratios among the institutions – around 5 per ceot, according to market strategists – and also a gen-eral satisfaction with the cur-rant valuation of the equity market, which is perceived to be heading for a year-end yield of around 4.7 per cent. However, there was consid-erable disappointment, as well as some apprehension, yestergists remained relatively opti-

as some apprehension, yesterday at London's apparent inability to resist Wall Street's influence. Many institutional investors are unwilling to buy equities in the current highly volatile market.

	Ē	INAN	CIAL	TIME	S ST	OCK	INDIC	ES		
100	Oct 24	00t 23	Oct 20	Oct 19	Oct 18	Year Ago	198 tilga	Low	Since Co High	Low
Government Seca	\$4.88	84.66	84.59	84.78	84.86	88.78	89.29 (8/2)	83.75 (14/6)	127.4 (9/1/35)	49.18 (3/1/75)
Fized interest	94.05	94.05	\$3,74	93.20	\$3.40	97,49	99.59 (15/3)	93.20 (19/10)	105.4 (28/11/47)	50.53 (3/1/75)
Ordinary Shere	1739.3	1772.6	1761.0	1772.1	1758.5	1500.9	2008.6 (5/9)	1447.8 (3/1)	2008.S (5/9/89)	49.4 (26/6/40)
Gold Mines	195.1	198.3	197.3	193.2	190.6	166.5	215.2 (26/9)	154,7 (17/2)	734.7 (15/2/83)	43.5 (26/10/71)
FT-SE 100 Share	2149.3	2189.7	2179.1	2189.3	2170.1	1847.8	2428.0 (5/9)	1782.8 (3/1)	2443.4 (16/7/87)	986.9 (23/7/84)
Ord. Div. Yield Earning Yid %(full) P/E Ratio(Net)(±)	4.75 11.42 10.58	4.66 11.21 10.78	4.66 11.24 10.74	4.63 11.15 10.82	4.85 11.22 10.78	4.84 11.68 10.37	Ordinary	1/7/35, Go		bad int. 1928 965. Basis 10
SEAO Bargaine(5pm) Equity Turnover(2m); Equity Bargains†		21,323 474,49 20,319	19,250 711,49 19,205	20,915 785.00 20,703	22,524 1047.97 24,836	23,495 933,44 23,625	indices	_	00	123 Oct 20
Shares Traded (mi)† Ordinary Share Index	Hourty of	241.7 hangee	S11.9 Dey's Higt	333.4 1781.8	439.7 Dey's	328.3 Low 173	E - Da	iged Bar y averag		5.9 98.6 6.5 117.5
Open 10 a.m. 1772.2 1779.8	11 a.m. 1781.1	12 p.m. 1773.8	1 p.m. 1769.2	2 p.m. 1769.0	3 p.m. 1758.0	4 p.r 1738	n, busines the FT Equity	Indices of Value and	dulty Equit	ig Intra-mark r. Calculation y Bergains & My averages
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TRADING VOLUME IN MAJOR STOCKS

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### Assurances feature **L & G**

Life assurances provided some of the market's best performers, with the sector again driven by takeover speculation. Apart from Refuge and Britan-nic, with talk of French takeover activity, the best perfor-

mance came from Legal & General (L&G). The shares rose to 364p during the morning, before easing back with the rest of the market to end a busy session a net 3

Mr Roman Cizdyn, insurance analyst at Smith New Court, said good figures for new busi-ness had highlighted the success of Legal's distribution channels. In addition, the rais-ing of unit-linked rates in 1990 would help negate higher commissions paid to agents and independent intermediaries, while the bid for Pearl had highlighted the good value offered by Legal.

The company is BZW's "pre-ferred stock" in the sector. BZW said that Legal's third quarter new business figures were better than expected, reflecting an increasing market share for UK individual life and pensions business. Finally, Mr Youssef Ziai at UBS Phillips & Drew, said that monor, comfort out of Pearl

money coming out of Pearl will go into Legals, a very liq-uid stock, with exceptional defensive qualities, good dividend growth prospects in excess of the market average and bid hopes."

### Rank action

's tank anter files Rank Organisation, the entertainment and leisure group, was at the centre of tention from analysts and

year profits from £290m to £285m. He said that certain managed businesses, which include the Odeon cinema chain and Butlins, had not perwhile Prudential were margin-ally ahead at 190%p after 195p. Sun Life slipped back 15 to 11530 chain and Buttins, nan not per-formed as well in the second half as the first. County Nat-West WoodMac, however, took the view that Rank is a defen-sive stock "in that, despite pop-view halief a large percentage increased insurance rates. CE Reath led the sector yesterday, closing 13 stronger at 436p, while Bradstock added 11 at ular belief, a large percentage of its profits are not affected by 209p and Steel Burrill Jones 10 UK consumer expenditure." County's forecast for the curto 248p. There was big two-way business in Willis Faber which settled 3 firmer at 249p after turnover of 3.4m. rent year is the same as BZW's:

lower.

space, 14 off at 558p.

### Jaguar news

£290m.

The turbulence in the couity market masked a nervous session for Jagmar, as the shares responded to reports from the US market which was itself in the throes of another downturn in early deals.

Jaguar edged up to 700p at first as London traders absorbed the news that Ford Motor bad increased its stake to 11.9 per cent of the equity of the UK luxury car maker. The market later reacted with uncertainty to reports that Ford had said in the US that it is prepared to buy the whole of Jaguar if restrictions are removed - traders assumed this referred to the Golden Share in Jaguar held by the British Government until the

end of 1990. By the close, Jaguar had been dragged lower with the rest of the market but at 694p showed a fall of only 4. Turn-over was a modest 3.3m shares as London awaited further news from Ford or from General Motors which has held discussions with Jaguar. The Refuge Assurance/Bri-

tannic duo moved up again in

tannic duo moved up agam in the wake of reports of renewed. stakebuilding by the French group Athena. Refuge rose 10 to 647p, after a year's high, of 650p, while Britannic added 13 at 558p after 560p. But specialists took the view that the French have been holding aff from huying more T&N besettied from a bullish note from Mr Geoff Allum, ana-lyst at County NatWest Wood-Mac. T&N-is one of County's strongest buys because, said Mr Allum, "it is getting good orders from Europe as a result holding off from buying more Refuge stock over the past couple of sessions. "The price of investment in R&D and moves so quickly that people are scared of selling the stock effective cost cutting. They are now considered one of the in case something happens," said one specialist, adding that there was no real evidence of most efficient car component suppliers in Europe." The shares have suffered for many years from feared and actual payouts relating to to the supply of asbestos in the early 1970s. That, combined big stakebuilding so far this London & Manchester, another so-called bid favourite, initially climbed to 323p before with recent market weakness, has left the shares on a p/e of settling a shade off at 313p,

FT-A All-Share Index 1250

Brokers extended the recent strong sbowing, which has been based on the prospects of 1200 1150

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1 1 3 1 1 1 1050 **Equity Shares Traded** 

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5.6 and a yield of 9.1 per cent for 1990, according to Mr Allum. His only note of cantion is that many of those European orders will start in 1991 and that the company will there fore have to spend heavily next year to prepare the ground. T&N advanced to 195p, helped by a stock shortage, before slipping with the afternoon weakness to close at 191p, a

The two have agreed to an offer of 253p for each Ross Catherall share, with a loan note alternative. Ross ended 37 better at 244p. Vickers' initially held up

A block of 2.4m Ferranti shares was traded at 52p cash just before the close of the

BP fell 5% to 294p; a large technical position in BP's Octo-The following is based on tradiog volume for most Alpha securities dealt through the SEAQ system yesterday until 5 pm ber stock options expires today and should help the BP share price, dealers said. The market is also looking ahead to BP's third quarter figures due on November 9. Shell came under strong sell-ing pressure, hit by the steep early fall on Wall Street and also on switching into BP. At the close Shell were 4 down at 421p with busy turnover of 6.1m shares. The speculative fervour in Burmah came to a halt, the shares retreating 16 to 660p on turnover of less than 1m, "no-body was willing to stay on the bid for any length of time and the profit-takers moved in," noted one trader. Calor, addi-tionally unsettled by a Hoare Govett sell note, dropped 14 to 430p. Premier fell 6 to 102p.

The property sector remained thinly traded as investors continued to worry about the impact of high interest rates. However, prices were supported by a shortage of stock. Land Securities rose a penny to 504p, while MEPC fell 2 to 502p. Wolseley, the building mate-

rials and plumbing supplies group, added 5 at 270p, after revealing preliminary profits at the top end of expec £120.2m, against last time's £97.6m. "Excellent figures from an excellent company," said an analyst Hewden Stuart, the Glas-gow-based plant hire company,

lost 5 to 110p, on talk that a near 5 per cent stake in the company was placed in the market on Monday when around 17m shares were thought to have been traded.

 
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Sainsbury bucked the down-ward market trend, rising 6 to 262p on a stock squeeze and builtsh sentiment towards the company's growth prospects. Asda held steady after Mon-day's late news that the Belz-

berg brothers, the Canadian arbitrageurs, had raised their stake to over 5 per cent. It closed down 2 at 143p.

Cadbury Schwappes was depressed by news that Lion Nathan, the New Zealandbased brewer, will buy the franchise to bottle, distribute and market Pepsi-Cola's soft drink products in Australia. Cadbury's currently holds the Pepsi franchise but it expires at the end of this year. Mr **Richard Workman of Hoare** Govett said: "Short-term the deal will be painful and will cost Cadbury's up to £5m. But

over the longer-term it will open up the possibility of it doing business with other soft drinks companies." The shares closed down 11% at 351p.

Euro Disneyland, already called "Eurodiz" by dealers, made its debut on the London market, trading in a when-is-sued form. The price shot up to 887p, 180 above the issue price. Although dealers noted signifi-cant volume of business, they said institutions were hardly involved and that most of the trade was with brokers. The

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shares closed at 814p. A buy order from a UK insti-tution was said to have been behind Courtaulds rise against the market trend. The shares touched 354p before closing 2 better at 349p. One dealer said that the buying order had "probably been completed."

Overseas buying of Burton in the face of recent UK analysts' downgradings, almost matched domestic selling but mystified dealers. Volume swelled to 3.7m shares as the

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price slipped 2 to 193p. The electronics/telecoms leaders showed a long list of minus signs with volume lag-ging behind recent levels. Ferranti attracted turnover of 8.7m but the shares fell to close a net 4 lower at 53p after the start-up of the group's Zone-phone service in London. British Telecom lost 5 to 261p and Racal Telecom 13 to 329p. GEC dropped 9% to 216%p and STC 13 to 269p.

Cother market statistics, including the FT-Actuaries Share Index and London Traded Options, Page 24



Exchange of ideas, that is. Because as you can see from the list below, there's going to be a great deal happening in Singapore over the next couple of years.

The big-four banks fell with Tumover by volume (million) the rest of the market with selling building up towards the close. Midland, reflecting its 800 recent outperformance against the other top banks, slipped 12 to 313p in turnover that failed to reach the im mark. Bar-clays, 484p, Lloyds, 358p and NatWest, 294p, were all 9 Ött

Disappointed speculators were persistent sellers of Mor-gan Grenfell which dropped 19

to 364p after the firm denials by the company of any bid approaches. Element Benson, Aug Sep where the share buying-in programme ends today, lost 5 to 340p. The threat of an engineers'

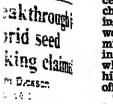
strike hurt Rolls-Royce, down 3 at 165p, and British Aero-

There was no stopping Kwik-Fit, another 11 ahead, at

one point, before closing 7 to the good at 159p. Volume was heavy, with one dealer expect-ing turnover to be about the same as Monday's 4.7m shares. The buyer was again said to be penny better on the day. The bidder for Ross Cather-all revealed itself as Vickers. The buyer was again said to be West German tyre maker Continental, which last week revealed it had built up a 13.13 per cent stake in Kwik-Fit.

well on hopes that Mr Ron Brierley, the New Zealand entrepreneur, who has a 14.6 per cent state in the company, might, launch, a bid before Vickers swallowed Ross. But a seller eventually put in an appearance confirming views that, at best, Mr Brierley was

higher at 357p. Behind the rise were at least three buy recommendations.



dealers for several only loosely related factors. Top of the list was third-quarter trading report from Xerox of the US, which owns the 51 per cent of Rank Xerox not held by Rank Organisation. The profit fig-ures were slightly disappoint-ing and were blamed by UK marketmakers for the steep fall in Rank Organisation's shares. They fell to 840p at worst but recovered to 849p, a net decline of 31 by the close. Turnover was a firm 671,000.

Analysts, pointing out that the Xerox figures do not bear directly on Rank Organisation's fortunes, scoured the boardroom statement accompanying the figures for clues to the performance of jointly-owned Rank Xerox.

Mr David Ireland, at Hoare Govett, earlier trimmed his forecast for Rank's current

NEW HIGHS AND LOWS FOR 1989

APPOINTMENTS

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NEW INCOME (18). SPRITTEN FUNDE (2) Transmy 2pc II. 1990. Tressny 2pc 1990. GANGE (1) Bark Unland. SUBLEMED (1) Prosent: Tember, STORES (1) Contral Cont., 21. ECTINGALS (1) (1) Insurance, Stad Burtli J., Sun Lie, MOTORS (1) Konit-Fit, TEXTLES (1) Different (3). THUBTS (1) Topdarumerk, OELS (1) Silkolene. NEW LOWE (33). AMERICANDS (3) Balachter Step, Tenns Instr., USBECH, CANDIAR (3) Granges. Muscocho, BANKS (1) GLF Yeoman.

SUBLEMOS (#) Federated Housing, Heywoo Willems PL, Laing (John), Meyer InL. STORES (1) Honeywork, ELECTRCALS (2) Domino Princ, Intra, ENGWEETANG (1) Wood (S.W.), INDUSTRALS (2) Ambering Chostergete, Halle Homes & Goina, Optima & Medical, Smithidine Beechant Ln Y050/ E. MOTORS (1) Les Servics, PAPErss (1) Ensc-Getzek, PHOFERTY (4) Cap & Countis Stapp PL, Dencors, Monthidin, Da. Stapp PL, TEXTELES (1) Febreris, TAMMECRT (1) Seatiet, THUST SU, Haimwork Staaller Cote, Oceans Coon, Fever & Merc, Grd, Jon, Oll S. (1) Aberdeen PL, Merch (2) en Pet, N OILS (1) /

not going to act on impulse. Vickers' quickly slid back to 215p, a fall of 18 on the day. "It all depends on what Brierley does now," said a marketma-

A buyer of shares in chemicals group Cookson reappeared for the first time since last week's mini-crash, said dealers. They added that a strong titanium dioxide price also helped Cookson defy the mar-ker's alide to close 5 better at

Soep. Volumes in oils were again minimal and genuine stories thin on the ground. British Gas were marked down a couple of pence, rallied mode and dipped again to close 3 off at 196p on good turnover of 5.1m after news that Shell and Esso have launched a new company, Quadrant Gas, to challenge the British Gas monopoly in industrial gas

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### New chief for Sheppards Moneybrokers

 Mr T.S. Hibbitt will be appointed vice chairman and chief executive of SHEPPARDS MONEYBROKERS on November 1. He succeeds Mr P.G.B. Wills who is retiring . as a director, but will remain a consultant. On the same date, Mr David Hopton will join the company as a director. Ha is currently with the Bank of England, where he has recently been working in the personnel division. Mrs Susan Donovan and Mr Andrew Stnart have become associate directors.

W.E. BAXTER has appointed Mr David Cook and Mr Peter Cottrell as directors responsible for sales and marketing.

SMILEBERRY, Horsham, has appointed Mr John Parker as contracts director, and Mr Terry Bradley as commercial

Mr John Rudgard, group managing director, H.P. Bulmer Holdings, has been appointed chairman of the NATIONAL ASSOCIATION OF CIDERMAKERS.

Mr Stephen J. Kemp has been appointed finance director at A. & G. SECURITY **ELECTRONICS**, part of the Halma Group. He was product accounting manager at R.S. Components.

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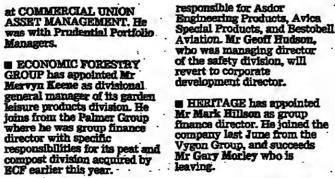
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Af CONTINENTAL BANK Mr Michael Portington (above) has been appointed managing director, risk management marketing. He will be based at Continental's London office and will assume responsibility for all financial risk management marketing activity out-side North America. Mr Por-tington joins from Bankers Trust where he directed a unit responsible for marketing iging products to US corporations

THE ROYAL LONDON MUTUAL INSURANCE SOCIETY has appointed Mr T.W. Siee, finance director, Costain Group, as a n-executive director, Mr M.J. Yardley, investment manager, becomes a director, and Mr

C.M. Wigmore retires from the board on December 31. # Mr John Parrott has been appointed head of research

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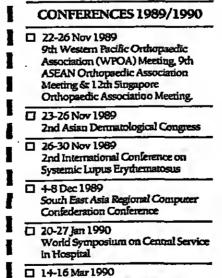
Mr Barry Lowry has been made assistant managing director of GENERAL SURETY & GUARANTEE CO. He was BANK JULIUS BAER. I bank solidos bank, London branch, has appointed Mr John Baker as senior vice president, treasury and foreign exchange. He was chief dealer at the bank's New York previously with the Sedgwick Group.

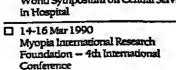
# Mr Ralph Roseman has been appointed managing director of PROVIDENCE CAPITOL He was general manager (services) of the parent company, Old Mutual, Cape Town. He succeeds Mr Garth Griffin, who is returning to Cape Town.

■ Mr Stephen Rowlinson has been appointed chief executive of SANDERS & SIDNEY. He was chief executive of Korn/ Ferry International

■ Mr Jeffrey Marston has been appointed managing director of the safety and survival equipment division of WARDLE STOREYS. He was

Mr Peter Costain (above) has been appointed a n with Meggitt Aerospace, where he was managing director of the board of AMP (UNITED KINGDOM). He is group chief Avica Equipment and was also





14-17 Mar 1990 International Conference on Ophchalmic Photography

**Building Exposition** 

**3rd International Cataract** 78th FDI World Dental Exhibition **Epidemiology** Meeting 2 7-10 Nov 1990 D 15-17 Mar 1990 7th Internepcon/Semiconductor 7th International Medical Contact Lens Symposium **EXHIBITIONS 1989/1990** 7-10 Dec 1989 Singapore Informatics 89 Please send me: □ 14-18 Feb 1990 Asian Aerospace 90 Exhibition, Airshow & Conference 18-24 Mar 1990 Calenda XXVI International Congress of **Ophthalmology** Exhibition Tirle 3-6 Apr 1990 Organisation: Food & Hotel Asia 90 Address 16-19 May 1990 SIBEX 90 - Singapore International Tel:



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Ophthalmology

15-16 Mar 1990

11th Congress of the International

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### FINANCIAL TIMES WEDNESDAY OCTOBER 25 1989

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### LONDON SHARE SERVICE

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### CURRENCIES, MONEY AND CAPITAL MARKETS

### FOREIGN EXCHANGES

became volatile yesterday with the dollar and sterling rallying after showing nervous weak-

after showing nervous internets. The dollar reacted to a sharp fall in shares on Wall Street, sliding to a low of DM1.8325 while sterling fell on initial disappointment at the September UK trade figures. The dollar picked up, as Wall Street came off its low, but

kept a nervous eye on the equity market. Sterling also recovered after bouncing off

recovered after bounding of support at DM2.9400. US durable goods orders for September undermined confi-dence, even though the fall of

0.1 per cent was much less

than most forecasts. The mar-ket was expecting a fall of

ket was expecting a fall of around 2 per cent, compared with a rise of 3.8 per cent in August, but after stripping out defence sector orders fell by 3.9 per cent, wiping out the August gain. Manufacturing appears to be very soft, if the figures are a reliable guide. Orders for non-defence capital goods, such as

towards the London close, but

**C IN NEW YORK** 

Latest

6050-1.6060 0.84-0.83pm 2.39-2.36pm 8.38-8.28pm

STERLING INDEX

CURRENCY RATES

Bank rate %

0ct.24

89.7 898 89.7 89.8 89.7 89.4 89.5 89.7 89.7 89.7 89.8

Special" Drawing Rights

1.24699 1.27387 1.49336 16.6648

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ated in terms of SDR and ECU per £.

Commission Calcul ates are for Oct.23

Oct 24

8.30 9.00 10.00 11.00 11.00 1.00 2.00 3.00 4.00

0ct\_24

Close

1.6020- 1.6230 0.91-0.89pm 2.46-2.44pm 8.48-8.41pm

Carrency Unit

1.43734 1.11177 1.30144 14.4653 43.1619 7.99977 2.05423 2.32005 6.97916 1507.18 157.928 7.67513 131.034 7.13425 1.79829 183.876 0.772065

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Hetherlands Behgium ... Denmark ... Ireland ... W. German Portugal ... Staly ... Haly ... Haly ... Sarelen .... Japan .... Switzerlan ECU ....

Oct.24

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### FINANCIAL FUTURES AND OPTIONS

#### **Dollar and pound above lows** LEFE SUND FUTURES OFTEN SU250,080 palats of 100% LIFFE LONG GILT FUTURES OFTIONS ESO,000 LANS at 100% IFFE US THEASERY NOND FUTORES OFTENS 100,000 640s of 100% MORTGAGES/ 1283374585 Code #28109038 SPECTOR SPECTO REMORTGAGES 4332111 Mar 180 145 145 145 145 045 045 045 045 045 01445555 01940 01940 01990 01990 Dec 0.18 0.18 0.59 0.97 1.178 P-2077-200-18 82502229 #443257428 1125715262 was encouraging, and helped to reverse the initial disap-CURRENCY MARKETS still finished below the techni-became volatile vesterday with cal support level of DM1.8400. 00001111 cal support level of DM1.8400. It fell to DM1.8390 from DM1.8550; to ¥141.55 from Y142.30; to SFr1.6120 from SFr1.6250; and to FFr6.2425 from FFr6.3000. On Bank of England figures the dollar's index fell to 69.4 from 69.8. Another test for the dollar is pointment ARE YOU AWARE THAT THERE IS Sterling's selloff on publica-tion of the figures was a reac-FOREIGN INTEREST IN Estimated volume total, Calls 4379 Pois 1990 Previous day's open lat. Calls 19101 Puts 16780 Estimated volume total, Calls 446 Pors 189 Previous day's open lot, Calls 3217 Pars 1996 Volume total, Calls 1918 Puts 530 In Some lat, Calls 26197 Puts 29471 tion from speculative funds, encouraged to move into the YOUR MORTGAGE? pound in an otherwise very quiet market on Monday. This money was looking for a rise in the pound's value, on rumours LIFFE SHORT STERLING OFTENDS ESD, OR points of 201% LIFTE EUROCELAR OPTIONS ELas peints of 160% LIFTE EAS OPTIONS £25,000 Gents per £11 Another test for the dollar is Calls settless Nov 1 15.50 15 10.50 10 5.50 10 5.50 10 1.91 0.38 0.04 likely to come today with pub-\* ECU loans at 11% fixed Par 0.051193 0.057 41140334577 811184508 81184508 118 NIE 025 041 051 041 051 041 812 0133 1383 1383 1383 7,180 040 1550 1050 544 243 118 040 Na 131 - 112 0,94 0,75 0,63 0,63 0,63 0,63 lication of figures on third-quarter US Gross National Product. Growth of less than 122224855 122224855 0.97 0.59 0.59 0.59 0.20 0.20 0.20 \* Deutschmark loans at 10%\* that the current account deficit Sw. Franc loans at 9.75%\* would be lower than the \$1.6bn would be lower than the storn generally forecast. When this failed to happen the froth on sterling was wiped off, but it did not appear to represent any fundamental weakening and the Bank of England was not the 2.5 per cent seen in the second quarter is generally expected and could put further MULTI CURRENCY FACILITIES tiel voicene total, Calls 721, Pets 50 In Gart toren int, Calls 3524 Pers 775 expected and could put further pressure on the currency. Sterling fell over 1 pfenning in initial reaction to the UK trade figures, to a low of DM2.9400, but the pound recov-ered to show small mixed changes at the close. A current account deficit of £1.64bn in September was an improve-Est/estated uniquese total, Callis 4511, Paris 3305 Previous data's case late, Callis 60390, Paris 3493 Estimated volume inital, Calls 0 Pitts 0 Previous day's once init, Calls 211 Pets 16 CHICAGO LONDON (LIFFE) seen in the market. At the close stering was 1.15 cents higher on the day at \$1.6065. It had also advanced to Y227.50 from Y227.00, but remained slightly weaker B.S. TREASURY BONDS (CHI) 8% SIDLARD 32ms of 190% JAPANESE YEN CHEN Y12.5m S my Y100 28-YEAR 9% MOTOMAL COL 839 8358 99.30 99.30 98.30 98.30 98.30 97.30 97.30 97.30 89.23 89.23 89.23 92-34 92-34 22.23 0.7052 0.7074 0.7059 0.7054 0.7099 0.7055 0.705 0.705 93-23 14.4 \*\*\*\*\*\*\*\*\*\* September was an improve-ment on the revised shortfall of against European currencies, failing to DM2.9550 from DM2.9575; to SFr2.5900 from SFr2.5925; and to FFr10.0375 from FFr10.0475. The pound's 98-06 98-12 ated volume 21635 (4472) ans day's open lat. 30138 (30799) £2.01bn in August. and was around the middle of a wide range of market forecasts. ē DEUTSCHE MARK (I) Dielzs,468 S auf Die 96-30 96-30 97-03 7-10 YEAR SY'S NOTIONAL Litest High Line Pre-L5420 L5429 05414 0.5416 L5424 0.5432 0.5419 0.5420 0.5424 96-30 Dec Imports rose 6 per cent, but a rise of 13 per cent in exports index rose 0.1 to 89.8. U.S. TREASURY BALLS ON EMS EUROPEAN CURRENCY UNIT RATES nated volume 0 600 nas day's open int, 0 600 THREE-MONTH EUK Sing paints of 1967 23334 80889 Bades Energy % changes djusted for divergence 99990 Ecu custral rates fram central rate Manit % Law 91.72 92.08 91.95 91.95 91.95 91.95 91.95 US TRUCEBLY BORDS 87 Oct 24 1222112211461 43.161 7.9997 2.0542 6.97914 2.32005 0.772066 1507.18 131.034 42,4582 7,85212 2,05853 6,90403 2,31943 0,768411 1483,58 133,804 +1488 22222222222 +15420 +16419 +11019 +13719 +15019 +16664 +4.0815 99-23 99-19 in 6 volume 3250 (1519) Say's open lat. 8127 (8163) STANDARD & POGES SHE INDEX SSHE times inter SWESS FRUIC (CARD) SF: 125,000 S per SF: CEDELAJI GOV ge denotes a weak corresta 348.80 347.9 351.00 352.10 351.00 352.10 0.61/6 0.6200 14720 347.20 367.20 347.20 351.65 351.30 0.4185 0.6202 0.618 0.619 0.620 Des Per. 9811 99.50 15.49 93.49 95.49 92.98 POUND SPOT- FORWARD AGAINST THE POUND Day's Spread 74. P-1 months ×. Close One month mars int. 57588 (36978) 2.99-2.400 19-1220 54-630 83-7700 95-8500 110-10000 43-4300 6-2560 13-11000 104-9100 74-4400 13-11000 74-7400 13-11000 74-7400 210-920 PHOLADELPHUA SE 6/5 BYTIGHE E31,259 Gents per £1) 1.6060 - 1.6071 1.6830 - 1.8823 3.1314 - 3.3414 61.65 - 62.05 1.5015 - 11.513 1.1095 - 1.1105 1.9514 - 2.953 53.15 - 254.15 88.50 - 188.80 1.7014 - 21714 .654 - 11.064 0.87-0.85cpm 0.48-0.40cpm 2-12cpm 31-25cpm 42453197537097082197724 424544178459724588959953 61 95 - 5205 11 503 - 11 51 11 603 - 11 51 11 603 - 11 51 2 954 - 2 554 12 12 53 15 - 254 12 12 704 - 21774 11 654 - 11 654 10 634 - 11 654 10 634 - 10 774 227 - 228 20 81 - 20 84 2 584 - 2595 14460 - 14470 #1031913708 #2239135708 34-24 ores 0.45-0.40 pm 13-14 phon 23-42 pm 23-42 pm 45583555 High 105.00 97.541346 104.38 104.45 9.302 150 160 100 24 Pres. 104.48 104.35 1.1190) . 11130 2.944 . 2954 351.10 - 244.15 187.55 - 188.90 21593 - 21714 10.985 - 11.054 9.99 - 10.05 10.224 - 10.294 2070 - 20.84 2070 - 20.84 2574 - 228 20.70 - 20.84 2574 - 2594 2574 - 2594 1.4400 - 1.4670 9807354375344384 98244891 16-6com 4-31/1000 day's open int. 901 (962) 32-35 arean 41-41 com 23-25 arean 14-1 sypn THREE WONTH STERLING ESH,200 points of 100% 21-11-01000 11-13-0300 0.57-0.54000 Pres. 85.46 86.31 85.96 87.37 87.93 87.93 87.93 87.93 Close 85.50 85.57 87.01 87.48 87.90 87.98 87.98 87.99 87.98 High 85.65 86.55 87.04 87.45 87.45 87.45 87.80 88.00 88.00 88.00 88.00 Lon 85.51 86.16 86.88 87.33 87.72 87.90 87.90 87.90 87.90 ERVER. the end of Landes dollar 4.81-4.76cm Commercial rates taken towards 62.30-62.40 Six-orienth forward **EUROPEAN OPTIONS EXCHANGE** DOLLAR SPOT- FORWARD AGAINST THE DOLLAR Day's Spread Close 2 Three 7. p.1. Gue month 1.6000 - 1.6070 1.4425 - 1.4455 1.1715 - 1.1725 2.0765 - 2.0775 36,55 - 38,65 157,70 - 157,80 157,70 - 157,80 157,10 - 157,80 157,10 - 157,80 157,10 - 157,80 157,10 - 157,80 157,10 - 157,80 157,10 - 157,80 10,50 - 141,60 12,56 - 12,954 1.6115 - 1.6125 1.1155 - 1,1165 2499-24600 0.94-0.85cm 0.97-1.0345 8.00-1.1.0168 5.00-5.4568 0.25-0.22pm 250-23005 160-1.17045 1300-14.0045 4.30-4.7045 5.03-5.3346 0.80-0.77pm 1.30-0.270pm 0.34-0.30pm 0.34-0.30pm 1.5915 - 1.6105 1.4390 - 1.4490 1.1695 - 1.1725 2.0715 - 2.0870 38.50 - 38.85 7.143 - 7.194 1.8325 - 18405 157.70 - 198.10 114.95 - 117.90 114.95 - 117.90 114.95 - 117.90 13472 - 1356 -4.084 - 4.904 6.234 - 4.273 6.384 - 4.273 0.87-0.85cpst 0.28-0.23cpn 0.34-0.37cdis 0.11-0.09cpn 2.00-4.00cdis 1.90-2.20crdis 6.13-0.11phpt 60-70cdis 52-62cdis 4.90-5.40Circli EDE lader C EDE lader P Est, Vol., Onc. Higs. not shound 42580. (16238) Presious day's great int., 10890's (109158) 272.33 272.33 272.35 27 623099997999617899617820001 42344594754859023209 2759984158195884 1550 55598 1211412139 255 78598 1211412139 213 4.14 54 210 67 90 1356 150 150 150 150 150 150 150 TUREE MONTH EX Sin prints of 100 6.70 8.50 10,50 14 18 8,70 1277 92.04 91.97 91.86 91.68 Pres. 92.68 91.92 91.92 91.92 91.92 91.63 91.63 91.54 High 92,20 92,88 91,68 9181 9281 9291 9175 9175 9175 9175 91 X콜릭유본코릭하 4.90-5.40 1.20-1.45orefis 0.72-0.77cits 1.70-1.85orefis 0.31-0.29ypm 0.15-0.15eropa 0.16-0.15eropa 0.19-0.15epa 1.6075-1.6205 Est. Vol. Clar. Hys. pot showed 8851 (3846) Previous day's open lat. 39569 (39999) ny, Ferneri ing I UK and in THREE MONTE ENHARK

reliable guide. Orders for non-defence capital goods, such as machine tools and assembly line components, fell 5.6 per cent, leading to the comment that the US economy is shift-ing back to more consumption and less domestic production. The dollar rallied somewhat towards the London close but Beigkan Franc. Darish Krone -German D-Mart French Franc. Dutch Guilder. Changes are for ECr, therefore positive ch Adhestment calculated by Financial Titles

ALSO AVAILABLE \* Rates correct at time of going to Press If you would like further information on any of the above please call 01-385 5544 Licensed Credit Brokers. Open 6 days a wr londay - Friday 9am -- 7pm Saturday 10a Appointed Representative of Sun Aliance Like Member of LAUTRO and IMRO. National Westminster **Bank PLC** 

FINANCIAL TIMES WEDNESDAY OCTOBER 25 1989

FAIRBANKS

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NatWest announces that with effect from Wednesday 1st November 1989 its Credit Zone Rate is increased from 21.5% to 22.5% p.a. (For the purposes of the Consumer Credit Act 1974. all Credit Zone agreements are amended accordingly.)

41 Lothbury London EC2P 2BP

	premiums and accounts apply to see us and/or and any to the individual correctly, designations for trans. Financial trace 38,75-38,85.	ar cano date	والمتحسب وتروقت ومورواتها	THEFE MENTER ELIMINARY.	. I the second of second particular for some	
CURRENCY MOVEMENTS	BURO-CURRENCY INTEREST RATES	Jac 10	Apr. 90 Jul. 90	Dec 92.08		
Oct.24 Bank of Morgan** England Guaranty Index Changes %	Oct 24 Short 7 Days Our Three Shr term autice Month Month Months Months	Own Year         ABN C ABN P         Fl.45 Fl.45         183 140         0.50 250           148-145         Akm C Akm C         Fl.105         115         420           144-145         Akm C         Fl.105         115         250           144-145         Akm C         Fl.105         115         250           144-145         Akm C         Fl.105         115         210           141-147         Akm C         Fl.150         712         1.70           111-147         Akm C         Fl.150         713         1.70           112         717         Akm C         Fl.60         1449         3.40           70         78         Akm C         Fl.60         162         3         6.60	242         1.40         4         220         FI, 40,70           20         2.50         10         3         FL 40,70           12         7.50         -         -         FI, 107,60           10         3.50         -         -         FI, 107,60	Dec. 42.06* 492.10 491.96 42.13 Nar 92.57 472.37 92.25 92.27 Jan 92.46 92.46 92.44 42.44 Sep 92.53 92.59 92.59		
	Sterling 151-15 151-154 151-15 143-148	148-144 Armc FL 150 713 1.70	69 3.70 FL 133	Extinuated values 8256 (3041) Prestous day's open tal. 22236 (22439)		
Sterilog         89.8         -21.2           U.S. Dollar         69.4         -8.4           Canadass Dollar         104.9         +1.7           Anstrian Schliffing         107.8         +10.6	Sterilog         151-15         151-15         151-15         151-15         151-15         151-168           US Deltar         84-85         84-75	140-141 Armon F, 1105 112 2.60 840-80 Arm F F, 150 721 1.70 115-117 Arm F F, 150 220 - 18 115-117 Arm F F, 150 220 - 18 115-117 Arm F F, 160 1449 3.40 147-78 Arm F F, 160 142 3 747-78 Arm F F, 150 142 3 747-78 Arm F F, 160 142 3 757-78 Arm F F, 160 142 3	4 17.50 h Fi, 133 80 4.80 h Fi, 2370 		JOTTER PAD	
Belgian Franc	Sur France 76-76 75-76 75-76 75-76 75-76 75-76 75-76 75-76 75-76 75-76 75-76 84-70 84-70	71-71 Amro FI. 95 105 0.60	9 650 b FL 79.40 FL 79.40	FT-SE 100 InitiEX \$25 per tall index paint.		
Deutsche Mark 1151 +222 Swiss Franc 107.3 +16.0 Gulider 111.7 +14.3	Fr. Franz	9471 ANTOP FL 85 72 6 9471 804600ANTC FL 70 120 250 122-125 80460ANTP FL 70 156 4.50 95 75 044 V.C FL 50 70 256	9 650 b FI. 7940 87 3.70 FI. 6550 25 5 b FI. 6550 25 5 b FI. 6550	Des: 2155.0 2224.0 2140.0 2201.0 Mar 2198.0	CROSSWORD	
Darishi Krose         105.1         -0.1           Derische Mart         115.1         +22.2           Setto Franc         107.3         +36.0           Gelitter         101.7         +14.3           Frowd Franc         100.8         -14.5           Jara         99.1         -19.3           Ven         137.1         +67.1	101	H-15         DLF N.V.C         FL 50         70         2250           H-15         N.V.DSMC         FL 125         418.         2270           H-15         N.V.DSMC         FL 125         418.         2270           H-15         N.V.DSMC         FL 125         418.         2370           H-15         N.V.DSMC         FL 120         143         5340           H-10         Dewerc         FL 250         150         2	48 5 1 8 Fl. 116.40 22 7 FL 116.40		CROSSWORD	
Morgan Guaranty changes: average 1980-	0.Krone 125-122 125-123 12-113 114-11 114-11 Asian SSing 38-83 83-83 83-83 83-83 83-83 83-83	The         ABN P         FI, 42.50         170         2.50           14B-144         Acpon P         FI, 105         112         2.420           14B-144         Acpon P         FI, 105         112         2.50           14B-144         Acpon P         FI, 105         112         2.50           11B-117         Acpon P         FI, 105         112         2.50           11B-117         Acpon P         FI, 150         721         1.70           11B-117         Acpon P         FI, 150         721         1.70           11B-117         Acpon P         FI, 150         721         1.70           11B-117         Acmer P         FI.60         1.424         3.16           11B-117         Acmer P         FI.60         1.42         3.16           112-125         BUHRMAAN-TC         FI.70         1.20         2.450           123-125         BUHRMAAN-TC         FI.120         1.43         5.50           124-135         BUHRMAAN-TC         FI.120         1.43         5.50           124-145         BUHRMAAN-TC         FI.120         1.43         5.50           124-155         BUHRMAAN-TC         FI.120         1.43	21         3.90         3         5         FI.48           22         7         -         -         FI.116.40           22         7         -         -         FI.16.80           22         7         -         -         -         FI.16.80           35         1.0         -         -         -         FI.48           35         1.0         -         -         -         FI.73.40           36         1.70         -         -         -         FI.33.20           37         3         19         4         FI.33.20           -         -         -         -         -         FI.245.50           37         3.90         -         -         -         -         FI.53.00           37         3.70         -         -         -         -         FI.245.50           37         3.70         -         -         -         -         FI.53.00           157         3.70         -         -         -         -         FI.85.30           157         3.70         -         -         -         -         FI.85.30	Estimated volume 4642 (1678) Pverious day's open Int. 29730 (29736)	No.7,072 Set by MUTT	
Morgan Gwaranty changes: average 1980- 1982 = 300, Bank of England Unica (Base Average 1985 = 100 <sup>244</sup> Rates are forUct_23.	Long term Eurokollars: two years 82-82, per cent; three years 83-83, per cent; toor years 83-83, per cent; toor years 83-83, per cent monical. Short term rates are call for US Dollars and Japanese Yeu; others, too	stays autor. Herminer C FL 35 76 2.50	<b>37</b> 3 19 4 <b>FI. 3520</b> 	POUND-S OFOREAGN EXCRAMINED		
OTHER CURRENCIES	EXCHANGE CROSS RATES	Sales         Information C         FL 135         207         3.2           Holdsmore         F1.120         F3.0         1.50         Holdsmore         F1.120         F3.0         1.50           Holdsmore         F1.120         F3.0         1.50         Holdsmore         F1.120         F3.0         1.50           Holdsmore         F1.120         F1.05         F3.0         1.50         Holdsmore         F1.120         F3.0         1.50           Holdsmore         F1.105         F1.05         F3.0         1.50         Holdsmore         F1.00         F1.00         F3.0         1.50           Holdsmore         F1.00         F1.00         F1.00         F3.0         1.50         F1.00         F3.0         F3.0         F1.00         F3.0         F3	87 3.90 = = FL 12450	Spat 1-arth 3-mth 6-arth 12-arth 16085 1.5979 1.5818 1.5587 1.5201		
0ct.24 £ \$		KUIC FLG 474 0.50 KUIP FL45 433 130 FL45 433 130	114 1.40 FI.46 14 2.90 FI.46	BOR-STEREING St. per E		
Argentina 1941.95 1050.65 650.00 -655.00 Anstralia 2.0766 2.0765 1.2995 Brazil 7.5565 7.6000 4.7749 -4.7380 Fintan 6.7775 -6.7909 4.2300 -4.2320	Oct.24 £ S DM Yes FFr. SPr. HFL Lina CS	6 8 Pr. HAPF - FI.50 96 3.50 NEDLOYOC FI.100 316 3.10	17         3.00         2         4         1.48,80           33         6.70         19         10         FL 48,80	Dec 1.5548 1.5680 1.5814 1.5872 Mar 1.5610 1.5636 1.5876 1.5638 1.5610 1.5636 1.5576 1.5638		
Finland	\$ 1.622 1 1.839 141.6 6.248 1.612 2.077 1.331 1.13	22 62.00 NEOLLOYD F FI.86 248 3 7 32.55 HANBC FI.260 54 5.50 HANBC FI.260 54 5.50	47 9.50 FI. 91.20 45 2.20 FI. 240.50 45 1.20	De: 15848 15860 15804 15872 Ner 15610 15636 15576 15638 Jan 15610 15636 15576 15438		
Greaze	0H 0.336 0.544 1 76.99 3.398 0.876 1.130 734.7 0.43 YEN 4.3% 7.064 12.99 1000. 44.13 11.38 34.67 9563 8.27	77 20,96 Rat. Ned. P FL 70 553 3 3 272.5 Puillas C FL 55 2128 0.50	176 550 FI. 65.70 69 1.60 FI. 45.10			
Kuwak	F.Fr. 0.996 1601 2.943 226.6 10. 2.580 3.325 2162 147 S.Fr. 0.386 0.620 1141 87.84 3.5476 1 1.289 838.2 0.72	Nat. Not. C         FL 73         749         0.90           77         20.96         Rat. Ned. P         FL 70         507         3           73         272.5         Pullips C         FL 55         22220         0.50           73         272.5         Pullips C         FL 55         940         2.70         3           75         61.75         Royal Divata C         FL 150         433         2.80 a         2.70           75         61.75         Royal Divata C         FL 150         437         2.50         2.50	521 3.90 FI.45.10 57 5.50 33 7 FI.138.80	ADVERTISING		
Malaysia 4.2995 - 4.3105 2.6905 - 2.6925 Mesico 4187.00 - 4205.70 2612.00 - 2622.00 M. Zealand 2.7200 - 2.7264 1.6910 - 1.6940 Sand Ar 5.9800 - 5.9925 3.7500 - 3.7510		7 23.94 Univer C F1.150 338 6 4 18.57 Univer P FL 140 388 3.50	46 10 25 12 FL 148.40 57 4 210 5 FL 148.40	appears every Saturday in the	74 75 75 75 75 75 75 75 75 75 75 75 75 75	
Slogapore 3.1270-3.1325   1.9560-1.9560	H FL 0.300 0.481 0.885 48.15 3.008 0.776 1 650.4 0.56 Ura 0.461 0.740 1.361 104.8 4.625 1.193 1.538 1000. 0.66	Hoogeneral P         FI. 65         541         5           KLM P         FI. 60         474         0.50           KLM P         FI. 60         413         1.50           KLM P         FI. 50         462         2.50           KUPF C         FI. 50         462         2.50           KUPF C         FI. 50         462         2.50           KUPF C         FI. 50         462         3.50           KUNP F         FI. 65         5.40         3.10           KUP F         FI. 70         5.53         3.50           T 20.96         Mat. Net. C         FI. 150         433         2.80 a           T 20.96         Mat. Net. C         FI. 150         433         2.80 a           T 20.96         Mat. Net. C         FI. 150         433         2.80 a           T 20.96         Mat. Net. C <td< td=""><td>57         5.50         33         7         FI. 138.80           260         4         -         -         FI. 138.80           46         10         25         12         FI. 148.40           57         4         210         5         FI. 155.50           52         3.70         10         420 b         FI. 33.50           62         3.40 a         6         3.80         FI. 33.50           5         -         -         -         -         FI. 73.50</td><td>Westoond FT.</td><td></td></td<>	57         5.50         33         7         FI. 138.80           260         4         -         -         FI. 138.80           46         10         25         12         FI. 148.40           57         4         210         5         FI. 155.50           52         3.70         10         420 b         FI. 33.50           62         3.40 a         6         3.80         FI. 33.50           5         -         -         -         -         FI. 73.50	Westoond FT.		
S. Af (Cm) 4.2260 - 4.2370 2.6460 - 2.6475 S. Af (Fz) 6.2770 - 6.4235 3.43770 - 4.0160 Talwan 4115 - 41.25 25.75 25.80 U.A.E 5.8640 - 5.8675 3.6720 - 3.6730	C 3 0.531 0.854 1.570 120.9 5.335 1.576 1.774 1154 1. B Fr. 1.613 2.592 4.766 366.9 16.19 4.177 5.384 3562 3.00		1 4.50 b) FI. 73.50 CONTRACTS : 63.492	For further information please call Kimberty Taylor		
U.A.E	Yes per 1,000: Fresch Fr. per 10: Lira per 1,000: Belgian Fr. per 100.	A-Adt 8-Bid	C-Call P-Prt	on 01-873 3231/4885.		
And the second sec						
MONEY MARKETS	FT LONDO	N INTERBANK FIXING	BASE LEND	ING KATES		
Rank koor	an it tight (1.00 am de 20 3 montes t	IS doitars 6 mosths US Doilars	AB# Baat 15 Chylectale Baat	15 NatWestatioster 15		
Bank keep		r 82 64 83 6fter 832	Adam & Company		25 28	
	The fixing rates are the arithmetic means quoted by the context to five reference but the bank of form	roonded to the wayrest one-stowenth, of the bid and offered rates for S10m nics at 11.00 a.m. each working day. The lambs are Mathemal Westminister langue National de Paris and Margan Ganranty Trust.	Alfied Hist Bank 15 Contis & Co Henry Asshactor 15 Corres Popular Bit			
CREDIT CONDITIONS	has been getting very tight	enger mennen de rans en andgel engen frise.	Associates Carp Corp	15 Rectorgie Grantee 1512		
remained tight on the London			B&C Merchant Bask 15 Essetorial Bank pl	4 15 Read Rh of Constant 15		
	after constant under-help from the Bank of England and that	ONEY RATES	Bask of Baroda		ACROSS 6 Fitzgerald has approxibing	
money market yesterday, in spite of the fact that the Bank	the Bank of England and that more than enough bills were	ONEY RATES	Bask of Barola	Rept. 15 Parts Bart	1 Lucky cat, needs no capital up to a point (4)	
money market yesterday, in spite of the fact that the Bank of England provided more than enough help to take out the	the Bank of England and that more than enough bills were offered by the market to deal with vesterday's shortage. (Luachtime)	Treasury Bills and Bonds	Bank of Baroda 15 Exeter Trust Ltd. Barco Billace Vinceys 15 Financial & Cen. B Bank Vinceys 15 Financial & Cen. B Bank Vinceys 15 Robert Firster & Pi Bank of Cyrres 15 Robert Firster & Pi	15%         Royal Trust Bank         15           Rank         15         Statkard Milansa Sect.         15           at Pic.         16         Standard Charged         15           (a	1 Lucky cat, needs no capital to be in the money (9) 7 When slick is raised, model 6 We all come from Tahiti for will perform (5)	
money market yesterday, in spite of the fact that the Bank of England provided more than	the Bank of England and that more than enough bills were offered by the market to deal with yesterday's shortage. (Luachtime) The authorities bought only	Treasury Bills and Bonds	Bask of Barola	Rept. 15 Parts Bart	1 Lucky cat, needs no capital to be in the money (9)       up to a point (4)         6 We all come from Tahiti for the finals, bringing fragrant       7 When stick is raised, model         8 Bury iron soldier with resin (5)       8 Bury iron soldier with medal we hear (9)	
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money market yesterday, in spite of the fact that the Bank of England provided more than enough help to take out the underlying shortage. Fixed period rates eased slightly, as share prices in Lon- don weakened in line with the slide on Wall Street, and ster- ling recovered after weakening on the UK trade figures. Thrse-month interbank declined to 15%-15% from 15%- 15% per cent. UK classing back base lending rate 15 per cent 15 per cent rose October 5 Overnight money also eased slightly to 15%-15 from around 15%-15 per cent, but this was on a day when the day-to-day credit shortage was only 250m, against £900m on Mon- day. The Bank of England imi- tially forecast a shortage of £300m at noon and to the final figure in the afternoon. Total help of around £334m was pro- vided. In recent days the authori- ties have tended to under-help the market, but the change to providing a surplus of credit was not a reaction to nervons- ness in the equity markets, according to dealers. It was	the Bank of England and that more than enough bills were offered by the market to deal with yesterday's shortage. The authorities bought only £134m hills by way of £26m Treasury bills in band 1 at 14% per cent and £108m bank bills in band 1 at 14% per cent. The Bank of England chose to pro- vide the bulk of its help, via late assistance of around £200m, thus keeping the mar- ket tight, but dealing with any structural problems that may have been building up. In New York the Federal Reserve did not operate in the banking system. Dealers were divided on whether the Fed needed to drain liquidity; some believed that the central bank had not acted because of the nervousness on Wall Street. In Frankfurt call money remained at 7.90 per cent. The market believes the Bundes- bank wishes to move the call rate further below the 8 per cent Lombard rate after see of the bank wishes to move the call rate further below the 8 per cent Lombard rate for market believes the Bundes- bank wishes to move the call rate further below the 8 per cent Lombard rate for market believes the Bundes- bank wishes to move the call rate further below the 8 per cent Lombard rate for market believes the Bundes- bank wishes to move the call rate further below the 8 per cent Lombard rate for market believes the Bundes- bank wishes to move the call rate further below the 8 per cent Lombard rate for market believes the Bundes- bank wishes to move the call rate further below the 8 per cent Lombard rate for market believes the Bundes- bank wishes to move the call rate further below the 8 per cent Lombard rate for market believes the Bundes- bank wishes to move the call rest further below the 8 per cent Lombard rate for market believes the Bundes- bank wishes to move the call rate further below the 8 per cent Lombard rate for market below the 8 per cent Lombard rate for market below the 8 per cent Lombard the per for market below the some for market bel	Treessury Bills and Bonds           7.76         7.76           Tree mode         7.76           Report         7.78           Report         7.88           Report         7.88           Report         7.88           Report         7.88           Report         7.88           Report         7.88 <th colspa<="" td=""><td>Bank of Barodz 15 Einter Troit Lifz Burro Billace Vinceys 15 First Attivinal Ban Bart Branchim 15 First Attivinal Ban Bart Drefit &amp; Coarm 15 Robert Firstrag &amp; Bank of Dyns 15 Robert Firstrag &amp; Bart of Dalia 15 Gridmark Bart of Solitand</td><td>152       Regal Trest Sant</td><td><ul> <li>1 Lucky cat, meeds no capital to be in the money (9)</li> <li>6 We all come from Tabiti for the finals, bringing fragmant resin (5)</li> <li>9 Within this cult, racism is found to be extreme (5)</li> <li>10 The humble patints (9)</li> <li>11 You'll find it beneficial if well done! 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(4)</li> <li>22 Claims to be the cast of St Panl's toe (10)</li> <li>23 Favour with discrimination (5)</li> <li>25 Forbearing to disturb Leo in a dreamy state (9)</li> <li>26 Flavour with discrimination (5)</li> <li>27 Long story without point.(5)</li> <li>28 Forbearing to disturb Leo in a dreamy state (9)</li> <li>20 Cown</li> <li>20 Cown</li> <li>21 Lond breather gets thrown (5)</li> <li>22 Turned up in ragged trootation (4)</li> <li>23 A dramatic incident was reported to thave been in a dreamy state (9)</li> <li>20 Cown</li> <li>21 Lond breather gets thrown (5)</li> <li>22 Turned up in ragged trootation (6)</li> <li>23 Turned up in ragged trootation (7)</li> <li>24 Turned up in ragged trootation (7)</li> <li>24 Turned up in ragged trootation (7)</li> <li>25 Turned up in ragged trootation (7)</li> <li>26 Turned up in ragged trootation (7)</li> <li>27 Long tory without point (5)</li> <li>28 Forbearing to disturb Leo in a dreamy state (9)</li> <li>29 Turned up in ragged trootation (7)</li> <li>20 Turned up in ragged trootation (7)</li> <li>20 Turned up in ragged trootation (7)</li> <li>20 Turned up in ragged trootation (7)</li> <li>21 Canadian (7)</li> <li>22 Turned up in ragged trootation (7)</li> <li>23 A dramatic incident transmise (7)</li> <li>24 A dramatic incident (7)</li> <li>25 Forbearing to distrub Leo in a dreamy state (9)</li> <li>26 Forbearing to dis</li></ul></td></th>	<td>Bank of Barodz 15 Einter Troit Lifz Burro Billace Vinceys 15 First Attivinal Ban Bart Branchim 15 First Attivinal Ban Bart Drefit &amp; Coarm 15 Robert Firstrag &amp; Bank of Dyns 15 Robert Firstrag &amp; Bart of Dalia 15 Gridmark Bart of Solitand</td> <td>152       Regal Trest Sant</td> <td><ul> <li>1 Lucky cat, meeds no capital to be in the money (9)</li> <li>6 We all come from Tabiti for the finals, bringing fragmant resin (5)</li> <li>9 Within this cult, racism is found to be extreme (5)</li> <li>10 The humble patints (9)</li> <li>11 You'll find it beneficial if well done! 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WORLD STOCK MARKETS

			W	ORLD STOC	CK MARKETS	
ACES/ GAGES	AUSTRIA FRANCE (continued)	SERNANY (continued)	Tal V (continued)	SWEDEN	CA	NADA
ional	AUSTREX         Figure L cantilanes           Decimies: 24         Scis         + sr -           Continuestati         1,403         -15           Secsor         5,590         +30           Instructure         18,000         +30           Testimestati         19,000         +30           Testimestati         19,000         +30           Testimestati         19,000         +30           Testimestation:         19,000         +30           Stopperil:         19,000         +30           Stopperil:         19,000         +30           Stopperil:         19,000         +30           Stopperil:         19,000         +40           Stopperil:         19,000         +40           Stopperil:         19,000         +5           Stopperil:         10,000         +30           Stopperil:         10,000         +30           Bask intil:         11,000         +40           Gestoperil:         11,000         +20           Gestoperil:         11,000         +20           Gestoperil:         11,000         +20           Gestoperil:         11,000         +400	Da. N/V Prof.         1573         -13           Da. Prof.         2772         -4.5           Da. Prof.         2722         -4.5           Mannesman         250.5         -4.5           Mannesman         250.5         -4.5           Mannesman         250.5         -4.5           Mannesman         574         -9           Metanipesel         -449.5         -2.5           Mannesman         575         -3.15           PMA         -3.5         -1.1           Philos Kantinua         575         -2           Prosciar         -3.12.8         -2.2           Reinerkeitra         1.1785         -3.5           Prosciar         -3.14         -2           Prosciar         -3.28         -2.2           Steinerkeitra         1.785         -2.5           Reiserkeitra         -1.785         -2.5           Reiserkeitra         -1.785         -2.5           Reiserkeitra         -1.785         -2.5           Reiserkeitra         -3.14         -2.5           Reiserkeitra         -3.24         -3.2           Reiserkeitra         -3.4         -3.75	TALY (coertiment)           October 24         Lint + ar           Satistica         10,000         -1           Satistica         10,000         -10           Satistica	Betaber         24         Konter         + er           ALA B (Free)         235         -2         -2           Alto Land (Free)         205         -2         -2           Alto Land (Free)         320         -5         -5           Alto Land (Free)         320         -5         -5           Alto Specific (Free)         320         -5         -5           Alto Specific (Free)         320         -5         -5           Electrolers B (Free)         320         -5         -5           Electrolers B (Free)         200         -15         -5           Electrolers B (Free)         200         -15         -7           State B (Free)         200         -2         -3           State B (Free)         100         -1         -3           State B (Free)         100         -1         -1	Space         State         State         State         High Low Close Chang           TORONTO Apre prices October 24         State         State         High Low Close Chang           Decisions in cores unless contract 1. TOSI AALAC int 455 CD 24+ 1 1000 Concars 1115 114 114+ 14 1000 Concars 115 114 114+ 14 104	Basies       Basies
Strinste ik PLC Dunces tha it from ovemberty one Rate ed from 2.5% p.a.	Bit Start         Bit	Basecutal         344         -1           Schering	Alter         109.00         +11.5           Bergers Bark         107.00         +11.5           Bergers Bark         107.00         +11.5           Daristicus Et         107.00         +11.5           Den Borste Coeff.         107.00         +11.5           Den Borste Coeff.         107.00         -1           Bergers Bark         107.50         -1.5           Den Borste Coeff.         80.00         -1           Halsbaat Kron A.         144.00            Kastens          146.00            Kostens         215.00             Kostens         215.00             Kostens         215.00             Kostens         215.00             Kostens         21.00             Kostens         21.00             Storetrand         370.00             Storetrand         370.00             Storetrand         370.00             Barco Saliaaco Viz	2010         2010         250           Prefile         1100         250           Rober Hilligs (Pr)         7000         250           Die Genzö         11200         1100           Stritter Hilligs (Pr)         11200         1100           Stritter Hilligs (Pr)         11200         1100           Stritter Hilligs         1220         110           Stritter Hilligs         1220         110           Stritter Hilligs         1220         70           Stritter Hilligs         1220         70           Stritter Hilligs         1240         70           Stritter Hilligs         1100         300           Stritter Hilligs         11400         300           Stritter Hilligs         11400         300           De, Pig.         1140         70           De, Pig.         1140         70           De, Pig.         1140         71           De, Pig.         11175	1500 Comparison 512 114 134 +114 206 - 5 1600 Co State 1 5172 174 174 - 2 188316 Common 512 115 114 +14 2 188316 Common 512 115 114 +14 4 1000 Corsputing 416 418 410 - 5 65020 Lakings A 5204 234 244 - 5 65020 Lakings A 5204 234 244 - 5	BOTH Sequer         Sty etal         ets         -5           1724 Sequer         514 etal         517 12 17 17 17 17 17 17 17 17 17 17 17 17 17

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JOTTERA	Ameda         2.020         -30           Amedo T         2.130         -30           Andro Dostforsct         2.200         -40           Arabit Dostforsct         1.240         +40           Asaht Breverstes         2.260         -70           Asaht Cases         1.260         -20           Asaht Cases         1.260         -20           Asatit Cases         1.260         -20           Asatit Cases         1.770         -20           Bark Talkyo         1.770         -20           Bark Talkyo         1.770         -30           Brobstone         1.930         +20           Catyot Foul         1.000         -20           Cators Foul         1.000         -20           Cators Foul         1.000         -20           Cators Computer         1.400         -40           Cators Computer         1.400         -40           Cators Cater Front         1.200 <t< th=""><th>Kansal Elect Prome         4,460         +10           Kansal Paint         1,130         +96           Kansal Paint         1,750         -20           Kansal Kingar         2,400         +30           Kansakit Hong         988         +55           Kansakit Hong         999         -10           Kansakit Hong         1,870         -20           Kansakit Hong         1,870         -20           Kansakit Hong         1,870         -20           Kansakit Hong         1,870         -20           Kein Piete Exp         1,870         -20           Kein Piete Exp         1,870         -20           Kein Piete Exp         1,870         -20           Kein Revet Y         2,100         -20           Kotu Nijs         -3,720         +50           Kolkasal Electric         5,500         -150           Kohang         -260         -260           Kohang         -260         -260           Konsal Electric         3,550         -350           Kohang         -260         -260           Kohang         -260         -260           Kohang         -260         -260      &lt;</th><th>Hispon Dares         1550         140           Hopson Dares         1200         10           Hopson Fire         1100         10           Hopson Fire         2,970         10           Hopson Fire         2,970         10           Hopson Fire         21,00         10           Hopson Fire         21,00         10           Hopson Holds         21,00         10           Hopson Holds         21,00         90           Hopson Holds         21,00         90           Hopson Holds         21,00         90           Hopson Allaidag         22,50         40           Hopson Paint         1,020         +23           Hopson Schoo         1,250         -50           Hopson Schoo         1,250         -50           Hopson Schoo         1,250         -50           Hopson Schoo         1,250         -70           Hopson Schoo         1,760         +70           Hopson Schoo         1,760         -70           Hopson Subata         1,170         -40           Hopson Subata         1,170         -40           Hopson Subata         1,170         -40</th><th>Selling (M)         1,200         -10           Atlan Constr.         1,200         -200           Atlan Constr.         3,400         -200           Atla Conton         1,150         +10           Atla Conton         1,500         +10           Atla Conton         1,500         +10</th><th>Bitrowitziki Autz.         0.05         -0.02           Bitrowitziki Network         12.90         -0.35           Bitrowitziki Network         2.85         -0.04           Bitrowitziki Network         0.40        </th><th>Machinal's       24/73.000       25,4       + 15,4       Undraged       SEI       470       477       Machinal Str.       470,400       203.0       901.50       901.57       901.50       901.57       901.50       901.57       901.50       901.57       901.50       901.57       901.50       901.57       901.50       901.50       901.57       901.50       901.57       901.50       901.57       901.50       901.57       901.50       901.57       901.50       901.57       901.50       901.50       901.50       901.50       901.57       901.50<!--</th--></th></t<>	Kansal Elect Prome         4,460         +10           Kansal Paint         1,130         +96           Kansal Paint         1,750         -20           Kansal Kingar         2,400         +30           Kansakit Hong         988         +55           Kansakit Hong         999         -10           Kansakit Hong         1,870         -20           Kansakit Hong         1,870         -20           Kansakit Hong         1,870         -20           Kansakit Hong         1,870         -20           Kein Piete Exp         1,870         -20           Kein Piete Exp         1,870         -20           Kein Piete Exp         1,870         -20           Kein Revet Y         2,100         -20           Kotu Nijs         -3,720         +50           Kolkasal Electric         5,500         -150           Kohang         -260         -260           Kohang         -260         -260           Konsal Electric         3,550         -350           Kohang         -260         -260           Kohang         -260         -260           Kohang         -260         -260      <	Hispon Dares         1550         140           Hopson Dares         1200         10           Hopson Fire         1100         10           Hopson Fire         2,970         10           Hopson Fire         2,970         10           Hopson Fire         21,00         10           Hopson Fire         21,00         10           Hopson Holds         21,00         10           Hopson Holds         21,00         90           Hopson Holds         21,00         90           Hopson Holds         21,00         90           Hopson Allaidag         22,50         40           Hopson Paint         1,020         +23           Hopson Schoo         1,250         -50           Hopson Schoo         1,250         -50           Hopson Schoo         1,250         -50           Hopson Schoo         1,250         -70           Hopson Schoo         1,760         +70           Hopson Schoo         1,760         -70           Hopson Subata         1,170         -40           Hopson Subata         1,170         -40           Hopson Subata         1,170         -40	Selling (M)         1,200         -10           Atlan Constr.         1,200         -200           Atlan Constr.         3,400         -200           Atla Conton         1,150         +10           Atla Conton         1,500         +10           Atla Conton         1,500         +10	Bitrowitziki Autz.         0.05         -0.02           Bitrowitziki Network         12.90         -0.35           Bitrowitziki Network         2.85         -0.04           Bitrowitziki Network         0.40	Machinal's       24/73.000       25,4       + 15,4       Undraged       SEI       470       477       Machinal Str.       470,400       203.0       901.50       901.57       901.50       901.57       901.50       901.57       901.50       901.57       901.50       901.57 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### FINANCIAL TIMES WEDNESDAY OCTOBER 25 1989

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# **FINANCIAL TIMES**

### Wednesday October 25 1989

### AMERICA Dow ends little changed after plunging 85 points

#### Wall Street

THE DECISION by the UAL board to remain independent for the time being, more evidence of economic weakness and continuing disappointment with third-quarter corporate earnings combined yesterday to produce the most nervous equity trading since the mini-crash of October 13, writes

WORLD STOCK MARKETS

Janet Bush in New York. The Dow Jones Industrial Average closed only 3.69 points lower at 2,659.22, after plum-meting 85 points earlier, oo heavy volume of 238m shares. This tiny final loss seemed misleading after a very active session, characterised by wild swings as waves of pro-grammed stock index arbitrage pushed the market in both directions.

During the morning, the Dow made its 85-point plunge and S&P 500 contracts fell 12 points, the limit under a circuit breaker introduced in the wake of the 1987 Crash. Under this rule, an S&P 500 contract cannot be traded at a lower price for 30 minutes.

When futures started trading again at about 11 am, they were quoted at large premiums to the casb market, which had plummeted while futures had been halted. Stock index arbitrage plays kicked in as traders sold the futures and bought the underlying cash stocks.

#### EUROPE

By late morning, the arbi-trage had brought the futures and casb markets into line. The rebound during the morning brought the Dow back to a loss of about 30 points, but it then moved lower again. During the afternoon, more

ing a third-quarter loss of \$1.86 a share compared with a profit arbitrage hit the market, but a year earlier. The junk bond market was wsak again, and stocks of money centre banks were parthis tended to produce selling in the futures market and buying in the cash market. Such activity made it diffiticularly soft because of concult to discern the underlying mood of the market, but there cerns about their exposure to leveraged buy outs. Merrill Lynch told its clients to reduce seemed to be geouine weakness on markets where pro-gramme trading did not have a direct effect. The American the weighting of money centre banks in equity portfolios. Chase Manhattan dropped Stock Exchange Index closed 3.10 lower at 376.36 and second-

\$% to \$38%, Manufacturers Hanover lost \$1 to \$38% and BankAmerica fell \$1% to \$29%. ary stocks were badly hit on the over-the-counter market. The positive mood of last week, which many thought Canada

A LATE rally was not enough to keep Toronto share prices from closing slightly lower in had verged on complacency so soon after the 190-point drop on October 13, has crumbled moderately active trading. The composite index, which had been down more than 44 over the last two sessions. Economic figures abowed durable goods orders for Sep-tember declining by 8.9 per

points, ended 13.02 lower at 3,899.13. Losses ontweighed gains by 522 to 195. Volume rose to 30m shares from the previous day's 19m. cent, once a large jump in defence orders bad been stripped out, and were taken as further evidence of weakness Inco continued to lose The latest development at

ying shares.

ground, failing C\$% to C\$35%. On Monday, it reported lower third-quarter profits. UAL was a large factor in yes-terday's market decline, but disappointment with corporate Bank of Montreal rose C\$% earnings has also played a key role. UAL recovered from a loss of more than \$30 to close to C\$33% after raising its pro-vision for losses on loans to less developed countries.

Shaky bourses take fright at transatlantic troubles

in the manufacturing sector.

CONTINENTAL bourses, still shaky after last week's battering, took fright at the early collapse in New York, some of them losing 2 or 3 per cent, writes Our Markets Staff. FRANKFURT\_found\_more

reasons to fall. The CDU local election losses were taken more seriously than on Monday; the threat posed by the IG Metall union loomed larger after fighting talk from its chairman, Mr Franz Steinkühler.

Volume stayed relatively low at DM3.2bn, against DM2.8bn on Monday, and the DAX index closed 15.85 lower at 1,507.37 after a 3.71 decline to 635.79 in

plunged on Wall Street's losses and then picked up marginally, ending 2.9 per cent lower. It was not clear bow much of this of Montedison, down 1.85 at 11.925, spilled into other blue chipe, including Fiat and Pirelli. The Comit index closed was real business and how moch was jobbers marking stocks down, but one analyst warned: "I think the institu-9.04 lower at 652.43 in volume estimated at close to Monday's L150m. Nuovo Banco Ambrosiano,

tions will get more and more scared if these volatile moves with a 13 per cent stake courted by Generali, but won by Crédit Agricole of France, rose from L4,830 to L4,970 in late exchange Comprai fail 1,880 The CBS tendency index closed 5.5 weaker at 183.2 in fairly active turnover worth F1960m. The big internationals were the most actively traded exchanges. Generali fell L880 to L41.410. ZURICH saw the Crédit

Suisse index down 10.7 to 620.6 in moderate trading; some stocks, pulled down by Wall Street and a lower dollar. Philips fell F1 2.10 to F1 45.10 as institutional investors seem to have decided to prune their portfolios before the year-end. changed hands

MADRID reflected worries

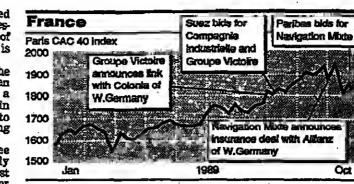
that next Sunday's elections

### A FTER being buffeted about once again yes-terday in the wash of \$8 lower at \$170, after reports that Mr Donald Trump, the property developer, had been Wall Street, the Paris market is

looking particularly fragile. Until Friday October 13, the CAC General index had risen Among other airlines, USAir dropped \$2% to \$40 after poststeadily since February in a relatively narrow band, but in recent weeks it has seemed to lack any strong underpinning from the fundamentals.

Many French companiee have reported exceptionally high earnings gains in the first half of 1989 - LVMH up 60 per cent, Matra up 88 per cent, Pechiney up 69 per cent exclu-ding exceptional items, CCF up 38 per cent. But there has been little to justify an npward revi-sion of the forecasts already made for the full year, even if these forecasts are, on average, for a gain of between 15 and 20 per cent. The banking sector, in particular, seems likely to

record slower progress in the Over the longer term, too, a number of Paris analysis have begun to look not only at this



year's and next year's likely recent months. Suez's bid in the summer for Victoire and its holding com-pany, Compagnie Industrielle, when it has been finally com-pleted, will release FFr27bn (\$43bn) of cash into the mar-ter Beribes is now following profit increases, but also at the progression of earnings, smoothed out over a number of years to take account of cycli-cal fluctuations. This analysis paints a picture of the Paris market as considerably more overvalued than had generally ket. Paribas is now following suit with a bid valuing Naviga-

been thought. Into this market, however, comes the weight of takeover activity - not merely the speculation over who will be the next target, but the liquidity created by the large bids of

thought to be potentially vul-nerable. "There is a big family shareholding, but there is a big family to go with it," com-ments one Paris broker. signals on the direction of the market, this money is seeking outlets in special situations. "We are bound to see increasing speculation as people see, more and more, that French companies just do not have the size they need for 1992 and thereafter," comments Mr John Fordyce, of brokers Ferri International.

In recent weeks, this specu-lation has centred on Perrier, more than half the capital of which is in the hands of the family of Mr Gustave Leven, the chairman of Exor, a related holding company, or of its own subsidiaries, but which, none the less, is thought of as vul-nerable in the medium term to a change of control. Short of a full takeover,

Paris brokers have been specu-lating this week on the appe-tites of PepsiCo and Cadbury-Schweppes for Perrier's soft drinks business, including the distribution of Pepsi in France tion Mixte at FFr22.5bn; if successful, it could release another FFr10bn, not to men-tion the FFr3bn Paribas had already spent on building up its stake of 18.7 per cent. and other fizzy drinks such as Gini, Oasis and Pschitt. In the absence of other clear Pernod-Ricard, too, is

The battles over the past few years for companies such as Duffour et Igon, Martell, Bénédictine or Prouvost have shown that, once the bidding starts to mount, family loyalty is no longer enough.

esterday saw a flurry of activity around retail-ers Nouvelles Galeries and BHV, sheady put into a play of sorts when New Zea-land's Sir Ron Brierley acquired stakes in both groups

But trading was dominated by Wall Street, with prices plunging as New York's pro-gramme traders once again started to sell in panic on a downturn in the market index. "If it was just the speculative stocks getting bashed about, you might understand it; hut even the really solid companies are being knocked all over the place," complained a broker.

## **Caution brings Nikkei's rising streak to halt**

Fragile France bets on speculative stocks

Corporate fundamentals may not be as good as they look, writes George Graham

### Tokyo

ASIA PACIFIC

second half.

CAUTION won the day in Japan yesterday and share prices closed lower for the first

time in six trading days, writes Michiyo Nakamoto in Tokyo. The underlying tone was still firm, however, and nine of the most actively traded issues

the most actively traded issues gained against one loser. The Nikkel average turned sluggish only after early gains had pushed it to within easy reach of its record high of 35,689.98, registered on September 28. Profit-taking and index-linked selling later pulled the Nikkel to a low of 35,449.26 before it recound some ground before it recouped some ground to end 58.97 points off at 35,526.55. The day's high was 35,651.16. Declines led advances by 564 to 389 while 173 issues were unchanged.

Turnover improved to 914m shares, np from the 605m traded on Toesday. The Topix index of all listed shares retreated 6.31 to 2,681.22, but the ISE/Nikkei 50 index in London rose 2.53 to 2.055.24.

The main worry for the market was the rapid recovery from last week's Wall Street in-duced sell-off. The renewed setback on Wall Street on Monday and the high level of money market rates also discouraged

Profit-taking centred on a

number of expensive high-tech-nology issues, which enjoyed a solid run earlier in the month.

Sony dropped Y130 to Y8,590 and Pioneer shed Y210 to

The fading popularity of high-technology issues was attributed in part to worries over the growing number of

companies in the US, including IBM, that has been reporting lower-than-expected profits. However, brokers expected

buying to alternate between high-tech issues and those with strong profits supported by ris-

ing demand at home. These latter shares were backed by the "amenity" theme, which is used to define

the trappings of a higher stan-dard of living, such as better housing and fancy resorts.

investors.

Y5.900.

the kind of thing we have in mind for Japan now," he edded, with an embarrassed chuckle.

The companies that are best The companies that are best placed to provide these ameni-ties are the housing, real estate and railway companies that are involved in resort develop-ment. Eight of yesterday's top 10 most actively traded stocks

were in those sectors. were in those sectors. Tokyn Corp, the railway company that has seen a spec-tacular surge in volume and price recently, is particularly well suited to benefit, accord-ing to Mr Hiroshi Taguchi at Nomura Securities. Not only is it activaly involved in the it actively involved in the resort and housing business, but it also offers all the ingredients of a takeover target.

Uncommonly for a Japanese company, it has few stabls shareholders, so a large number of shares is available on the market. Its price is rela-tively cheap and it has buge assets. Tokyu has thus attracted wide interest as a takeover issus and rumours have spread that Seibu, another big railway company, is buying shares. Yesterday, it

topped the most actives list, with 65.4m shares traded, and added Y170 to a high of Y2.560. Aoki, a medium-sized construction company, followed in volume terms with 32.5m shares and rose Y60 to Y1.540. Sekisui House was third with 28.5m shares and firmed Y150 to ¥2,710. In Osaka, losses in high-tech-

nology issues offset gains in constructions. The OSE aver-age fell for the first time in six days, losing 53.94 to 36,651.06. Volume rose to 88m shares from the 70m traded on Monday.

#### Roundup

DECLINES in the Sonthsrn Hemisphere came in a selffeeding situation, as Australia dropped on economic fears and New Zealand subsided in sympathy.

AUSTRALIA turned from shaky entreprensurs to eco-nomic prospects as a prime topic, and the All Ordinaries index lost 18.9, or 1.1 per cent, to 1.5 cm 2 to 1.649.2

Turnover was moderate at 172m and A\$224m, up from

102m and A\$176m on Monday. and the December share-price index futures contract led the physical market lower as it sue price

dropped from 1,654 to 1,629. Australia's balance of pay-ments for September, due ments for September, due today, was expected to show a current account deficit of between A\$1.8bn and A\$2.3bn, narrowing from a record A\$2.58bn in August. If it were worse than that, the wobbles could start again.

on Monday Tomorrow, its consumer price index for the third quar-China resurfaced on news that ter of 1989 is expected to show an increase of about 2.2 per cent, narrowing from 3.4 per the latter's local representation is to "clarify" the reported accord on repatriation of ille-

cent, narrowing from 2.4 per-cent in April/June, Poseidon Exploration topped the turnover list, closing steady at 40 cents with 61.7m shares traded. Poseidon Ltd, the mining company, is bid-ding 40 cents a share for the 51 per cent of Exploration that it SEOUL rose sharply after its recent losing run, albeit in slow trading, on talk that the local securities authorities are to decide whether to allow insurance firms to invest more in securities. The composite index closed 12.20 up at 903.50. per cent of Exploration that it does not already own. Poseidon was steady at A\$2.80. NEW ZEALAND fell by 1.6

Currently, insurance firms are allowed to invest up to 18.4 per cent in heavy trade after a holiday on Monday, Australian weakness .hit it particularly per cent of their assets in stocks and 8.6 per cent in

bonds. The figures are expec-ted to increase to 30 per cent hard in the afternoon, the Barclays index ending 34.02 down and 20 per cent respectively.

at 2,131.54. Air New Zealand bowever, finished its first day of trading at NZ\$2.75, a healthy premium of 35 cents over the National volume totalled

22m shares worth NZ\$49.4m,

253

HONG KONG opened firm and closed flat, the Hang Seng index edging down 0.20 to 2,731.97 on light turnover of HK\$825m, down from HK\$856m Fears of confrontation with

the FAZ at mid-session.

There was worse to come, at There was worse to come, at least on paper. Post-bourse trade saw blue chips sharply lower, in line with the early, 85-point drop on Wall Street. So Daimler, which had closed at DM710.50, down DM12.50, was couched as low as DM605 was quoted as low as DM695 after hours.

Continental topped the most active stocks list in volume of active stocks list in volume of DM262m. Its share price, once again, rose against the trend, closing DM4 higher at DM346 for a gain of DM26 over the past week. There is now quite a showcase of rumours: poten-tial bidders might include the Flick hoothers a Japanese Flick brothers, a Japanese buyer, or Pirelli of Italy, according to some; the price might be getting support ahead of a capital increase, thought others. Continental denied the unwind long positions. After a slight recovery, shares ended about 1.8 per cent lower. The OMF 50 index lost 10.89 to 503.39 and the CAC 40 real time index closed 32.66 weaker at 1,832.88. Total turnover was thought to be a moderate capital increase story yester-day, and Pirelli any takeover ambitions on its part.

The bard company news came after hours, as the Bonn Government formally approved the sale of state-owned Salzgit-FFr3bn, up from Monday's FFr2.6bn. Blue chips as well as specu-lative stocks were hurt. Thom-son CSF lost FFr7.80, or 3.9 per cent, to FFr191. Paribas fell ter to Preussag for more than DM2bn. A big capital increase from Preussag, DM2.20 lower at DM312.80, may overhang the market until a shareholders' meeting on December 18. AMSTERDAM had a nasty final two hours as stocks FF1.953

and KLM, affected by worries over the turmoil in the US airline sector, shed F13 to F146. Fears of an overhang of stock were revived when the Government announced that it would float about 30 per cent of the merged NMB-Postbank in early December. Some inves-tors had been hoping that a smaller stake might first be floated, or the move postponed till hrighter days, and NMB ended F18 lower at F1240.50.

> FFr9 to FFr601 after its bid on Monday for Navigation Mixte, Perrier, full of speculative fizz

in recent days, was off FFr45 at

MILAN fell again as selling

get more common."

that next Sunday's elections would be a closer race than expected, with all that might imply for the ruling Socialists' economic programme. The gen-eral index slipped 1.37 to 313.18. BRUSSELS fell in busy turn-over on its first day of comput-erised trading since the world-wide sharp more than a week wide slump more than a week ago. Prices opened lower and suffered further declines on ended F18 lower at F1240.50. PARIS managed to open in traditionally firm mood on the first day of the November account, only to be knocked down by New York's steep falls as market makers scrambled to unwind long positions. After a Wall Street's opening fall. Holding company Groupe Bruxelles Lambert lost BF775

Bruxelles Lambert lost BF775 to BF74,515 after announcing an interim net dividend of BF755, compared with BF752.50 at the same time last year. STOCKHOLM eased on prof-it-taking. The Affarsvärlden General index dropped 17.5 to OSLO paused to wait for this week's spate of corporate results, and the all-share index lost 7.99 to 496.77. Norsk Hydro, which reports tomor-row, fell NKr3.50 to NKr146.50.

"For the US in the good old days, there was the American Dream and the Golden Fiftles," explained one broker. "That's HELSINKI declined in a quiet session. Wartsilä restricted saries I shares, SOUTH AFRICA

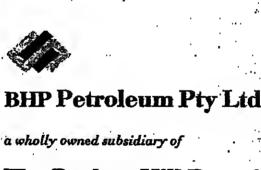
which were suspended on Mon-day after shipbuilder Wärtsilä Marine Industries said it was applying for bankruptcy, were requoted and rose FM5 to FM400 in active trading.

**GOLD** stocks in Johannesburg were helped by the steady bul-lion price yesterday, although trading was thin. Vaal Reefs picked up R2 to R308.

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

FT-ACTUARIES WORLD INDICES

NATIONAL AND REGIONAL MARKETS	TUESDAY OCTOBER 24 1989						MONDAY OCTOBER 23 1989			DOLLAR INDEX		
	US Dollar index	Oay's Change %	Pound Sterling Index	Local Currency index	Day's change % local currency	Gross Olv. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	t989 High	1989 Low	Year ago (approx)
Australia (85)	146.89	-1.3	135.56	126.89	-1.1	5.21	148.79	138.31	128.36	160.41	128.28	147.73
Austria (19)	163.79	+0.4	151.18	156.78	-0.4	1.55	163.14	151.64	157.35	172.22	92.84	95.02
Belgium (63)	144.03	+0.9	132.92	137.82	+0.2	4.01	142.70	132.64	137.60	144.49	125.58	128.47
Canada (122)	148.86	-0.3	137.38	126.33	-0.4	3.25	149.36	138.84	126.81	154.17	124.67	125.68
Denmsrk (36)	210.39	+1.9	194.16	205.02	+1.0	1.55	206.44	191.89	202.95	219.89	165.35	144.77
Finland (26)	124.99	+0.4	115.35	110.98	-0.5	2.54	124.54	115.77	111.27	159.18	123.12	124.98
France (126)	133.93	-1.0	123.60	131.25	-1.8	2.87	135.25	125.72	133.66	139.94	112.57	106.10
West Germany (97)	98.33	+0.3	90.74	94.01	-0.6	2.19	98.04	91.13	94.55	103.64	79.56	85.06
Hong Kong (48)	115.21	-0.1	106.32	115.48	-0.1	4.89	115.36	107.23	115.55	140.33	86.41	108.00
Ireland (17)	163.67	+1.2	151.05	159.49	+0.4	2.78	161.76	150.36	158.83	166.69	125.00	141.36
Italy (97)	88.08	-0.9	\$1.29	88.90	- 1.7	2.57	88.90	82.63	90.46	96.73	74.97	82.89
Japan (455)	187.28	+0.3	172.84	167.57	-0.5	0.48	186.79	173.63	168.02	200.11	164.22	168.71
Malaysie (36)	202.89	-0.3	187.24	210.31	-0.4	2.52	203.50	189.16	211.15	209.22	143.35	139.78
Mexico (13)	325.94	+0.7	300.80	932.60	+0.8	0.56	323.63	300.82	925.28	326.61	153.32	158.18
	126.40	-2.0	116.65	119.82					123.37	131.72	110.63	109.37
Netherland (43)	77.89				-2.8	4.43	129.02	119.93		88.18	62.64	73.92
New Zealand (18)		- 1.5	71.88	70.00	-2.0	5.04	79.33	73.74	71.42	198.39	139.92	116.77
Norway (24)	175.10	- 1.5	161.59	163.57	- 2.1	1.58	177.79	165.28	167.05	170.52	124.57	121.19
Singapore (26)	159.82	-0.5	147.50	144.14	-0.7	2.06	160.84	149.51	145.18		115.35	108.96
South Africa (60)	143.94	-0.4	132.84	125.10	+0.4	4.53	144.55	134.37	124.65	160.24 169.75	143.14	150.34
Spain (43)	160.46	+02	148.09	142.59	-0.6	3.70	160.10	148.82	143.48		138,45	129.04
Sweden (35)	178.84	-0.4	165.04	169.31	- 1.1	2.03	179.62	186.95	171.24	188.94		83.18
Switzerland (64)	67.99	-0.9	81.20	87.93	- 1.7	2.15	88.80	82.54	89.46	94,18	67.81	135.67
United Kingdom (306)	141.46	- 1.0	130.54	130.54	- 1.7	4.66	142.92	132.85	132.85	158.41	133.28	
USA (547)	139.58	-0.4	128.81	139.58	-0.4	3.32	140.07	190.20	140.07	146.29	112.13	115.18
Ецгоре (996)	125.04	-0.7	115.40	117.97	- 1.5	3.56	125.89	117.02	118.71	132.95	112.63	112.61
Nordic (121)	168.97	+0.4	155,94	155.24	-0.4	1.84	168.33	156.46	155.81	178.38	137.95	123.12
Pacific Basin (669)	182.96	+0.2	168.85	163.92	-0.5	0.72	182.60	169.73	154.41	194.72	160.44	165.33
Euro - Pacific (1665)	159.87	-0.1	147.54	145.53	-0.7	1.62	160.00	148.73	146.51	165.98	141.56	144.27
North America (669)	140.04	-0.4	129.23	138.75	-0.4	3.31	140.53	130.62	139.24	146.66	112.79	115.71
Europe Ex. UK (690)	113.99	-0.4	105.20	110.10	- 1.3	2.81	114.49	106.42	111.50	118.51	96.30	98.12
Pacific Ex. Japan (214)	131.06	-0.8	120.95	118.42	-0.9	4.78	132.25	122.93	119.44	140.05	111.93	124.57
World Ex. US (1880)	159.44	0.1	147.15	144.94	-0.8	1.70	159.59	148.34	145.89	166.35	141.49	143.29
World Ex. UK (2101)	152.28	-0.1	140.53	144.32	-0.4	2.00	152.43	141.69	144.96	156.04	136.96	132.06
	151.34	-02	139.66	143.15	-0.4	221	151,60	140.92	143.95	155.92	136.67	132.50
World Ex. So. Af. (2347) World Ex. Japan (1952)	134.24	-0.5	123.89	130.49	-0.8	3.47	134.90	125.39	131.49	140.43	114.51	114.96
		-0.2	139.62	143.02		2.22	151.58	140.88	143.81	155.89	136.68	132.36
The World Index (2407)	151.29				-0.6							
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### **The Broken Hill Proprietary Company Limited**

#### has acquired

### Pacific Resources, Inc.

Morgan Guaranty assisted in the negotiations and acted as financial advisor to BHP Petroleum Pty Ltd

### JPMorgan